

# Proposed Budget

Fiscal Year 2026 - 2027

Washington County, Oregon



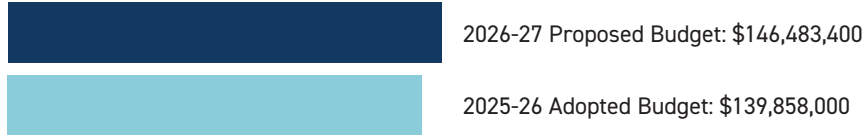
CleanWater  Services

# Fiscal Year 2026-27 Budget at a Glance

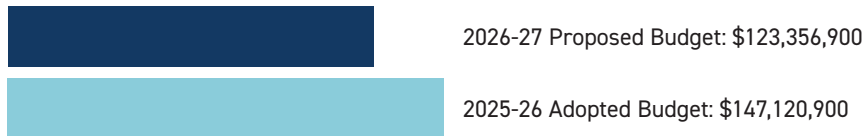
**PROPOSED BUDGET  
FISCAL YEAR 2026-27**  
Excluding interfund  
transfers

# \$675,279,700

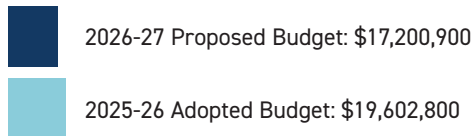
## Operating Budget ↑ 4.7%



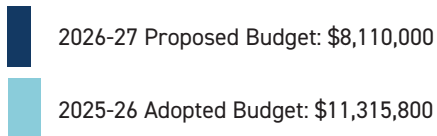
## Capital Improvement Projects Budget ↓ 16.2%



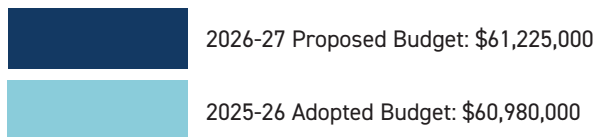
## Debt Service ↓ 12.3%



## Other Fund Outlays ↓ 28.3%



## Contingency ↑ 0.4%



## Ending Fund Balance ↓ 14.6%



# FY 2026-27 Capital Improvement Projects

The Capital Improvement Program (CIP) section of the budget shows projects needed to meet water quality standards and satisfy the sanitary sewer and surface water management needs of a growing customer base. Generally, projects that cost \$50,000 or more are included in the CIP.

The total cost of the five-year CIP covering 2027-2031 is \$618,340,700.

The \$123.4 million FY 2026-27 CIP budget is broken down as follows, with a few projects highlighted for each category.

## WRRF \$50.9 million

- Durham Phase 5B – New Digester
- Rock Creek Biogas Utilization
- Durham Odor Control Phase 3

## Technology \$1.2 million

- IT Asset Life Cycle Replacements
- Cybersecurity Upgrades

## Building Facilities \$21.7 million

- CWS Laboratory
- CWS Central
- Springer Street Facility Improvements

## Reuse \$1.2 million

- Dairy Creek Confluence & Jackson Bottom Irrigation Improvements
- Recycled Water Miscellaneous Upgrades

## Conveyance \$39.5 million

- Quail Valley Pump Station
- Metzger/Fanno Interceptor
- Brookman Trunk Sewer Extension

## Support \$.5 million

- Capital Outlay Equipment
- Securing Water Rights

## Natural Systems \$5.1 million

- Local Restoration Partnerships
- Collaborative Regional Restoration
- Ash Creek – SW Oak to Highway 217

## SWM \$2.5 million

- Vegetated Corridor Enhancement
- Storm Sewer Repair & Replacement
- SW Bowmont Storm Rehabilitation

## Fleet/Vehicles \$.8 million

- Sanitary Vehicle Additions
- Sanitary Vehicle Replacements

# **Fiscal Year 2026-27 Budget Committee**

## **BOARD OF DIRECTORS**

Kathryn Harrington, At-Large, Chair

Nafisa Fai, District 1

Pam Treece, District 2

Jason Snider, District 3

Jerry Willey, District 4

## **COMMUNITY MEMBERS**

Nisha George

Andy Haugen

Alan Jesse

Terry Song

Elaine Stewart



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Clean Water Services  
Oregon**

For the Fiscal Year Beginning

**July 01, 2025**

*Christopher P. Morill*

**Executive Director**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Clean Water Services for its annual budget for fiscal year beginning July 1, 2025. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. We also received special recognition for strategic planning. The award is valid for one year. We believe our current budget conforms to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

Clean Water Services has received both the Distinguished Budget Presentation Award and the Certificate of Achievement for Excellence in Financial Reporting every year it has applied. This represents 38 years for the budget award and 39 years for the financial report.

# Table of Contents

## BUDGET IN BRIEF

<b>Budget Message &amp; Overview</b> .....	11
Executive Summary.....	11
<b>About Clean Water Services</b> .....	23
History: District Formation.....	23
The Organization .....	24
Regulatory History and Current Operating Environment .....	24
Economic and Demographic Information.....	27
Regional and Local Services.....	28
CWS Map.....	32
<b>Strategic Planning</b> .....	33
Mission, Vision, Promise, Values .....	33
Business Planning.....	33
<b>Financial Policies</b> .....	41
<b>Budget Process</b> .....	45
<b>Budget Overview</b> .....	49
FY 2026-27 Budget Overview - All Funds .....	52
<b>Budget Sources &amp; Uses</b> .....	53
Sources of CWS Funds.....	53
Uses of CWS Funds.....	58
Summary of Positions: Engineering Services Functional Area .....	64
Summary of Positions: Business Services Functional Area.....	65
Summary of Positions: Utility Operations Functional Area .....	66
<b>Debt Service</b> .....	67
Debt Service Requirements.....	67
<b>Capital Project Summary</b> .....	71
<b>Financial Outlook</b> .....	81

## FUNDS

<b>Funds Summary</b> .....	85
All Funds Summary - Resources .....	86
All Funds Summary - Requirements .....	87
Fund Accounting Structure .....	88
General Fund Program Codes .....	89
Expenditure Account Codes.....	90
<b>Operating Funds</b> .....	91
General Fund 101 .....	92
Surface Water Management Fund 201 .....	94
<b>Construction Funds</b> .....	95
Sanitary Sewer System LID Construction Fund 108 .....	96
Surface Water Management LID Construction Fund 208.....	97
Sanitary Sewer Construction Fund 112.....	98
Surface Water Management Construction Fund 212.....	99
<b>Reserve Funds</b> .....	101
Liability Reserve Fund 102.....	102
Sanitary Sewer Capital Replacement Fund 106 .....	104
Surface Water Management Capital Replacement Fund 206 .....	104
Sanitary Sewer Capital Reserve Fund 107.....	105
Surface Water Management Capital Reserve Fund 207.....	106
<b>Debt Service Funds</b> .....	107
Master Plan Update Debt Service Fund 111 .....	107
Revenue Pension Bond Fund 114.....	108

## BUSINESS SERVICES

<b>Business Services Functional Area</b> .....	109
<b>Office of the Chief Executive Officer</b> .....	117
District Administration .....	120
Emergency Management.....	122
Government Affairs .....	124
<b>Business Operations</b> .....	133
Administrative Services .....	136
Culture & Development .....	138
Facilities Maintenance.....	140
Risk & Insurance Management.....	148
Safety .....	150

**BUSINESS SERVICES (CONT.)**

**Digital Solutions** ..... 157  
Geographic Information Systems ..... 160  
IT Business Applications..... 162  
IT Client Services ..... 164  
IT Infrastructure ..... 166

**Finance & Accounting**..... 169

**Human Resources** ..... 173

**Legal & Compliance Services** ..... 177  
Internal Compliance & Cybersecurity..... 180  
Legal Services..... 182  
Procurement ..... 184

**Regional Utility Services** ..... 187  
Communications & Community Engagement..... 190  
Planning & Development Services..... 192  
Administration ..... 194

**Regulatory Affairs**..... 199  
Compliance Services ..... 202  
Environmental Services..... 204  
Laboratory Services..... 206

**ENGINEERING SERVICES**

**Engineering Services Functional Area**..... 209

**Water Engineering & Technology** ..... 211  
Construction & Engineering Technical Services ..... 214  
Conveyance Engineering..... 216  
Research & Innovation..... 218  
Reuse ..... 220  
Treatment Plant Services Engineering ..... 222  
Administration ..... 224

## UTILITY OPERATIONS

<b>Utility Operations Functional Area</b> .....	229
<b>Natural Systems Enhancement &amp; Stewardship</b> .....	251
Landscape Strategies .....	254
Project Delivery .....	256
Stewardship .....	258
Administration .....	260
<b>Utility Operations &amp; Services</b> .....	263
Local Repair & Construction .....	266
Stormwater/Surface Facility Maintenance .....	268
System Maintenance .....	270
System Repair .....	272
TV/Flow Monitoring .....	274
Administration .....	276
<b>Water Resource Recovery Operations &amp; Services</b> .....	281
Durham Operations .....	284
Durham E&I Maintenance .....	286
Durham Mechanical Maintenance .....	288
Forest Grove Operations & Maintenance .....	290
Hillsboro Operations & Maintenance .....	292
Rock Creek Operations .....	294
Rock Creek E&I Maintenance .....	296
Rock Creek Mechanical Maintenance .....	298
Pump Stations .....	300
Infrastructure Asset Management .....	302
Administration .....	304

## APPENDIX

<b>Capital Improvement Projects</b> .....	311
Sanitary Sewer Capital Project List .....	312
Surface Water Capital Project List .....	319
<b>Glossary &amp; Abbreviations</b> .....	321
Glossary .....	321
Abbreviations .....	332



## Budget Message & Overview

Clean Water Services  
Chair Kathryn Harrington  
Members of the Board of Directors  
Members of the Community Budget Committee  
Clean Water Services Customers and Partners

### EXECUTIVE SUMMARY

We are pleased to present Clean Water Services' Proposed Budget for Fiscal Year (FY) 2026-27. This Budget Message is presented under Oregon Revised Statutes (ORS), Chapter 294. Comparisons in this Budget Message are budget to budget to the FY 2025-26 Adopted Budget unless otherwise noted.

The FY 2025-26 budget was developed assuming a 4% rate increase to sanitary sewer and stormwater rates. Instead, the CWS Board of Directors (Board) approved a 3% increase and directed us to reduce operating costs by approximately \$1.8 million. I am pleased to say that staff throughout the organization embraced the Board's challenge to find savings, and we exceeded this target. This was largely accomplished by working collaboratively to reprioritize and revise our staffing plan. As you review this year's budget, it will be evident that our team has continued to scrutinize and prioritize spending

This year's budget reflects the mission, vision, promise, and values of Clean Water Services (CWS) and continues a focus on financial discipline and core operations. The all funds budget for FY 2026-27, excluding interfund transfers, is \$675.3 million, compared to last year's Adopted Budget of \$752.2 million. This represents a decrease of \$76.9 million, or 10.2%. The total budget includes operating expenditures, capital investments, debt service, other fund-level outlays, contingency, and unappropriated ending fund balance and reserves. The decrease in the budget for FY 2026-27 is mainly due to CWS not issuing \$75 million in planned revenue bonds during FY 2025-26.

This year, we completed a cost-of-service study to ensure that rates are fair and proportional to the services customers receive, that we can recover the costs of providing service, and that we can support long-term operational and financial stability.

Our rates are made up of four components: regional sanitary sewer services, local sanitary sewer services, regional stormwater services, and local stormwater services. We applied the new cost-of-service allocation methodology to each rate component.

Based on the findings of our study and the rate projections it informed, we propose raising sanitary sewer and stormwater rates for regional and local services by 6.4%. We propose raising the rate for sanitary sewer and stormwater regional services by 4% for customers billed by cities on behalf of CWS. These rates help cover the costs of sewer pipes, water treatment, maintenance and construction, stormwater management, and water resource recovery facility operations. Read more about utility rates on page 17.

We developed our budget with a strong sense of financial discipline. We are focusing our employees and resources on our core business, while continuing to embrace innovation. Our senior leaders are taking steps to find savings in our daily operations, and we continue to identify cutting-edge strategies to reduce our capital and operating costs. We're saving money by not adding any new positions in FY 2026-27; vacant positions have been redesignated to meet core organizational needs or are being held open and unfunded to reduce operating costs. We're also evaluating opportunities to adjust our level of services — to dial back in some areas, so we can do more in other areas.

Primary budget revenues are rate revenues from sewer and surface water service charges of \$208.9 million and System Development Charges (SDCs) of \$22.4 million. Rate revenues for sanitary sewer and surface water management (SWM) are projected to increase by \$11.8 million, or 6%, reflecting the effects of rate increases as well as projected customer growth of 1%. SDC revenues are projected to decrease by \$2 million, or 8.1%. The 10-year average in SDC revenues is \$22 million, and the expected decrease in FY 2026-27 reflects an expected return to those levels.

Primary budget expenditures include \$146.5 million for departmental operating expenses, \$123.4 million for capital projects, \$17.2 million for debt service on outstanding debt obligations, \$8.1 million for other fund outlays, and \$61.2 million for contingencies. Total expenditures for FY 2026-27 are decreasing by \$22.7 million compared to the prior year, or 7.2%, largely because of a reduction in the capital budget of just over \$23.7 million and reduced debt service. The FY 2025-26 budget included a debt payment and associated issuance costs for the planned \$75 million revenue bond sale. We decided not to issue this debt, and as such, the debt service budget returned to prior levels.

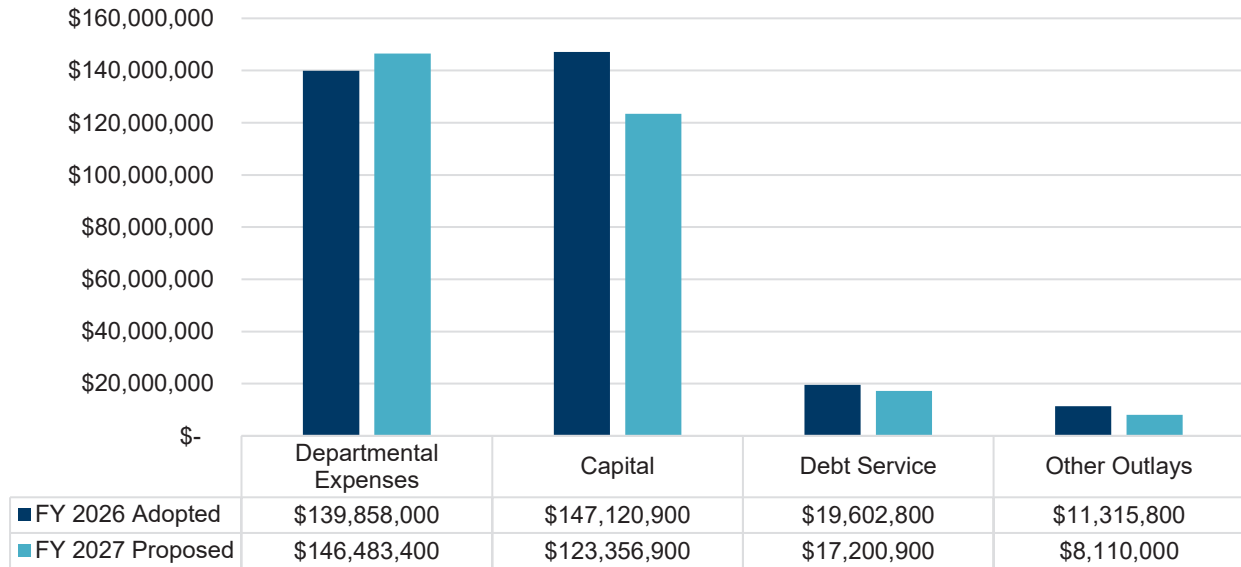
Total departmental operating budget expenditures are increasing by 4.7% overall. Labor costs are budgeted to increase by \$3.9 million or 4.4%. This increase is primarily the result of status quo increases to performance-based pay and cost-of-living adjustments (COLA). Materials and services are budgeted to increase by \$2.7 million, or 5.4%, primarily due to software license increases and costs related to renewing our permit.

The Capital Improvement Program (CIP) budget is 16.2% lower this year. Significant drivers of the CIP budget are major construction projects at each water resource recovery facility, sewer extension projects in Sherwood and Hillsboro, and continued work to renovate an office building in Forest Grove into a water quality laboratory. Projects at

CWS are driven by the need to meet stringent regulatory requirements, construct additional capacity to serve growth, and replace aging infrastructure. Read more about the CIP beginning on page 71.

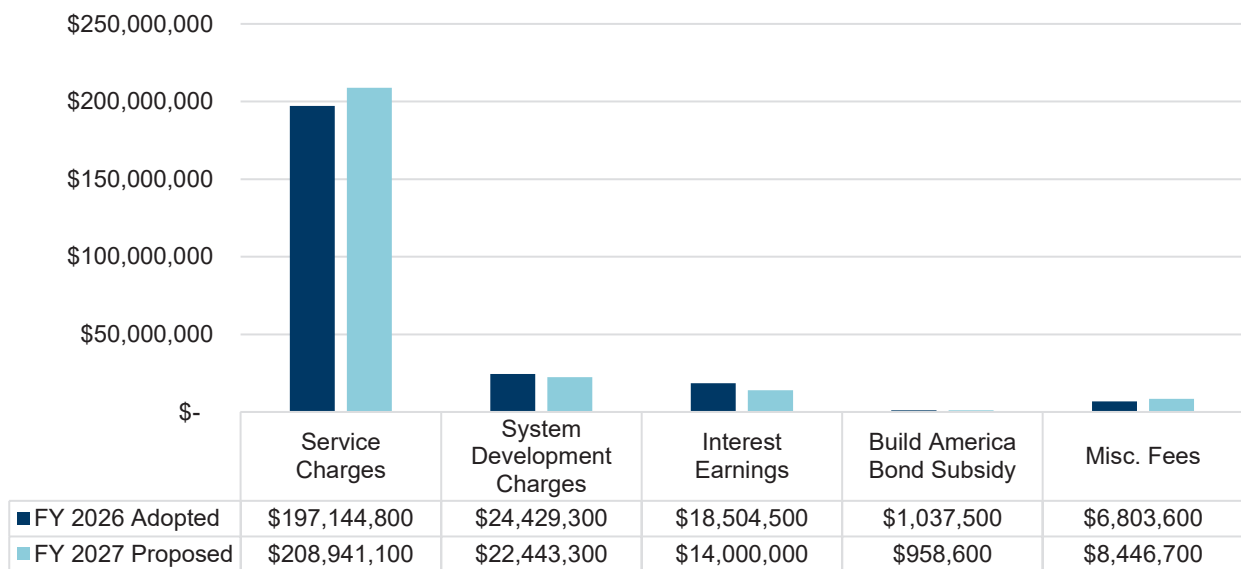
**EXPENDITURE COMPARISONS**

FY 2025-26 Adopted Budget compared to FY 2026-27 Proposed Budget



**REVENUE COMPARISONS**

FY 2025-26 Adopted Budget compared to FY 2026-27 Proposed Budget



Other fund level outlays are budgeted to decrease by \$3.2 million, or 28.3%, largely due to the FY26 budget including debt issuance costs, which are not included in the FY 2026-27 Proposed Budget.

### **Delivering Value to Customers**

CWS is a regional utility that helps people and businesses grow and thrive by providing wastewater and stormwater management services. Every year, CWS cleans more than 27 billion gallons of Washington County’s used water before returning it to the Tualatin River so it can be used again. We partner with cities, industry, and conservation organizations to safeguard the river’s health and vitality, ensure the economic success of our region, and protect public health for more than 615,000 residents and businesses. We are committed to protecting the health of our community and environment — 24 hours a day, 7 days a week, 365 days a year.

Over the past 10 years, CWS and our co-implementer cities have invested more than \$600 million to expand, replace, and upgrade our community’s four water resource recovery facilities, 44 pump stations, sewer lines, and storm sewers. CWS is responsible for 919 of the 19,116 miles of sanitary sewer lines and 553 of the 1,602 miles of storm sewer lines, including the large pipes and interceptors that are the backbone of the system.

This budget lays out our financial priorities for FY 2026-27, which begins July 1, 2026, and ends June 30, 2027. The people at Clean Water Services are pioneering work that enables us to address increasingly complex regulatory challenges, to provide exceptional service to our customers, to manage our \$1.8 billion in assets, and to meet the rigorous standards required to return clean water to the Tualatin River. The following efforts highlight some of our key strategies for delivering value to our customers and stakeholders:

**Competitive and proportional rates:** The rates paid by residential, business, and industrial customers generate the revenue required to operate, maintain, and improve the community’s sanitary sewer system and surface water management. This past year, we took an intensive look and updated our rate methodology, including detailed analysis of:

- The full cost of operating and maintaining pipes, water resource recovery facilities, and natural systems.
- Costs that are shared across the region, and costs that are specific to local communities.
- Separate costs between sanitary sewer and surface water systems.
- Operational data such as staff resources, system usage, and future infrastructure needs.

By using the best data available and making strategic investments to maintain and improve our operations, CWS has been able to keep rate increases modest and predictable for the past decade, during a period when many other utilities have experienced rate spikes. Projections for the next 10 years included in our updated cost of service study reflect rates that remain highly competitive while ensuring both the local and regional programs are adequately funded.

**Nonrate revenue:** We historically generate approximately \$17 million a year in nonrate revenue from activities such as septic disposal and tipping fees from fats, oils, and grease; struvite sales; reimbursement from developers; and investment income. In 2025, we established a Grants program, which has secured approximately \$1.3 million in grant funding — \$370,000 in competitive grants and \$960,000 resulting from congressionally directed spending. An additional \$1.4 million in grant applications is currently pending award decisions. This nonrate revenue, combined with a growing grants program, reduces the burden on ratepayers and is part of our strategy to maintain some of the lowest rates in the region, despite the significant costs associated with meeting the requirements in our complex permit.

**Capital projects:** We have several significant capital projects in the works that all span multiple years.

We're addressing capacity and resiliency issues with the Fanno Creek Interceptor — which serves the cities of Beaverton, Tigard, Portland, and Lake Oswego and flows into our Durham WRRF — to accommodate growth in the area. The interceptor was built in 1968; it's almost 9 and a half miles long and has pipes ranging in size up to 66 inches. We're also building a new digester at Durham to handle increased treatment demands and expand the facility's odor control system.

We continue to work with the City of Forest Grove to reduce inflow and infiltration, and we received a federal grant to offset some of the costs of rehabilitating pipeline infrastructure that has an average age of nearly 90 years.

At Rock Creek, we're implementing a renewable natural gas (RNG) system to clean biogas and sell it to a local natural gas utility. This system will add to our significant nonrate revenue portfolio, while cost-effectively reducing greenhouse gas emissions.

In FY 2026-27, we expect to move into two facilities that we've been renovating. The new Lab in Forest Grove will replace our antiquated facilities with a modern laboratory to support DEQ permit compliance, river and stream water quality monitoring, resource recovery facility operational control testing, and space to support the laboratory and water quality research programs. CWS Central in Beaverton will house administrative offices to meet the needs of our growing organization. We will be selling the existing administrative building in Hillsboro, coordinated with the completion of the Lab.

**Intergovernmental agreements:** Under our National Pollutant Discharge Elimination System (NPDES) watershed-based permit, we're required to update all our cooperative management intergovernmental agreements (IGAs) with local jurisdictions by November 2026. These agreements govern how we implement the permit and provide sanitary sewer and stormwater management services to people and businesses in the urban areas of the Tualatin River Watershed. This coordination results in the most efficient use of our collective resources. So far, we've completed IGAs with the cities of Hillsboro, Cornelius, and Beaverton, and with Washington County.

**Strategic planning:** We are an organization that plans well. This allows us to be more creative and adaptive because we identify challenges early and can think strategically and expansively about the best way to address issues as they arise. We're working on several

strategic initiatives that are focused on compliance — a Thermal Compliance Roadmap, Climate Action Roadmap, Recycled Water Master Plan, Data Management Master Plan, and an update to the Healthy Streams Plan.

**Innovation for compliance and cost savings:** When we invest in innovation today, we're able to better control our environment and avoid higher costs tomorrow. We ask every employee to look for ways to do things better and creatively solve problems to save ratepayers money. It's inherent in our culture. We're piloting two projects at our Rock Creek WRRF that have the potential to improve operations and cut costs. One is using CREW Carbon as a replacement for hydrated lime, sequestering carbon dioxide typically generated during biological treatment. The alternative chemical has 6% of the greenhouse gas emissions, stabilizes operations, and is estimated to save over \$500,000 annually. Working with CREW, we're looking to use the carbon sequestration with carbon credit sales to offset chemical costs. Another pilot involves using the InDense system to speed up the secondary clarification process. It expands the treatment capacity in existing structures, thereby deferring the need to build new treatment basins and reducing costs.

At the Thomas Dairy research site near the Durham WRRF we're collecting scientific data to support the beneficial use of reuse water to cultivate native wetland grasses and other plants. This is a collaborative effort with DEQ. CWS and the City of Hillsboro also completed a new IGA to provide reuse irrigation water to Rood Bridge Park. Reuse water is ideal for irrigation and has the added benefit of offsetting the need for substantial amounts of more expensive, potable water for irrigation. Expanding the Reuse program is a strategic water quality objective for CWS and a key component of our overall thermal management strategy.

We're always looking for ways to work with others, and stewardship partnerships allow us to deliver greater value and quality with fewer ratepayer dollars. Partnerships allow us to access land to do our enhancement work, and we often work alongside partners to restore larger areas of land.

## **Priorities**

The FY 2026-27 Proposed Budget supports our dedication to public health, the environment, our employees, and our infrastructure assets by:

- Increasing accountability and transparency through auditing and performance reporting.
- Investing in our accomplished staff and recruiting talented people to ensure we have a resilient and effective workforce now and in the future. We will continue to prioritize and sequence hiring for current vacancies. We will continue our work to be an inclusive learning organization.
- Planning and sequencing capital and operating investments are critical as a hedge to significant inflation, long delivery times for equipment and materials, and increases in water and energy utility costs and chemical commodities.
- Increasing our capability to respond to the region's industrial economic development with additional planning and predesign so we can promptly deploy capital and technology solutions and pursue infrastructure grant opportunities.

## **FINANCIAL MANAGEMENT**

### **Strategies to Keep CWS on Track Financially**

The FY 2026-27 budget has been prepared following the tenets of the financial strategic direction established by the CWS Board. These are as follows (see page 81 for more detail):

- Keep rate increases competitive and proportional.
- Maintain adequate capacity to issue debt.
- Establish and maintain appropriate financial reserves.
- Adopt sound financial policies.

### **Utility Rates**

Incremental rate increases and data-driven rate projections are vital to the long-term financial health of CWS. They provide strong assurance that the organization is well-positioned to meet future needs and equipped with the strongest bond credit ratings and financial flexibility possible. Top-tier credit ratings allow us to borrow at lower costs and save ratepayers money.

Rates support our work to protect water resources and meet the community's changing needs. We do this by making additional investments in aging infrastructure, ensuring our long-term water supply security, and meeting increasingly stringent federal and state water pollution control needs.

In FY 2025-26, we completed a cost-of-service study to evaluate the cost allocation methodology for regional and local services across the sanitary sewer and surface water management utilities. The study established the cost basis for long-term planning and rate setting. We had three main objectives:

1. Review and update how costs are allocated to sanitary sewer vs. SWM and regional vs. local.
2. Prepare 10-year financial plans that will:
  - Fund operation and maintenance, debt service, and capital needs.
  - Correct local service area funding deficits.
  - Ensure we maintain sufficient reserve funds for the future.
3. Calculate updated rates and evaluate impacts on customer bills

The study revealed that rates have not been covering the costs of the local program, particularly for sanitary sewer services. With our forecasted rate increases, local rates are projected to continue to run a deficit through FY 2029-30. Surpluses in later years will help rebuild our reserves to cover expenses in earlier years.

CWS sets the regional sanitary sewer and surface water management utility rates, which are charged to all customers. We also set local sanitary sewer and surface water management rates, which are charged to residents of unincorporated Washington County and the cities of Banks, Durham, Gaston, King City, and North Plains. Seven cities in our service area —

Beaverton, Cornelius, Forest Grove, Hillsboro, Sherwood, Tigard, and Tualatin — set their city rates to deliver local services and meet local needs. More details about regional and local services are available starting on page 28.

In past budgets, we adopted a universal rate increase for all our services — regional sanitary sewer, regional SWM, local sanitary sewer, and local SWM. This year, we used our new allocation methodology to set a rate for each service component so we can properly allocate rates between programs today and in the future.

**Monthly Sewer and SWM rates:** We are proposing the following utility rate increases in FY 2026-27. The cost for sewer service is per Equivalent Dwelling Unit, and the cost for SWM is per Equivalent Service Unit. Single-family homes are generally considered one dwelling or service unit. The system average for a single-family home is based on 8 CCF (1 CCF equals 748 gallons, or 100 cubic feet of water).

- **Increase the regional sanitary sewer rate from \$46.57 to \$48.43**  
The regional rate is charged to all CWS customers to support the operations, maintenance, and investments in the pipes, pumps, and advanced facilities that collect and clean 68 million gallons a day of wastewater to some of the highest standards in the nation before returning it to the Tualatin River.
- **Increase the local sanitary sewer rate from \$9.08 to \$10.97**  
The local rate is charged to CWS customers in Banks, Durham, Gaston, King City, North Plains, and urban unincorporated Washington County. The local rate supports the operation and maintenance of the local collection system and 24-hour emergency response.
- **Increase the regional SWM fees from \$2.82 to \$2.93**  
The regional rate is charged to all CWS customers and supports watershed restoration and constructing and maintaining regional stormwater facilities.
- **Increase the local SWM fee from \$8.48 to \$8.90**  
The local rate is charged to CWS customers in Banks, North Plains, Gaston, King City, Durham, and urban unincorporated Washington County for services such as sweeping streets and maintaining water quality facilities.

The sanitary sewer and SWM rate increases will add an estimated \$4.28 per month, or an increase of 6.4%, to the typical combined bill for residential customers in Banks, Durham, Gaston, King City, North Plains, and unincorporated Washington County who are billed directly by CWS. Bills vary depending on usage and other factors. The cities of Beaverton, Cornelius, Forest Grove, Hillsboro, Sherwood, Tigard, and Tualatin set their city rates for local services, so the typical combined bill for residential customers in those cities could be different.

**SDCs:** An SDC is a one-time assessment charged when customers connect to the CWS system. It's set for the entire CWS service area. To help fund capital investments at CWS, we are proposing SDC increases based on the March Engineering News Record index for construction inflation:

- **Increase sanitary SDCs from \$7,139 to \$7,332** per Equivalent Dwelling Unit
- **Increase SWM SDCs from \$691 to \$710** per Equivalent Service Unit

Average combined monthly service fees for sanitary sewer and SWM utilities for residential customers billed directly by CWS have risen at a 10-year average annual rate of 3.7%. CWS’ financial forecast includes projected annual rate increases of 6-7% for the next 10 years.

**10-YEAR UTILITY RATE HISTORY**

Average sanitary sewer and SWM monthly rates for single family residential customers who are billed directly by CWS. Rates for customers in the seven cities that receive only regional services, which set their own city rates for local services, are not reflected.

Fiscal Year	Combined Sanitary and SWM Monthly Rates (per EDU & ESU)	Percentage Rate Increases	
		Combined Annual	10-Year Annual Avg (2018-27)
2018	\$51.52	3.5%	3.7%
2019	\$53.35	3.6%	
2020	\$55.20	3.5%	
2021	\$55.20	0.00%	
2022	\$57.77	4.7%	
2023	\$60.06	4.0%	
2024	\$62.50	4.1%	
2025	\$65.00	4.0%	
2026	\$66.95	3.0%	
2027	\$71.23	6.4%	

CWS bills customers who reside in Washington County within the urban growth boundary; the cities of Banks, Durham, Gaston, King City, and North Plains; and small portions of Clackamas and Multnomah counties for sewer and surface water management services. These urban unincorporated area and cities receive regional and local services, accounting for 39% of customer accounts, and almost 45% of the population in Washington County.

Customers also served by Tualatin Valley Water District receive a single bill that combines charges for our services along with the water charges.

The seven cities that receive only regional services bill their customers directly for city services and CWS services. Each city remits the regional portion of revenue to CWS. These cities set their local city rates, which may include additional local surcharges or right-of-way fees. The cities retain these charges.

**Capacity to Issue Debt**

To ensure adequate fiscal capacity to issue debt and meet sanitary sewer system expansion needs, we have a financial practice to maintain coverage ratios above the minimum required by the existing bond covenants to maintain a high bond rating. The FY 2026-27 budget continues this practice with an estimated coverage ratio of 6.39, compared to the minimum coverage requirement of 1.20 times annual debt service. Our strong financial position has earned Standard & Poor’s highest rating of AAA as well as Aa1 by Moody’s Investors Service. This strong financial performance and bond rating position us well for future bond issuances to fund large infrastructure project investments to meet regulatory and growth requirements.

## **Maintain Financial Reserves**

Financial reserves provide stable funding for working capital, operating contingencies, and capital investments for repair and replacement, and expansion of infrastructure. We took a hard look at our reserves policy and reduced the target by approximately \$100 million to balance rates with financial resilience. Guided by 10-year rate projections, we plan to draw down reserves to cover funding deficits for the local program for the next few years and avoid higher and faster rate increases. We expect to begin replenishing reserves in 2032.

## **Financial Policies**

The Board has established several policies that provide management direction in decision-making and foster financial stability and the ability to accomplish the organization's mission. These policies are detailed on page 41.

## **BUSINESS CLIMATE AND INFLUENCES**

Through planning and deployment of innovative water solutions, our services are responsive to the needs of the globally competitive businesses in our region. We do this in a way that is cost-effective to provide an advantage for the people who choose to live here and the businesses that are located here.

### **Population Growth**

Decades of population and employment growth have led various sectors to focus much of their energy and resources on meeting physical infrastructure needs. New and expanded roads, bridges, schools, churches, high-tech manufacturing facilities, hospitals, and other brick-and-mortar projects, including CWS' sanitary sewer and surface water management improvements, have helped define this increasingly urban community.

CWS serves more than 615,000 customers in urban Washington County, Oregon. The county is expected to add more than 50,000 people by 2030. Planning well is essential to meet service needs in an effective and cost-efficient manner.

### **Regulatory Climate**

CWS' NPDES permit was issued on Dec. 8, 2022, under the federal Clean Water Act. It became effective Jan. 1, 2023, and expires Nov. 30, 2027. We're working on the application for our next permit, as it is regularly renewed to ensure it keeps up with the needs of the nation's waterways and growing population while adapting to a rapidly changing climate. The Tualatin River is sensitive, and the associated regulatory issues are complex. In 2004, we worked with DEQ to create the nation's first integrated watershed-based permit — combining the seven permits for Washington County's four water resource recovery facilities and Municipal Separate Storm Sewer System (MS4) into one permit that allows CWS, Washington County, and our 12 partner cities to consider the entire watershed when managing water resources. The NPDES permit maximizes the flexibility we have under the regulatory framework. This kind of permit remains a rarity, and none of the watershed-based permits that exist today is as complex as the one regulating the Tualatin River Watershed.

While water quality has improved in the Tualatin River and its tributaries in the past decade, we're always dealing with complex challenges. These challenges to the health of the Tualatin Basin require a cohesive, watershed-based strategy that allows regulators, permit holders, and community stakeholders to consider the entire watershed, not just individual point sources, when managing the water resources in the basin.

Planning and innovation are key. If we do not plan and innovate — and if we do not give ourselves enough time to foster innovation and bring regulatory strategies to fruition — we will default to the more expensive options to get the job done. The default approach might not provide the greatest environmental benefit and could significantly affect rates. An organization that can be both prepared and proactive is critical to our success. Read more about our unique permit beginning on page 24.

## **SUMMARY**

### **Commitment to Service and Financial Sustainability**

We are devoted to responsibly managing the community's financial investment. Clean Water Services demonstrates our ongoing commitment to service and financial sustainability by:

- Advancing restoration of the ecological integrity of the Tualatin River Watershed; continuing to apply principles of long-term environmental sustainability; and improving the design, construction, and operation of our facilities and programs.
- Providing high-value services at competitive rates.
- Producing environmental and economic outcomes that are superior to those achievable through the application of individual state and federal laws, rules, and regulations by adopting an integrated watershed-based approach.
- Continually seeking and implementing innovative and cost-effective solutions.
- Providing additional transparency with performance auditing and reporting.

## **EPILOGUE**

I want to thank Kathleen Leader, our Chief Financial Officer and Budget Officer, and our Clean Water Services budget team for their work developing this budget that meets the needs of our organization and our community.

We at Clean Water Services thank the Board, our partners, and most of all, our ratepayers for enabling this vital work.



Rick Shanley  
Interim Chief Executive Officer/General Manager

CleanWater  Services



## About Clean Water Services

### History: District Formation

Clean Water Services, formerly Unified Sewerage Agency of Washington County, was formed on February 4, 1970, as a county service district under Chapter 451 of the Oregon Revised Statutes. It was created by popular vote with the authority to implement sewerage improvements and programs, and to provide the financing of those improvements and programs. The formation of CWS unified 26 wastewater treatment plants. CWS began a multimillion-dollar pollution control program based on the areawide wastewater treatment master plan. The plan called for eliminating all treatment plants on the tributaries of the Tualatin River and limited the construction or expansion of major treatment facilities to the Tualatin River. In July 1989, the Portland Metropolitan Area Local Government Boundary Commission authorized an expansion of CWS' authority to include storm and surface water management (SWM) services. CWS manages nonpoint source pollution, rainfall-related erosion and sedimentation, drainage, and water pollution prevention in this capacity. CWS directs the water its



615,000-plus customers use in homes, businesses, and industrial settings back to the river, including water that gets flushed or rinsed away and the rainwater that flows over roads and other surfaces into storm drains. Before returning wastewater and stormwater to the river, CWS removes waste and pollutants so the water is clean and ready to be used again. In the process, CWS recovers nutrients and organic material that can be used in fertilizer and renewable energy that helps power its operations.

### **The Organization**

The CWS Board of Directors is made up of the Washington County Board of Commissioners. Although CWS shares an elected Board with the county, Clean Water Services is a separately managed, financed, and governed regional utility. The Board appoints a 15-member advisory body, the Clean Water Services Advisory Commission (CWAC), to review and discuss major policy issues and programs related to the management of water resources in the Tualatin River Watershed and make recommendations to the Board. Five representatives from CWAC, along with the Board, serve on CWS' 10-member Budget Committee, which reviews and approves the Proposed Budget before it goes to the Board for adoption. The Chief Executive Officer/General Manager, appointed by the Board, is responsible for the leadership and management of CWS.

### **Regulatory History and Current Operating Environment**

CWS' operations are governed by the federal Clean Water Act as administered by the U.S. Environmental Protection Agency (EPA) and the Oregon Department of Environmental Quality (DEQ). EPA and DEQ are empowered to develop and enforce regulatory standards for surface water resources throughout the United States. Federal and state permit requirements govern the operations of CWS' wastewater collection and treatment facilities and the region's stormwater system. Due to the slow and sensitive nature of the Tualatin River, CWS operates under some of the most stringent water quality standards in the country, and CWS provides a higher level of wastewater treatment than 98% of the publicly owned water resource recovery facilities in the United States.

CWS is required to comply with the federal Clean Water Act and state water quality statutes through compliance with the watershed-based National Pollutant Discharge Elimination System (NPDES) permit that covers wastewater treatment, conveyance, and the Municipal Separate Storm Sewer System (MS4). The permit issued by DEQ on behalf of EPA governs wastewater management throughout the Tualatin River Watershed, industries, and stormwater. It was issued on Dec. 8, 2022, became effective Jan. 1, 2023, and expires Nov. 30, 2027.

The 2022 permit expands opportunities to respond to growth, maintain current infrastructure investments, provide new discharges, and achieve water quality standards. Some of the elements in the permit include:

- Flexibility in natural treatment system operation conditions and limits that provide substantial water quality and ecological benefits.
- Continued use and expansion of the innovative trading program, which includes riparian planting and stored water releases, to offset the thermal loads discharged to the river from the water resource recovery facilities.

- Clarified monitoring and reporting requirements.
- Innovative permit conditions to allow for continued improvement in effluent quality while preparing for anticipated regulatory requirements and population, industrial, and commercial growth in the Tualatin River basin.
- Allowance for CWS to continue projects that integrate stream enhancement with upland stormwater treatment and flow control to achieve its MS4 goals.

CWS faces a challenging regulatory environment due to the relative size of discharges from the municipal water resource recovery facilities and the size and characteristics of the Tualatin River. The Tualatin is a small, slow-moving river with summer flows of around 100 cubic feet per second at Hillsboro. Much of the flow in the river can be attributed to CWS, which releases stored water to provide sustainable base flows. The lower segment of the river is essentially a reservoir; it takes more than 10 days for a parcel of water to make it from Hillsboro to the Oswego dam at the lower end of the reservoir reach.

CWS takes a proactive strategy to address the reasonable potential for water quality limitations before they become a Total Maximum Daily Load (TMDL) allocation and permit condition. DEQ established TMDLs and waste load allocations for the Tualatin River in 1988. The requirements in the NPDES permit act as the implementation mechanism for the elements of the Tualatin TMDLs directly related to CWS' activities. The Tualatin TMDLs were among the first set in the nation and have been updated several times.

CWS faces many challenges — replacing aging infrastructure, population growth, increasingly strict regulatory requirements, water resource limitations, climate change impacts, and maintaining a sustainable rate structure. As part of the permit application process, CWS developed an integrated plan to establish a long-term permitting strategy for CWS. The strategy describes current activities and long-term objectives related to permit compliance. These efforts are designed to integrate compliance objectives with broader strategic efforts for the entire basin. The long-term efforts focus on improving watershed health and resilience, responding to growth and the anticipated impacts of climate change on the Tualatin basin, and continuing to provide a high level of treatment. Many of the strategies CWS wants to implement require regulatory support and action and will take time to implement. These actions include:

- Implementing a watershed-based approach for all CWS strategies.
- Applying a subbasin approach for stormwater management to provide resilience in urban streams and respond to anticipated climate change by integrating stream enhancement, treatment, and upland stormwater controls.
- Incorporating the observed benefits of the Natural Treatment System into the compliance regulatory permitting structure at the Forest Grove Water Resource Recovery Facility and Fernhill Natural Treatment System.
- Updating the Thermal Load Management Plan to expand water resource strategies.
- Adopting more modern, cost-effective compliance monitoring.
- Expanding the recycled water use program to provide more opportunities to apply recycled water, including natural resource restoration.

- Updating the phosphorus Total Maximum Daily Load to focus on biological processes to remove phosphorus and reduce chemical usage at the water resource recovery facilities.

In 2011, the EPA developed a framework for integrated plans to help entities more efficiently use their resources to make important, cost-effective environmental improvements that align with community priorities and encourage innovative solutions. Historically, the EPA requires an integrated plan as a response to enforcement action. That's not the case with CWS, which is in compliance with existing permits. CWS considers its integrated plan a planning tool to prioritize activities that address infrastructure needs, enhance watershed health, and anticipate and meet regulatory requirements in a cost-effective, sustainable manner.

CWS wants to work with DEQ to plan more strategically, remain in compliance, and look ahead to adjust to population growth and climate change. CWS is the first entity in the state and one of the first in EPA Region 10 to take this approach.

CWS complies with air quality regulations through permits issued by DEQ to CWS pump stations and facilities.

When implementing projects throughout the Tualatin River Watershed, CWS complies with the Endangered Species Act, which provides a framework to conserve and protect endangered and threatened species and their habitats; with state and federal requirements for fill and removal and wetland protection as required by the Department of State Lands and Army Corps of Engineers permitting requirements and certified by DEQ as complying with state water quality requirements. CWS also complies with the Oregon Department of Water Resources in its management of water rights in streams in the Tualatin River Watershed.

CWS is subject to local, state, and federal laws and regulations not specific to the water sector, including requirements from the Oregon Occupational Safety and Health Administration, Oregon public records law, financial regulations, and the Equal Employment Opportunity Act. Treatment plant operators, professional engineers, attorneys, and other employees with professional certifications must maintain those certifications.

CWS is guided by and participates in developing industrywide policy guidance as promulgated by organizations such as the Oregon Association of Clean Water Agencies, the Pacific Northwest Clean Water Association, the National Association of Clean Water Agencies, the Water Environment Federation, the Water Research Foundation, and the WateReuse Association.

CWS executes many requirements of the NPDES permit through intergovernmental agreements with Washington County and the 12 incorporated cities within it. Agreements with local, state, federal, and tribal governments drive many CWS programs and projects. CWS acts as DEQ's agent in implementing Oregon's Erosion Prevention and Sediment Control 1200-C permitting program and Oregon's Industrial Stormwater General Discharge 1200-Z permitting program with the co-implementers.

## Economic and Demographic Information

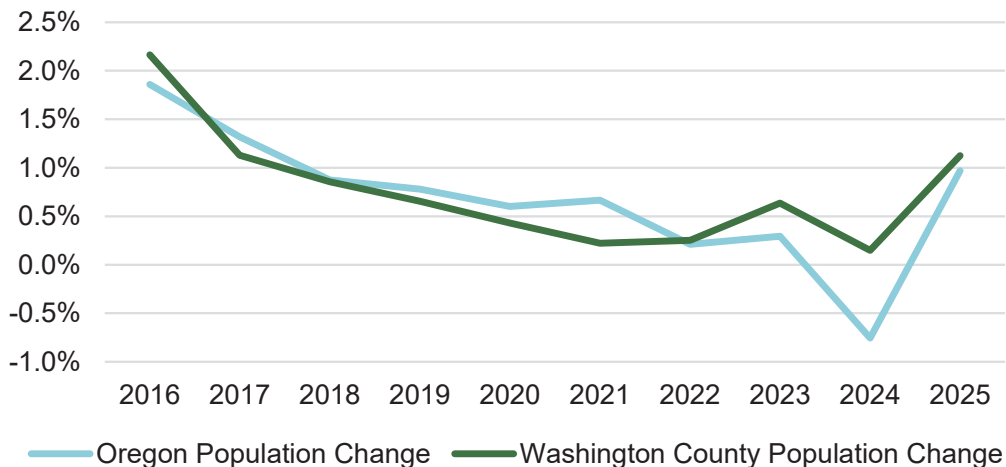
The CWS service area encompasses most of the developed part of the Tualatin River Watershed, about 123 square miles. The service area includes more than 95% of Washington County’s population. Cities located within and served by CWS are Banks, Beaverton, Cornelius, Durham, Forest Grove, Gaston, Hillsboro, King City, North Plains, Sherwood, Tigard, and Tualatin. CWS also serves portions of Multnomah County and Clackamas County.

The economy of the CWS service area reflects the diversification of industry characteristic of the Portland metropolitan area. The county relies more heavily on the high-tech industry than other counties in the metropolitan area and is less dependent on the forest products industry than the state. Other major economic clusters in the county include sporting goods and apparel, manufacturing, agriculture, and food processing.

The region’s population continues to grow at a modest pace. Although official population estimates are not available for special districts, Portland State University estimates the population of the CWS service area at 618,037 based on December 2025 estimates. According to Portland State University Population Research Center’s June 2024 report, Washington County is expected to continue to grow but at a decelerating rate, continuing the current trend. By 2030, the Washington County population is expected to increase to 667,025 people.

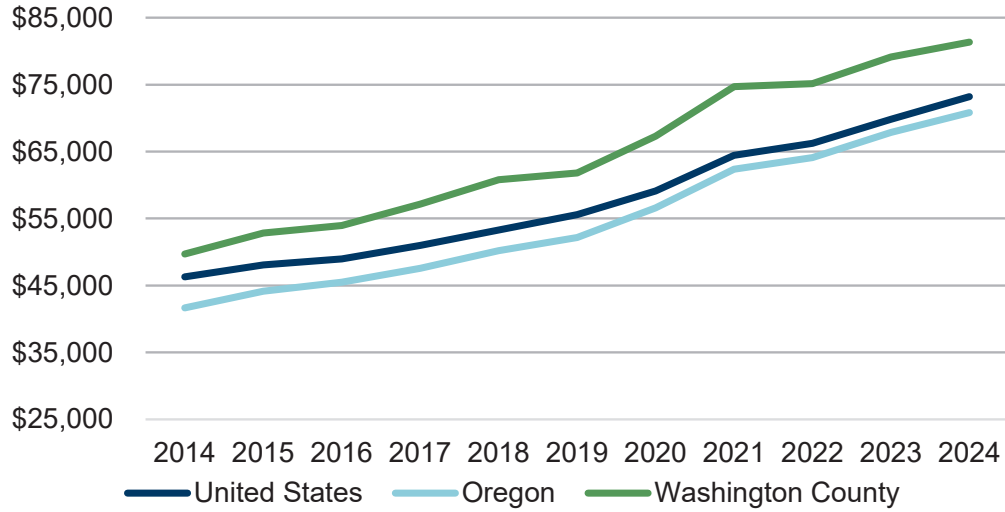
### STATE AND COUNTY POPULATION TREND

Numbers are from the Portland State University Population Research Center, which recalibrated its 2021 count based on information from the 2020 census



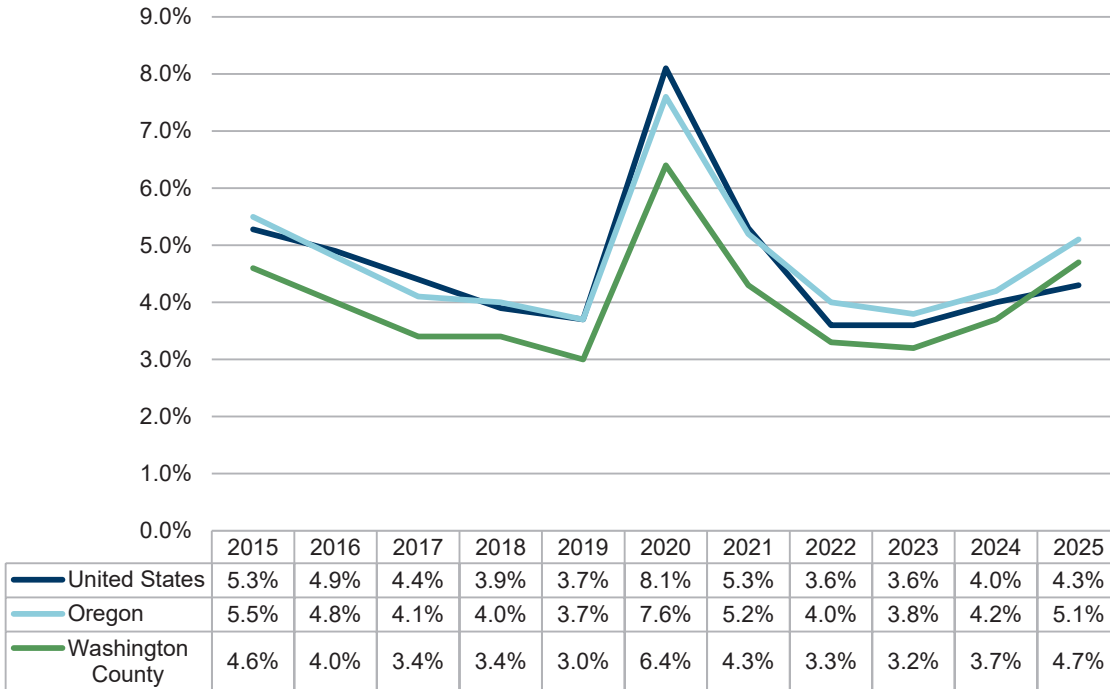
**PER CAPITA PERSONAL INCOME**

Washington County income outpaces state and country



**UNEMPLOYMENT RATES**

Washington County rates are lower than the Oregon rate, but a bit higher than the national average



**REGIONAL AND LOCAL SERVICES**

**Regional Services**

CWS provides regional services that benefit all customers in the Tualatin River Watershed. The regional sanitary sewer rate supports the operation, maintenance, and investment in pipes, pumps, and water resource recovery facilities. The regional surface

water management rate supports watershed restoration and administering the MS4 section of the permit. Regional services include:

- Constructing, operating, and maintaining all treatment plants, sewage pump stations, and pressure lines.
- Designing, constructing, and maintaining large-diameter sanitary sewers (24 inches and larger).
- Master planning for regional facilities.
- Operations and maintenance of all regional facilities.
- Pretreatment regulatory compliance and billing for industrial customers.
- Rehabilitating maintenance holes.
- Monitoring sanitary sewer flow.
- Maintaining minimum stream flows for compliance.
- Watershed restoration and enhancing stream corridors for permit compliance, mitigation of impacts, and partnership projects.
- Managing compliance reporting and oversight for the NPDES permit.
- Constructing and maintaining regional stormwater facilities.
- Erosion control as the agent for the 1200-C program.
- Managing industrial stormwater as required by state and federal requirements as the agent for the 1200-Z program.
- Coordinating and managing the regional inflow and infiltration abatement program.
- Laboratory services and water quality monitoring.

### **Local services**

Clean Water Services provides local services to support the operation and maintenance of the local collection system and 24-hour emergency response. Local services include:

- Designing, constructing, and maintaining small-diameter (21-inch and smaller) local sanitary capacity upgrades and extensions as part of Local Improvement Districts, Reimbursement Districts, and for areawide sewer service in Urban Growth Boundary expansion areas.
- 24-hour emergency response.
- Cleaning and performing TV inspection of public storm and sanitary sewer pipes.
- Cleaning catch basins and water quality maintenance holes.
- Sweeping streets.
- Maintaining water quality facilities.
- Repairing damaged or deteriorated infrastructure.
- Installing catch basins and inlets.

## **WHO RECEIVES THESE SERVICES**

### **Regional Only Services**

CWS provides regional sanitary and SWM services for all cities in its service area. Seven cities — Beaverton, Cornelius, Forest Grove, Hillsboro, Sherwood, Tigard, and Tualatin — provide local services in their areas and manage their systems. CWS has cooperative management intergovernmental agreements with each city to govern how services are provided.

CWS sets the regional sanitary sewer and SWM rates. Each city sets a city (or local) rate, which may include right-of-way fees, to meet local needs. Each city remits the regional portion of revenue to CWS.

### **Regional Services and Local Services**

CWS provides both regional and local sanitary sewer and SWM services in the urban unincorporated areas of Washington County and the cities of Banks, Durham, Gaston, King City, and North Plains. CWS has cooperative management intergovernmental agreements with each city to govern how services are provided.

CWS bills these customers for sewer and SWM services; the bill includes a regional component and a local component. Customers also served by the Tualatin Valley Water District receive a single bill that combines charges for CWS services with the water charges.

### **Industrial Services**

CWS bills and collects for sewer service to all industrial customers in its service area. CWS remits to each city an agreed-upon percentage of the wastewater volume charge, and charges and remits the city right-of-way fees for industrial customers within that city.

# CWS ORGANIZATIONAL CHART

		TV/Flow Monitoring	Administration	Rock Creek Facility	Administration			
Stewardship	Administration	System Maintenance	System Repair	Infrastructure Asset Management	Pump Stations	Reuse	Treatment Plant Services Engineering	Administration
Landscape Strategies	Project Delivery	Local Repair & Construction	SWM Surface Facility Maintenance	Durham Facility	Forest Grove & Hillsboro Facilities	Construction & Engineering Tech Services	Conveyance Engineering	Research & Innovation
<b>Natural Systems Enhancement &amp; Stewardship</b> 27 FTE		<b>Utility Operations &amp; Services</b> 80 FTE		<b>Water Resource Recovery Operations &amp; Services</b> 107 FTE		<b>Water Engineering &amp; Technology</b> 72 FTE		

UTILITY OPERATIONS FUNCTIONAL AREA | 214 FTE • ENGINEERING SERVICES FUNCTIONAL AREA | 72 FTE

FY 2026-27 BUDGET  
TOTAL FTE: 500

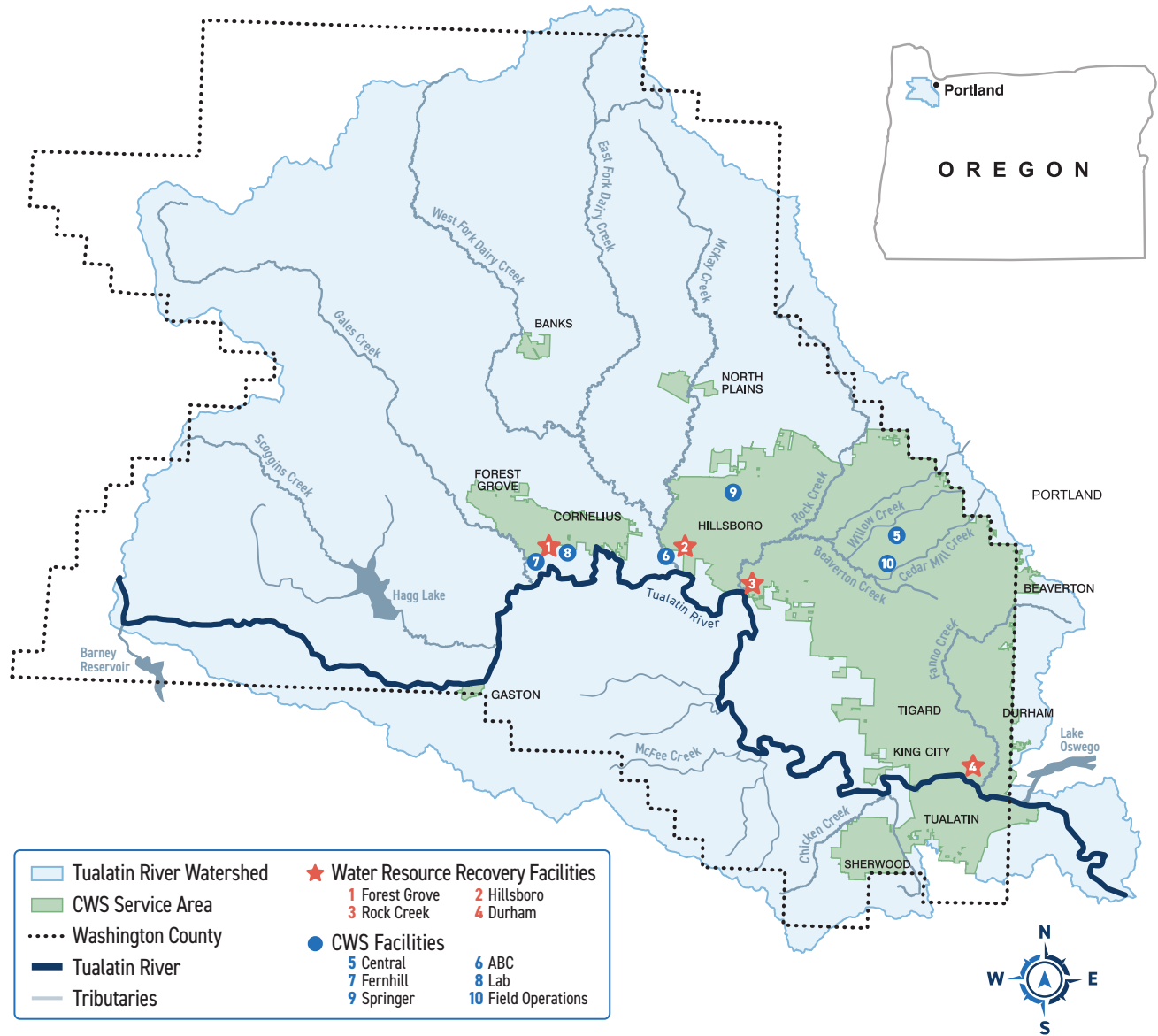


BUSINESS SERVICES FUNCTIONAL AREA | 214 FTE

<b>Office of the CEO</b> 10 FTE	<b>Finance &amp; Accounting</b> 21 FTE	<b>Business Operations</b> 38 FTE		<b>Digital Solutions</b> 29 FTE	<b>Human Resources</b> 10 FTE	<b>Legal &amp; Compliance Services</b> 20 FTE	<b>Regulatory Affairs</b> 43 FTE	<b>Regional Utility Services</b> 43 FTE
District Administration	Finance & Accounting	Administrative Services	Culture & Development	Geographic Information Systems	Human Resources	Legal Services	Compliance Services	Comms & Community Engagement
Emergency Management		Facilities Maintenance	Risk & Insurance Management	IT Business Applications		Internal Compliance & Cybersecurity	Environmental Services	Planning & Development Services
Government Affairs		Safety		IT Client Services		Procurement	Laboratory Services	Administration
				IT Infrastructure				

■ Department   ■ Program

# CWS MAP





## **Strategic Planning**

### **MISSION, VISION, PROMISE, VALUES**

#### **Our Mission**

We provide cost-effective services and environmentally sensitive management of water resources for the Tualatin River Watershed.

#### **Our Vision**

Enhance the environment and quality of life in the Tualatin River Watershed through visionary and collaborative management of water resources in partnership with others.

#### **Our Promise**

Beautiful clean water for today and tomorrow.

#### **Our Values**

- Dedicated to the river, our communities, and each other.
- Guided by science.
- Making great things happen by working and solving problems together.

### **BUSINESS PLANNING**

Five Key Strategic Outcomes focus and drive Clean Water Services' efforts to achieve its mission, vision, promise, and values. Key Strategic Outcomes are the organization's areas of greatest expertise, those strategically important, specialized capabilities that are central to fulfilling its mission and that provide an advantage in the region and to the people CWS serves. They set the overall direction for CWS both for the short term and long term. They guide the development of the department and program roadmaps and the annual Goal Sharing program.

## Clean Water Services Key Strategic Outcome Areas



**Organizational Excellence:** Clean Water Services is a highly effective and transformative organization that maximizes the capabilities, talent, and effectiveness of our employees to provide services and products that deliver on the values of the region we serve.



**Integrated Water Resource Management & Resilient Watersheds:** In partnership with others, Clean Water Services creates resilient watersheds by optimizing and integrating the management of water resources for the benefit of the public and the environment.



**Research, Innovation & Resource Recovery:** Clean Water Services provides services and products that deliver practical and pragmatic water solutions for our region to recover resources and to optimize our operations through innovation that is shared globally.



**Catalyzing Transformational Partnerships:** Clean Water Services goes beyond organizational boundaries to create and sustain strategic partnerships in the region to accomplish more than any one organization can alone.



**Contributing to the Region's Environmental & Economic Vitality:** Clean Water Services' sound planning, investment, and stewardship in regional assets is essential to Washington County's continued appeal as a place to invest, live, work, and play.

## ORGANIZATIONAL ROADMAPS

CWS developed roadmaps to document the actions it will take to achieve its Key Strategic Outcomes.

CWS roadmaps represent the organization's methodology for strategy development and implementation. When the methodology is consistently applied across the organization, CWS employees see how strategic decisions made at the organizational level directly impact their day-to-day operations at the department and program levels. By monitoring performance metrics and setting specific targets, CWS can see if it meets its intended outcomes and take necessary corrective actions to ensure alignment with its organizational objectives.







There are three roadmap levels: strategic, department, and program. At all levels, participants clarify the purpose, goal, and scope; assess the current and future state; define objectives; identify initiatives and metrics; set targets; and track progress.

## GOAL SHARING PROGRAM

The Goal Sharing program aims to promote cost savings and service enhancement by encouraging practical and innovative employee approaches and solutions to improve the delivery of services to CWS customers. The Goal Sharing program provides a critical link between employees' achievement of meeting targets, working together, and related financial compensation.










All goal shares must include cost savings of money or time. Employees in permanent positions receive an annual monetary award based on the overall rate of completion. The annual Goal Sharing award is considered an element of total compensation.

To determine the annual monetary award for completed measures, CWS averages awards from the previous three years. Every July, an outside auditor evaluates the goal share measures and determines if the measure met its target by the due date. In Fiscal Year 2025-26, CWS employees are working on 54 goal share measures:

DEPT	KSO	OBJECTIVE	TARGET
BO		Standardize office supply inventory & ordering best practices	3% decrease
BO		Create a comprehensive list of all confined spaces in CWS facilities (or used by CWS personnel) and their potential hazards	Create a searchable spreadsheet of confined spaces and their associated potential hazards. Develop printable maps of all confined spaces with reference to their potential hazards.
BO		Develop and grow organizational learning program	Two new learning opportunities offered in the fiscal year, reflecting organizational or departmental needs or program priorities.
BO		Implement Facility Security Best Practices	
BO		Identify, prioritize, and develop solutions for fall hazards on CWS Properties and Facilities	Identify and find solutions to reduce or eliminate fall hazards on one of CWS occupied/unoccupied buildings.
DS		To migrate our Co-Implementer information and workflows to a cohesive platform that allows better cross collaboration with our partners and management of our projects and fee distribution.	5











**KSO:** Key Strategic Outcome **BO:** Business Operations **DS:** Digital Solutions



DEPT	KSO	OBJECTIVE	TARGET
FIN		Implement GASB Stmt No. 101, Compensated Absences, including methodology and documented narrative, acceptance by auditor, prior period adjustment, current year reporting, and note disclosure.	Properly value and report compensated absences for FYE: 6/30/25 and receive clean audit opinion from Moss Adams.
FIN		Update the Cost Of Service Analysis (COSA) with financial data through the FY 2026 adopted budget, identify new operating program direct cost allocations, and complete the Business Services indirect cost allocations.	Complete the update to the COSA by October 31, 2025, to facilitate updates to the District's financial forecast and to develop planned rate increases.
HR		Review recognition program for retention improvements	Turnover percentage decreases, retention increases.
LEGAL		Internal compliance: increase capabilities and maturity	Complete Compliance Program policies and procedures
LEGAL		Advise departments on legal issues & requests	Streamline development related forms to improve customer service. Update process for Construction Permit Agreements to expedite reviews, adjust forms, add process for developers to use docyouisign.
LEGAL		Ensure compliance with state law & CWS purchasing rules, policies & procedures	Eight procurement SOPs
NSES		Ensure employee safety	Identify 3-6 hazardous tasks conducted by NSES staff; Complete Job Hazard Analyses and develop Standard Operating Procedures for each.
NSES		Build & implement framework to guide work with internal partners to protect natural system assets	Develop Annual NSES Grant Funding Plan that documents NSES strategic approach.
NSES		Plan Enhancement Strategies	Update the thermal compliance roadmap's shade initiatives by documenting a long-term strategic plan for generating thermal offsets from natural systems approaches.









**KSO:** Key Strategic Outcome **FIN:** Finance & Accounting **HR:** Human Resources **Legal:** Legal & Compliance Services  
**NSES:** Natural Systems Enhancement & Stewardship



DEPT	KSO	OBJECTIVE	TARGET
OCEO		By the end of FY26, the Emergency Management program will present a new Emergency Operations Plan (Base Plan) and 3 functional annexes.	Manage and maintain EOP
OCEO		Establish and maintain positive government relations with federal, state, and local governments	75% of key legislators tour at least one of our facilities or engage in one-on-one briefing
RAD		Perform compliance sampling and analysis in a timely manner	SOP draft submitted to management and 1 lab specialist trained to provide back up support at the NTS
RAD		Efficient and effective IDDE program	Draft an SOP and decision matrix for IDDE response. Train Environmental Services staff on portions of materials that are approved by management and ready to be implemented.
RAD		Efficient regulatory reporting	Draft report template and SOP
RAD		Effective Industrial Survey Process	(a) Present a list of new industrial users identified in CWS' service area where WRRFs are experiencing challenges to ES management and (b) review the updated, jurisdiction-wide industrial user survey process with the co-implementers and Development Services.
RAD		Increased efficiency of compliance sampling, analysis, and reporting	New system online. Old system fully archived. Staff training 90% complete.
RAD		Efficient permit renewal process	Implement the permit renewal schedule to meet with internal and external stakeholders to identify permit issues that will inform the development of technical memos and edits to the permit to be submitted with the permit renewal application to DEQ in June 2027.
RAD		Perform compliance sampling & analysis in a timely manner	Selection of new LIMS
RAD		Efficient document management and reporting process	Train members of the Compliance Services team within RAD and report collaborators on the procedures for document storage and reporting platforms.













**KSO:** Key Strategic Outcome    **OCEO:** Office of the Chief Executive Officer    **RAD:** Regulatory Affairs



DEPT	KSO	OBJECTIVE	TARGET
RUSD		Build awareness and credibility for CWS' positive impact on region's environmental and economic vitality.	Create a brand narrative document to complement the 2015 Strategic Communications Plan and Brand Plans for all CWS communications that includes: 1) Messaging framework for rationalizing sub-brands into a cohesive story with key thematic pillars, supporting messages and communications guidance for primary audiences. 2) Brand voice guidelines. 3) Implementation Plan. Present to ELT.
RUSD		Optimize program delivery, customer service & consistency	Clear organizational framework for all Planning & Development Services policy, procedure, training and reference documents.
RUSD		Provide regional coordination of system planning, D&C implementation, regulatory compliance & record management	5 Small City IGAs approved by staff and ready for Council & Board adoption
RUSD		Optimize program delivery, customer service & consistency	Documents are readily available in an efficient format and available to all team members in Planning & Development Services.
RUSD		Strengthen CWS' public trust, credibility, and internal alignment by positioning CCE as the strategic lead for brand strategy, messaging, and governance. Ensure all communications reflect CWS values, voice, and mission with clarity and consistency.	By June 19, 2026, deliver the following to embed brand accountability across the organization: Three signature training tools: <ol style="list-style-type: none"> <li>1. Passport to the Brand – a core training outline for all employees on reputation, brand, and their role as ambassadors as part of the Passport program.</li> <li>2. Onboarding brand overview – a branded slide or module for new hires to align from day one and be able to support and speak on behalf of CWS</li> <li>3. Enhanced “Let's Get Engaged” – deepen brand and messaging guidance for project managers added to the “Let's Get Engaged” training</li> <li>4. An official administrative policy governing CWS content and brand assets (including a decision-making matrix for messaging, graphic design, and all branded internal/external products).</li> <li>5. CCE goal share overview presented at a Spring 2026 CWAC meeting, Business Partners meeting, and published in The Pipeline by June 19, 2026.</li> </ol>
UOPS		Review and update UOPS programs and policies to better reflect the current operating environment and changes to regulations.	Develop formal in-house CDL training program in compliance with new federal CDL rules and receive program approval from the Chief Engineer.
UOPS		Support CWS in-house construction needs	Complete at least three capital projects in collaboration with other departments or divisions within CWS.
UOPS		Develop an asset management approach to maintaining conveyance systems assets	Meet or exceed 6 out of 6 sanitary sewer and 8 out of 11 storm sewer Performance Standard activities as documented in the FY26 Collection Systems Maintenance Programs Quarterly Report










**KSO:** Key Strategic Outcome    **RUSD:** Regional Utility Services    **UOPS:** Utility Operations & Services



DEPT	KSO	OBJECTIVE	TARGET
WET		Develop a pilot study project to rehabilitate asbestos cement pipe through the process of Close Tolerance Pipe Slurrification (CTPS)	Begin building specifications and a process for implementing an asbestos pipe rehabilitation project utilizing CTPS.
WET		Resolve competing interest within collection system due to sewer gasses that create safety, corrosion, and odors	Generate one FY27 CIP project that will target the most critical area in the District
WET		Update Construction Contract General Conditions	Review 2019 EJCDC general conditions, conveyance general conditions, consolidate and update.
WET		Convert District Standard Division 01, 16, and 17 specifications to 50 Division CSI format	Updated table of contents and conversion of District standard specifications. Coordinate updates with Div 00 specifications.
WET		Improve Districts processes for right-of-way and property acquisition	Deliver the training to all CIP project divisions and operations divisions; integrate into new employee training; and create scheduled training refreshers
WET		Develop process to identify I/I and R&R projects, improve the planning/project delivery, assessment of achievable of capacity relief, and post project I/I reduction	Communicate program to Chief Engineer
WET		Implement 6PPD-Q testing based on newly developed method	By end of the fiscal year
WET		Investigate and identify sources and causes of increased nitrate observed in the Durham collection system that has impacted treatment at the facility	By end of FY26
WET		Provide real time information for making conveyance decisions	By end of FY26
WET		Establish SOPs for project setup in Procore for TPS and Conveyance projects	Two SOPs, one for TPS and one for Conveyance to be used by staff to setup projects for successful project management and delivery
WET		Coordinate CIP project permitting	Deliver the training to all CIP project divisions and operations divisions; integrate into new employee training; and create scheduled training refreshers
WET		Form a Local Safety Committee for the Water Engineering & Technology department	Develop scope, roles, responsibilities, expected outcomes, and cross departmental engagement

**KSO:** Key Strategic Outcome **WET:** Water Engineering & Technology



DEPT	KSO	OBJECTIVE	TARGET
WRRD		Develop a mechanical specification unique for Clean Water Services that define acceptable common mechanical equipment to be delivered by engineering ring as part of CIP projects	Deliver scope document for desired equipment to have mechanical specifications written for, and deliver XXX number of mechanical spec'd items for superintendent review and approval by due date
WRRD		Standardize DEQ validations between all four treatment plants	Complete by June 30, 2026
WRRD		Improve data visibility and operational decision making by creating and updating process dashboards within HACH WIMS	Achieve by June 30, 2026
WRRD		Update and edit 20 + maps and drawings to AutoCAD documents and update the existing library.	Have these 20 document corrected and in place to be used by operators by June 2026
WRRD		increase operating efficiency of our filter system.	Generate valid list of replacement valves needing to get the filter system back to original operation.
WRRD		Transition all DEQ required instrumentation calibrations to Fluke DPC track software	All instruments transitioned by June 2025
WRRD		Evaluate and develop a IR scanning and documentaion program for WRRD and Pump station electrical equipment	TBD
WRRD		Continue addressing fall hazards at RC	Resolve 3 complex fall hazards at the RC facility
WRRD		Implement and install new reuse supply system at RC to ensure more reliable operation and that customer supply is met	Ensure enhanced reuse basin operation to meet customer needs and reduce chemical usage

**KSO:** Key Strategic Outcome    **WRRD:** Water Resource Recovery Operations & Services





## Financial Policies

The following are summaries of Clean Water Services' financial policies.

### Accounting, Auditing, and Financial Reporting

- CWS will maintain its accounting records and report on its financial condition and results of operations in accordance with Generally Accepted Accounting Principles (GAAP), as promulgated by the Governmental Accounting Standards Board.
- CWS will have an independent financial and compliance audit performed annually in accordance with generally accepted auditing standards and Oregon Revised Statutes.
- CWS will publish an audited Annual Comprehensive Financial Report each year.

### Budgeting, Financial Planning, and Forecasting

- CWS will balance budgeted resources with budgeted requirements within each fund to produce a balanced budget per Oregon Administrative Rules 150-294.388(1).
- CWS will legally adopt its budget at the fund level with appropriations adopted in the categories of operating expenses, debt service, capital outlay, contingency, and operating transfers for each fund, except the General Fund, which will have appropriations adopted by organizational unit. Appropriations will lapse at the end of the fiscal year.
- CWS will maintain a budgetary system to monitor and report on actual revenues and expenditures in comparison to budgeted amounts to ensure appropriate budgetary compliance.
- CWS will include its Goal Sharing objectives and targets and other performance measures in its published Adopted Budget.
- CWS will facilitate strategic utility rate stabilization planning through sustainable budget contingency and carryover balance levels in the General Fund and the Surface Water Management Operating Fund. This approach will help promote reasonable and predictable rate adjustments, supported by multiyear rate forecasting.

- CWS will maintain reasonable resources for the Capital Improvement Program (CIP) and capital outlay, working capital, and prudent risk management.
- CWS will annually prepare a multiyear financial forecast of major revenues, expenditures, and other financing sources and uses for CWS.

### **Capital Improvement Program and Budget**

- CWS will plan for capital improvements over multiple years. The CIP will directly relate to the master plan, departmental operation plans, and other long-range plans.
- CWS will annually prepare a multiyear CIP to identify and plan for anticipated capital projects and estimated costs and to identify estimated significant impacts on the operating budget.
- CWS will reasonably maintain its capital assets at a level sufficient to protect CWS' capital investment and to mitigate future maintenance and replacement costs. The budget will provide for adequate maintenance and orderly replacement of capital assets, as resources allow.
- CWS will define as CIP capital assets any asset acquired, constructed, financed, modified, or replaced by CWS with a total cost of \$50,000 or more and a useful life of five years or more, in accordance with GAAP. Expenditures between \$10,000 and \$50,000 that result in the creation of a capital asset or extend the useful life of an existing capital asset for at least five years will be classified as capital outlay within the operating budget.
- CWS will include CIP projects and their estimated costs within the operating budget for the period covered by the operating budget for approval by the CWS Budget Committee and adoption by the CWS Board of Directors.

### **Debt Management**

- CWS will issue long-term debt in accordance with all applicable federal, state, and local laws and regulations, as well as CWS resolutions and orders, for appropriate purposes.
- CWS will adhere to full disclosure of financial and pertinent credit information as it relates to CWS' outstanding securities and comply with applicable continuing disclosure requirements.
- CWS will strive to maintain credit ratings of A or higher to ensure that borrowing costs are minimized and CWS' access to credit is assured.
- CWS will comply with all requirements associated with revenue bonds, including debt service reserve requirements and debt service coverage ratios.
- CWS will use a competitive bidding process in the sale of bonds unless the Board authorizes a negotiated sale process expected to produce more favorable results for CWS.

### **Investments**

- CWS' cash and investments will be received, safeguarded, invested, and disbursed by the CWS Investment Officer, in accordance with Oregon Revised Statutes.

- CWS Investment Officer will monitor the activities regarding CWS cash and investments to ensure that liquidity and working capital needs are met and that investments comply with CWS' investment policy.

## **Revenue**

- CWS will maintain sanitary sewer and surface water management rates at levels that are deemed appropriate by the Board to finance costs associated with regulatory requirements, needed program enhancements, maintenance of a competitive workforce, maintenance or replacement of capital assets, requirements related to debt service, and to avoid or mitigate rate spikes.
- CWS will follow an assertive policy of collecting revenues determined to be due to CWS.

## **Reserve**

- CWS will appropriate a minimum contingency of 10% of total budgeted expenditures in the operating funds and 5% of total expenditures for all other CWS reserve and construction funds, within each individual fund.
- CWS will use a Board resolution or supplemental budget process to transfer contingency funds before being expended.
- CWS will maintain a reserve target of six months of operating and maintenance costs in operating funds.
- CWS will maintain a reserve target of the deductible for general liability insurance plus 10-year average claim costs in the Risk Liability Reserve Fund.
- CWS will maintain a reserve target equal to the annual depreciation expense for infrastructure in the Capital Replacement Reserve Funds.
- CWS will maintain a reserve target equal to approximately one year of project costs in the Local Improvement District Funds.
- CWS will maintain one year of revenue or current balance in Capital (System Development Charges) Reserve Funds.
- CWS will maintain a reserve target equal to estimated annual debt service payments due on outstanding debt issues or required by bond covenants in Revenue Bond Reserve Fund.
- CWS will maintain contingency reserves equal to the amount CWS budgets annually by fund.
- CWS will annually evaluate the following benchmarks and communicate to the Board progress towards these goals:
  - Maintain a debt ratio below 30 percent.
  - Maintain credit ratings of AAA (Standard & Poor's) and Aa1 (Moody's).
  - Maintain a level between 700 to 900 days cash on hand.
  - Exceed the minimum debt service coverage ratio of 3.0 times the aggregate total of annual debt service payments.

CleanWater  Services



## Budget Process

Clean Water Services follows a budget process that is consistent with Oregon Local Budget Law requirements, which are designed to accomplish two important results:

- Use standard procedures for preparing, presenting, and administering the budget.
- Enhance community involvement in the budget process and public exposure to the budget before formal adoption.

The five phases of the budget process are:



### Develop

- Staff begin to develop the structure, levels of appropriation, and revenue and expenditure estimates for the operating and capital budgets. Staff develop and review new and revised program approaches during this phase.

### Request

- Requests are reviewed at the department level, then sent to the budget development team — the Chief Financial Officer, Finance Manager, and the Chief Executive Officer — for collaborative review. All CWS managers participate in relevant portions of this review and discussions.

- Operating and capital budgets are reviewed against previously developed evaluation criteria and CWS priorities. No budget increases are approved if they can be met by operating more efficiently or reallocating resources.
- Chief Financial Officer and staff develop revenue projections for the upcoming fiscal year and conduct rate analysis based on anticipated fund balances and revenues.

### **Propose**

- The Proposed Budget is prepared under the direction of CWS' Chief Financial Officer who also serves as the Budget Officer, using the results from CWS' internal review process, and presented to the Budget Committee in a public meeting.
- A required public notice is published in a newspaper of general circulation and on the CWS website to announce when the Proposed Budget will be available for viewing, and the date and purpose of the Budget Committee meeting per ORS 294.426(5).

### **Approve**

- In a public meeting, the Budget Committee receives the budget document and public comment and can amend or approve the budget as proposed. The budget is in the approved stage if approved as presented or after incorporating any changes requested by the Budget Committee.

### **Adopt**

- In a public hearing before July 1, the beginning of the fiscal year, the CWS Board of Directors calls for comments from interested parties on the budget and may revise the budget in response to those comments. After the public hearing, the Board adopts the budget, formalizing the appropriations for the coming fiscal year. The Board also adopts Resolution and Orders to set rates and charges and to adopt the Capital Improvement Program.
- Publish notice in a newspaper of general circulation that a public hearing will be held to review the budget. (Notice includes schedule of appropriations, meeting time, and place.)
- A change in appropriations outside the above process requires a Supplemental Budget, which involves many of the same procedures for notification and public hearings as the adoption of the annual budget. Transfers from the contingency appropriations may be made with Board authorization.

## **ACCOUNTING STRUCTURE**

CWS reports costs in two separate enterprise funds for sanitary sewer and stormwater operations. For financial reporting purposes, financial statements are presented on a full accrual basis of accounting. In this method, revenues are recorded when they are earned, and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash inflows and outflows.

The CWS budget is prepared using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized as soon as they are both measurable and available. Measurable means the amount of the transaction can be determined, and revenues are considered available when they are collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. For this purpose, revenues are considered available if they are collected within 60 days of the end of the current fiscal period.

For legal requirements in the Oregon Local Budget Law, CWS must prepare and adopt a budget for individual funds. Accounting records are maintained on a governmental fund accounting basis. The resolution authorizing appropriations is adopted by fund each year by organizational unit or in the categories of personnel services, materials and services, debt service, capital outlay, contingency, and operating transfers.

The CWS budget and financial tracking systems are based on a hierarchy of accounts that start at the fund level and continue down to specific projects. Line items are the individual expenditure and revenue categories tracked during the year (e.g., electricity, salaries, service charges).

The Operating Funds hierarchy is:

- Fund
  - Department/division
    - Division/program
      - Project (as needed)

The other funds rely on projects and line items to identify budget appropriations dedicated to specific purposes.

The fund accounting structure table on page 88 shows the organization of the funds in the Operating, Construction, Reserve, and Debt fund types. Each tab identifies the budget components included in that section of the document. A listing of the general fund program codes is on page 89, a chart of expenditure account codes is on page 90.

CleanWater  Services



## **Budget Overview**

### **Summary**

Total Clean Water Services revenues are budgeted to increase by \$6.9 million, or 2.8%, over the Fiscal Year 2025-26 Adopted Budget, due primarily to rate increases. Total CWS expenditures, including operating and capital expenditures, debt service, and other fund outlays, are budgeted to decrease by \$22.7 million, or 7.2%, due primarily to decreased capital expenditures. Combined beginning fund balances are estimated to decrease by \$8.8 million, or 2%, largely due to intentional spending of reserves in FY 2025-26. CWS continues to be in excellent financial condition, as indicated by its credit ratings of AAA from Standard & Poor's and Aa1 by Moody's Investors Service.

### **Revenue Highlights**

The primary ongoing revenue drivers are service charges for sanitary sewer and surface water management (SWM) and System Development Charges (SDCs) for sanitary sewer and surface water. These revenue sources make up approximately 91% of estimated ongoing revenues for FY 2026-27. Service charges are projected to increase by \$11.8 million, or 6%, reflecting the effects of a rate increase and customer growth. SDCs are projected to decrease by \$2 million, or 8.1%, reflecting an anticipated return to historic levels of SDC activity based on current year trending.

Other sources of operating and nonoperating revenue are interest earnings, grants, contributions, other assessments, and miscellaneous fees. These other sources of revenue make up approximately 9% of estimated revenues for FY 2026-27. These revenues are anticipated to decrease by approximately \$2.9 million in FY 2026-27, mainly due to a decrease in investment interest earnings.

### **Expenditure Highlights**

Total departmental expenditures are budgeted to increase by just over \$6.6 million, or 4.7%. Expenditures for personnel services, materials and services, capital investment, debt service, and other fund level outlays are discussed in greater detail below.

## **Labor and Benefits**

Total personnel services are budgeted to increase by just over \$3.9 million, or 4.4%, from the FY 2025-26 Adopted Budget. The primary drivers of this increase are wage and benefit increases including pay for performance and cost of living adjustments.

CWS evaluates workflow and job duties compared with existing position descriptions, compensation plans, reporting structure, professional development pathways, and pay equity to retain and attract talent. No new positions are included in the FY 2026-27 Proposed Budget.

## **Materials and Services**

Departmental materials and services are budgeted to increase by \$2.7 million, or 5.4%, compared to last year's budget. Software costs continue to go up, along with regulatory drivers such as costs associated with renewing CWS' operating permit.

## **Capital Improvement Program**

CWS is budgeting an estimated \$120.8 million in sanitary sewer system improvements and \$2.5 million in surface water management system improvements in FY 2026-27. This is a decrease of \$23.8 million, or 16.2%, from the FY 2025-26 Adopted Budget. These investments are planned to increase system capacity, meet regulatory requirements for water quality, improve watershed health, and prepare for current and future growth. All the projects scheduled for implementation in this budget have been vetted against previously adopted sanitary and surface water management facilities and master plans.

## **Bond Sale**

Bond sales to support capital investments are budgeted as needed. The proceeds are a budget resource but are not classified as revenue. A \$75 million bond sale was planned for FY 2025-26 to finance select projects in the Capital Improvement Program. Staff reviewed funding and the bond market and opted not to issue this debt. The last Clean Water Services bond sale to fund capital improvements was in 2011.

## **Debt Service**

Debt service is decreasing by \$2.4 million, or 12.3%, in comparison to the FY 2025-26 Adopted Budget. This decrease is due to reducing debt service to historic levels. A debt service payment of \$2.4 million was included in the FY 2025-26 budget for a \$75 million bond sale, but CWS did not proceed with that sale.

## **Other Fund Level Outlays**

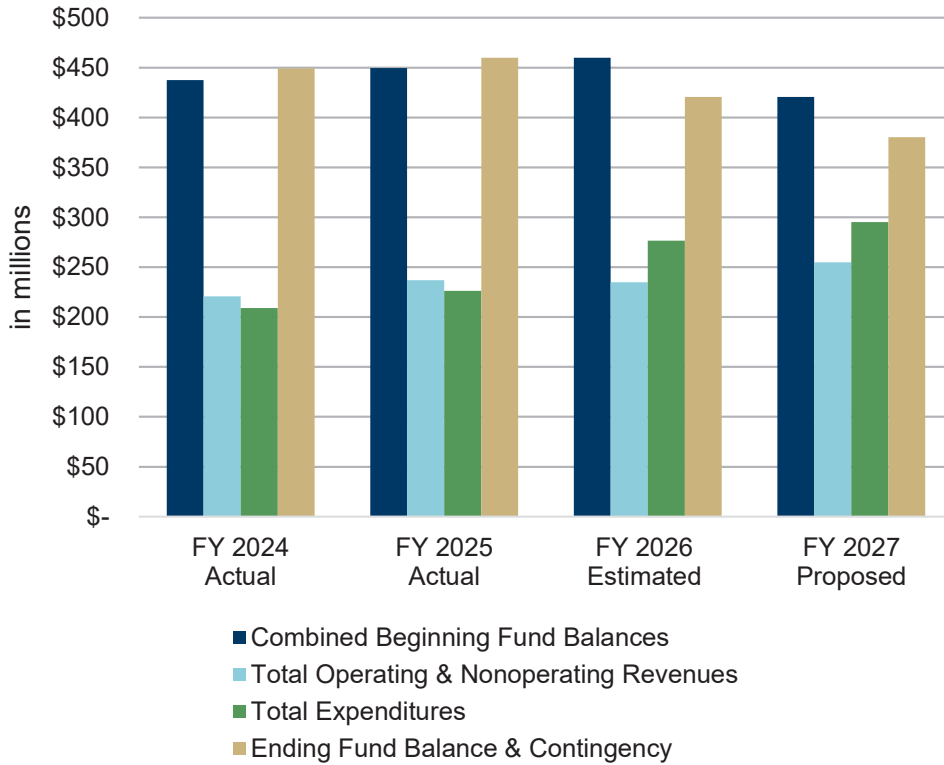
This expenditure type includes utility bad debt expense, franchise fees, pass-through revenues to cities, self-insurance claims costs, bond issuance costs, and other miscellaneous nondepartmental outlays. This category is budgeted to decrease by just over \$3.2 million as compared to the prior year. In FY 2026-27, other fund outlays include \$3 million for pass-through revenues to co-implementer cities, \$1.5 million for midyear employee adjustments, \$0.9 million for self-insurance claims, \$0.4 million for utility bad debts, \$0.5 million for right-of-way fees collected and remitted to cities, and \$0.2 million for franchise fees.

## Budget Overview – All Funds Summary

The chart below shows CWS’ all fund information at a summary level; all fund information is presented in more detail on the following page.

### ALL FUNDS SUMMARY

Total revenues are projected to increase by 2.8%, and total expenditures are budgeted to decrease by 7.2% in the FY 2026-27 budget.



## FY 2026-27 BUDGET OVERVIEW - ALL FUNDS

	FY 2024 Actual	FY 2025 Actual	FY 2026 Budget	FY 2027 Proposed	% Change From FY26 Budget
<b>SOURCES OF FUNDS</b>					
Combined Beginning Fund Balance	\$ 437,546,753	\$ 449,373,316	\$ 429,250,000	\$ 420,490,000	-2.0%
Operating Revenue					
Service Charges	\$ 177,883,970	\$ 188,509,057	\$ 197,144,800	\$ 208,941,100	6.0%
Miscellaneous Fees	10,358,492	8,299,191	6,493,600	8,031,800	23.7%
Non-Operating Revenue					
System Development Charges	\$ 19,205,273	\$ 22,918,683	\$ 24,429,300	\$ 22,443,300	-8.1%
Grants, Contributions, & Assessments	181,182	195,391	310,000	414,900	33.8%
Build America Bond (BABs) Subsidy	1,161,003	1,092,169	1,037,500	958,600	-7.6%
Interest Earnings	12,113,399	15,870,483	18,504,500	14,000,000	-24.3%
<b>Total Operating &amp; Non-Operating Revenues:</b>	<b>\$ 220,903,319</b>	<b>\$ 236,884,974</b>	<b>\$ 247,919,700</b>	<b>\$ 254,789,700</b>	<b>2.8%</b>
Bond Sale Proceeds	-	-	75,000,000	-	
<b>TOTAL SOURCES</b>	<b>\$ 658,450,072</b>	<b>\$ 686,258,290</b>	<b>\$ 752,169,700</b>	<b>\$ 675,279,700</b> (1)	<b>-10.2%</b>
<b>USES OF FUNDS</b>					
Departmental Expenses					
Personnel Services	\$ 61,034,278	\$ 68,658,220	\$ 89,556,600	\$ 93,490,000	4.4%
Materials & Services	42,310,655	45,570,638	50,301,400	52,993,400	5.4%
<b>Total Departmental Expenditures:</b>	<b>\$ 103,344,933</b>	<b>\$ 114,228,858</b>	<b>\$ 139,858,000</b>	<b>\$ 146,483,400</b>	<b>4.7%</b>
Other Uses of Funds					
Debt Service	\$ 17,189,288	\$ 17,196,990	\$ 19,602,800	\$ 17,200,900	-12.3%
Construction (CIP)	84,885,025	91,123,370	147,120,900	123,356,900	-16.2%
Other Fund Level Outlays	3,657,506	3,766,103	11,315,800	8,110,000	-28.3%
<b>Total Expenditures:</b>	<b>\$ 209,076,752</b>	<b>\$ 226,315,321</b>	<b>\$ 317,897,500</b>	<b>\$ 295,151,200</b>	<b>-7.2%</b>
Contingency	\$ -	\$ -	\$ 60,980,000	\$ 61,225,000	0.4%
Ending Fund Balance	449,373,320	459,942,969	373,292,200	318,903,500	-14.6%
<b>TOTAL USES</b>	<b>\$ 658,450,073</b>	<b>\$ 686,258,290</b>	<b>\$ 752,169,700</b>	<b>\$ 675,279,700</b> (1)	<b>-10.2%</b>
<b>TOTAL FTEs</b>	<b>483</b>	<b>495</b>	<b>500</b>	<b>500</b>	<b>0.0%</b>

(1) **Total Uses** excludes transfers between funds, which have a zero net effect on Sources and Uses of Funds, but are budgeted in accordance with Oregon Budget Law.



# Budget Sources & Uses

## SOURCES OF CWS FUNDS

### Recent Fiscal Trends

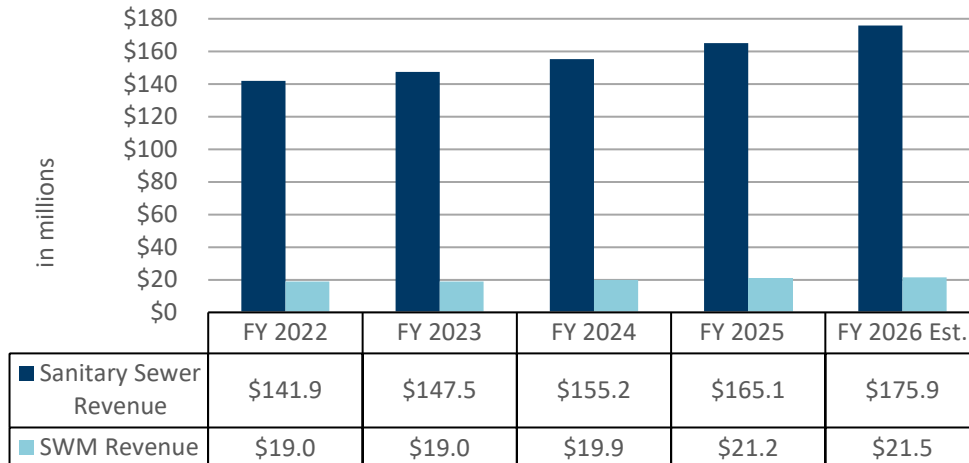
Key sources of funds for Clean Water Services include sanitary sewer revenues, surface water management service revenues, and System Development Charges (SDCs). In developing financial plans, staff members review local economic data as well as the history of these key revenues to identify trends that might be useful in formulating assumptions for the current year budget and for financial forecasts over the next five years. Following are brief historical discussions of the key sources of funds, followed by a more detailed discussion of Fiscal Year 2026-27 sources of CWS funds. In most cases, the comparative data used is as of FY 2024-25 as audited. The FY 2025-26 information is estimated.

### Service Revenue

The sanitary sewer revenues, which represent service charges assessed on city and unincorporated area customers, represent the single largest source of operating revenues for CWS. In FY 2024-25, they amounted to \$165.1 million. The surface

### SERVICE REVENUE

For sanitary and stormwater management



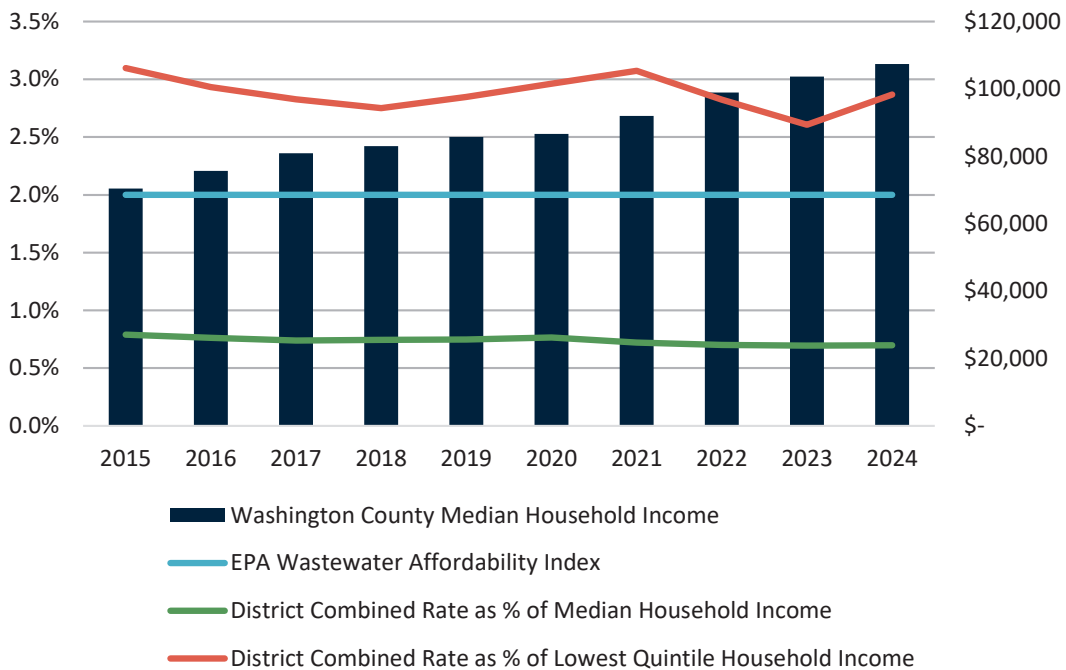
water management (SWM) revenues, which represent a flat fee assessed on any CWS customer who uses or discharges stormwater to the public storm and surface water systems, amounted to \$21.2 million in FY 2024-25.

CWS increased sanitary sewer rates by 3.0% every year from FY 2014-15 through FY 2019-20. SWM rates remained constant at \$4 per month per Equivalent Service Unit (ESU) through FY 2008-09. They increased \$0.25 per ESU in FY 2009-10 and \$0.50 per ESU each year from FY 2012-13 through FY 2019-20. In FY 2020-21, CWS did not increase rates due to the financial stress many households and businesses felt from the COVID-19 pandemic. FY 2021-22 sanitary sewer rates increased 4.5%, and SWM rates increased \$0.50 per ESU. In FYs 2022-23 through FY 2024-25, sanitary sewer and SWM rates each increased by 4%. Service revenue rates for FY 2025-26 were increased 3%.

CWS follows the Environmental Protection Agency’s (EPA) criteria for reasonable rates to monitor the combined sanitary sewer and surface water management average annual rate as a percentage of median household income. The EPA criteria is based on a median household income affordability index, which states that if the sanitary sewer rate is less than 1% of median household income, it is considered a low burden to the ratepayer, while greater than 2% is considered a medium burden. The chart below reflects CWS’ rate as a percentage of Washington County’s median household income for the past 10 years.

**CWS RATES**

As a percentage of Washington County median household income for past 10 years



SOURCE: U.S. CENSUS BUREAU

CWS rates have been less than 1% of the county’s median household income during this time frame. This indicator is well within the EPA’s 2% criteria for affordability, but the lowest quintile of county households trends closer to 3%.

Population and economic trends are also used in estimating future revenues. Sanitary sewer revenues are largely affected by land and housing development stemming from population growth. As shown in the table below, the county’s population has increased by approximately 4.8% since 2017, and state economists expect that trend to continue in Washington County over the next 10 years.

**WASHINGTON COUNTY DEMOGRAPHIC STATISTICS FOR PAST 10 YEARS**

As of March 30, 2025

Year	Population (estimated)	Personal Income (in thousands)	Per Capita Income	Unemployment Rate
2026	618,037	n/a	n/a	n/a
2025	611,389	n/a	n/a	4.7%
2024	611,272	\$ 49,726,088	\$ 81,349	3.7%
2023	604,831	\$ 47,538,625	\$ 78,598	3.2%
2022	604,845	\$ 44,874,511	\$ 74,762	3.3%
2021	*600,811	\$ 45,258,613	\$ 75,136	4.3%
2020	600,689	\$ 40,485,147	\$ 67,358	6.4%
2019	598,363	\$ 36,989,651	\$ 61,823	3.0%
2018	594,746	\$ 36,151,811	\$ 60,790	3.4%
2017	589,970	\$ 33,729,045	\$ 57,176	3.4%

The largest threat to sanitary sewer revenues would be a slowdown in the region’s economy and subsequent residential housing occupancy. The last economic slowdown did not significantly impact service revenues received from existing residences. Population growth and retention remain strong in Washington County. CWS recently completed a cost-of-service study to ensure that rates are fair and proportional to the services customers receive, can recover the costs of providing service, and can support long-term operational and financial stability. As the table below indicates, the 10 largest ratepayers account for 10.24% of CWS’ FY 2024-25 rate income. This suggests that the business risk of any single customer having a significant direct impact on revenue projections is relatively small.

**10 LARGEST RATEPAYERS**

Customer	Fiscal Year 2025	
	Amount	%
Intel Corporation - Ronler Acres Campus	\$ 10,038,907	6.08%
Analog Devices	1,323,040	0.80%
Jireh Semiconductor, Inc.	1,195,407	0.72%
Intel Corporation - Aloha Campus	1,114,872	0.68%
Resers Fine Foods - Century Blvd Plant	964,107	0.58%
Providence Health Systems	595,903	0.36%
Nike Inc.	518,603	0.31%
Pacific Foods	471,518	0.29%
Heritage Village Mobile Home Park (451 spaces)	406,291	0.25%
TTM Technologies North America, LLC	272,259	0.16%
SUBTOTAL (10 largest ratepayers)	16,900,907	10.24%
Balance from other customers*	148,157,320	89.76%
Grand Total	\$ 165,058,227	100.00%

\*Includes residential customers and wholesale customers (other cities)

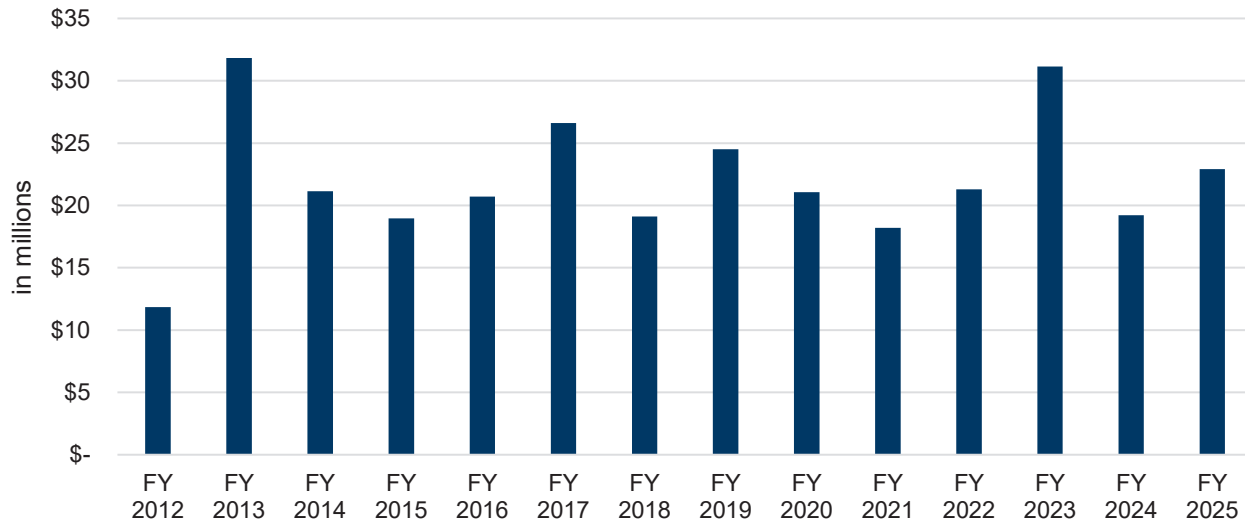
## System Development Charges

The second largest source of revenue is SDCs, one-time assessments charged when customers connect to the CWS system. These revenues totaled just over \$22.9 million in FY 2024-25.

As evidenced by large swings from one year to the next, SDC revenues are not predictable and can be influenced by a few major developments, particularly development for large multifamily, commercial, or industrial customers.

### SYSTEM DEVELOPMENT CHARGES

In millions



## FY 2026-27 SOURCES OF FUNDS

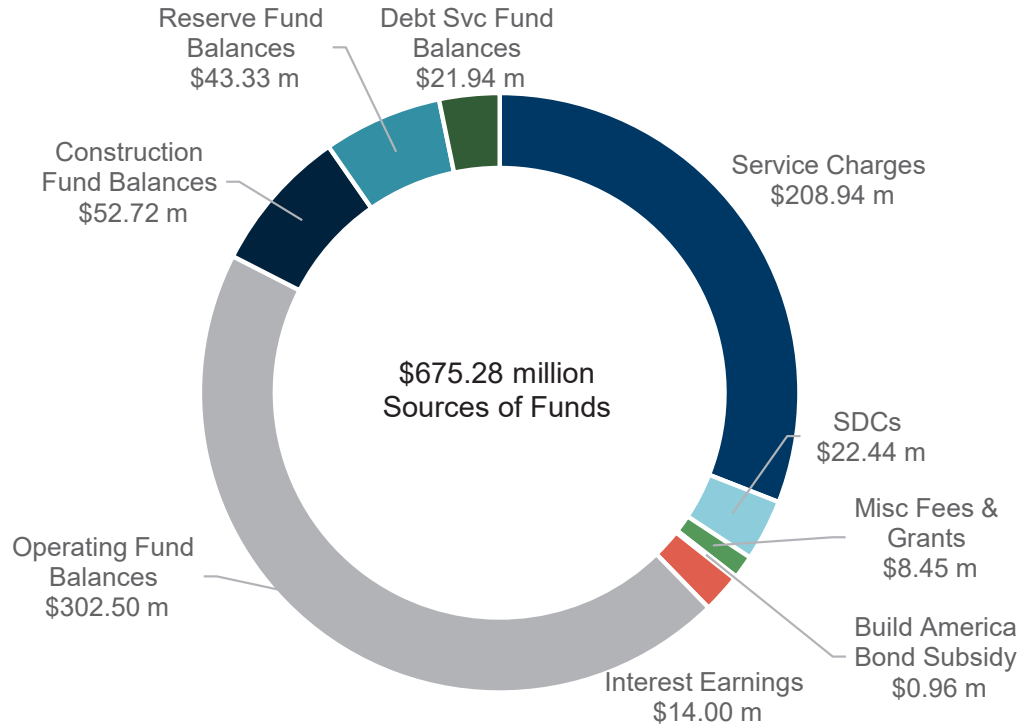
On a current year basis, resources for CWS to provide services and carry out other responsibilities are derived primarily from beginning fund balances and current operating and nonoperating revenues. The beginning fund balance consists of estimated balances carried forward from previous fiscal years and the required bond reserve amounts. Current revenues are those earned during the fiscal year from CWS operations, such as service charges, or received from other sources, such as SDCs, interest earnings, various fees, and project reimbursements.

### Current Revenues

Current revenues or resources CWS earns during the year account for \$254.8 million, or about 38% of total resources expected in FY 2026-27. The principal sources of current revenues are sanitary sewer and SWM charges, which are labeled Service Charges in the donut chart. These two sources account for \$208.9 million, or 82% of CWS' total current revenues. The other major sources are SDCs, grants, contributions and assessments, Build America Bond subsidy, and interest earnings.

## SOURCES OF FUNDS

FY 2026-27



### Service Charges

Based on trend analysis, sanitary sewer service charges are estimated at \$186.3 million, and SWM charges are estimated at \$22.6 million. A combined rate increase of 6.4% for sanitary sewer and SWM service charges is built into the revenue estimates along with a modest growth factor. These sanitary sewer and SWM rate increases will add an estimated \$4.28 per month to the typical residential customer's combined bill.

### System Development Charges

The second largest source of current revenues, SDCs, amounts to just over \$22.4 million, or 8.8% of total current revenues.

The sanitary sewer SDC is designed to recognize the cost of growth and consists of an assessment for the share of costs related to new capacity and performance improvements, as well as an assessment to share cost burdens with existing customers for collection and treatment systems already built. CWS customers are assessed this one-time SDC when they connect to the sanitary sewer system.

This budget reflects an increase in the sanitary sewer SDC to \$7,332 for FY 2026-27, which is a \$193 increase from FY 2025-26.

The surface water management SDC is a one-time charge designed to recover the cost of surface water management improvements. The SWM SDC will increase from \$691 to \$710 per Equivalent Service Unit.

Revenues from both SDCs are dedicated to capital projects and payment of bonded debt service, per Oregon Revised Statutes (ORS 223.302).

### **Miscellaneous Fees, Grants, and Other Revenues**

The remaining current revenues are composed of grants, contributions and assessments, Build America Bond subsidy, interest earnings, and miscellaneous fees, accounting for approximately \$23.4 million, or 9.2%, of total current revenues.

### **Combined Beginning Fund Balances**

The beginning fund balances for all funds combined consist of unused revenues carried forward from prior fiscal years. In FY 2026-27, these combined balances account for just under \$420.5 million, or 62%, of the total \$675.3 million in budgeted CWS resources. Approximately \$9.7 million of this fund balance is held in reserve pursuant to debt service requirements; just over \$14.1 million is held in reserve in SDC capital reserve funds.

## **USES OF CWS FUNDS**

### **Recent Fiscal Trends**

Due to substantial infrastructure needs, capital improvements remain one of CWS' largest expenditures. In developing financial plans, staff members review historical spending trends and anticipated capital needs in the Capital Improvement Program to formulate assumptions for the current year budget and financial forecasts over the next five years. Below are brief descriptions of key expenditure categories and more detailed discussions of FY 2026-27 uses of CWS funds.

### **Capital Expenditures**

CWS allocates a large portion of its budget to capital improvements needed to meet water quality standards and satisfy the sanitary sewer and surface water management needs of a growing customer base. The routine replacement of vehicles, heavy equipment, information systems, and wastewater treatment and conveyance equipment is also included in capital expenditures. In FY 2024-25, CWS spent about \$91.1 million, or 40% of total current expenditures, on capital improvements.

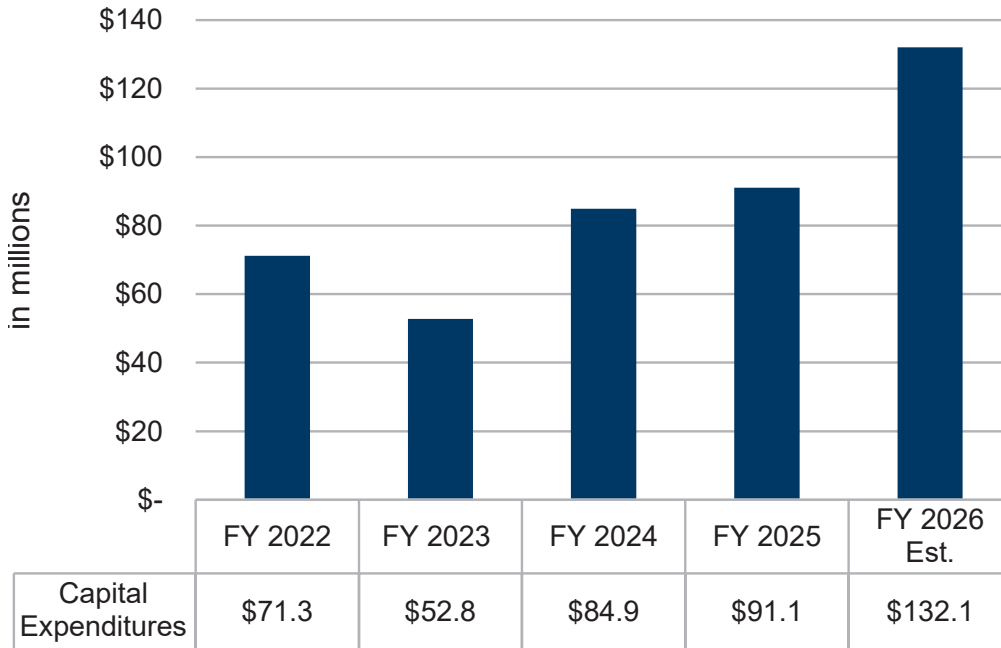
### **Operating Expense**

Another significant expenditure type for CWS is operating expense. The biggest portion of operating expense is for personnel services, including salaries and fringe benefits. In FY 2024-25, CWS spent \$114.2 million, or 50.5% of total current expenditures, on operating expenses.

Over the four years from FY 2021-22 through FY 2024-25, operating expense grew an average of 12% annually. The biggest drivers of cost increases have been rising utility and chemical costs, along with the increasing cost of wages and benefits for personnel. During this period, CWS added 66 full-time equivalents (FTE).

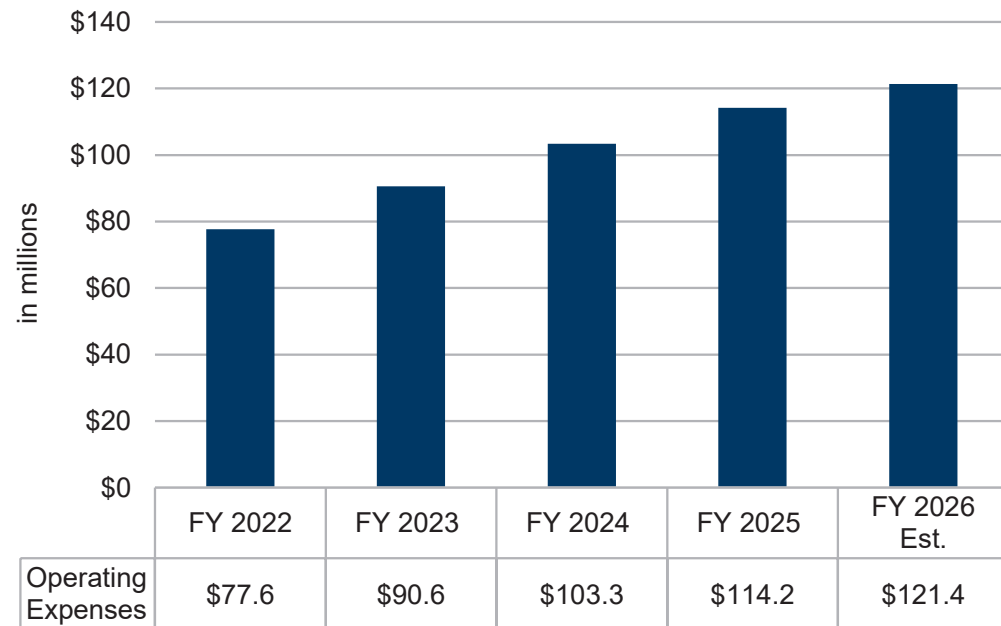
**Capital Expenditures**

CWS spending is projected to increase in FY 2026-27 from the previous year



**Operating Expense**

Utility and chemical prices contribute to cost increases



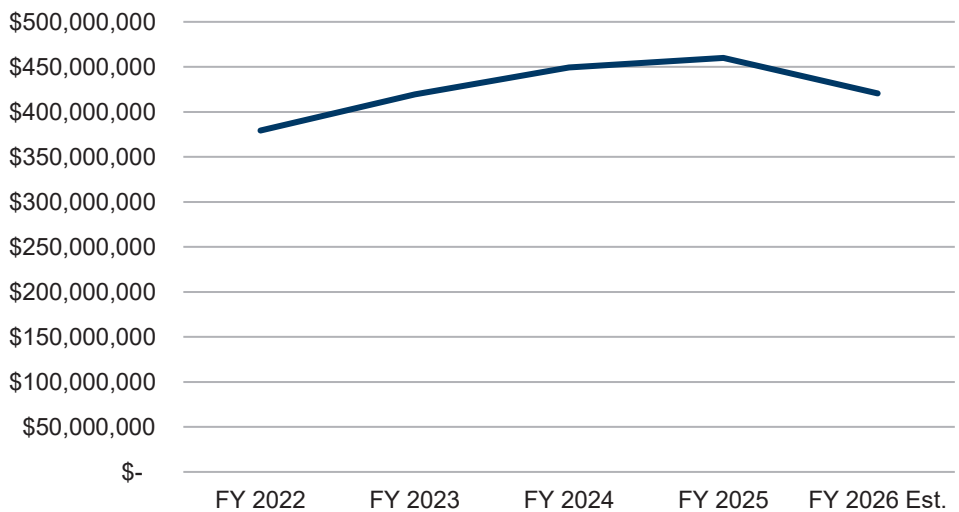
### Combined Ending Fund Balances

The ending fund balance for all funds combined includes unrestricted operating cash reserves for sanitary sewer and stormwater operations, capital construction reserves, pension liability reserves, self-insurance reserves, and restricted reserves for debt service and sanitary sewer and stormwater SDCs for capacity-enhancing improvements to the systems.

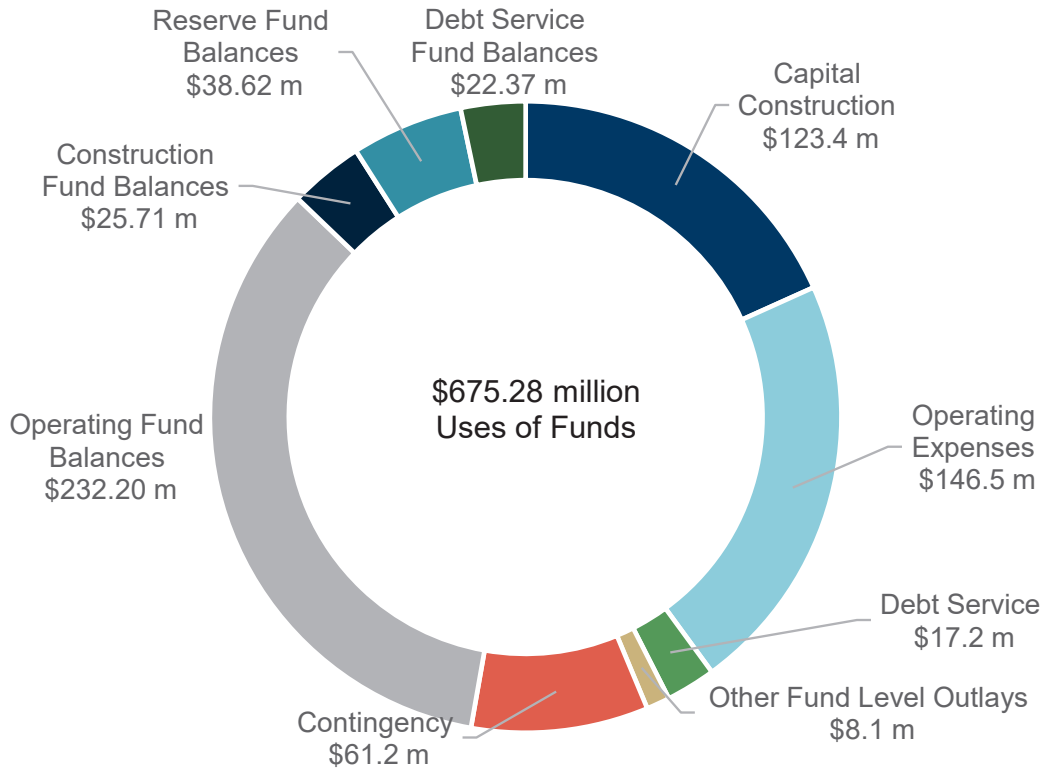
CWS uses unrestricted operating cash reserves to finance capital improvements, maintain existing systems, and provide reserves for working capital needs.

The restricted reserves can only be used to fund capital construction or debt service payments. These funds are not available to meet daily operating cash needs.

#### COMBINED ENDING FUND BALANCES



**USES OF FUNDS**  
FY 2026-27



**FY 2026-27 USES OF FUNDS**

CWS uses resources to provide sanitary sewer and surface water management services to its customers. Ending fund balances are resources not spent during the year but carried over to subsequent years.

**Current Expenditures**

Current expenditures are funds that are budgeted for the 2026-27 fiscal year, including payments to construction contractors, wages and benefits to employees, and principal and interest on borrowed monies. Current expenditures estimated for FY 2026-27 amount to approximately \$295.2 million. The major categories of current expenditures are described below.

**Capital Outlay and Projects**

One of the largest expenditures is for capital projects, which amount to \$123.4 million, or 42% of current expenditures.

CWS allocates a large portion of its budget to capital improvements needed to meet water quality and quantity standards and to satisfy the sanitary sewer and surface water management needs of a growing customer base. Highlights of top capital projects are discussed in the Capital Projects Summary section beginning page 71. The index listing all projects is included in the appendix on page 312 and page 319.

## Debt Service

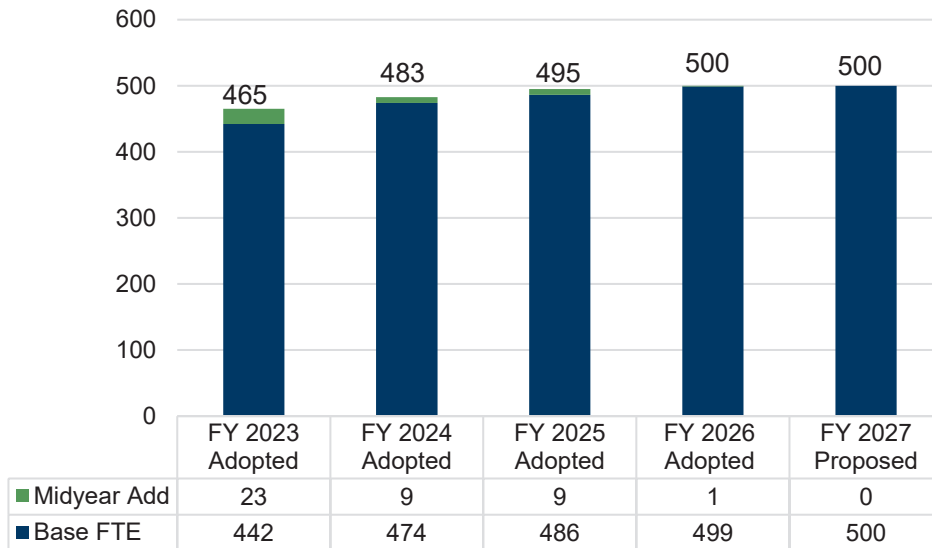
Debt service for the construction of CWS facilities and other capital improvements, as well as pension obligations, is expected to amount to \$17.2 million in FY 2026-27, or 5.8% of total current expenditures. Debt service represents the repayment of principal and interest costs on bonds issued to finance construction projects and other major capital assets and cover pension liability costs. Borrowing allows CWS to spread the costs of a capital project over the life of the asset and avoid sharp increases in rates.

## Labor and Benefits

CWS expects to spend \$93.5 million in FY 2026-27 on salaries and associated fringe benefits for its employees. Total personnel services costs represent about 32% of total current expenditures. The number of FTE positions is not changing from the FY 2025-26 Adopted Budget of 500 FTE. Due to organizational restructuring, three FTE previously budgeted in the Strategy Development & Enterprise Performance Management program were transferred into the District Administration program. These positions are vacant and unfunded for FY 2026-27.

### CWS FTE COUNTS

FY 2022-23 through FY 2026-27



## **Materials and Services**

CWS expects to spend \$53 million on departmental materials and services in FY 2026-27. This represents approximately 18% of total current expenditures. The single largest cost in this category is for chemicals, which account for about \$6.1 million, or 12% of total materials and services. The next largest costs in materials and services are electricity at \$5.5 million and contracted services at \$5.3 million.

## **Combined Ending Fund Balances and Contingencies**

At the close of the fiscal year, funds remaining constitute the ending fund balance. The ending fund balance for FY 2026-27 is estimated at just over \$380.1 million, including \$61.2 million that CWS will set aside for operating contingency in the event of significant unexpected costs. CWS maintains minimum contingencies at 10% of total budgeted expenditures in the operating funds.

The unappropriated ending fund balance also includes restricted funds of approximately \$9.7 million for future debt principal and interest payments and \$14.5 million for sanitary sewer and SWM SDCs restricted for use on capacity-enhancing projects.

CWS maintains additional reserves of approximately \$294.7 million:

- To absorb short-term revenue losses from fluctuations in demand for service or loss of significant customers.
- To save for large capital investments to stabilize future impact on rates.
- To pay for unexpected and extraordinary operating expenses driven by unforeseen changes in regulations, major asset replacements, additional major infrastructure investments to meet capacity needs, unexpected fluctuations in commodities pricing (chemicals, fuel, electricity, insurance premiums), and emergency response to infrastructure damage caused by natural disasters.

## DEPARTMENTAL SUMMARIES

CWS is organized into three functional areas — Business Services, Utility Operations, and Engineering Services.

The Water Engineering & Technology department in the Engineering Services functional area is responsible for capital planning, engineering design, construction management, reuse, and research and innovation. In FY 2026-27, the Capital Planning program is being dissolved, and FTE in that program have transferred to other programs.

The eight departments in Business Services support CWS operations and the services provided to customers — Office of the CEO, Business Operations, Digital Solutions, Finance & Accounting, Human Resources, Legal & Compliance Services, Regional Utility Services, and Regulatory Affairs.

The three departments in the Utility Operations functional area handle CWS’ field and operations services, such as conveying and treating wastewater and managing natural systems — Natural Systems Enhancement & Stewardship, Utility Operations & Services, and Water Resource Recovery Operations & Services.

Expenditures for the 12 CWS departments are budgeted to increase by 4.7% in FY 2026-27.

### SUMMARY OF POSITIONS: ENGINEERING SERVICES FUNCTIONAL AREA

	FY 2024	FY 2025	FY 2026	FY 2027	PERSONNEL
Engineering Services	ACTUAL	ACTUAL	ADOPTED	BUDGET	SERVICES
<b>Water Engineering &amp; Technology</b>					
Administration- 8400	0.00	6.00	7.00	11.00	2,607,300
Research & Innovation- 8401	0.00	17.00	18.00	15.00	1,638,700
Capital Planning- 8403	0.00	8.00	8.00	0.00	-
Construction & Engineering Technical Services- 8404	0.00	10.00	7.00	7.00	799,000
Conveyance Engineering- 8405	0.00	7.00	6.00	9.00	698,200
Treatment Plant Services Engineering- 8406	0.00	6.00	28.00	25.00	4,255,200
Reuse - 8407	0.00	0.00	6.00	5.00	792,300
	<b>0.00</b>	<b>54.00</b>	<b>80.00</b>	<b>72.00</b>	<b>\$10,790,700</b>
<b>Total Engineering Services</b>	<b>0.00</b>	<b>54.00</b>	<b>80.00</b>	<b>72.00</b>	<b>\$10,790,700</b>

## SUMMARY OF POSITIONS: BUSINESS SERVICES FUNCTIONAL AREA

	FY 2024	FY 2025	FY 2026	FY 2027	PERSONNEL
Business Services	ACTUAL	ACTUAL	ADOPTED	BUDGET	SERVICES
<b>Office of the CEO</b>					
District Administration (FKA Office of the CEO) - 8101	9.00	11.00	3.00	6.00	\$ 915,000
Administrative Services - 8116	14.00	0.00	0.00	0.00	-
Communications & Community Engagement - 8112	12.00	13.00	0.00	0.00	-
Culture, Equity & Learning - 8114	3.00	0.00	0.00	0.00	-
Government Affairs - 8110	1.00	1.00	3.00	3.00	841,500
Emergency Management - 8117	0.00	0.00	1.00	1.00	222,200
	<b>39.00</b>	<b>25.00</b>	<b>7.00</b>	<b>10.00</b>	<b>\$1,978,700</b>
<b>Business Operations</b>					
Business Opportunities & Operations - 8503	8.00	8.00	0.00	0.00	\$ -
Administrative Services - 8116	0.00	14.00	15.00	14.00	2,030,200
Culture & Development (fka Culture, Equity & Learning) - 8114	0.00	4.00	3.00	5.00	1,253,600
Risk & Insurance Management - 8502	3.00	3.00	3.00	3.00	669,300
Strategy Dev & Enterprise Performance Mgmt- 8500	10.00	9.00	9.00	0.00	-
Safety Program - 8121	0.00	0.00	4.00	4.00	724,200
Facilities Maintenance - 8513	0.00	0.00	10.00	12.00	2,271,500
	<b>21.00</b>	<b>38.00</b>	<b>44.00</b>	<b>38.00</b>	<b>\$6,948,800</b>
<b>Digital Solutions</b>					
IT Business Applications - 8306	9.50	11.00	8.00	9.00	\$ 2,178,400
IT Infrastructure (FKA Infrastructure & Digital Security) - 8305	10.50	12.00	7.00	8.00	1,984,700
IT Client Services - 8122	0.00	0.00	7.00	6.00	1,101,000
Geographic Information Systems - 8118	0.00	0.00	6.00	6.00	1,153,000
	<b>20.00</b>	<b>23.00</b>	<b>28.00</b>	<b>29.00</b>	<b>\$6,417,100</b>
<b>Finance &amp; Accounting</b>					
Finance & Accounting - 8504	16.00	18.00	19.00	21.00	\$ 3,872,000
	<b>16.00</b>	<b>18.00</b>	<b>19.00</b>	<b>21.00</b>	<b>\$3,872,000</b>
<b>Human Resources</b>					
Human Resources - 8501	10.00	10.00	10.00	10.00	\$ 2,286,800
	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>\$2,286,800</b>
<b>Legal Services</b>					
Legal Services - 8102	3.00	4.00	7.00	7.00	\$ 1,859,500
Internal Compliance & Cybersecurity - 8119	0.00	0.00	3.00	4.00	\$ 936,400
Procurement (FKA Business Opportunities & Operations) - 8503	0.00	0.00	9.00	9.00	\$ 1,485,100
	<b>3.00</b>	<b>4.00</b>	<b>19.00</b>	<b>20.00</b>	<b>\$4,281,000</b>
<b>Regional Utility Services</b>					
Administration - 8201	3.00	2.00	3.00	3.00	\$ 1,031,100
Planning & Development Services (FKA Development Services) - 8225	27.00	27.00	30.00	30.00	5,797,900
Systems Planning - 8226	5.00	5.00	0.00	0.00	-
Communications & Community Engagement - 8120	0.00	0.00	11.00	10.00	1,936,800
	<b>35.00</b>	<b>34.00</b>	<b>44.00</b>	<b>43.00</b>	<b>\$8,765,800</b>
<b>Regulatory Affairs</b>					
Compliance Services (FKA Administration) - 8210	10.00	9.00	8.00	7.00	\$ 1,686,100
Environmental Services - 8212	11.00	11.00	11.00	11.00	1,997,000
Laboratory Services - 8232	24.00	24.00	24.00	25.00	4,436,200
	<b>45.00</b>	<b>44.00</b>	<b>43.00</b>	<b>43.00</b>	<b>\$8,119,300</b>
<b>Research and Innovation</b>					
Integrated Water Resource Technology Research (FKA R&I) - 8113	8.00	0.00	0.00	0.00	\$ -
Technology Development & Research (Previously in WRRD) - 8316	8.00	0.00	0.00	0.00	-
	<b>16.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$0</b>
<b>Total Business Services</b>	<b>205.00</b>	<b>196.00</b>	<b>214.00</b>	<b>214.00</b>	<b>\$42,669,500</b>

## SUMMARY OF POSITIONS: UTILITY OPERATIONS FUNCTIONAL AREA

	FY 2024	FY 2025	FY 2026	FY 2027	FY 2027
Utility Operations	ACTUAL	ACTUAL	ADOPTED	BUDGET	PERSONNEL SERVICES
<b>Enterprise Asset &amp; Technical Services</b>					
Administration - 8364	5.00	4.00	0.00	0.00	\$ -
Asset Management - 8362	11.00	11.00	0.00	0.00	-
Control Systems - 8353	4.00	4.00	0.00	0.00	-
Safety Program - 8365	3.00	4.00	0.00	0.00	-
Technical Support - 8363	6.00	5.00	0.00	0.00	-
Facilities Maintenance - 8513	5.00	6.00	0.00	0.00	-
	<b>34.00</b>	<b>34.00</b>	<b>0.00</b>	<b>0.00</b>	<b>\$0</b>
<b>Natural Systems Enhancement &amp; Stewardship</b>					
Administration - 8233	5.00	5.00	5.00	5.00	\$ 1,459,400
Landscape Strategies - 8236	10.00	7.00	5.00	5.00	1,086,100
Project Delivery - 8237	10.50	11.00	11.00	11.00	1,788,500
Stewardship - 8238	4.50	5.00	6.00	6.00	1,217,700
	<b>30.00</b>	<b>28.00</b>	<b>27.00</b>	<b>27.00</b>	<b>\$5,551,700</b>
<b>Utility Operations &amp; Services</b>					
Administration - 8370	10.00	8.00	8.00	8.00	\$ 1,770,800
Conveyance Engineering - 8224	14.00	0.00	0.00	0.00	-
Field Ops Systems Repair - 8371	14.00	14.00	14.00	14.00	1,578,200
Field Ops Systems Maintenance - 8373	15.00	15.00	15.00	15.00	2,670,300
Field Ops TV/Flow Monitoring - 8375	13.00	14.00	14.00	14.00	2,407,000
Local Repair & Construction - 8380	13.00	13.00	13.00	13.00	1,904,900
SWM Facility Maintenance - 8383	16.00	16.00	16.00	16.00	2,790,100
	<b>95.00</b>	<b>80.00</b>	<b>80.00</b>	<b>80.00</b>	<b>\$13,121,300</b>
<b>Water Resource Recovery Operations &amp; Services</b>					
Administration - 8301	8.00	6.00	8.00	6.00	\$ 1,787,800
Infrastructure Asset Management- 8302	0.00	0.00	0.00	8.00	\$ 1,778,200
Biosolids/Reuse/Fernhill - 8331	5.00	5.00	0.00	0.00	-
Durham Operations - 8311	18.00	18.00	18.00	19.00	3,505,200
Durham E&I Maintenance - 8351	8.00	8.00	7.00	8.00	1,634,300
Durham Mechanical Maintenance - 8361	11.00	11.00	10.00	10.00	1,924,100
Forest Grove Operations & Maintenance - 8315	8.00	7.50	7.50	8.50	1,634,200
Hillsboro Operations & Maintenance - 8314	5.00	5.50	5.50	5.50	1,030,200
Pump Stations - 8343	8.00	8.00	7.00	7.00	1,413,800
Rock Creek Operations - 8312	17.00	17.00	17.00	17.00	3,120,400
Rock Creek E&I Maintenance - 8352	8.00	8.00	9.00	8.00	1,586,500
Rock Creek Mechanical Maintenance - 8344	9.00	9.00	10.00	10.00	1,942,100
TPS Engineering - 8211	14.00	0.00	0.00	0.00	-
	<b>119.00</b>	<b>103.00</b>	<b>99.00</b>	<b>107.00</b>	<b>\$21,356,800</b>
<b>Total Utility Services</b>	<b>278.00</b>	<b>245.00</b>	<b>206.00</b>	<b>214.00</b>	<b>\$40,029,800</b>



## Debt Service

### DEBT SERVICE REQUIREMENTS

Clean Water Services has a policy of using cash, System Development Charges, and long-term debt as tools to manage the funding requirements of its infrastructure investment strategy. As of June 30, 2026, CWS' long-term indebtedness consists of:

#### LONG-TERM INDEBTEDNESS

As of June 30, 2026

	Date of Issue	Date of Maturity	Amount Issued	June 30, 2026	Debt Service Fiscal 2027	
				Principal Outstanding	Principal	Interest
<b>Serial Revenue Bonds</b>						
Senior Lien						
2010B Bonds	4/28/2010	10/1/2035	\$ 90,260,000	\$ 52,665,000	\$ 4,445,000	\$ 2,904,462
2016 Refunding	10/13/2016	10/1/2029	33,225,000	11,540,000	4,290,000	469,750
2021 Refunding	7/13/2021	10/1/2032	25,405,000	17,720,000	2,175,000	773,625
Total Serial Revenue Bonds				81,925,000	10,910,000	4,147,837
<b>Special Purpose Revenue Bonds</b>						
Pension Bonds	5/27/2004	6/30/2028	15,990,000	3,000,000	1,960,000	182,850
<b>Total Long Term Debt</b>				<b>\$ 84,925,000</b>	<b>\$ 12,870,000</b>	<b>\$ 4,330,687</b>



CWS' legal debt limitation, as defined by Oregon Revised Statutes 451.545, will not exceed 13% of the true cash value of all property by law assessable for state and county purposes within the CWS service district boundaries. The limitation applies to the aggregate of all outstanding general obligation bonds. CWS does not have any general obligation debt and hence has not incurred any such debt under the \$25.1 billion debt margin allowed by state law.

The table below illustrates the debt margin calculation for the past five years.

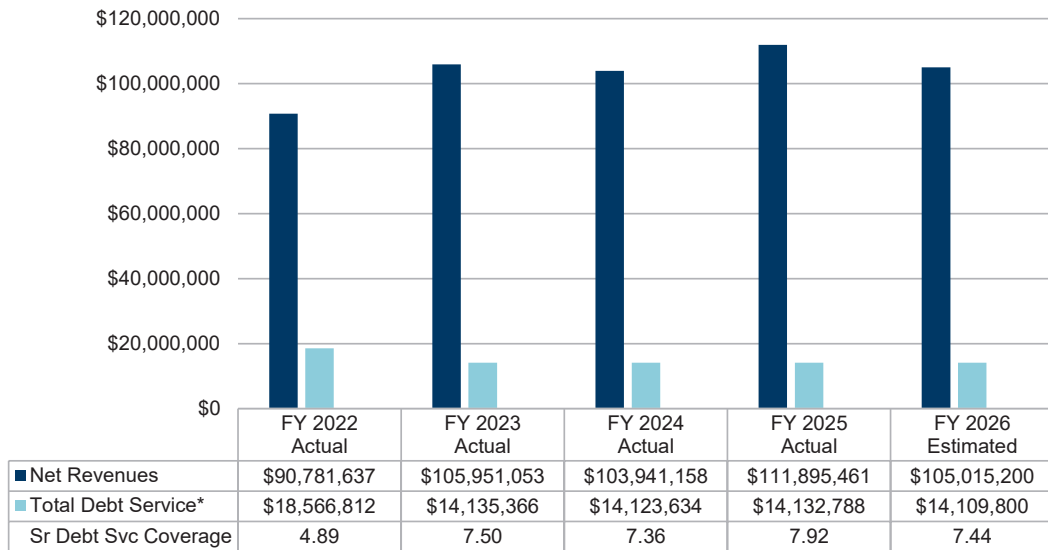
Fiscal Year Ended June 30	Real Market Value	Legal Debt Limitation	General Obligation Indebtedness	Debt Margin
2026	\$ 192,707,241,546	\$ 25,051,941,401	\$ -	\$ 25,051,941,401
2025	182,562,164,419	23,733,081,374	-	23,733,081,374
2024	175,702,144,483	22,841,278,783	-	22,841,278,783
2023	164,279,376,585	21,356,318,956	-	21,356,318,956
2022	139,091,607,320	18,081,908,952	-	18,081,908,952

CWS is required by its bond documents to generate coverage of at least 120% of the annual debt service on its senior lien bonds and at least 110% on its second lien bonds. Senior lien coverage is calculated as the ratio of net revenues (as defined in the bond documents) to annual senior lien bond debt service. Second lien bond coverage is calculated as the ratio of net revenues, less the annual senior lien bond debt service, to the annual second lien bond debt service. CWS has no subordinate debt outstanding.

CWS maintains a strong financial position, with a rating of AAA from Standard & Poor’s as well as Aa1 from Moody’s Investors Service. This strong financial performance and bond rating positions the organization well for future bond issuances to fund large infrastructure project investments to meet regulatory and growth requirements.

**DEBT SERVICE COVERAGE**

Total debt service is estimated to be 7.44 in FY 2025-26



\* EXCLUDING PENSION BONDS NOT SUBJECT TO COVENANTS. PENSION BOND ANNUAL DEBT SERVICE IS INCLUDED IN OPERATING LABOR COSTS FOR THE CALCULATION OF NET REVENUES TO CALCULATE THE DEBT SERVICE COVERAGE RATIO.

## Existing Debt Service

As of June 30, 2026, the principal outstanding on CWS sewer revenue bond debt is just over \$81.9 million and relates to three issuances. Approximately \$52.7 million of principal remains from the \$90.3 million Series 2010B Build America Bond issuance. This issue funded upgrades to the four water resource recovery facilities, various pump stations, and the sanitary sewer collection system. The \$33.2 million Series 2016 refunding bonds have a remaining principal of \$11.5 million. This issue refunded revenue bonds issued in 2009 that were used for capital improvements. Finally, the \$25.4 million Series 2021 refunding bonds have a remaining principal of \$17.7 million. This issue refunded revenue bonds issued in 2011 that were used for capital improvements.

\$3 million in principal remains on the Series 2004 revenue pension bonds. The proceeds from these bonds were used to finance the unfunded actuarial liability of approximately \$16 million generated by shortfalls in the Oregon Public Employees Retirement System (PERS). CWS chose to fund this liability through the sale of bonds at historically low market rates.

## Schedule of Future Debt Service Requirements of Sewer Revenue Bonds

The table below illustrates the debt service requirements based on current outstanding debt.

### DEBT SERVICE REQUIREMENTS

Principal and interest payments through FY 2035-36 on existing debt service requirements total \$104,989,675

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2026	12,870,000	4,330,687	17,200,687
2027	12,445,000	3,621,612	16,066,612
2028	9,920,000	2,992,187	12,912,187
2029	7,475,000	2,523,191	9,998,191
2030	7,790,000	2,106,183	9,896,183
2031	8,120,000	1,669,071	9,789,071
2032	8,430,000	1,240,826	9,670,826
2033	5,740,000	870,440	6,610,440
2034	5,955,000	531,227	6,486,227
2035	6,180,000	179,251	6,359,251
	<u>\$ 84,925,000</u>	<u>\$20,064,675</u>	<u>\$ 104,989,675</u>

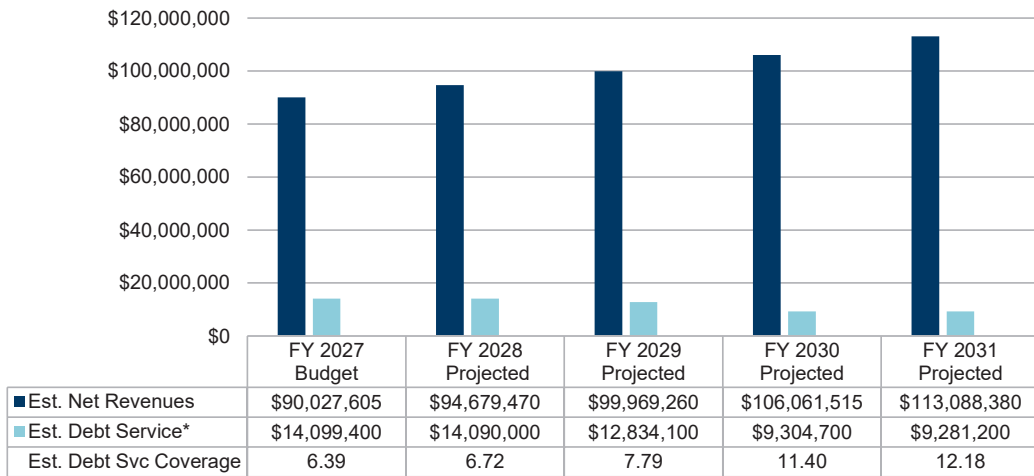
## Projected Bond Issues

The number and size of new bond issues for the forecast period are driven by the level of projected capital spending and the level of projected operating revenue. To responsibly maintain ending reserves and to keep rate increases modest, CWS may need to issue debt in increments driven by increasing capital requirements. To date, CWS has not issued debt for surface water management projects.

The current financial forecast does not include any forecasted debt issuances to help fund sanitary sewer capital projects.

### PROJECTED DEBT SERVICE COVERAGE

The estimated debt service coverage is projected to increase from 6.39 in FY 2026-27 to 6.72 in FY 2027-28



\* EXCLUDING PENSION BONDS NOT SUBJECT TO COVENANTS. PENSION BOND ANNUAL DEBT SERVICE IS INCLUDED IN OPERATING LABOR COSTS FOR CALCULATION OF NET REVENUES TO CALCULATE THE DEBT SERVICE COVERAGE RATIO.



## Capital Project Summary

Clean Water Services updates its five-year Capital Improvement Program (CIP) annually by adding newly identified projects, moving longer-range projects into the five-year planning horizon, and updating project budgets based on the current project schedule and cost estimate. CWS has prepared the five-year CIP with a focus on investing in our core systems, providing reliable service and ensuring regulatory compliance to our customers, and building partnerships to meet the needs of our community. CWS follows Generally Accepted Accounting Principles (GAAP) to define capital assets as any asset acquired, constructed, financed, modified, or replaced by CWS with a total cost of at least \$50,000 and a useful life of five years or more. Expenditures between \$10,000 and \$50,000 that result in creating a capital asset or extending the useful life of an existing capital asset for at least five years are classified as capital outlay.

All FY 2026-27 project costs identified in the CIP are incorporated into the FY 2026-27 budget. The CIP is \$123.3 million — \$120.8 million in capital projects from the sanitary sewer line of business and \$2.5 million from the surface water management (SWM) line of business. The total cost of the five-year CIP covering Fiscal Years 2027-2031 is \$618,340,700.

### The CIP Process

CWS updates its five-year CIP annually to ensure capital investments remain aligned with system needs, regulatory requirements, and long-term financial capacity. Each cycle includes a comprehensive review of existing projects and the addition of new proposals identified by the planning and delivery departments.

Projects are prioritized using established criteria to evaluate system condition, regulatory drivers, capacity (residential, commercial, and industrial growth), risk, and service reliability. Prioritization order is then balanced against available staffing and delivery resources to ensure the overall CIP is achievable and strategically sequenced.

A cross-functional budget review team, including department leadership, finance, and capital planning, evaluates the proposed CIP to confirm alignment with CWS' goals and financial targets. This includes evaluating trade-offs and adjusting to maintain affordability while advancing critical infrastructure needs.

The CIP is further evaluated within the context of CWS' 10-year financial plan. Projected capital spending is aligned with available funding sources, including cash and debt, to maintain financial sustainability. Year one of the CIP is included in the FY 2026-27 budget as the capital appropriation.

Operational impacts associated with capital projects, such as additional staffing or ongoing maintenance costs, are identified during planning to ensure these needs are incorporated into future operating budgets and long-range financial planning. CWS looks for savings achieved through new capital technology that results from more efficient use of labor, chemicals, water, or energy. In addition to considering direct operational budget impacts in project selection, CWS also considers operational efficiencies and the long-term viability of the system to meet growing capacity needs.

### **Identifying and Sequencing Projects**

The budget review team considers several factors when it evaluates projects to include in the five-year CIP: master plans, project drivers, and sources of funding.

#### **MASTER PLANS**

Master plans are used to identify anticipated treatment and conveyance capacity-related projects and incorporate them into the 10-20 year planning horizon. These plans provide guidance on when projects may be needed. CWS annually reviews trigger assumptions to tune the timing of these projects.

**East Basin Master Plan:** Composed of projects at the Durham Water Resource Recovery Facility (WRRF) and the tributary conveyance system, adopted in 2022.

**West Basin Master Plan:** Composed of the Rock Creek WRRF, Hillsboro WRRF, Forest Grove WRRF, and the tributary conveyance system, adopted in 2025.

**Recycled Water Master Plan:** Identifies opportunities to expand and grow the recycled water program in the Tualatin River Watershed. Expected completion is June 2026.

**Electrical Master Plan:** Develop an electrical infrastructure plan to complement the East and West Basin Master Plans, with a focus on supporting WRRF expansion, regulatory requirements, and resilience. Current efforts are focused on the Durham WRRF and will expand to include the Rock Creek, Hillsboro, and Forest Grove WRRFs.

**Healthy Streams Plan:** Adopted in 2005, the plan identified near and long-term actions to improve the overall watershed and stream health. In FY 2026-28, the plan will be updated to reflect current conditions in the watershed, identify and prioritize investments to meet regulatory compliance, and strengthen watershed health and resilience.

#### **PROJECT DRIVERS**

Project managers identify the primary and secondary drivers for each proposed project. These drivers establish a consistent framework for prioritizing capital investments.

**Capacity:** Projects that address current and future flows and loads, manage peak wet weather capacity and overflow risks, support future development, and resolve constraints within the treatment and conveyance systems.

**Asset Management:** Projects that address the condition of existing assets, including those nearing the end of useful life, with a history of failures, high maintenance costs, or service and reliability disruption.

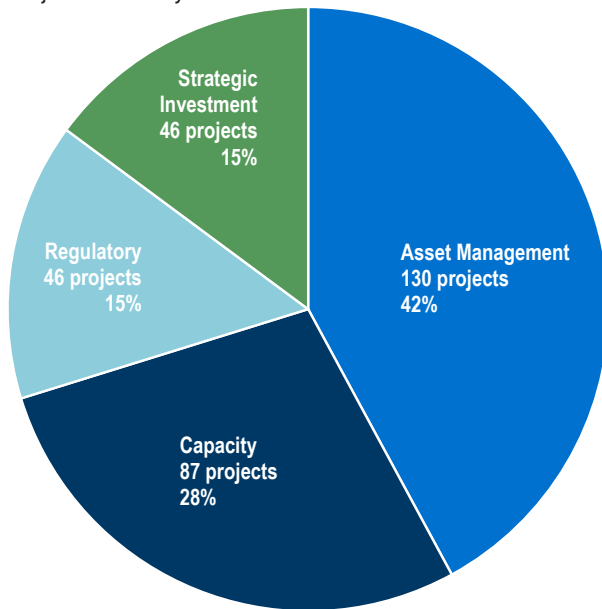
**Regulatory Compliance:** Projects that ensure current and future compliance with National Pollutant Discharge Elimination System (NPDES) permit requirements, including necessary upgrades and timelines needed to meet regulatory standards.

**Strategic Investment:** Projects that support CWS’ short- and long-term system performance and resilience, while aligning capital improvements with organizational goals and community priorities.

The table below demonstrates the project distribution by primary driver for the FY 2026-27 fiscal year.

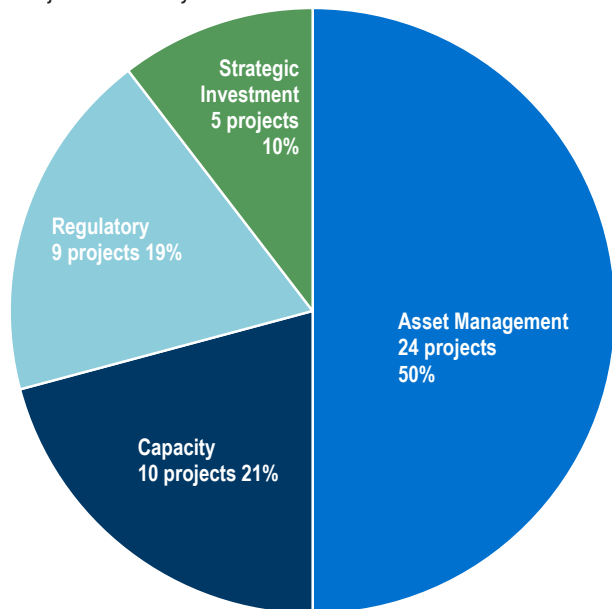
**FY 2026-27 SANITARY SEWER CIP**

Project drivers by count



**FY 2026-27 SWM CIP**

Project drivers by count



**SOURCES OF FUNDING**

Considerations include regional or local funding, eligibility for System Development Charges (SDC), and financing options such as grants.

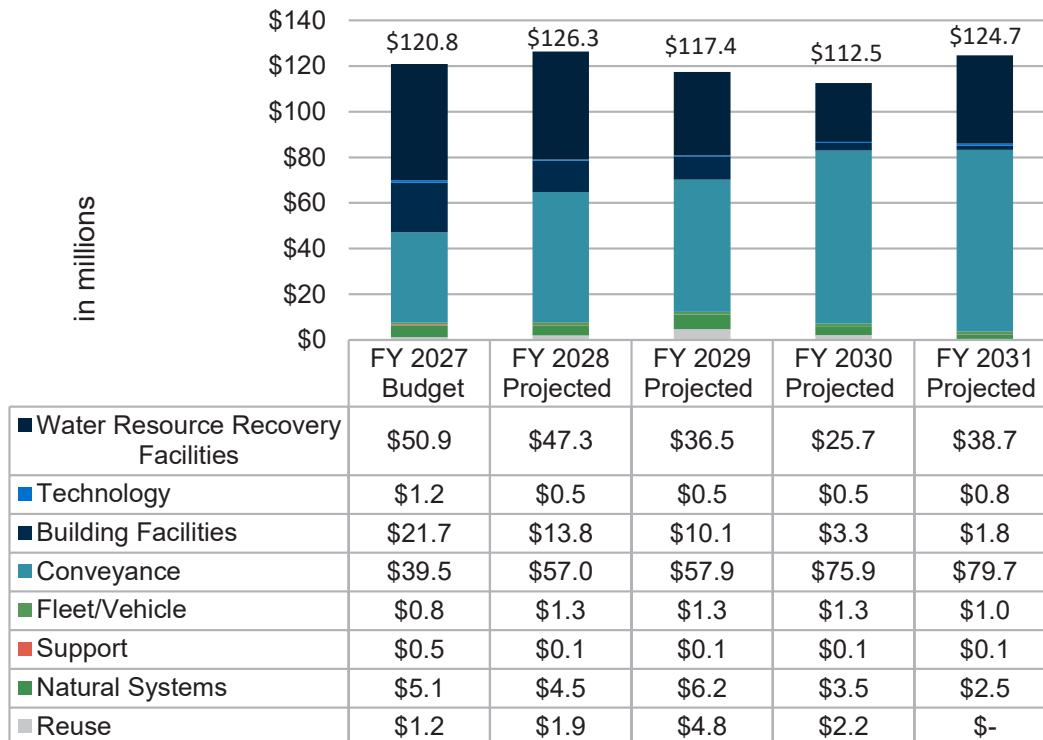
## SANITARY CIP

The sanitary CIP is primarily funded pay-as-you-go with grants, sanitary SDC revenues, and service charge revenue transfers from the General Fund. Revenue bond funding is considered for significant treatment technology changes or capacity projects to meet future growth. The sanitary CIP includes projects at the four water resource recovery facilities; the sanitary conveyance system, which includes gravity sewers, force mains, and pump stations; recycled water systems to distribute recycled water throughout the CWS service area for irrigation and to fulfill the regulatory permit strategy; stream, wetland, and floodplain restoration projects to enhance compliance with the watershed-based permit; and building facilities, fleet, and technology equipment that support all aspects of CWS operations.

Highlights of the top sanitary CIP projects in each category are discussed on the following pages. A complete project list is in the Appendix beginning on page 312.

### SANITARY CIP

FY 2026-27 projected through FY 2030-31



### Water Resource Recovery Facilities Projects

CWS owns, operates, and maintains the Durham, Rock Creek, Hillsboro, and Forest Grove WRRFs. These facilities are among the most technologically advanced water treatment facilities in the nation, treating over 68 million gallons of flow every day. Operation of these facilities is the primary component necessary to meet CWS' NPDES permit. Capital projects at these four facilities are necessary to meet environmental regulations characterized by increasingly stringent limitations on chemicals such as nutrients and per- and polyfluoroalkyl substances (PFAS) that can be discharged into the Tualatin River.

Projects at the WRRFs include replacing and upgrading existing hydraulic and treatment components as well as expanding facilities to meet higher flows generated by industrial, commercial, and residential growth. Projects are designed with the latest technology to maximize efficient operations to help offset personnel, materials, and services that accompany expansion. As the facilities continue to expand to meet demand, additional resources are needed to operate and maintain the treatment systems. These operational impacts are reflected in the operating budgets.

WRRF projects constitute 42% of FY 2026-27 sanitary CIP, and 33% of the five-year FY 2027-31 CIP. Both the Durham and Rock Creek facilities have large projects in the upcoming fiscal year that represent 47% of the overall WRRF sanitary CIP budget in FY 2026-2027.

**WRRF PROJECTS**

<b>WRRF</b>	<b>Project</b>	<b>Drivers</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>Total Project Cost Estimate (millions)*</b>
Rock Creek	Biogas Utilization	Strategic investment, Asset Management	\$8.0	\$19.8
Rock Creek	Digester #3 & #4 Cover Rehab	Asset Management, Regulatory	\$2.6	\$5.1
Durham	Phase 6B – New Digester	Capacity, Strategic Investment	\$11.0	\$21.4
Durham	Primary Sludge Pump Station Rehab	Asset Management, Capacity	\$2.4	\$5.1
<b>Total</b>			<b>\$24.0</b>	<b>\$51.4 *</b>

\* THE TOTAL ESTIMATED PROJECT COST INCLUDES EXPENDITURES INCURRED IN PREVIOUS FISCAL YEARS.

**Conveyance System Projects**

Conveyance projects can be associated with gravity sewers, force mains, or pump stations. Projects are implemented to extend sewer service to unsewered areas, provide capacity for growth, and rehabilitate or replace sewers and pump station equipment that is in poor condition.

Sanitary sewer projects can reduce inflow and infiltration (I/I) through the rehabilitation of sewers. I/I projects help reduce the sanitary sewer flows to the collection system and treatment facilities, and can help offset future expansion at those facilities.

Sanitary sewer capital improvements in the CIP also include the regional share of collection system projects designed, managed, and maintained by both CWS and the co-implementer cities. Local sewer pipes 12 inches and smaller and within unincorporated areas, and all pump stations and pipelines 24 inches and greater in the service area are maintained and operated by CWS and funded using regional SDCs.

Conveyance projects constitute 33% of FY 2026-27 sanitary CIP, and 52% of the five-year FY 2027-31 CIP. There are significant projects within the conveyance system in the upcoming fiscal year that represent 24% of the overall Conveyance sanitary CIP budget in FY 2026-2027.

**CONVEYANCE SYSTEM PROJECTS**

Project Name	Location	Drivers	FY 2026-27 Cost Estimate (millions)	Total Project Cost Estimate (millions)*
Brookman Trunk Sewer Extension	Sherwood	Capacity – residential growth	\$2.0	\$11.3
Metzger/Fanno Interceptor	Unincorporated - Metzger	Capacity, Asset Management	\$2.5	\$16.3
Rock Creek Sanitary Trunkline Upgrade – Ph 2	Sherwood (Implemented by Sherwood)	Capacity – residential growth	\$2.8	\$5.8
			(This represents CWS' 100% regional share)	
Rosedale Conveyance System and Pump Station	Hillsboro	Capacity – residential growth	\$1.3	\$19.6
Dirkson Wet Weather Pump Station		Capacity	\$0.7	\$47.0
<b>Total</b>			<b>\$9.3</b>	<b>\$100.0*</b>

\* THE TOTAL ESTIMATED PROJECT COST INCLUDES EXPENDITURES INCURRED IN PREVIOUS FISCAL YEARS.

**Water Reuse**

A critical component of CWS’ NPDES permit compliance strategy is recycling treated water and distributing it throughout the CWS service area for irrigation. The water reuse program helps meet effluent temperature discharge requirements at the WRRFs by avoiding excess thermal load to the Tualatin River. CWS is finalizing a Recycled Water Master Plan, which is planned for completion in June 2026.

Reuse projects constitute 1.0% of FY 2026-27 sanitary CIP, and 1.7% of the five-year FY 2027-31 CIP.

**WATER REUSE PROJECTS**

Project Name	Drivers	FY 2026-27 Cost Estimate (millions)	Total Project Cost Estimate (millions)*
Dairy Creek Confluence and Jackson Bottom Irrigation Improvements	Regulatory	\$0.5	\$1.7
Dairy Creek Confluence Site Enhancements	Regulatory	\$0.2	\$1.2
<b>Total</b>		<b>\$0.7</b>	<b>\$2.9*</b>

\* THE TOTAL ESTIMATED PROJECT COST INCLUDES EXPENDITURES INCURRED IN PREVIOUS FISCAL YEARS.

**Building Facilities**

CWS manages numerous facility expansion projects as strategic investments. Improvements at the CWS Laboratory are planned to be completed by the first quarter of calendar year 2027 , with the laboratory staff currently located at ABC moving to the new space. CWS Central is undergoing tenant improvements to better support the staff already working in the building, and those planning to move during FY 2026-2027. Springer Street Facility is the next large tenant building project in the five-year planning horizon; it will

provide dedicated space for the Field Operations construction and Pump Stations crews. Springer Street Facility is planned for completion in the third quarter of calendar year 2028.

Building Facilities projects constitute 18% of FY 2026-27 sanitary CIP, and 8% of the five-year FY 2027-31 CIP. Large projects in the upcoming fiscal year represent 89% of the overall Building Facilities CIP budget in FY 2026-2027.

**BUILDING FACILITIES PROJECTS**

<b>Project</b>	<b>Purpose</b>	<b>Anticipated Completion</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>Total Project Cost Estimate (millions) *</b>
CWS Central	Office space for administrative functions	Jan.-March 2027	\$5.2	\$8.2
CWS Laboratory (identified as Research Innovation Partners Laboratory (RIPL) in CIP)	Laboratory	Oct.-Dec. 2026	\$13.0	\$64.9
Springer Street Facility	Field Operations expansion	July-Sept. 2028	\$1.1	\$24.3
<b>Total</b>			<b>\$19.3</b>	<b>\$97.4*</b>

\* THE TOTAL ESTIMATED PROJECT COST INCLUDES EXPENDITURES INCURRED IN PREVIOUS FISCAL YEARS.

**Technology and Vehicles**

Vehicle addition and replacement projects fund the purchase of light- and medium-duty vehicles for travel between CWS facilities, as well as heavy equipment used in sanitary system operations. Maintaining a reliable fleet ensures staff can work efficiently to support business operations and system maintenance.

Hardware and software systems and related cybersecurity protections are critical to the daily work of CWS staff. Managing and replacing these assets are critical to meeting the high level of service needed to meet CWS operations.

Technology and Vehicle projects constitute 1.7% of FY 2026-27 sanitary CIP, and 1.5% of the five-year FY 2027-31 CIP.

**TECHNOLOGY AND VEHICLES**

<b>Combined Umbrella Projects by Asset Type</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>5-Year FY 2027-31 Total Cost Estimate (millions)</b>
Technology - Software & Hardware	\$1.2	\$3.7
Vehicles - New and Replacement	\$1.2	\$9.2
<b>Total</b>	<b>\$2.4</b>	<b>\$12.9</b>

**Natural System Enhancements**

The Natural System Enhancement & Stewardship department (NSES) implements capital improvement projects in natural areas, including wetlands, creeks, streams, and riparian

corridors. In addition to supporting regulatory requirements, these projects improve the overall health of the watershed by increasing biodiversity, habitat connectivity, improving water quality, and increasing resilience to climate stressors.

There are two primary project types implemented by NSES. The first is riparian and stream enhancement projects to offset thermal loading from WRRFs to the Tualatin River. These projects are completed in partnership with public landowner agencies, including Metro, US Fish and Wildlife Services (USFWS), and co-implementers. The second is stream stabilization projects to protect exposed sanitary sewers through rehabilitation and replacement. These areas can be exposed due to stream erosion and incision, and if failure occurs, the risk of sanitary sewage overflow to streams and creeks is increased.

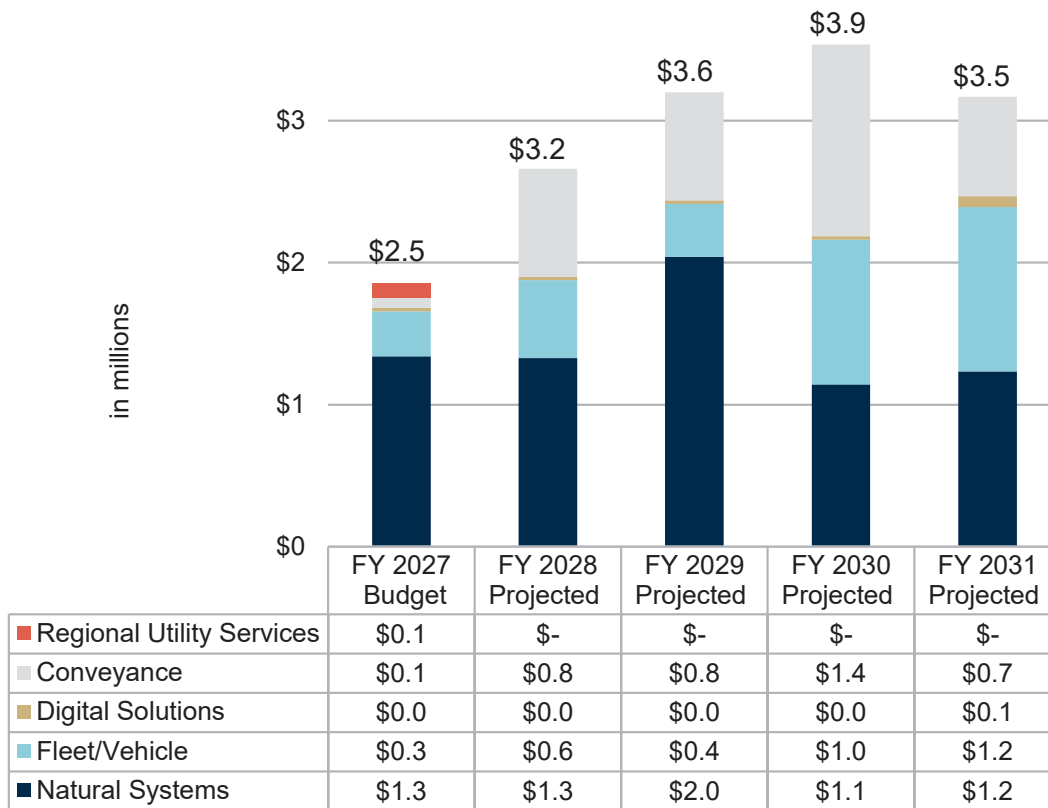
NSES projects constitute 4.3% of FY 2026-27 sanitary CIP, and 3.6% of the five-year FY 2027-31 CIP. Annual Partnerships and discrete NSES projects listed below in the upcoming fiscal year represent 71% of the overall NSES sanitary CIP budget in FY 2026-2027.

**ANNUAL PARTNERSHIP PROJECTS**

<b>Project</b>	<b>Landowners</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>5-Year FY 2027-31 Total Cost Estimate (millions)</b>
Collaborative Regional Restoration	Metro	\$0.8	\$3.9
Local Restoration Partnerships	Multiple, including Tualatin Hills Park & Recreation District; cities including Hillsboro, Tigard, Tualatin, Beaverton, Sherwood, Forest Grove, Cornelius; The Wetlands Conservancy; Swallowtail School; Oregon Health Science University; and multiple homeowners associations	\$1.7	\$3.3
Tualatin Soil and Water Conservation District and Stewardship Program	Multiple, including City of North Plains, private landowners, and homeowner associations	\$0.1	\$0.4
Tualatin River Refuge Restoration	US Fish and Wildlife Service	\$0.8	\$2.8
<b>Total</b>		<b>\$3.4</b>	<b>\$10.4</b>

**DISCRETE PROJECTS**

<b>Project</b>	<b>Partner</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>5-Year FY 2027-31 Total Cost Estimate (millions)</b>
Butternut Creek – Elementary School Bridge to 209th	Washington County, City of Hillsboro, Hillsboro School District	\$0.1	\$1.3
Vegetation Material Handling Facility	CWS	\$0.1	\$5.5
<b>Total</b>		<b>\$0.2</b>	<b>\$6.8</b>



## SURFACE WATER MANAGEMENT CIP

The SWM CIP is funded pay-as-you-go through transfers of service charge revenue from the SWM Operating Fund and SWM SDCs. Smaller development projects may participate in an in-lieu-of-payment program, contributing toward a regional approach to stormwater management. This approach can support projects such as riparian corridor improvements, which often provide greater environmental benefits than site-specific solutions. In some cases, project costs in the SWM program are shared between CWS and other agencies or are otherwise offset by grant monies.

The Conveyance Engineering and Field Operations teams are responsible for the rehabilitation and improvement of both existing and proposed stormwater systems. This includes managing stormwater conveyance infrastructure as well as engineered water quality facilities such as retention basins, concrete vaults, and detention ponds.

NSES manages the development and implementation of subbasin strategies for stormwater management and resilient stream corridor projects. The projects provide an alternative to construction of onsite stormwater management facilities to meet hydromodification requirements.

The Vegetated Corridor Enhancement Fund (VCEF) project, also implemented by NSES, improves the condition of the vegetated corridor, which is a condition of development. Developers may ask CWS to implement the required enhancement in exchange for a fee. CWS accepts sites into this project based on proximity to other CWS projects, staffing capacity, and programmatic goals.

Vehicle additions and replacement projects are used to purchase light and medium-duty vehicles, as well as heavy equipment used for stormwater systems operation. This equipment allows systems to continue to be maintained at the necessary level of service.

Below are a few significant projects for the upcoming fiscal year that represent 52.1% of the overall SWM CIP budget in FY 2026-2027.

Highlights of the top sanitary SWM projects in each category are discussed on the following pages. A complete project list is in the Appendix beginning on page 319.

**SWM PROJECTS**

<b>Project</b>	<b>Department</b>	<b>FY 2026-27 Cost Estimate (millions)</b>	<b>5-Year FY 2027-31 Total Cost Estimate (millions)</b>
Vegetated Corridor Enhancement – Umbrella	NSES	\$0.4	\$1.3
Storm Sewer R&R – Umbrella	Conveyance	\$0.4	\$1.8
SWM Heavy Vehicle Replacement	Fleet	\$0.3	\$3.1
SW Bowmont Storm Rehab	Field Operations	\$0.2	\$0.4
<b>Total</b>		<b>\$1.3</b>	<b>\$6.6</b>



## Financial Outlook

Clean Water Services has prepared a plan that supports the goal of continued financial health and flexibility. The plan provides background on financial trends, presents 10-year financial forecasts, and defines several strategies that can be implemented to maintain CWS' financial strength.

CWS has a history of sound finances, evidenced by strong credit ratings on its bonded indebtedness and healthy unrestricted financial reserves. CWS manages the utility to be competitive with the best in both the private sector and other leading public wastewater and stormwater management agencies. This competitive approach, coupled with reasonable, predictable rate increases, has led to healthy financial reserves.



## STRATEGIES

CWS has crafted financial strategies that will enable timely and effective responses to economic, operational, and regulatory changes.

### 1. Keep Rate Increases Competitive and Proportional

Competitive and proportional rate increases are vital to the long-term financial health of CWS. Years without rate increases put added pressure on CWS reserve and debt service coverage levels, so CWS has adopted a policy of implementing regular, if not annual, incremental rate increases to position the organization to meet future needs.

### 2. Maintain Adequate Capacity to Issue Debt

Borrowing is essential to finance the large capital investments necessary to meet regulatory requirements and growth in the customer base. To ensure CWS has adequate fiscal capacity to issue debt, CWS maintains coverage ratios far above those set for debt service coverage.

### 3. Establish and Maintain Appropriate Financial Reserve

Financial reserves are needed to provide working capital, fund operating contingencies, finance future capital replacement, and cover risk management liabilities. In recent years, cash reserves have been sufficiently high to cover all these needs. Specific target amounts have been set for each reserve type, so the unrestricted ending fund balances are adequate to meet each of those needs.

### 4. Adopt Sound Financial Policies

CWS has established financial policies for the major areas of financial management to provide a broad framework within which CWS can make decisions in a financially sound and prudent manner. They are not to be so specific that they constrain management flexibility or prevent efficiency gains. Those policies can be seen elsewhere in the budget document.

## FINANCIAL FORECAST ASSUMPTIONS

Although the reliability of financial forecasts declines the longer the planning horizon, the value of forecasts as a policy tool increases as the horizon expands. The longer-range forecast makes it possible to see the range of consequences of various revenue-raising and spending decisions years in advance and formulate actions to help attain financial goals.

CWS staff made the following assumptions in developing the 10-year forecast. The base year for the forecast is Fiscal Year 2025-26 (estimated). Major revenues and expenditures for the forecast periods (FY 2026-27 through FY 2033-34) are projected based on a multiplier of the base year. The multiplier, in turn, is chosen based on historical trends or best estimates of future activity for a given revenue or expenditure category.

- **Customer Usage Revenue Growth**

Sanitary sewer charges and other minor service assessments are projected to increase by about 1% annually based on historical trends. The average annual growth in Equivalent Dwelling Units has remained close to 1.5% over the past 10 years.

- **SDC Revenue Growth**  
 Similar to customer growth, System Development Charge (SDC) revenues are projected to increase by about 3% annually based on historical trends. The forecast includes a planned rate increase of 2.7% annually starting in FY 2026-27 and continuing for the next nine years. This assumption is the most vulnerable to the vagaries associated with SDCs, which often are a leading indicator of economic activity but one that can swing dramatically with the timing of only a few major development projects. A significant drop in development and accompanying SDC revenue will also delay those projects necessary to serve the new development in the CIP.
- **Operating Expense Increases**  
 Like CWS' largest source of revenue, the assumption for increases in operating expenses relies on historical trends and anticipated impacts in the future. Increases are currently estimated to escalate by 5% for materials and services and 7% for personnel services.
- **Capital Expenditures**  
 The largest portion of capital expenditures is dedicated to capital projects. CWS uses its Capital Improvement Program, adopted annually, as the basis for capital expenditures. These projections may be heavily affected by regulatory requirements imposed by the federal and state governments and economic conditions.
- **Rate Increases**  
 Rate increases for the forecast period are derived from all other revenue and spending variables in the forecast, as well as the need to responsibly maintain ending reserves and debt service. CWS will continue to propose reasonable annual rate increases to support upcoming capital spending necessitated by federal and state requirements.  
  
 The current forecast assumes rate increases of 4.4% to 8.4% over the forecast period.
- **Bond Issues**  
 The number and size of new bond issues for the forecast period are driven primarily by the level of projected capital spending and the level of projected operating revenues and expenditures. For further information, refer to the Debt Service Requirements section beginning on page 67.

CleanWater  Services



# Funds Summary



# ALL FUNDS SUMMARY Fiscal Year 2026-27 Fund Budget Requirements

Service Fund Number	SANITARY SEWER							SURFACE WATER MANAGEMENT					District Total
	101	102	106	107	108	111	112	114	201	206	207	208	
Fund Name	General Fund	Liability Reserve Fund	Capital Replacement Fund	Capital Reserves Sanitary	LID Construction Sanitary	Master Plan Update Debt Service	Sanitary Sewer Construction	Revenue Pension Bond	SWM Operating	SWM Capital Replacement Fund	Capital Reserves SWM	LID Construction SWM	SWM Construction
<b>Requirements:</b>													
<u>Departmental</u>													
Office of the CEO	\$ 2,504,400												
Business Operations	16,239,700												
Digital Solutions	11,768,900												
Finance & Accounting	6,441,100												
Human Resources	2,933,400												
Legal & Compliance Services	4,845,400												
Regional Utility Services	11,161,900												
Regulatory Affairs	11,363,700												
Water & Engineering Technology	14,752,700												
Natural Systems Enhancement	11,045,100												
Utility Operations & Services	15,934,100												
Water Resource Recovery	37,493,000												
Subtotal	146,483,400												
<u>Non-Departmental:</u>													
Capital construction (CIP)	343,000		23,253,300		860,000		96,384,100			665,000		25,000	1,826,500
Materials & services	5,450,000	890,000	800,000	50,000	50,000		600,000	1,960,000	195,000	50,000	25,000	25,000	50,000
Debt service - principal						10,910,000							
Debt service - interest						4,148,000		182,900					
Contingency	30,000,000	100,000	5,000,000	250,000	750,000		20,000,000		3,000,000	1,000,000	100,000	1,000,000	1,000,000
Unappropriated ending fund balance	183,285,800	5,283,100	15,992,600	8,466,000	973,200	21,724,600	14,347,700	640,900	48,909,700	3,168,200	5,713,000	594,000	9,804,700
Subtotal	365,562,200	6,273,100	45,045,900	8,716,000	2,633,200	36,782,600	131,331,800	2,783,800	52,104,700	4,883,200	5,738,000	744,000	12,681,200
Transfers OUT	107,122,500			22,814,800					28,319,000		125,000		
Total Requirements	\$472,684,700	\$ 6,273,100	\$ 45,045,900	\$ 31,530,800	\$ 2,633,200	\$ 36,782,600	\$ 131,331,800	\$ 2,783,800	\$ 80,423,700	\$ 4,883,200	\$ 5,863,000	\$ 744,000	\$ 12,681,200
Net Increase (Decrease) in Fund Balance	\$ (64,514,200)	\$ (516,900)	\$ (3,407,400)	\$ (334,000)	\$ (1,526,800)	\$ 424,600	\$ (25,652,300)	\$ 900	\$ (5,790,300)	\$ (831,800)	\$ 383,000	\$ (126,000)	\$ 304,700
% Change	-26.0%	-8.9%	-3.8%	-61.1%	2.0%	-64.1%	0.1%	-10.6%	7.2%	-17.5%	3.2%	-2.4%	

## FUND ACCOUNTING STRUCTURE

FUND TYPE	SPECIFIC FUND TITLE	FUND NUMBER	MAJOR REVENUE SOURCE	MAJOR EXPENSE
Operating Funds	General Fund	101	Service charges	Operations, transfers to fund debt service, and construction
	Surface Water Management	201	Service charges	Operations, transfers to fund SWM construction
Construction	Local Improvement Districts (Sanitary)	108	Assessments and loans	Construction projects for benefited properties
	Local Improvement Districts (SWM)	208	Assessments and loans	Construction projects for benefited properties
	Sanitary Sewer Construction Fund	112	Bond proceeds, general fund, and SDC transfers	Water resource recovery facility projects, conveyance system, and support projects
	SWM Projects and Construction	212	SWM operating and SDC transfers	SWM construction
Reserve	Liability	102	General fund	Deductible and claims
	Capital Replacement (Sanitary)	106	General fund	Replacement and renewal of existing assets
	Capital Replacement (SWM)	206	SWM general fund	Replacement and renewal of existing assets
	Capital Reserves Sanitary	107	SDCs	Through fund transfers: debt service and construction
	Capital Reserves Surface Water Management	207	SDCs	Through fund transfers: debt service and construction
Debt	Master Plan Update	111	General fund and SDC transfers	Revenue bond debt
	Revenue Pension Bond Fund	114	General fund transfers	Pension obligation

## GENERAL FUND PROGRAM CODES

Functional Area	Department	Program	Department Program		
			Code	Code	
Business Services	Office of the CEO	District Administration	010	8101	
		Government Affairs	020	8110	
		Emergency Management	020	8117	
	Business Operations	Culture & Development (fka Culture, Equity & Learning)	020	8114	
		Administrative Services	020	8116	
		Risk & Insurance Management	050	8502	
		Safety Program	050	8121	
	Facilities	Facilities Maintenance	091	8513	
		Building Maintenance- CWS Central	091	8519	
		Building Maintenance - ABC Building	091	8507	
		Building Maintenance - Durham	091	8515	
		Building Maintenance - Field Operations	091	8508	
		Building Maintenance - Forest Grove	091	8516	
		Building Maintenance - Hillsboro	091	8517	
		Building Maintenance - Materials Handling Yard	091	8509	
		Building Maintenance - Pump Stations	091	8518	
		Building Maintenance - Lab (fka ripl)	091	8511	
		Building Maintenance - Rock Creek	091	8514	
		Building Maintenance - Tualatin River Farm	091	8510	
		Digital Solutions	IT Business Applications	020	8306
	IT Infrastructure		020	8305	
	IT Client Services		020	8122	
	Geographic Information Systems		020	8118	
	Finance & Accounting	Finance & Accounting	050	8504	
	Human Resources	Human Resources	020	8501	
	Legal Services	Legal Services	010	8102	
		Internal Compliance & Cybersecurity	010	8119	
		Procurement	050	8503	
	Regional Utility Services	Administration	080	8201	
		Communications & Community Engagement	080	8120	
		Planning & Development Services	080	8225	
	Regulatory Affairs	Compliance Services	040	8210	
		Environmental Services	040	8212	
		Laboratory Services	040	8232	
	Engineering Services	Water Engineering & Technology	Administration	085	8400
			Construction & Engineering Technical Services	085	8404
			Conveyance Engineering	085	8405
			Research & Innovation	085	8401
			Reuse	085	8407
			Treatment Plant Services Engineering	085	8406
Utility Operations	Natural Systems Enhancement & Stewardship	Administration	030	8233	
		Landscape Strategies	030	8236	
		Project Delivery	030	8237	
		Stewardship	030	8238	
	Utility Operations & Services	Administration	063	8370	
		Local Repair & Construction	063	8380	
		SWM Surface Facility Maintenance	063	8383	
		System Maintenance	063	8373	
		System Repair	063	8371	
		TV/Flow Monitoring	063	8375	
	Water Resource Recovery Operations & Services	Administration	071	8301	
		Infrastructure Asset Management	071	8302	
		Durham Operations	072	8311	
		Durham E&I Maintenance	072	8351	
		Durham Mechanical Maintenance	072	8361	
		Forest Grove Operations & Maintenance	073	8315	
		Hillsboro Operations & Maintenance	073	8314	
		Pump Stations	073	8343	
		Rock Creek Operations	073	8312	
		Rock Creek E&I Maintenance	073	8352	
Rock Creek Mechanical Maintenance	073	8344			

## EXPENDITURE ACCOUNT CODES

### Personnel Services

51110	Full Time Regular Salaries	52375	Postage & Freight	52805	Polymers - Thickening
51130	Temporary	52380	Software Expensed	52810	Polymers - Dewatering
51140	Overtime	52385	Computer Equipment	52815	Polymers - Tertiary
51600	Other Personnel Expense (OPE)	52405	Dues, Memberships, Certifications	52820	Ferric Chloride
52761	Tuition Reimbursement	52410	Books, Subscriptions & Publications	52825	Alum
51900	Other Employee Allowances	52425	Software Licenses & Support	52835	Sodium Hydroxide
51910	Automobile Allowance	52430	Publication Notices	52840	Sodium Hypochlorite
51915	Mobile Computing Allowance	52435	Printing & Duplicating	52845	Lime

### Materials and Services

52110	Electricity	52440	Telecom Internal	52865	Magnesium Chloride
52120	Water	52445	Telephone Service	52870	Carbon Dioxide
52130	Natural Gas	52470	Building & Land Rental	52890	Other Chemicals
52140	Garbage	52475	Fuel Contract		
52150	Surface Water Management	52480	Training & Education	<b>Capital Outlay - 55000</b>	
52160	Other Utility Services	52481	Board Travel & Training	55120	Data Processing Equipment
52170	Sewer Utility Services	52485	Travel Expense	55130	Office Equipment
52205	Contract Services Other	52486	Fleet Charges	55200	Land Purchase
52206	Reveg & Mgmt Stewardship Services	52487	Private Mileage	55220	Easements
52207	Reveg Stewardship Services	52495	Other Materials & Services	55300	Buildings & Structures
52208	Board Services	52496	Food Expenditures	55400	Machinery & Equipment
52210	Engineering Services	52500	Permits, Licenses & Fees	55500	Trucks & Autos
52215	Landscape Services	52505	Public Information	55600	Plant Equipment
52220	Audit & Accounting Services	52510	Taxes, Assessment, Liens	55700	Construction & Maint. Equip.
52230	Legal Services	52515	Bank Service Charge	<b>Other Expenditures</b>	
52240	Professional Services	52515	Finance Petty Cash Short	52905	Bad Debt Expense
52250	Recording Fees	52525	Franchise Fees	56200	Principal - Long Term
52260	Laundry Services	52530	Bond Trustee Fees	56205	Interest - Long Term Contracts
52270	Other Governmental Services	52550		57101	Transfer to Fund 101
52305	Office Supplies	52605	Equipment Rental	57102	Transfer to Fund 102
52310	Operating Supplies	52610	Repair & Maintenance Services	57106	Transfer to Fund 106
52315	Gas, Oil, Lubrication	52630	Non-vehicle Equipment Repair & Material	57108	Transfer to Fund 108
52320	Janitorial Supplies	52661	Computer Repair & Maintenance	57111	Transfer to Fund 111
52325	Tech & Scientific Supplies		HVAC Service & Repair	57112	Transfer to Fund 112
52330	Repair & Maintenance Supplies	52705	Insurance	57114	Transfer to Fund 114
52331	HVAC Maintenance Supplies	52720	Property Damage	57206	Transfer to Fund 206
52335	Construction & Building Supplies	52735	General Liability	57212	Transfer to Fund 212
52340	Parts & Equipment			58100	Operating Contingency
52350	Small Tools				
52360	Safety Equipment				
52365	Uniforms				



## Operating Funds

The Clean Water Services fund structure includes two operating funds:

- **General Fund 101**  
Service charge revenues from sanitary sewer program. Expenditures include appropriation for all personnel-related expenses and materials and services related to day-to-day operations.
- **Surface Water Management Operating Fund 201**  
Service charge revenues from the Surface Water Management (SWM) program. Transfers to the General Fund support operations related to SWM.

Both funds track not only the revenues from service charges but also maintain budgetary segregation of these resources and expenses.

CWS has been capitalizing the personnel and materials and services costs associated with staff whose time is dedicated to capital improvement projects since FY 1997-98. CWS is continuing this practice in FY 2026-27.

## **GENERAL FUND 101**

The CWS General Fund supports the overall operations of the treatment and conveyance systems through the collection of service charge revenues. The FY 2026-27 budget reflects a proposed 6.77% increase in sewer services charges, which equates to a monthly charge of \$59.40 for the average residential customer.

Resources in the FY 2026-27 budget total \$472.7 million, including service charges of \$186.3 million, other revenues of \$13.5 million, reimbursement for SWM operating costs of \$25.1 million, and \$247.8 million in anticipated fund balance carryover from the prior year.

Operating expenditures in the FY 2026-27 budget total \$146.5 million, including departmental labor costs of \$93.5 million and materials and services of \$53 million. The budget also includes transfers totaling \$107.1 million to fund debt service principal and interest payments and capital construction, capital outlay of \$.34 million, and other nondepartmental costs of \$5.5 million. Other nondepartmental costs include utility bad debt expenses, franchise fees, and pass-through revenues from co-implementer cities.

**Authorized positions:** All CWS positions are funded in Fund 101. Where appropriate, Fund 101 personnel expenditures are reimbursed by other funds such as SWM Operating Fund 201. CWS' full-time equivalent total includes both operating and capital staff. The format of Fund 101 requirements reflects the decision to capitalize the time staff members dedicate to capital projects.

**FUND 101**

General Fund Summary

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCES OR REQUIREMENTS: CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES</b>							
\$53,487,795	(\$41,848)	\$0	Service Charges	40110	\$0		
0	46,484,853	49,438,500	Regional Service Charges	40111	51,287,500		
0	9,091,183	9,416,800	Local Service Charges	40112	11,350,600		
86,089,964	91,810,085	96,786,200	City Service Payments	40120	101,757,100		
17,146,439	18,949,527	18,346,300	Industrial/Commercial	40140	20,370,000		
430,422	447,345	470,400	City Right of Way Fees	40155	505,400		
118,299	118,182	134,200	Water Usage Accounts	40130	144,200		
792,744	824,484	832,000	Portland Customers	40150	893,800		
<b>\$158,065,663</b>	<b>\$167,683,811</b>	<b>\$175,424,400</b>	<b>SERVICE CHARGES Subtotal</b>		<b>\$186,308,600</b>	<b>\$0</b>	<b>\$0</b>
\$169,055	\$392,985	\$186,900	Plan Check Fees	40190	\$188,800		
2,110,736	2,661,938	2,448,900	Septage Charges	40170	2,475,000		
231,641	81,817	75,000	Sewer Field Services	40250	78,000		
4,097,130	2,837,056	1,950,000	Miscellaneous Revenue	40200-42000	2,150,000		
181,182	144,828	150,000	Grants/Contributions	43010-43040	364,900		
7,388,191	9,469,482	11,798,700	Investment Interest	44020	8,250,400		
TRANSFERS FROM:							
15,224,157	15,825,398	20,468,000	Fund 201 - SWM Operating	49201	25,069,000		
265,946,170	288,783,112	270,400,000	Beginning Balance	31100	247,800,000		
<b>\$453,413,925</b>	<b>\$487,880,427</b>	<b>\$482,901,900</b>	<b>TOTAL RESOURCES</b>		<b>\$472,684,700</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS</b>							
DEPARTMENTAL							
61,523,017	69,925,636	98,056,600	Personnel Services		101,990,000		
(7,633,356)	(8,824,017)	(8,500,000)	Less Capital Personnel Services		(8,500,000)		
49,455,272	53,127,239	50,301,400	Materials & Services		52,993,400		
<b>\$103,344,933</b>	<b>\$114,228,858</b>	<b>\$139,858,000</b>	<b>Total Departmental</b>		<b>\$146,483,400</b>	<b>\$0</b>	<b>\$0</b>
\$229,403	\$121,327	\$867,100	Utility Billing Bad Debt Expense	52905	\$300,000		
139,439	146,684	166,400	Franchise Fees	52530	170,000		
430,422	447,345	470,400	City Right of Way Fees	52270	480,000		
2,248,423	2,276,214	3,605,000	Industrial Local	52270	3,000,000		
1,259,892	641,431	1,562,100	Capital Projects	55000	343,000		
0	0	3,500,000	Nondepartmental Materials & Services	52495	1,500,000		
TRANSFERS TO:							
15,000,000	10,000,000	20,000,000	Replacement Reserve	57106	25,000,000		
100,000	0	500,000	LID Construction Fund	57108	0		
0	0	0	Revenue Bond Debt	57111	0		
40,000,000	75,000,000	100,000,000	Capital Construction	57112	80,000,000		
1,878,300	1,953,900	2,029,200	Revenue Pension Bond Fund	57114	2,122,500		
RESERVES AND ENDING BALANCES:							
0	0	30,000,000	Operating Contingency	58100	30,000,000		
288,783,113	283,064,668	180,343,700	Ending Fund Balance	31100	183,285,800		
<b>\$453,413,925</b>	<b>\$487,880,427</b>	<b>\$482,901,900</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$472,684,700</b>	<b>\$0</b>	<b>\$0</b>

## SURFACE WATER MANAGEMENT FUND 201

The CWS SWM program was introduced in 1990 and is based on a monthly service charge of \$11.83 per typical household. The cities that receive only regional services retain a portion of this charge to fund SWM maintenance activities within their respective boundaries.

Resources in the FY 2026-27 budget total \$80.4 million, including service charges of \$22.6 million, other revenues of \$3.1 million, and \$54.7 million in anticipated fund balance carryover from the prior year.

Expenditures in the FY 2026-27 budget are primarily attributable to a transfer of \$25.1 million to the General Fund 101 to reimburse for operating expenses and a transfer of \$3.2 million to fund capital expenditures.

CWS is proposing increasing rates by 4.75% this fiscal year, and the FY 2026-27 budget has prioritized capital projects to help stabilize reserves going forward. Adequate reserves are needed to address increased operating costs due to wet weather conditions, regulatory requirements, increased public demand for services, and to fund capital projects.

### FUND 201

#### Surface Water Management Operating Fund

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCES OR REQUIREMENTS: CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
Service Charges							
\$12,303,368	(\$7,479)	\$0	CWS Customers	40110	\$0		
0	3,199,147	3,361,900	Regional Service Charges	40111	3,487,700		
0	9,606,539	10,085,700	Local Service Charges	40112	10,562,600		
7,514,939	8,027,039	8,272,800	City Customers	40120	8,582,200		
350,000	350,000	350,000	County/City Contract Maintenance	40340	350,000		
275,617	266,801	277,400	Erosion Control Fees	40280/40290	280,000		
71,364	129,991	37,100	Inspection	40200	135,000		
169,055	393,735	80,300	Plan Check Fees	40190	155,000		
563,490	384,019	20,200	Miscellaneous Revenue	40380	350,000		
1,109,591	1,597,670	1,862,300	Interest on Investments	44020	1,821,200		
40,223,729	45,582,528	47,100,000	Beginning Balance	31100	54,700,000		
\$62,581,153	\$69,529,990	\$71,447,700	TOTAL RESOURCES		\$80,423,700	\$0	\$0
<b>REQUIREMENTS:</b>							
Materials & Services:							
\$34,963	\$11,709	\$102,000	Bad Debt Expense	52905	\$105,000		
39,505	40,965	64,900	Franchise Fees	52530	65,000		
0	0	25,000	Nondepartmental Materials & Service:	52495	25,000		
TRANSFERS TO:							
15,224,157	15,825,398	20,468,000	Fund 101	57101	25,069,000		
1,500,000	2,500,000	2,500,000	Fund 212	57212	2,500,000		
200,000	400,000	750,000	Fund 206	57206	750,000		
0	0	2,500,000	Contingency	58100	3,000,000		
45,582,528	50,751,918	45,037,800	Ending Fund Balance	31100	48,909,700		
\$62,581,153	\$69,529,990	\$71,447,700	TOTAL REQUIREMENTS		\$80,423,700	\$0	\$0



## Construction Funds

The Clean Water Services fund structure includes four funds for the construction of major treatment and sanitary collection system improvements, support facilities, surface water management facilities, Local Improvement District construction, and one-time or ongoing specialized professional services that relate to capital projects or long-term planning.

- **Sanitary Sewer Local Improvement District Construction Fund 108**  
Fund 108 finances the collection system construction projects, benefiting local property owners who pay assessments to fund the projects.
- **Surface Water Management Local Improvement District Construction Fund 208**  
Fund 208 finances storm drainage and other surface water management (SWM) facilities, benefiting local property owners who pay assessments to fund the project.
- **Sanitary Sewer Construction Fund 112**  
Fund 112 finances treatment, recycled wastewater, sanitary collection system, project-related studies, and capital equipment needs from a combination of revenue bond proceeds, sanitary System Development Charge (SDC) revenues, and service charge revenue transfers from the CWS General Fund.
- **Surface Water Management Construction Fund 212**  
Fund 212 finances storm drainage and SWM facilities, project-related studies, and capital equipment needs from a combination of service charge revenue transfers from SWM Fund 201 and surface water SDC revenues the SWM Capital Reserve Fund 207.

**SANITARY SEWER SYSTEM LOCAL IMPROVEMENT DISTRICT  
CONSTRUCTION FUND 108**

At the request of interested property owners, CWS will help construct local sanitary sewer system improvements by forming Local Improvement Districts (LIDs). The costs of construction are ultimately funded by assessments paid by benefited property owners, residents who own land adjacent to the local improvement and can connect to, or be served by, the improvement.

Due to changes in state law and federal regulations for tax-exempt financing, CWS has financed LIDs internally. By financing internally, benefited property owners can finance a loan with better terms and interest rates, and CWS receives interest and administrative fees when processing the loan. CWS does not have to issue debt or be responsible for principal and interest payments on debt if the property owner is in default on the loan.

An LID bond sale may be an option in the future; however, this budget assumes continued internal financing.

**FUND 108**

Sanitary Sewer System Local Improvement District Construction

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCES OR REQUIREMENTS: CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$0	\$50,563	\$235,000	Assessment Principal	46010	\$50,000		
77,261	101,853	162,700	Interest on Investments	44020	83,200		
9,230	0	126,500	Interest on Assessments	44040	0		
(8,578)	0	(75,000)	Incentives	46015	0		
100,000	0	500,000	Transfer from Fund 101	49101	0		
2,981,148	3,095,551	2,800,000	Beginning Balance	31100	2,500,000		
<b>\$3,159,061</b>	<b>\$3,247,967</b>	<b>\$3,749,200</b>	<b>TOTAL RESOURCES</b>		<b>\$2,633,200</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$63,510	\$404,402	\$900,000	Capital Outlay		\$860,000		
0	0	50,000	Materials & Services	52240	50,000		
0	0	750,000	Contingency	58100	750,000		
3,095,551	2,843,565	2,049,200	Ending Fund Balance	31100	973,200		
<b>\$3,159,061</b>	<b>\$3,247,967</b>	<b>\$3,749,200</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$2,633,200</b>	<b>\$0</b>	<b>\$0</b>

## SURFACE WATER MANAGEMENT LOCAL IMPROVEMENT DISTRICT CONSTRUCTION FUND 208

The Surface Water Management Local Improvement District Construction Fund was created to provide financing for local storm drainage and surface water management improvements that benefit specific property owners.

As in the case of the Sanitary Sewer System LID Construction Fund, CWS will help construct local surface water management system improvements by forming Local Improvement Districts at the request of interested property owners. The costs of construction are ultimately funded by assessments paid by benefited property owners, residents who own land adjacent to the local improvement and can connect to, or be served by, the improvement.

Due to changes in state law and federal regulations for tax-exempt financing, CWS has financed LIDs internally. By financing internally, benefited property owners can finance a loan with better terms and interest rates, and CWS receives interest and administrative fees when processing the loan. CWS does not have to issue debt or be responsible for principal and interest payments on debt if the property owner is in default on the loan.

An LID bond sale may be an option in the future; however, this budget assumes continued internal financing.

### FUND 208

#### Surface Water Management Local Improvement District Construction

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$0	\$0	\$0	Assessment Principal	46010	\$0		
0	0	0	Incentives	46015	0		
18,592	24,413	27,600	Interest on Investments	44020	24,000		
0	0	0	Interest on Assessments	44040	0		
657,249	675,841	700,000	Beginning Balance	31100	720,000		
<b>\$675,841</b>	<b>\$700,254</b>	<b>\$727,600</b>	<b>TOTAL RESOURCES</b>		<b>\$744,000</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$0	\$0	\$25,000	Capital Outlay	55300	\$25,000		
0	0	25,000	Materials & Services	52240	25,000		
0	0	100,000	Contingency	58100	100,000		
675,841	700,254	577,600	Ending Fund Balance	31100	594,000		
<b>\$675,841</b>	<b>\$700,254</b>	<b>\$727,600</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$744,000</b>	<b>\$0</b>	<b>\$0</b>

## SANITARY SEWER CONSTRUCTION FUND 112

The Sanitary Sewer Construction Fund was created to manage the financing for sanitary sewer capital projects. Treatment, sanitary collection system, project-related studies, and capital equipment needs are financed from a combination of revenue bond proceeds, sanitary sewer SDC revenues, and service charge revenue transfers from the General Fund 101. The Fiscal Year 2025-26 budget included the sale of \$75 million in revenue bonds; CWS decided to spend reserves in lieu of issuing debt.

The primary budgeted expenditures for this fund are the projects included in the first year of CWS' FY 2027-2031 five-year Capital Improvement Program (CIP).

### FUND 112

#### Sanitary Sewer Construction

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$40,000,000	\$75,000,000	\$100,000,000	Transfer from Fund 101	49101	\$80,000,000		
12,998,900	10,087,800	15,501,800	Transfer from Fund 107	49107	9,000,000		
0	0	75,000,000	Bond Sale Proceeds	46200	0		
994,737	123,737	707,000	Contributions-City or Developer	47010	950,000		
9,271	0	100,000	Miscellaneous Revenue	40380	50,000		
1,303,403	1,674,726	1,172,400	Interest on Investments	44020	1,331,800		
46,901,225	28,695,524	23,500,000	Beginning Balance	31100	40,000,000		
<b>\$102,207,536</b>	<b>\$115,581,787</b>	<b>\$215,981,200</b>	<b>TOTAL RESOURCES</b>		<b>\$131,331,800</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$73,512,010	\$78,609,563	\$119,544,300	CIP Project Expenditures		\$96,384,100		
0	0	650,000	Materials and Services	52240	600,000		
0	0	20,000,000	Contingency	58100	20,000,000		
28,695,524	36,972,224	75,786,900	Ending Fund Balance	31100	14,347,700		
<b>\$102,207,534</b>	<b>\$115,581,787</b>	<b>\$215,981,200</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$131,331,800</b>	<b>\$0</b>	<b>\$0</b>

## SURFACE WATER MANAGEMENT CONSTRUCTION FUND 212

The SWM Construction Fund was created to manage the capital investments and related costs for the Surface Water Management program. Storm drainage and surface water management facilities, project-related studies, and capital equipment needs are financed from a combination of SWM SDC revenue and service charge revenue transfers from the SWM Operating Fund 201.

The proposed budget for FY 2026-27 is based on the first year of the CIP for FY 2027-2031. CWS prioritized projects and included them in the CIP for FY 2026-31 to continue to build and stabilize reserves.

### FUND 212

#### Surface Water Management Construction

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$1,500,000	\$2,500,000	\$2,500,000	Transfer from Fund 201	49201	\$2,500,000		
0	0	125,000	Transfer from Fund 207	49207	125,000		
707,500	0	100,000	Reimbursements from Developers	47010	240,000		
208,704	307,815	317,200	Interest on Investments	44020	316,200		
6,910,824	7,762,966	8,200,000	Beginning Fund Balance	31100	9,500,000		
<b>\$9,327,028</b>	<b>\$10,570,781</b>	<b>\$11,242,200</b>	<b>TOTAL RESOURCES</b>		<b>\$12,681,200</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$1,564,061	\$1,463,736	\$1,943,500	CIP Project Expenditures		\$1,826,500		
0	5,759	50,000	Materials and Services	52240	50,000		
0	0	1,000,000	Contingency	58100	1,000,000		
7,762,967	9,101,286	8,248,700	Ending Fund Balance	31100	9,804,700		
<b>\$9,327,028</b>	<b>\$10,570,781</b>	<b>\$11,242,200</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$12,681,200</b>	<b>\$0</b>	<b>\$0</b>





## Reserve Funds

The Clean Water Services fund structure includes five funds to provide for mid- and long-term financial requirements and revenues.

- **Liability Reserve Fund 102**  
Fund 102 accounts for CWS' expenses incurred under its self-insurance programs for fire loss, property damage, and all risks up to a self-insured retention limit and workers' compensation claims related to job injuries.
- **Sanitary Sewer Capital Replacement Fund 106**  
Fund 106 finances the routine replacement of rolling stock, computers, and minor sanitary sewer treatment facility and collection system needs.
- **Surface Water Management Capital Replacement Fund 206**  
Fund 206 finances the routine replacement of rolling stock and stormwater collection system needs.
- **Sanitary Capital Reserve Fund 107**  
Fund 107 accounts for collecting and tracking revenues from System Development Charges expended to construct sanitary sewer systems and facilities and related debt service.
- **Surface Water Management Capital Reserve Fund 207**  
Fund 207 accounts for collecting and tracking revenues from System Development Charges expended to construct stormwater systems and facilities.

## **LIABILITY RESERVE FUND 102**

The Liability Reserve Fund provides for payments of the retained amount (deductible) of any insured loss and payments for losses that are either uninsured or uninsurable. CWS maintains retention levels of \$50,000 per occurrence on its auto liability and general liability insurance coverage and \$5,000,000 per occurrence on its property coverage. These retentions are insured through CWS' captive, Clean Water Insurance Company, LLC.

A portion of the ending fund balance is appropriated as Contingency each year in case of significant payments for self-insured programs and insured losses greater than policy limits. Examples of self-insured risks include:

- Auto physical damage to CWS' vehicles.
- Workers' compensation medical payments and claim administrative costs up to the maximum payment allowed under the retroactive program.
- General liability, auto liability, employment, cyber, volunteer injury up to \$50,000.
- Property claims up to \$5 million.
- Railroad liability, on-premises pollution from aboveground storage tanks, and off-premises pollution liability.

Actual expenditures of these funds would require formal action by CWS' Board of Directors.

- Earth movement over \$120 million.
- Claims over \$100,000.
- Legal defense costs associated with any uninsured or insured but contested occurrence.
- Employee dishonesty resulting in losses greater than \$100,000.

Insurance reimbursements, premiums, and interest earnings fund the anticipated annual expenses.

Although expenditures are impossible to predict reliably, appropriations are included in the budget as potential payments against CWS deductibles in property, legal liability, automobile loss, and prior years' workers' compensation claim payments. The contingency enables CWS to modify its insurance policies in volatile markets. For example, expanding the "self-funded" liability portion of coverage can keep insured programs affordable when insurance costs increase due to changes in market conditions or insurers' assessment of CWS risk.

**FUND 102**

## Liability Reserve

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$0	\$0	\$0	Transfer from Fund 101	49101	\$0		
86,384	70,769	42,600	Payments From Third Parties	46300	80,000		
65,391	0	43,200	Workers Compensation Refunds	46320	50,000		
146,505	201,663	0	Insurance Reimbursement	46310	150,000		
151,062	198,682	226,300	Interest on Investments	44020	193,100		
5,444,838	5,540,655	5,300,000	Beginning Balance	31100	5,800,000		
<b>\$5,894,180</b>	<b>\$6,011,769</b>	<b>\$5,612,100</b>	<b>TOTAL RESOURCES</b>		<b>\$6,273,100</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$21,780	\$3,397	\$50,000	Workers Comp Medical Claims	52775	\$50,000		
116,321	3,864	350,000	Legal	52710	350,000		
126,827	19,321	350,000	Property	52720	350,000		
25,596	122,695	50,000	Automobile/vehicle-liability	52725	50,000		
7,462	15,386	40,000	Automobile/vehicle-collision	52730	40,000		
15,300	21,877	50,000	Non - Clean Water Services	52735-52750	50,000		
40,240	5,183	0	Other Materials & Services	52495	0		
0	0	100,000	Contingency	58100	100,000		
5,540,654	5,820,046	4,622,100	Ending Fund Balance	31100	5,283,100		
<b>\$5,894,180</b>	<b>\$6,011,769</b>	<b>\$5,612,100</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$6,273,100</b>	<b>\$0</b>	<b>\$0</b>

## SANITARY SEWER CAPITAL REPLACEMENT FUND 106

The Sanitary Sewer Capital Replacement Fund was established in Fiscal Year 2016-17 to track and fund routine replacement of rolling stock, computers, and minor treatment facility and collection system needs. This fund is maintained through service charge revenue transferred from the General Fund 101.

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$15,000,000	\$10,000,000	\$20,000,000	Transfer from Fund 101	49101	\$25,000,000		
439,915	703,910	739,700	Interest on Investments	44020	645,900		
11,122,579	18,103,515	18,600,000	Beginning Balance	31100	19,400,000		
\$26,562,494	\$28,807,425	\$39,339,700	TOTAL RESOURCES		\$45,045,900	\$0	\$0
<b>REQUIREMENTS:</b>							
\$8,277,150	\$9,788,928	\$22,586,000	Capital Outlay	55000	\$23,253,300		
181,828	524,377	800,000	Non Departmental Materials & Services	52000	800,000		
0	0	5,000,000	Contingency	58100	5,000,000		
18,103,516	18,494,120	10,953,700	Ending Fund Balance	31100	15,992,600		
\$26,562,494	\$28,807,425	\$39,339,700	TOTAL REQUIREMENTS		\$45,045,900	\$0	\$0

## SURFACE WATER MANAGEMENT CAPITAL REPLACEMENT FUND 206

The Surface Water Management Capital Replacement Fund was established in FY 2016-17 to track and fund routine replacement of rolling stock and collection system needs. This fund is maintained through service charge revenue transferred from the Surface Water Management Operating Fund 201.

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$200,000	\$400,000	\$750,000	Transfer from Fund 201	49201	\$750,000		
90,363	121,839	133,900	Interest on Investments	44020	133,200		
3,196,415	3,278,376	3,600,000	Beginning Balance	31100	4,000,000		
\$3,486,778	\$3,800,215	\$4,483,900	TOTAL RESOURCES		\$4,883,200	\$0	\$0
<b>REQUIREMENTS:</b>							
\$208,402	\$215,310	\$560,000	Capital Outlay	55000	\$665,000		
0	0	50,000	Non Departmental Materials & Services	52000	50,000		
0	0	1,000,000	Contingency	58100	1,000,000		
3,278,376	3,584,905	2,873,900	Ending Fund Balance	31100	3,168,200		
\$3,486,778	\$3,800,215	\$4,483,900	TOTAL REQUIREMENTS		\$4,883,200	\$0	\$0

## SANITARY SEWER CAPITAL RESERVE FUND 107

New customers are required to pay a System Development Charge (SDC) when connecting for the first time to CWS wastewater collection and treatment systems. The Sanitary Sewer Capital Reserve Fund collects and tracks revenue for the sanitary SDCs. The revenues are expended on sanitary sewer projects and related debt service through transfers to the Sanitary Sewer Construction Fund 112 and the Master Plan Update Debt Service Fund 111.

Historically, SDCs constituted a substantial revenue source for CWS. However, SDCs are a volatile revenue source dependent on the local economy and development climate.

The sanitary sewer SDC is increasing from \$7,139 to \$7,332 per Equivalent Dwelling Unit to more accurately reflect the cost of construction.

### FUND 107

#### Sanitary Sewer Capital Reserve

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
<u>REIMBURSEMENT</u>							
\$2,322,749	\$2,038,531	\$2,676,000	CWS - District Wide	41010	\$1,650,000		
9,307,806	11,421,053	12,414,600	Cities	41020	11,750,000		
272,266	1,195,875	416,000	CWS Industrial	41100	414,800		
<u>IMPROVEMENT</u>							
1,339,743	1,205,596	1,271,100	CWS - District Wide	41200	1,100,000		
147,590	133,228	139,800	CWS - Local	41205	145,000		
5,611,674	6,910,673	7,230,700	Cities	41210	7,115,000		
164,404	0	239,000	CWS Industrial	41300	245,000		
17,262	0	17,600	City Industrial	41310	18,000		
663,757	777,909	909,100	Interest on Investments	44020	293,000		
32,544,250	22,694,901	24,100,000	Beginning Balance	31100	8,800,000		
<b>\$52,391,501</b>	<b>\$46,377,766</b>	<b>\$49,413,900</b>	<b>TOTAL RESOURCES</b>		<b>\$31,530,800</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
\$16,697,700	\$12,804,300	\$15,090,600	Transfer to Fund 111	57111	\$13,814,800		
12,998,900	10,087,800	15,501,800	Transfer to Fund 112	57112	9,000,000		
0	0	500,000	Contingency	58100	250,000		
22,694,901	23,485,666	18,321,500	Ending Fund Balance	31100	8,466,000		
<b>\$52,391,501</b>	<b>\$46,377,766</b>	<b>\$49,413,900</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$31,530,800</b>	<b>\$0</b>	<b>\$0</b>

## SURFACE WATER MANAGEMENT CAPITAL RESERVE FUND 207

As with the sanitary sewer collection and treatment system, new customers are required to pay an SDC when they become a part of CWS' surface water management (SWM) system. Like the Sanitary Capital Reserve Fund, SWM SDC revenues are accounted for in this fund. The revenues are transferred to the SWM Construction Fund 212 to be spent on SWM capital projects.

The SWM SDC is increasing in FY 2026-27 from \$691 to \$710 per Equivalent Service Unit to more accurately reflect the cost of SWM capital projects.

### FUND 207

#### Surface Water Management Capital Reserve

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
			Connection Fees				
\$2,488	\$1,501	\$3,900	Quality	41410	\$600		
19,291	12,226	20,600	Quantity	41400	4,900		
319,194	404,680	75,000	Fees in Lieu Received	41413	350,000		
111,491	160,040	172,600	Interest on Investments	44020	177,500		
3,770,760	4,223,224	4,500,000	Beginning Balance	31100	5,330,000		
\$4,223,224	\$4,801,671	\$4,772,100	TOTAL RESOURCES		\$5,863,000	\$0	\$0
<b>REQUIREMENTS:</b>							
\$0	\$0	\$125,000	Transfer to Fund 212	57212	\$125,000		
0	0	30,000	Contingency	58100	25,000		
4,223,224	4,801,671	4,617,100	Ending Fund Balance	31100	5,713,000		
\$4,223,224	\$4,801,671	\$4,772,100	TOTAL REQUIREMENTS		\$5,863,000	\$0	\$0



## Debt Service Funds

The Clean Water Services budget includes two funds that provide payment for long-term bonded debt.

- **Master Plan Update Service Fund 111**
- **Revenue Pension Bond Fund 114**

As of June 30, 2026, the principal outstanding on sewer revenue bond debt is \$81,925,000 and \$3,000,000 in revenue pension bonds. Resources and requirements for each fund are identified in this section.

### **MASTER PLAN UPDATE DEBT SERVICE FUND 111**

The Master Plan Update Debt Service Fund provides for the repayment of revenue-bonded debt incurred for projects identified in CWS master plans, facility plans, and a portion of water resource recovery facility improvements identified in the Capital Improvement Program.

As a result of changes in the municipal bond market during Fiscal Year 2008-09, CWS held cash bond reserves to meet bond covenant requirements for the Series 2010B issue instead of issuing a surety reserve policy. The reserved funds are housed in Fund 111 as a restricted portion of the Ending Fund Balance. Future bond issues may include adding cash bond reserves.

CWS' rate covenants on outstanding revenue debt require debt service coverage ratios of at least 1.2 times annual debt service on senior lien parity obligations plus 1.0 times annual debt service on subordinate lien parity obligations. Bond coverage as of June 30, 2025, was 7.93 for senior bonds. CWS has no subordinate debt outstanding.

**FUND 111**

Master Plan Update Debt Service

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$0	\$0	\$0	Transfer from Fund 101	49101	\$0		
16,697,700	12,804,300	15,090,600	Transfer from Fund 107	49107	13,814,800		
523,984	709,206	829,200	Interest on Investments	44020	709,200		
1,161,003	1,092,169	1,037,500	Series 2010B Build America Bond Subsidy	43050	958,600		
17,211,387	20,293,063	19,800,000	Beginning Balance	31100	21,300,000		
<b>\$35,594,074</b>	<b>\$34,898,738</b>	<b>\$36,757,300</b>	<b>TOTAL RESOURCES</b>		<b>\$36,782,600</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
			Series 2010B (\$90,260,000)				
\$4,030,000	\$4,160,000	\$4,295,000	Principal	56100	\$4,445,000		
3,567,262	3,361,332	3,143,500	Interest	56105	2,904,500		
			Series 2016A (Refunding Series 2009A) (\$33,335,000)				
3,690,000	3,880,000	4,080,000	Principal	56100	4,290,000		
1,067,251	878,000	679,000	Interest	56105	469,800		
			Series 2021 (Refunding 2011B) (\$25,405,000)				
1,870,000	1,965,000	2,070,000	Principal	56100	2,175,000		
1,076,498	980,625	879,800	Interest	56105	773,700		
			Series 2026 (Potential Issue) (\$75,000,000)				
0	0	0	Principal	56100	0		
0	0	2,400,000	Interest	56105	0		
			Ending Fund Balance				
9,744,900	9,744,900	9,744,900	Restricted - Debt Reserve	31100	9,744,900		
10,548,163	9,928,881	9,465,100	Unrestricted	31100	11,979,700		
<b>\$35,594,074</b>	<b>\$34,898,738</b>	<b>\$36,757,300</b>	<b>TOTAL REQUIREMENTS</b>		<b>\$36,782,600</b>	<b>\$0</b>	<b>\$0</b>

**REVENUE PENSION BOND FUND 114**

The Revenue Pension Bond Fund provides payment of the Series 2004 Revenue Pension Bonds, issued in July 2004. The proceeds of these bonds were used to finance the unfunded actuarial liability of approximately \$16 million generated by shortfalls in the Oregon Public Employees Retirement System (PERS). CWS elected to fund this liability through the sale of bonds at historically low market rates.

**FUND 114**

Revenue Pension Bond

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 BUDGET	RESOURCE OR REQUIREMENTS CATEGORY	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
<b>RESOURCES:</b>							
\$1,878,300	\$1,953,900	\$2,029,200	Transfer from Fund 101	49101	\$2,122,500		
17,855	22,938	26,300	Interest on Investments	44020	21,300		
636,182	644,060	650,000	Beginning Balance	31100	640,000		
<b>\$2,532,337</b>	<b>\$2,620,898</b>	<b>\$2,705,500</b>	<b>TOTAL RESOURCES</b>		<b>\$2,783,800</b>	<b>\$0</b>	<b>\$0</b>
<b>REQUIREMENTS:</b>							
			Series 2004 Revenue Pension Bond				
\$1,415,000	\$1,585,000	\$1,765,000	Principal	56100	\$1,960,000		
473,277	387,033	290,500	Interest	56105	182,900		
644,060	648,865	650,000	Ending Fund Balance	31100	640,900		
<b>\$2,532,337</b>	<b>\$2,620,898</b>	<b>\$2,705,500</b>	<b># TOTAL REQUIREMENTS</b>		<b>\$2,783,800</b>	<b>\$0</b>	<b>\$0</b>



## **Business Services Functional Area**

Clean Water Services has eight departments organized under the Business Services functional area that support CWS operations and the services provided to customers — Office of the CEO, Business Operations, Digital Solutions, Finance & Accounting, Human Resources, Legal & Compliance Services, Regional Utility Services, and Regulatory Affairs.

**BUSINESS SERVICES: Functional Area Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26	
						Budget	Budget
Wages & Other Pay	51100	18,077,208	19,974,076	27,388,300	27,978,700	2%	590,400
Temporary	51130	802,588	167,374	214,000	178,500	-17%	(35,500)
Overtime	51140	99,747	97,625	78,100	70,100	-10%	(8,000)
Out of Class Straight Time	51170	0	0	5,000	0	-100%	(5,000)
Other Personnel Expenses	51600	8,042,475	9,052,098	14,078,200	14,318,100	2%	239,900
Tuition Reimbursement	51761	57,910	8,403	24,500	15,800	-36%	(8,700)
Other Employee Allowances	51900	19,763	28,378	17,700	25,600	45%	7,900
Auto Allowance	51910	58,280	62,860	60,300	50,500	-16%	(9,800)
Mobile Computing Allowance	51915	48,350	39,081	43,000	32,200	-25%	(10,800)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>27,206,321</b>	<b>29,429,895</b>	<b>41,909,100</b>	<b>42,669,500</b>	<b>2%</b>	<b>760,400</b>
Electricity	52110	0	0	522,000	486,000	-7%	(36,000)
Water	52120	0	0	90,000	99,000	10%	9,000
Natural Gas	52130	0	0	82,500	70,500	-15%	(12,000)
Garbage	52140	0	0	21,500	24,200	13%	2,700
Surface Water Management Charge	52150	0	0	45,500	49,500	9%	4,000
Other Utility Services	52160	0	0	3,200	2,400	-25%	(800)
Sewer Charges	52170	0	0	39,500	40,500	3%	1,000
Contracted Services	52205	1,807,884	1,155,891	2,343,500	2,238,600	-4%	(104,900)
Board Services	52208	0	0	0	124,300	0%	124,300
Landscape Services	52215	0	0	990,000	1,013,000	2%	23,000
Audit & Accounting Services	52220	71,400	0	95,000	82,500	-13%	(12,500)
Legal Services	52230	30,167	37,250	80,000	400,000	400%	320,000
Professional Services	52240	2,397,427	2,423,944	3,853,300	3,923,800	2%	70,500
Recording Fees	52250	5,629	9,492	10,000	10,000	0%	0
Laundry	52260	11,583	12,242	17,500	22,500	29%	5,000
Other Government Services	52270	2,191,386	2,639,751	2,758,500	2,870,500	4%	112,000
Office Supplies	52305	19,438	21,925	34,100	34,500	1%	400
Operating Supplies	52310	66,047	25,304	90,800	88,500	-3%	(2,300)
Gas, Oil, Lubrication	52315	56	0	100	100	0%	0
Janitorial Supplies	52320	0	0	40,500	37,500	-7%	(3,000)
Tech & Scientific Supplies	52325	553,761	483,216	546,500	571,500	5%	25,000
Repair & Maintenance Supplies	52330	88,381	40,322	3,000	32,500	983%	29,500
HVAC Maintenance Supplies	52331	0	0	37,500	67,500	80%	30,000
Construction & Building Supplies	52335	12,549	116	208,500	178,500	-14%	(30,000)
Parts & Equipment	52340	8	9,521	10,000	35,000	250%	25,000
Small Tools	52350	1,250	9,132	15,500	13,000	-16%	(2,500)
Safety Equipment	52360	5,400	5,629	112,800	114,800	2%	2,000
Uniforms	52365	1,064	372	1,800	3,800	111%	2,000
Postage & Freight	52375	39,199	19,308	33,700	42,700	27%	9,000
Computer Equipment Expensed	52385	126,133	128,060	100,000	60,000	-40%	(40,000)
Dues & Memberships	52405	275,648	247,892	294,300	275,300	-6%	(19,000)
Books, Subscriptions & Publications	52410	33,232	12,101	14,000	26,600	90%	12,600
Tri-Met Subsidy	52420	19,618	21,159	27,000	0	-100%	(27,000)
Software Licenses & Support	52425	2,428,952	2,870,202	3,623,000	3,906,500	8%	283,500
Publication Notices	52430	5,490	4,696	8,200	8,000	-2%	(200)
Printing	52435	71,894	55,513	94,200	114,800	22%	20,600
Telecom Internal	52440	134,824	116,505	190,000	175,000	-8%	(15,000)
Telephone Services	52445	337,195	301,522	252,500	252,500	0%	0
Land & Building Rent	52470	0	0	121,000	122,000	1%	1,000
Fueling Contract	52475	29,031	24,763	51,900	49,400	-5%	(2,500)
Training & Education	52480	130,219	119,660	173,700	162,100	-7%	(11,600)
Board Travel & Training	52481	0	0	0	24,000	0%	24,000
Travel Expense	52485	193,444	129,583	183,200	134,400	-27%	(48,800)
Fleet Charges	52486	24,948	26,995	48,000	46,000	-4%	(2,000)
Private Mileage	52487	25,087	9,784	21,200	23,100	9%	1,900
Other Materials & Services	52495	342,113	181,195	129,900	114,500	-12%	(15,400)
Food Expenditures	52496	0	0	41,800	63,800	53%	22,000
Permits, Licenses & Fees	52500	498,971	408,531	468,900	583,200	24%	114,300
Bank Service Charge	52515	133,513	123,464	151,000	150,000	-1%	(1,000)
Bond Trustee Fees	52550	2,388	2,675	2,500	2,700	8%	200
Equipment Rental	52605	155	588	9,000	6,000	-33%	(3,000)
Repair & Maintenance Services	52610	37,632	42,038	534,000	537,000	1%	3,000
Non-vehicle Equipment Repair & Maintenance	52620	13,453	14,160	52,000	69,900	34%	17,900
Computer Repair & Maintenance	52630	72,043	103,377	228,500	219,000	-4%	(9,500)
HVAC Service & Repair	52661	0	0	250,000	286,000	14%	36,000
Insurance	52705	3,772,118	3,316,980	4,400,000	4,500,000	2%	100,000
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>16,012,511</b>	<b>15,154,854</b>	<b>23,556,600</b>	<b>24,589,000</b>	<b>4%</b>	<b>1,032,400</b>
<b>TOTAL EXPENDITURE</b>		<b>43,218,831</b>	<b>44,584,749</b>	<b>65,465,700</b>	<b>67,258,500</b>	<b>3%</b>	<b>1,792,800</b>

**RESEARCH & INNOVATION: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	958,831	0	0	0	0%	0
Temporary	51130	201,472	0	0	0	0%	0
Overtime	51140	749	0	0	0	0%	0
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	306,006	0	0	0	0%	0
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	575	0	0	0	0%	0
Auto Allowance	51910	0	0	0	0	0%	0
Mobile Computing Allowance	51915	8,918	0	0	0	0%	0
PERSONNEL EXPENSE SUBTOTAL		1,476,551	0	0	0	0%	0
Contracted Services	52205	81,938	0	0	0	0%	0
Professional Services	52240	105	0	0	0	0%	0
Laundry	52260	192	0	0	0	0%	0
Operating Supplies	52310	12,069	0	0	0	0%	0
Tech & Scientific Supplies	52325	89,222	0	0	0	0%	0
Small Tools	52350	737	0	0	0	0%	0
Safety Equipment	52360	715	0	0	0	0%	0
Postage & Freight	52375	1,136	0	0	0	0%	0
Dues & Memberships	52405	3,387	0	0	0	0%	0
Books, Subscriptions & Publications	52410	339	0	0	0	0%	0
Printing	52435	396	0	0	0	0%	0
Training & Education	52480	26,619	0	0	0	0%	0
Travel Expense	52485	56,579	0	0	0	0%	0
Private Mileage	52487	12,880	0	0	0	0%	0
Other Materials & Services	52495	71,943	0	0	0	0%	0
MATERIALS & SERVICES SUBTOTAL		358,254	0	0	0	0%	0
TOTAL EXPENDITURE		1,834,805	0	0	0	0%	0

**R&I POSITION AND SALARY EXPENSE:** Integrated Water Resource Technology Research | 8113

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Operations Analyst 1	No
2.00	0.00	0.00	0.00	Operations Specialist	No
1.00	0.00	0.00	0.00	Operations Specialist - Research	No
1.00	0.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Sr Operations Analyst	No
1.00	0.00	0.00	0.00	Sr Research Program Manager	No
1.00	0.00	0.00	0.00	Water Resources Analyst - Regulatory	No
8.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Operations Analyst 1	No
2.00	0.00	0.00	0.00	Operations Specialist	No
1.00	0.00	0.00	0.00	Operations Specialist - Research	No
1.00	0.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Sr Operations Analyst	No
1.00	0.00	0.00	0.00	Sr Research Program Manager	No
1.00	0.00	0.00	0.00	Water Resources Analyst - Regulatory	No
8.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.00	0.00	0.00	Operations Specialist	No
0.00	0.00	0.00	0.00	Operations Specialist - Research	No
0.00	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	0.00	Sr Research Program Manager	No
0.00	0.00	0.00	0.00	Water Resources Analyst - Regulatory	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**R&I EXPENDITURE SUMMARY: Integrated Water Resource Technology Research | 8113**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
280,040	0	0	0 Wages & Other Pay	51100	0	0	0
79,315	0	0	0 Temporary	51130	0	0	0
105	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
(3,029)	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
5,040	0	0	0 Mobile Computing Allowance	51915	0	0	0
361,471	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
11,270	0	0	0 Operating Supplies	52310	0	0	0
6,882	0	0	0 Tech & Scientific Supplies	52325	0	0	0
499	0	0	0 Safety Equipment	52360	0	0	0
1,769	0	0	0 Dues & Memberships	52405	0	0	0
339	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
11,614	0	0	0 Training & Education	52480	0	0	0
30,384	0	0	0 Travel Expense	52485	0	0	0
2,538	0	0	0 Private Mileage	52487	0	0	0
416	0	0	0 Other Materials & Services	52495	0	0	0
65,710	0	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
427,181	0	0	TOTAL EXPENDITURE		0	0	0

**R&I POSITION AND SALARY EXPENSE:** Technology Development & Research | 8316

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Operations Analyst 1	No
1.00	0.00	0.00	0.00	Operations Analyst 2	No
2.00	0.00	0.00	0.00	Operations Specialist	No
2.00	0.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Sr Engineer	No
1.00	0.00	0.00	0.00	Sr Operations Analyst	No
8.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.75	0.00	0.00	0.00	Operations Analyst 1	No
0.90	0.00	0.00	0.00	Operations Analyst 2	No
1.00	0.00	0.00	0.00	Operations Specialist	No
0.70	0.00	0.00	0.00	Principal Engineer	No
0.50	0.00	0.00	0.00	Sr Engineer	No
1.00	0.00	0.00	0.00	Sr Operations Analyst	No
4.85	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.25	0.00	0.00	0.00	Operations Analyst 1	No
0.10	0.00	0.00	0.00	Operations Analyst 2	No
1.00	0.00	0.00	0.00	Operations Specialist	No
1.30	0.00	0.00	0.00	Principal Engineer	No
0.50	0.00	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Sr Operations Analyst	No
3.15	0.00	0.00	0.00	TOTAL PERSONNEL	

**R&I EXPENDITURE SUMMARY: Technology Development & Research | 8316**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
280,040	0	0	0 Wages & Other Pay	51100	0	0	0
79,315	0	0	0 Temporary	51130	0	0	0
105	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
(3,029)	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
5,040	0	0	0 Mobile Computing Allowance	51915	0	0	0
361,471	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
11,270	0	0	0 Operating Supplies	52310	0	0	0
6,882	0	0	0 Tech & Scientific Supplies	52325	0	0	0
499	0	0	0 Safety Equipment	52360	0	0	0
1,769	0	0	0 Dues & Memberships	52405	0	0	0
339	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
11,614	0	0	0 Training & Education	52480	0	0	0
30,384	0	0	0 Travel Expense	52485	0	0	0
2,538	0	0	0 Private Mileage	52487	0	0	0
416	0	0	0 Other Materials & Services	52495	0	0	0
65,710	0	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
427,181	0	0	TOTAL EXPENDITURE		0	0	0

CleanWater  Services



## Office of the Chief Executive Officer

The Office of the CEO (OCEO) is responsible for executive-level leadership and organizational oversight to align the vision, mission, and values of Clean Water Services with direction from the Board of Directors and community input from the Clean Water Services Advisory Commission. The department includes District Administration, Government Affairs, and Emergency Management. Activities for the CWS Board of Directors and the Clean Water Services Advisory Commission are budgeted out of this department.

The FY 2026-27 OCEO budget includes the addition of three FTE compared to the FY 2025-26 Adopted Budget, but these FTE will not be funded in the FY 2026-27 budget.

- Existing FTE transferring into the department:
  - Three FTE to District Administration from Strategy Development & Enterprise Performance in Business Operations.



## **District Administration**

District Administration is responsible for implementing the policy direction provided by the Board of Directors and advisory input from the Clean Water Services Advisory Commission; developing and administering strategic planning and strategic initiatives; and developing and implementing governmental relations and regulatory compliance initiatives. The District Administration program is responsible for overall leadership and management of CWS operations, intergovernmental relationships, and coordination of intergovernmental agreements with cities, Washington County, and other jurisdictions.

## **Emergency Management**

Emergency Management at Clean Water Services is an all-organization, all-hazard, collaborative initiative to respond to emergencies and disasters facing CWS. The group focuses on proactive planning and development of the Emergency Operations Plan, the readiness of CWS staff to respond to all hazards facing the organization, the resilience of CWS infrastructure to protect the public's health, and maintaining the relationships with the organization's response partners to support the various community lifelines that are critical for disaster recovery.

## **Government Affairs**

Government Affairs leads CWS' state and federal government relations, legislative advocacy, and strategic grants management. The program builds awareness, support, and credibility with key opinion leaders, state and federal agency staff, legislative staff, and elected officials. Government Affairs also works with policymakers, funders, and partners to secure external funding to advance CWS' mission. Core activities include developing legislative priorities, advocating in Salem and Washington, D.C., coordinating policy and funding strategies across the organization, pursuing competitive grants, supporting grant reporting, and building coalitions that strengthen environmental and community outcomes.

**OFFICE OF THE CHIEF EXECUTIVE OFFICER: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	4,146,624	3,745,448	1,384,800	1,397,900	1%	13,100
Temporary	51130	75,628	0	0	0	0%	0
Overtime	51140	10,205	5,532	0	0	0%	0
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	1,682,284	1,439,668	530,600	561,500	6%	30,900
Tuition Reimbursement	51761	44,994	532	0	0	0%	0
Other Employee Allowances	51900	5,000	10,375	3,000	0	-100%	(3,000)
Auto Allowance	51910	42,780	50,150	17,700	17,700	0%	0
Mobile Computing Allowance	51915	20,730	21,061	2,400	1,600	-33%	(800)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>6,028,245</b>	<b>5,272,765</b>	<b>1,938,500</b>	<b>1,978,700</b>	<b>2%</b>	<b>40,200</b>
Contracted Services	52205	562,560	444,289	0	4,000	0%	4,000
Board Services	52208	0	0	0	124,300	0%	124,300
Professional Services	52240	415,808	304,250	195,000	175,000	-10%	(20,000)
Laundry	52260	40	0	0	0	0%	0
Other Government Services	52270	133,804	37,513	91,000	78,000	-14%	(13,000)
Office Supplies	52305	12,946	1,260	3,500	3,600	3%	100
Operating Supplies	52310	25,728	120	7,600	18,800	147%	11,200
Gas, Oil, Lubrication	52315	56	0	0	0	0%	0
Postage & Freight	52375	413	794	200	300	50%	100
Dues & Memberships	52405	223,999	8,393	14,000	13,700	-2%	(300)
Books, Subscriptions & Publications	52410	3,964	7,482	1,500	1,500	0%	0
Publication Notices	52430	1,032	0	0	0	0%	0
Printing	52435	56,288	39,484	500	1,000	100%	500
Fueling Contract	52475	157	308	0	0	0%	0
Training & Education	52480	38,124	44,731	17,700	21,800	23%	4,100
Board Travel & Training	52481	0	0	0	24,000	0%	24,000
Travel Expense	52485	60,803	67,286	46,400	48,500	5%	2,100
Fleet Charges	52486	1,845	5,530	0	0	0%	0
Private Mileage	52487	4,036	1,833	1,200	1,000	-17%	(200)
Other Materials & Services	52495	235,704	127,608	0	0	0%	0
Food Expenditures	52496	0	0	11,100	10,200	-8%	(900)
Equipment Rental	52605	155	588	1,000	0	-100%	(1,000)
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>1,777,460</b>	<b>1,091,467</b>	<b>390,700</b>	<b>525,700</b>	<b>35%</b>	<b>135,000</b>
<b>TOTAL EXPENDITURE</b>		<b>7,805,705</b>	<b>6,364,232</b>	<b>2,329,200</b>	<b>2,504,400</b>	<b>8%</b>	<b>175,200</b>

**OCEO POSITION AND SALARY EXPENSE: District Administration | 8101**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Chief Executive Officer	No
1.00	1.00	0.00	0.00	Chief of Staff	No
1.00	1.00	0.00	0.00	Chief Utility Relations Officer	No
1.00	1.00	0.00	0.00	Chief Utility Operations Officer	No
1.00	1.00	0.00	0.00	General Counsel & Chief Compliance Officer	No
1.00	1.00	0.00	0.00	Chief Financial Officer	No
1.00	1.00	0.00	1.00	Chief Business Operations Officer*	No
0.00	1.00	0.00	0.00	Chief Engineer & Water Technology Officer	No
1.00	1.00	0.00	0.00	Emergency Manager	No
1.00	1.00	0.00	0.00	Grants Analyst	No
0.00	0.00	1.00	1.00	General Manager	No
1.00	1.00	0.00	0.00	Management Analyst	No
0.00	0.00	1.00	1.00	Executive Management Analyst	No
0.00	0.00	1.00	1.00	Paralegal	No
0.00	0.00	0.00	1.00	Business Practice Leader 2*	No
0.00	0.00	0.00	1.00	Strategy Development & Enterprise Performance Manager*	No
10.00	11.00	3.00	6.00	TOTAL PERSONNEL	
* Unfunded FTE in FY 2026-27					
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Chief Executive Officer	No
1.00	1.00	0.00	0.00	Chief of Staff	No
1.00	1.00	0.00	0.00	Chief Utility Relations Officer	No
1.00	1.00	0.00	0.00	Chief Utility Operations Officer	No
1.00	1.00	0.00	0.00	General Counsel & Chief Compliance Officer	No
1.00	1.00	0.00	0.00	Chief Financial Officer	No
1.00	1.00	0.00	1.00	Chief Business Operations Officer*	No
0.00	1.00	0.00	0.00	Chief Engineer & Water Technology Officer	No
1.00	1.00	0.00	0.00	Emergency Manager	No
1.00	1.00	0.00	0.00	Grants Analyst	No
0.00	0.00	1.00	1.00	General Manager	No
1.00	1.00	0.00	0.00	Management Analyst	No
0.00	0.00	1.00	1.00	Executive Management Analyst	No
0.00	0.00	1.00	1.00	Paralegal	No
0.00	0.00	0.00	1.00	Business Practice Leader 2*	No
0.00	0.00	0.00	1.00	Strategy Development & Enterprise Performance Manager*	No
10.00	11.00	3.00	6.00	TOTAL PERSONNEL	
* Unfunded FTE in FY 2026-27					
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Chief Executive Officer	No
0.00	0.00	0.00	0.00	Chief of Staff	No
0.00	0.00	0.00	0.00	Chief Utility Relations Officer	No
0.00	0.00	0.00	0.00	Chief Utility Operating Officer	No
0.00	0.00	0.00	0.00	General Counsel & Chief Compliance Officer	No
0.00	0.00	0.00	0.00	Chief Financial Officer	No
0.00	0.00	0.00	0.00	Chief Business Operations Officer*	No
0.00	0.00	0.00	0.00	Chief Engineer & Water Technology Officer	No
0.00	0.00	0.00	0.00	Emergency Manager	No
0.00	0.00	0.00	0.00	Grants Analyst	No
0.00	0.00	0.00	0.00	General Manager	No
0.00	0.00	0.00	0.00	Management Analyst	No
0.00	0.00	0.00	0.00	Executive Management Analyst	No
0.00	0.00	0.00	0.00	Paralegal	No
0.00	0.00	0.00	0.00	Business Practice Leader 2*	No
0.00	0.00	0.00	0.00	Strategy Development & Enterprise Performance Manager*	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	
* Unfunded FTE in FY 2026-27					

**OCEO EXPENDITURE SUMMARY: District Administration | 8101**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,909,043	2,194,835	691,300	Wages & Other Pay	51100	652,400	0	0
33,309	0	0	Temporary	51130	0	0	0
1,408	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
630,706	695,018	215,600	Other Personnel Expenses	51600	250,900	0	0
44,994	0	0	Tuition Reimbursement	51761	0	0	0
3,250	3,250	3,000	Other Employee Allowances	51900	0	0	0
42,780	50,150	11,700	Auto Allowance	51910	11,700	0	0
11,280	12,365	800	Mobile Computing Allowance	51915	0	0	0
2,676,770	2,955,618	922,400	PERSONNEL EXPENSE SUBTOTAL		915,000	0	0
0	0	0	Contracted Services	52205	4,000	0	0
38,085	12,770	50,000	Professional Services	52240	50,000	0	0
481	879	500	Office Supplies	52305	500	0	0
0	120	0	Operating Supplies	52310	0	0	0
56	0	0	Gas, Oil, Lubrication	52315	0	0	0
0	194	200	Postage & Freight	52375	200	0	0
7,557	3,079	1,500	Dues & Memberships	52405	1,500	0	0
602	32	1,000	Books, Subscriptions & Publications	52410	1,000	0	0
16	21	0	Printing	52435	0	0	0
17,724	13,608	4,500	Training & Education	52480	9,300	0	0
47,581	39,964	0	Travel Expense	52485	24,800	0	0
1,722	584	200	Private Mileage	52487	0	0	0
17,763	1,569	0	Other Materials & Services	52495	0	0	0
0	0	0	Food Expenditures	52496	100	0	0
375	588	1,000	Equipment Rental	52605	0	0	0
131,960	73,407	58,900	MATERIALS & SERVICES SUBTOTAL		91,400	0	0
2,808,730	3,029,025	981,300	TOTAL EXPENDITURE		1,006,400	0	0

**OCEO POSITION AND SALARY EXPENSE: Emergency Management | 8117**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Emergency Manager	No
0.00	0.00	1.00	1.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Emergency Manager	No
0.00	0.00	1.00	1.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Emergency Manager	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**OCEO EXPENDITURE SUMMARY: Emergency Management | 8117**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	147,300	Wages & Other Pay	51100	154,800	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	64,700	Other Personnel Expenses	51600	66,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	800	Mobile Computing Allowance	51915	800	0	0
0	0	212,800	PERSONNEL EXPENSE SUBTOTAL		222,200	0	0
0	0	20,000	Professional Services	52240	0	0	0
0	0	5,000	Other Government Services	52270	5,000	0	0
0	0	3,000	Office Supplies	52305	3,000	0	0
0	0	7,600	Operating Supplies	52310	18,800	0	0
0	0	10,800	Dues & Memberships	52405	10,000	0	0
0	0	500	Books, Subscriptions & Publications	52410	500	0	0
0	0	500	Printing	52435	1,000	0	0
0	0	7,800	Training & Education	52480	7,200	0	0
0	0	3,000	Travel Expense	52485	4,800	0	0
0	0	500	Private Mileage	52487	500	0	0
0	0	0	Food Expenditures	52496	3,000	0	0
0	0	58,700	MATERIALS & SERVICES SUBTOTAL		53,800	0	0
0	0	271,500	TOTAL EXPENDITURE		276,000	0	0

**OCEO POSITION AND SALARY EXPENSE:** Government Affairs | 8110

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Sr Policy Analyst	No
0.00	1.00	1.00	1.00	Government Relations Manager	No
0.00	0.00	1.00	1.00	Chief of Staff	No
0.00	0.00	1.00	1.00	Grants Analyst	No
1.00	1.00	3.00	3.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Sr Policy Analyst	No
0.00	1.00	1.00	1.00	Government Relations Manager	No
0.00	0.00	1.00	1.00	Chief of Staff	No
0.00	0.00	1.00	1.00	Grants Analyst	No
1.00	1.00	3.00	3.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Sr Policy Analyst	No
0.00	0.00	0.00	0.00	Government Relations Manager	No
0.00	0.00	0.00	0.00	Chief of Staff	No
0.00	0.00	0.00	0.00	Grants Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**OCEO EXPENDITURE SUMMARY: Government Affairs | 8110**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
160,516	185,317	546,200	Wages & Other Pay	51100	590,700	0	0
3,327	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
58,110	72,208	250,300	Other Personnel Expenses	51600	244,000	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	6,000	Auto Allowance	51910	6,000	0	0
840	840	800	Mobile Computing Allowance	51915	800	0	0
222,793	258,365	803,300	PERSONNEL EXPENSE SUBTOTAL		841,500	0	0
0	0	0	Board Services	52208	124,300	0	0
100,193	99,244	125,000	Professional Services	52240	125,000	0	0
37,513	37,513	86,000	Other Government Services	52270	73,000	0	0
0	0	0	Office Supplies	52305	100	0	0
0	0	0	Postage & Freight	52375	100	0	0
0	413	1,700	Dues & Memberships	52405	2,200	0	0
70	0	0	Fueling Contract	52475	0	0	0
1,184	920	5,400	Training & Education	52480	5,300	0	0
0	0	0	Board Travel & Training	52481	24,000	0	0
3,108	2,065	43,400	Travel Expense	52485	18,900	0	0
223	0	500	Private Mileage	52487	500	0	0
2,271	228	0	Other Materials & Services	52495	0	0	0
0	0	11,100	Food Expenditures	52496	7,100	0	0
144,561	140,383	273,100	MATERIALS & SERVICES SUBTOTAL		380,500	0	0
367,354	398,748	1,076,400	TOTAL EXPENDITURE		1,222,000	0	0

**OCEO POSITION AND SALARY EXPENSE:** Administrative Services | 8116

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
6.00	0.00	0.00	0.00	Administrative Associate	No
5.00	0.00	0.00	0.00	Administrative Assistant	No
2.00	0.00	0.00	0.00	Executive Assistant	No
1.00	0.00	0.00	0.00	Administrative Program Manager	No
0.00	0.00	0.00	0.00	Courier	No
14.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
6.00	0.00	0.00	0.00	Administrative Associate	No
5.00	0.00	0.00	0.00	Administrative Assistant	No
2.00	0.00	0.00	0.00	Executive Assistant	No
1.00	0.00	0.00	0.00	Administrative Program Manager	No
0.00	0.00	0.00	0.00	Courier	No
14.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Administrative Associate	No
0.00	0.00	0.00	0.00	Administrative Assistant	No
0.00	0.00	0.00	0.00	Executive Assistant	No
0.00	0.00	0.00	0.00	Administrative Program Manager	No
0.00	0.00	0.00	0.00	Courier	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**OCEO EXPENDITURE SUMMARY: Administrative Services | 8116**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
687,681	0	0	Wages & Other Pay	51100	0	0	0
15,779	0	0	Temporary	51130	0	0	0
196	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
335,020	0	0	Other Personnel Expenses	51600	0	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
1,470	0	0	Mobile Computing Allowance	51915	0	0	0
1,040,146	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
170,594	0	0	Contracted Services	52205	0	0	0
81,291	0	0	Other Government Services	52270	0	0	0
11,493	0	0	Office Supplies	52305	0	0	0
18,876	0	0	Operating Supplies	52310	0	0	0
206,386	0	0	Dues & Memberships	52405	0	0	0
(1,724)	0	0	Training & Education	52480	0	0	0
(6,259)	0	0	Travel Expense	52485	0	0	0
694	0	0	Private Mileage	52487	0	0	0
1,029	0	0	Other Materials & Services	52495	0	0	0
482,387	0	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
1,522,534	0	0	TOTAL EXPENDITURE		0	0	0

**OCEO POSITION AND SALARY EXPENSE: Communications & Community Engagement | 8112**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	0.00	0.00	Graphics Specialist	No
1.00	0.00	0.00	0.00	Public Affairs Manager	No
1.00	1.00	0.00	0.00	Public Affairs Specialist	No
1.00	1.00	0.00	0.00	Public Involvement Coordinator	No
0.00	1.00	0.00	0.00	Public Involvement Specialist	No
3.00	2.00	0.00	0.00	Sr Public Affairs Specialist	No
1.00	1.00	0.00	0.00	Volunteer & Education Specialist	No
1.00	1.00	0.00	0.00	Technical Editor & Communications Specialist	No
1.00	1.00	0.00	0.00	Community Engagement Manager	No
0.00	1.00	0.00	0.00	Communications & Comm Engagement Division Manager	No
0.00	1.00	0.00	0.00	Education & Outreach Manager	No
0.00	1.00	0.00	0.00	Education & Outreach Specialist	No
11.00	13.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	0.00	0.00	Graphics Specialist	No
1.00	0.00	0.00	0.00	Public Affairs Manager	No
1.00	1.00	0.00	0.00	Public Affairs Specialist	No
0.60	0.60	0.00	0.00	Public Involvement Coordinator	No
0.00	1.00	0.00	0.00	Public Involvement Specialist	No
3.00	2.00	0.00	0.00	Sr Public Affairs Specialist	No
1.00	1.00	0.00	0.00	Volunteer & Education Specialist	No
1.00	1.00	0.00	0.00	Technical Editor & Communications Specialist	No
1.00	1.00	0.00	0.00	Community Engagement Manager	No
0.00	1.00	0.00	0.00	Communications & Comm Engagement Division Manager	No
0.00	1.00	0.00	0.00	Education & Outreach Manager	No
0.00	1.00	0.00	0.00	Education & Outreach Specialist	No
10.60	12.60	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Graphics Specialist	No
0.00	0.00	0.00	0.00	Public Affairs Manager	No
0.00	0.00	0.00	0.00	Public Affairs Specialist	No
0.40	0.40	0.00	0.00	Public Involvement Coordinator	No
0.00	0.00	0.00	0.00	Public Involvement Specialist	No
0.00	0.00	0.00	0.00	Sr Public Affairs Specialist	No
0.00	0.00	0.00	0.00	Volunteer & Education Specialist	No
0.00	0.00	0.00	0.00	Technical Editor & Communications Specialist	No
0.00	0.00	0.00	0.00	Community Engagement Manager	No
0.00	0.00	0.00	0.00	Communications & Comm Engagement Division Manager	No
0.00	0.00	0.00	0.00	Education & Outreach Manager	No
0.00	0.00	0.00	0.00	Education & Outreach Specialist	No
0.40	0.40	0.00	0.00	TOTAL PERSONNEL	

**OCEO EXPENDITURE SUMMARY: Communications & Community Engagement | 8112**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,087,405	1,365,296		0 Wages & Other Pay	51100	0	0	0
16,096	0		0 Temporary	51130	0	0	0
3,907	5,532		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
507,076	672,442		0 Other Personnel Expenses	51600	0	0	0
0	532		0 Tuition Reimbursement	51761	0	0	0
1,750	7,125		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
5,250	7,856		0 Mobile Computing Allowance	51915	0	0	0
1,621,484	2,058,783	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
391,966	444,289		0 Contracted Services	52205	0	0	0
181,633	192,236		0 Professional Services	52240	0	0	0
40	0		0 Laundry	52260	0	0	0
15,000	0		0 Other Government Services	52270	0	0	0
925	381		0 Office Supplies	52305	0	0	0
18	0		0 Operating Supplies	52310	0	0	0
405	600		0 Postage & Freight	52375	0	0	0
5,608	4,901		0 Dues & Memberships	52405	0	0	0
3,355	7,450		0 Books, Subscriptions & Publications	52410	0	0	0
533	0		0 Publication Notices	52430	0	0	0
56,272	39,463		0 Printing	52435	0	0	0
87	308		0 Fueling Contract	52475	0	0	0
11,080	30,203		0 Training & Education	52480	0	0	0
11,686	25,257		0 Travel Expense	52485	0	0	0
1,845	5,530		0 Fleet Charges	52486	0	0	0
1,281	1,249		0 Private Mileage	52487	0	0	0
184,458	125,810		0 Other Materials & Services	52495	0	0	0
866,193	877,677	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
2,487,677	2,936,459	0	TOTAL EXPENDITURE		0	0	0

**OCEO POSITION AND SALARY EXPENSE:** Culture, Equity & Learning | 8114

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Employee Engagement Coordinator	No
1.00	0.00	0.00	0.00	Culture, Equity, Learning Manager	No
1.00	0.00	0.00	0.00	Learning Coordinator	No
3.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Employee Engagement Coordinator	No
1.00	0.00	0.00	0.00	Culture, Equity, Learning Manager	No
1.00	0.00	0.00	0.00	Learning Coordinator	No
3.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Employee Engagement Coordinator	No
0.00	0.00	0.00	0.00	Culture, Equity, Learning Manager	No
0.00	0.00	0.00	0.00	Learning Coordinator	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**OCEO EXPENDITURE SUMMARY: Culture, Equity & Learning | 8114**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
301,979	0	0	0 Wages & Other Pay	51100	0	0	0
7,117	0	0	0 Temporary	51130	0	0	0
4,693	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
151,371	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
1,890	0	0	0 Mobile Computing Allowance	51915	0	0	0
467,051	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
95,897	0	0	0 Professional Services	52240	0	0	0
47	0	0	0 Office Supplies	52305	0	0	0
6,834	0	0	0 Operating Supplies	52310	0	0	0
4,448	0	0	0 Dues & Memberships	52405	0	0	0
7	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
499	0	0	0 Publication Notices	52430	0	0	0
9,861	0	0	0 Training & Education	52480	0	0	0
4,687	0	0	0 Travel Expense	52485	0	0	0
116	0	0	0 Private Mileage	52487	0	0	0
30,183	0	0	0 Other Materials & Services	52495	0	0	0
(220)	0	0	0 Equipment Rental	52605	0	0	0
152,359	0	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
619,410	0	0	TOTAL EXPENDITURE		0	0	0

CleanWater  Services



## Business Operations

The groups in the Business Operations department support CWS in delivering exceptional services to customers by overseeing and coordinating key areas of business administration, business development, building and facilities management, initiatives to improve access and opportunity, process optimization, risk management, safety, culture development, strategic planning, and training. Five programs are budgeted in Business Operations: Administrative Services, Culture & Development, Facilities Maintenance, Risk & Insurance Management, and Safety. In previous budgets, the Culture & Development program was appropriated as Culture, Equity & Learning.

The Strategy Development & Enterprise Performance program is being dissolved, with the work moving to the to the Culture & Development and Facilities Maintenance programs in Business Operations, and the Digital Solutions, Finance & Accounting, and Legal & Compliance Services departments.

The FY 2026-27 budget includes a reduction of six FTE in Business Operations compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring into the department:
  - One FTE to Facilities Maintenance from Administration in Water Resource Recovery Operations & Services.
- Existing FTE transferring out of the department:
  - One FTE from Strategy Development & Enterprise Performance (SDEP) to IT Infrastructure in Digital Solutions.
  - One FTE from SDEP to Internal Compliance & Cybersecurity in Legal & Compliance Services.
  - Three FTE from SDEP to District Administration in the Office of the Chief Executive Officer, but these FTE will not be funded in the FY 2026-27 budget.
  - One FTE from SDEP to Finance & Accounting.
  - One FTE from Administrative Services to Finance & Accounting.
- Several changes involve transferring FTE between programs in Business

Operations and don't affect the department's overall FTE count.

- Two FTE from SDEP to Culture & Development.
- One FTE from SDEP to Facilities Maintenance.

### **Administrative Services**

Administrative Services provides centralized, coordinated, and sustainable business operations across CWS departments and facilities. Program staff serve as service liaisons to departments and programs and communicate CWS business practices, policies, and messages to internal and external audiences.

### **Culture & Development**

Culture & Development develops, manages, and consults on strategies that make CWS a place where every employee can learn, grow, and thrive, and that enhances the organization's positive impact in the community. Working closely with internal teams and external partners, C&D promotes a culture of belonging and engagement, integrates access and opportunity considerations into business practices, and grows CWS as a learning organization.

### **Facilities Maintenance**

Facilities Maintenance provides operations, support, and maintenance of CWS facilities and is responsible for 16 occupied buildings and 86 treatment process (unoccupied) buildings across 10 campuses in Washington County. This program ensures the functionality, sustainability, and efficiency of these buildings, their physical security systems, and landscaped areas by being responsible for day-to-day operations and maintenance of building systems and structures, as well as maximizing the useful life and utility of the buildings by implementing a long-term asset management program.

### **Risk & Insurance Management**

Risk & Insurance Management supports the strategic objectives of CWS by bringing a systematic and principled approach to proactively managing the portfolio of the risks and opportunities that are critical to achieving CWS' mission and strategic goals. This is accomplished by identifying, evaluating, and mitigating risk to reduce the frequency and severity of adverse events related to workers compensation, general liability, auto liability, cyber liability, and property coverages. Focus areas include risk financing (commercial, self-insurance, captive insurance programs), enterprise risk management, claims management, contract insurance provisions, and loss prevention.

### **Safety**

Safety is responsible for developing, implementing, and managing programs and initiatives to ensure the health and safety of CWS employees and ensure compliance with Oregon Occupational Safety and Health Administration regulations and CWS policies. The group works with the CWS Emergency Management team to develop and maintain disaster preparedness and support CWS' operational response to emergencies. Group members serve as CWS' safety experts and partner with Human Resources, Risk Management, and CWS leadership, to drive the continual development of a world-class safety culture and manage the implementation of safety policies, guidelines, processes, and training.

**BUSINESS OPERATIONS: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	1,978,704	3,576,945	5,307,400	4,469,100	-16%	(838,300)
Temporary	51130	30,629	950	0	0	0%	0
Overtime	51140	148	4,897	2,000	0	-100%	(2,000)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	891,677	1,688,199	2,780,600	2,466,700	-11%	(313,900)
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	0	2,250	1,800	4,200	133%	2,400
Auto Allowance	51910	620	0	6,100	0	-100%	(6,100)
Mobile Computing Allowance	51915	3,308	5,205	13,800	8,800	-36%	(5,000)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>2,905,086</b>	<b>5,278,446</b>	<b>8,111,700</b>	<b>6,948,800</b>	<b>-14%</b>	<b>(1,162,900)</b>
Electricity	52110	0	0	522,000	486,000	-7%	(36,000)
Water	52120	0	0	90,000	99,000	10%	9,000
Natural Gas	52130	0	0	82,500	70,500	-15%	(12,000)
Garbage	52140	0	0	21,500	24,200	13%	2,700
Surface Water Management Charge	52150	0	0	45,500	49,500	9%	4,000
Other Utility Services	52160	0	0	3,200	2,400	-25%	(800)
Sewer Charges	52170	0	0	39,500	40,500	3%	1,000
Contracted Services	52205	132,424	174,083	1,350,000	1,019,500	-24%	(330,500)
Landscape Services	52215	0	0	990,000	1,013,000	2%	23,000
Legal Services	52230	28,767	339	0	0	0%	0
Professional Services	52240	296,299	251,526	292,000	267,000	-9%	(25,000)
Laundry	52260	0	0	3,100	3,100	0%	0
Other Government Services	52270	0	100,376	0	0	0%	0
Office Supplies	52305	82	13,893	19,400	19,400	0%	0
Operating Supplies	52310	0	2,557	20,200	6,700	-67%	(13,500)
Janitorial Supplies	52320	0	0	40,500	37,500	-7%	(3,000)
Repair & Maintenance Supplies	52330	838	0	0	7,500	0%	7,500
HVAC Maintenance Supplies	52331	0	0	37,500	67,500	80%	30,000
Construction & Building Supplies	52335	0	0	208,500	178,500	-14%	(30,000)
Safety Equipment	52360	0	0	100,300	100,300	0%	0
Uniforms	52365	0	0	800	800	0%	0
Postage & Freight	52375	0	44	200	20,100	9950%	19,900
Dues & Memberships	52405	32,511	220,308	231,700	214,400	-7%	(17,300)
Books, Subscriptions & Publications	52410	4,384	585	5,100	19,100	275%	14,000
Tri-Met Subsidy	52420	3	0	0	0	0%	0
Software Licenses & Support	52425	(4,701)	0	0	0	0%	0
Publication Notices	52430	20	200	200	0	-100%	(200)
Printing	52435	1,347	900	1,800	400	-78%	(1,400)
Telecom Internal	52440	0	16,853	0	0	0%	0
Land & Building Rent	52470	0	0	121,000	122,000	1%	1,000
Fueling Contract	52475	0	0	14,500	12,500	-14%	(2,000)
Training & Education	52480	13,285	31,167	37,000	29,900	-19%	(7,100)
Travel Expense	52485	27,217	53,890	51,800	18,400	-64%	(33,400)
Fleet Charges	52486	0	299	19,500	17,500	-10%	(2,000)
Private Mileage	52487	1,643	5,549	11,700	12,700	9%	1,000
Other Materials & Services	52495	4,478	51,606	44,500	29,500	-34%	(15,000)
Food Expenditures	52496	0	0	24,500	45,500	86%	21,000
Permits, Licenses & Fees	52500	0	0	0	2,000	0%	2,000
Equipment Rental	52605	0	0	8,000	6,000	-25%	(2,000)
Repair & Maintenance Services	52610	0	0	519,000	462,000	-11%	(57,000)
HVAC Service & Repair	52661	0	0	250,000	286,000	14%	36,000
Insurance	52705	3,772,118	3,316,980	4,400,000	4,500,000	2%	100,000
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>4,310,714</b>	<b>4,241,155</b>	<b>9,607,000</b>	<b>9,290,900</b>	<b>-3%</b>	<b>(316,100)</b>
<b>TOTAL EXPENDITURE</b>		<b>7,215,800</b>	<b>9,519,601</b>	<b>17,718,700</b>	<b>16,239,700</b>	<b>-8%</b>	<b>(1,479,000)</b>

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE: Administrative Services | 8116**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	6.00	6.00	5.00	Administrative Associate	No
0.00	6.00	5.00	5.00	Administrative Assistant	No
0.00	1.00	2.00	2.00	Executive Assistant	No
0.00	1.00	1.00	1.00	Administrative Services Manager	No
0.00	0.00	1.00	1.00	Courier	No
0.00	14.00	15.00	14.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	6.00	6.00	5.00	Administrative Associate	No
0.00	6.00	5.00	5.00	Administrative Assistant	No
0.00	1.00	2.00	2.00	Executive Assistant	No
0.00	1.00	1.00	1.00	Administrative Services Manager	No
0.00	0.00	1.00	1.00	Courier	No
0.00	14.00	15.00	14.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Administrative Associate	No
0.00	0.00	0.00	0.00	Administrative Assistant	No
0.00	0.00	0.00	0.00	Executive Assistant	No
0.00	0.00	0.00	0.00	Administrative Services Manager	No
0.00	0.00	0.00	0.00	Courier	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Administrative Services | 8116**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	1,069,110	1,296,000	Wages & Other Pay	51100	1,289,700	0	0
0	0	0	Temporary	51130	0	0	0
0	442	2,000	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	528,643	689,100	Other Personnel Expenses	51600	740,500	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	1,500	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	1,680	3,400	Mobile Computing Allowance	51915	0	0	0
0	1,601,375	1,990,500	PERSONNEL EXPENSE SUBTOTAL		2,030,200	0	0
0	26,094	80,000	Contracted Services	52205	11,000	0	0
0	100,376	0	Other Government Services	52270	0	0	0
0	13,623	18,000	Office Supplies	52305	18,000	0	0
0	341	200	Operating Supplies	52310	200	0	0
0	26	100	Postage & Freight	52375	20,000	0	0
0	192,679	207,200	Dues & Memberships	52405	197,400	0	0
0	0	400	Books, Subscriptions & Publications	52410	100	0	0
0	0	200	Publication Notices	52430	0	0	0
0	0	800	Printing	52435	400	0	0
0	0	5,000	Fueling Contract	52475	3,000	0	0
0	0	11,300	Training & Education	52480	5,500	0	0
0	458	2,000	Travel Expense	52485	1,500	0	0
0	299	6,000	Fleet Charges	52486	4,000	0	0
0	1,281	1,200	Private Mileage	52487	1,200	0	0
0	23,830	1,100	Other Materials & Services	52495	500	0	0
0	0	17,900	Food Expenditures	52496	19,000	0	0
0	359,007	351,400	MATERIALS & SERVICES SUBTOTAL		281,800	0	0
0	1,960,382	2,341,900	TOTAL EXPENDITURE		2,312,000	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE: Culture & Development | 8114**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.00	1.00	1.00	Employee Engagement Coordinator	No
0.00	1.00	1.00	1.00	Culture, Equity, Learning Manager	No
0.00	1.00	1.00	1.00	Learning Coordinator	No
0.00	1.00	0.00	0.00	Executive Assistant	No
0.00	0.00	0.00	1.00	Business Practice Leader 1	No
0.00	0.00	0.00	1.00	Business Practice Leader 2	No
0.00	4.00	3.00	5.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.00	1.00	1.00	Employee Engagement Coordinator	No
0.00	1.00	1.00	1.00	Culture, Equity, Learning Manager	No
0.00	1.00	1.00	1.00	Learning Coordinator	No
0.00	1.00	0.00	0.00	Executive Assistant	No
0.00	0.00	0.00	1.00	Business Practice Leader 1	No
0.00	0.00	0.00	1.00	Business Practice Leader 2	No
0.00	4.00	3.00	5.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Employee Engagement Coordinator	No
0.00	0.00	0.00	0.00	Culture, Equity, Learning Manager	No
0.00	0.00	0.00	0.00	Learning Coordinator	No
0.00	0.00	0.00	0.00	Executive Assistant	No
0.00	0.00	0.00	0.00	Business Practice Leader 1	No
0.00	0.00	0.00	0.00	Business Practice Leader 2	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Culture & Development | 8114**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	456,069	433,200	Wages & Other Pay	51100	841,200	0	0
0	0	0	Temporary	51130	0	0	0
0	4,431	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	241,952	237,500	Other Personnel Expenses	51600	411,300	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	300	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	2,664	2,400	Mobile Computing Allowance	51915	800	0	0
0	705,116	673,100	PERSONNEL EXPENSE SUBTOTAL		1,253,600	0	0
0	75,065	152,000	Professional Services	52240	250,000	0	0
0	64	500	Office Supplies	52305	500	0	0
0	2,065	20,000	Operating Supplies	52310	0	0	0
0	2,652	6,000	Dues & Memberships	52405	4,200	0	0
0	0	500	Books, Subscriptions & Publications	52410	17,500	0	0
0	16,853	0	Telecom Internal	52440	0	0	0
0	13,023	6,100	Training & Education	52480	6,700	0	0
0	33,607	21,600	Travel Expense	52485	5,000	0	0
0	1,676	2,500	Private Mileage	52487	1,000	0	0
0	26,362	40,800	Other Materials & Services	52495	25,000	0	0
0	0	5,800	Food Expenditures	52496	17,200	0	0
0	171,367	255,800	MATERIALS & SERVICES SUBTOTAL		327,100	0	0
0	876,483	928,900	TOTAL EXPENDITURE		1,580,700	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE:** Facilities Maintenance | 8513

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Building and Facilities Services Manager	No
0.00	0.00	3.00	3.00	Facilities Maintenance Technician 2	Yes
0.00	0.00	2.00	2.00	Facilities Maintenance & Services Supervisor	No
0.00	0.00	2.00	3.00	Operations Coordinator	No
0.00	0.00	0.00	1.00	Program Support Specialist	No
0.00	0.00	1.00	1.00	Security Specialist	No
0.00	0.00	1.00	1.00	Landscape Program Supervisor	No
0.00	0.00	10.00	12.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Building and Facilities Services Manager	No
0.00	0.00	3.00	3.00	Facilities Maintenance Technician 2	Yes
0.00	0.00	2.00	2.00	Facilities Maintenance & Services Supervisor	No
0.00	0.00	2.00	3.00	Operations Coordinator	No
0.00	0.00	0.00	1.00	Program Support Specialist	No
0.00	0.00	1.00	1.00	Security Specialist	No
0.00	0.00	1.00	1.00	Landscape Program Supervisor	No
0.00	0.00	10.00	12.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Building and Facilities Services Manager	No
0.00	0.00	0.00	0.00	Facilities Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Facilities Maintenance & Services Supervisor	No
0.00	0.00	0.00	0.00	Operations Coordinator	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
0.00	0.00	0.00	0.00	Security Specialist	No
0.00	0.00	0.00	0.00	Landscape Program Supervisor	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Facilities Maintenance | 8513**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	1,166,900	Wages & Other Pay	51100	1,435,400	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	665,500	Other Personnel Expenses	51600	827,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	1,800	Other Employee Allowances	51900	2,100	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	6,400	Mobile Computing Allowance	51915	6,400	0	0
0	0	1,840,600	PERSONNEL EXPENSE SUBTOTAL		2,271,500	0	0
0	0	0	Contracted Services	52205	45,000	0	0
0	0	3,100	Laundry	52260	3,100	0	0
0	0	300	Safety Equipment	52360	300	0	0
0	0	800	Uniforms	52365	800	0	0
0	0	0	Dues & Memberships	52405	4,500	0	0
0	0	9,000	Fueling Contract	52475	9,000	0	0
0	0	0	Training & Education	52480	2,500	0	0
0	0	12,000	Fleet Charges	52486	12,000	0	0
0	0	2,000	Private Mileage	52487	2,000	0	0
0	0	300	Food Expenditures	52496	300	0	0
0	0	27,500	MATERIALS & SERVICES SUBTOTAL		79,500	0	0
0	0	1,868,100	TOTAL EXPENDITURE		2,351,000	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - ABC | 8507**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	Wages & Other Pay	51100	0	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	0	Other Personnel Expenses	51600	0	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	0	Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	220,000	Electricity	52110	110,000	0	0
0	0	30,000	Water	52120	30,000	0	0
0	0	60,000	Natural Gas	52130	30,000	0	0
0	0	6,000	Garbage	52140	3,000	0	0
0	0	12,000	Surface Water Management Charge	52150	10,000	0	0
0	0	2,500	Other Utility Services	52160	1,500	0	0
0	0	18,000	Sewer Charges	52170	12,000	0	0
0	0	375,000	Contracted Services	52205	175,000	0	0
0	0	68,000	Landscape Services	52215	45,500	0	0
0	0	10,000	Janitorial Supplies	52320	4,000	0	0
0	0	0	Repair & Maintenance Supplies	52330	500	0	0
0	0	3,000	HVAC Maintenance Supplies	52331	3,000	0	0
0	0	70,000	Construction & Building Supplies	52335	20,000	0	0
0	0	500	Fueling Contract	52475	500	0	0
0	0	1,500	Fleet Charges	52486	1,500	0	0
0	0	5,000	Equipment Rental	52605	5,000	0	0
0	0	250,000	Repair & Maintenance Services	52610	100,000	0	0
0	0	51,000	HVAC Service & Repair	52661	25,000	0	0
0	0	1,182,500	MATERIALS & SERVICES SUBTOTAL		576,500	0	0
0	0	1,182,500	TOTAL EXPENDITURE		576,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Central | 8519**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	196,000	Electricity	52110	220,000	0	0
0	0	24,000	Water	52120	15,000	0	0
0	0	2,500	Natural Gas	52130	2,500	0	0
0	0	6,300	Garbage	52140	10,000	0	0
0	0	0	Surface Water Management Charge	52150	4,000	0	0
0	0	0	Sewer Charges	52170	4,000	0	0
0	0	114,500	Contracted Services	52205	114,500	0	0
0	0	74,000	Landscape Services	52215	76,000	0	0
0	0	0	Office Supplies	52305	500	0	0
0	0	0	Operating Supplies	52310	1,000	0	0
0	0	4,000	Janitorial Supplies	52320	4,000	0	0
0	0	5,000	HVAC Maintenance Supplies	52331	5,000	0	0
0	0	10,000	Construction & Building Supplies	52335	20,000	0	0
0	0	50,000	Repair & Maintenance Services	52610	80,000	0	0
0	0	25,000	HVAC Service & Repair	52661	25,000	0	0
0	0	511,300	MATERIALS & SERVICES SUBTOTAL		581,500	0	0
0	0	511,300	TOTAL EXPENDITURE		581,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Durham | 8515**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	0	0 Natural Gas	52130	1,000	0	0
0	0	260,000	Contracted Services	52205	200,000	0	0
0	0	471,000	Landscape Services	52215	475,000	0	0
0	0	0	Operating Supplies	52310	2,000	0	0
0	0	7,000	Janitorial Supplies	52320	7,000	0	0
0	0	0	Repair & Maintenance Supplies	52330	1,000	0	0
0	0	12,000	HVAC Maintenance Supplies	52331	12,000	0	0
0	0	50,000	Construction & Building Supplies	52335	60,000	0	0
0	0	60,000	Repair & Maintenance Services	52610	70,000	0	0
0	0	62,500	HVAC Service & Repair	52661	112,500	0	0
0	0	922,500	MATERIALS & SERVICES SUBTOTAL		940,500	0	0
0	0	922,500	TOTAL EXPENDITURE		940,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Field Operations | 8508**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	38,000	Electricity	52110	38,000	0	0
0	0	17,000	Water	52120	20,000	0	0
0	0	15,000	Natural Gas	52130	12,000	0	0
0	0	3,000	Garbage	52140	3,000	0	0
0	0	6,500	Surface Water Management Charge	52150	6,500	0	0
0	0	13,000	Sewer Charges	52170	13,000	0	0
0	0	100,000	Contracted Services	52205	90,000	0	0
0	0	21,000	Landscape Services	52215	22,000	0	0
0	0	4,000	Janitorial Supplies	52320	4,000	0	0
0	0	1,000	HVAC Maintenance Supplies	52331	1,000	0	0
0	0	10,000	Construction & Building Supplies	52335	9,000	0	0
0	0	0	Permits, Licenses & Fees	52500	2,000	0	0
0	0	50,000	Repair & Maintenance Services	52610	45,000	0	0
0	0	5,000	HVAC Service & Repair	52661	15,000	0	0
0	0	283,500	MATERIALS & SERVICES SUBTOTAL		280,500	0	0
0	0	283,500	TOTAL EXPENDITURE		280,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Forest Grove | 8516**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	60,000	Contracted Services	52205	50,000	0	0
0	0	72,000	Landscape Services	52215	73,000	0	0
0	0	4,000	Janitorial Supplies	52320	2,000	0	0
0	0	2,500	HVAC Maintenance Supplies	52331	2,500	0	0
0	0	14,000	Construction & Building Supplies	52335	7,000	0	0
0	0	10,000	Repair & Maintenance Services	52610	15,000	0	0
0	0	22,000	HVAC Service & Repair	52661	30,000	0	0
0	0	184,500	MATERIALS & SERVICES SUBTOTAL		179,500	0	0
0	0	184,500	TOTAL EXPENDITURE		179,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Hillsboro | 8517**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	23,500	Contracted Services	52205	18,000	0	0
0	0	25,000	Landscape Services	52215	26,000	0	0
0	0	0	Operating Supplies	52310	500	0	0
0	0	1,000	Janitorial Supplies	52320	1,000	0	0
0	0	0	Repair & Maintenance Supplies	52330	6,000	0	0
0	0	2,500	HVAC Maintenance Supplies	52331	2,500	0	0
0	0	3,000	Construction & Building Supplies	52335	6,000	0	0
0	0	7,000	Repair & Maintenance Services	52610	7,000	0	0
0	0	10,000	HVAC Service & Repair	52661	6,000	0	0
0	0	72,000	MATERIALS & SERVICES SUBTOTAL		73,000	0	0
0	0	72,000	TOTAL EXPENDITURE		73,000	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Materials Handling Yard | 8509**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	30,000	Electricity	52110	30,000	0	0
0	0	14,000	Water	52120	14,000	0	0
0	0	3,200	Garbage	52140	3,200	0	0
0	0	22,000	Surface Water Management Charge	52150	22,000	0	0
0	0	700	Other Utility Services	52160	700	0	0
0	0	2,500	Sewer Charges	52170	2,500	0	0
0	0	40,000	Contracted Services	52205	40,000	0	0
0	0	25,000	Landscape Services	52215	26,000	0	0
0	0	0	Operating Supplies	52310	1,500	0	0
0	0	2,500	Janitorial Supplies	52320	2,500	0	0
0	0	1,000	HVAC Maintenance Supplies	52331	1,000	0	0
0	0	10,000	Construction & Building Supplies	52335	7,000	0	0
0	0	121,000	Land & Building Rent	52470	122,000	0	0
0	0	0	Other Materials & Services	52495	500	0	0
0	0	12,000	Repair & Maintenance Services	52610	16,000	0	0
0	0	3,000	HVAC Service & Repair	52661	1,000	0	0
0	0	286,900	MATERIALS & SERVICES SUBTOTAL		289,900	0	0
0	0	286,900	TOTAL EXPENDITURE		289,900	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Pump Stations | 8518**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	83,000	Landscape Services	52215	85,500	0	0
0	0	5,000	Repair & Maintenance Services	52610	5,000	0	0
0	0	10,000	HVAC Service & Repair	52661	10,000	0	0
0	0	98,000	MATERIALS & SERVICES SUBTOTAL		100,500	0	0
0	0	98,000	TOTAL EXPENDITURE		100,500	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - CWS Laboratory | 8511**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	35,000	Electricity	52110	85,000	0	0
0	0	5,000	Water	52120	20,000	0	0
0	0	5,000	Natural Gas	52130	25,000	0	0
0	0	1,000	Garbage	52140	3,000	0	0
0	0	5,000	Surface Water Management Charge	52150	7,000	0	0
0	0	0	Other Utility Services	52160	200	0	0
0	0	6,000	Sewer Charges	52170	9,000	0	0
0	0	0	Contracted Services	52205	75,000	0	0
0	0	12,000	Landscape Services	52215	30,000	0	0
0	0	0	Janitorial Supplies	52320	5,000	0	0
0	0	0	HVAC Maintenance Supplies	52331	30,000	0	0
0	0	0	Construction & Building Supplies	52335	8,000	0	0
0	0	0	Repair & Maintenance Services	52610	54,000	0	0
0	0	69,000	MATERIALS & SERVICES SUBTOTAL		351,200	0	0
0	0	69,000	TOTAL EXPENDITURE		351,200	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Rock Creek | 8514**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	150,000	Contracted Services	52205	150,000	0	0
0	0	139,000	Landscape Services	52215	149,000	0	0
0	0	0	Operating Supplies	52310	500	0	0
0	0	8,000	Janitorial Supplies	52320	8,000	0	0
0	0	10,000	HVAC Maintenance Supplies	52331	10,000	0	0
0	0	38,500	Construction & Building Supplies	52335	38,500	0	0
0	0	1,000	Equipment Rental	52605	1,000	0	0
0	0	60,000	Repair & Maintenance Services	52610	60,000	0	0
0	0	60,000	HVAC Service & Repair	52661	60,000	0	0
0	0	466,500	MATERIALS & SERVICES SUBTOTAL		477,000	0	0
0	0	466,500	TOTAL EXPENDITURE		477,000	0	0

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Building Maintenance - Tualatin River Farm | 8510**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	0	3,000	Electricity	52110	3,000	0	0
0	0	2,000	Garbage	52140	2,000	0	0
0	0	6,000	Contracted Services	52205	6,000	0	0
0	0	0	Landscape Services	52215	5,000	0	0
0	0	0	Operating Supplies	52310	1,000	0	0
0	0	500	HVAC Maintenance Supplies	52331	500	0	0
0	0	3,000	Construction & Building Supplies	52335	3,000	0	0
0	0	2,000	Equipment Rental	52605	0	0	0
0	0	15,000	Repair & Maintenance Services	52610	10,000	0	0
0	0	1,500	HVAC Service & Repair	52661	1,500	0	0
0	0	33,000	MATERIALS & SERVICES SUBTOTAL		32,000	0	0
0	0	33,000	TOTAL EXPENDITURE		32,000	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE: Risk & Insurance Management | 8502**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Risk & Safety Analyst	No
1.00	1.00	2.00	2.00	Sr Risk Management Analyst	No
1.00	1.00	0.00	0.00	Strategic Risk Manager	No
0.00	0.00	1.00	1.00	Risk Manager	No
3.00	3.00	3.00	3.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Risk & Safety Analyst	No
1.00	1.00	2.00	2.00	Sr Risk Management Analyst	No
1.00	1.00	0.00	0.00	Strategic Risk Manager	No
0.00	0.00	1.00	1.00	Risk Manager	No
3.00	3.00	3.00	3.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Risk & Safety Analyst	No
0.00	0.00	0.00	0.00	Sr Risk Management Analyst	No
0.00	0.00	0.00	0.00	Strategic Risk Manager	No
0.00	0.00	0.00	0.00	Risk Manager	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Risk & Insurance Management | 8502**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
300,635	323,463	408,200	Wages & Other Pay	51100	430,600	0	0
1,962	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
152,278	157,866	227,000	Other Personnel Expenses	51600	238,100	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	500	0	Other Employee Allowances	51900	600	0	0
0	0	100	Auto Allowance	51910	0	0	0
1,628	21	0	Mobile Computing Allowance	51915	0	0	0
456,502	481,850	635,300	PERSONNEL EXPENSE SUBTOTAL		669,300	0	0
17,135	20,021	21,000	Contracted Services	52205	20,000	0	0
10,942	10,258	5,000	Professional Services	52240	17,000	0	0
0	0	200	Office Supplies	52305	200	0	0
0	19	100	Postage & Freight	52375	100	0	0
10,325	10,077	8,000	Dues & Memberships	52405	6,700	0	0
3,302	0	2,700	Books, Subscriptions & Publications	52410	1,000	0	0
3	0	0	Tri-Met Subsidy	52420	0	0	0
(70,956)	0	0	Software Licenses & Support	52425	0	0	0
20	200	0	Publication Notices	52430	0	0	0
1,635	3,793	4,200	Training & Education	52480	4,200	0	0
7,094	4,190	10,500	Travel Expense	52485	8,200	0	0
786	2,009	1,000	Private Mileage	52487	2,500	0	0
1,308	474	1,400	Other Materials & Services	52495	1,000	0	0
0	0	100	Food Expenditures	52496	100	0	0
3,772,118	3,316,980	4,400,000	Insurance	52705	4,500,000	0	0
3,753,712	3,368,019	4,454,200	MATERIALS & SERVICES SUBTOTAL		4,561,000	0	0
4,210,214	3,849,869	5,089,500	TOTAL EXPENDITURE		5,230,300	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE: Safety | 8121**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Safety Program Manager	No
0.00	0.00	3.00	3.00	Safety Analyst	No
0.00	0.00	4.00	4.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Safety Program Manager	No
0.00	0.00	3.00	3.00	Safety Analyst	No
0.00	0.00	4.00	4.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Safety Program Manager	No
0.00	0.00	0.00	0.00	Safety Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Safety | 8121**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	457,000	Wages & Other Pay	51100	472,200	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	254,500	Other Personnel Expenses	51600	249,200	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	1,200	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	1,600	Mobile Computing Allowance	51915	1,600	0	0
0	0	713,100	PERSONNEL EXPENSE SUBTOTAL		724,200	0	0
0	0	20,000	Contracted Services	52205	25,000	0	0
0	0	200	Office Supplies	52305	200	0	0
0	0	100,000	Safety Equipment	52360	100,000	0	0
0	0	500	Dues & Memberships	52405	1,600	0	0
0	0	500	Books, Subscriptions & Publications	52410	500	0	0
0	0	7,800	Training & Education	52480	11,000	0	0
0	0	6,400	Travel Expense	52485	3,700	0	0
0	0	4,000	Private Mileage	52487	6,000	0	0
0	0	0	Other Materials & Services	52495	2,500	0	0
0	0	100	Food Expenditures	52496	8,900	0	0
0	0	139,500	MATERIALS & SERVICES SUBTOTAL		159,400	0	0
0	0	852,600	TOTAL EXPENDITURE		883,600	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE:** Strategy Development & Enterprise Performance | 8500

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	0.00	Chief Business Operations Officer	No
2.00	2.00	2.00	0.00	Business Practice Leader 1	No
3.00	2.00	2.00	0.00	Business Practice Leader 2	No
1.00	0.00	0.00	0.00	Business Practice Leader 3	No
1.00	1.00	1.00	0.00	Program Support Specialist	No
1.00	1.00	1.00	0.00	Financial Analyst	No
1.00	1.00	1.00	0.00	Integrated Planning Program Manager	No
1.00	1.00	0.00	0.00	Business Opportunities Manager	No
0.00	1.00	0.00	0.00	Strategy Team Manager	No
0.00	0.00	1.00	0.00	Strategy Development & Enterprise Performance Manager	No
10.00	9.00	9.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	0.00	Chief Business Operations Officer	No
2.00	2.00	2.00	0.00	Business Practice Leader 1	No
3.00	2.00	2.00	0.00	Business Practice Leader 2	No
1.00	0.00	0.00	0.00	Business Practice Leader 3	No
1.00	1.00	1.00	0.00	Program Support Specialist	No
1.00	1.00	1.00	0.00	Financial Analyst	No
1.00	1.00	1.00	0.00	Integrated Planning Program Manager	No
1.00	1.00	0.00	0.00	Business Opportunities Manager	No
0.00	1.00	0.00	0.00	Strategy Team Manager	No
0.00	0.00	1.00	0.00	Strategy Development & Enterprise Performance Manager	No
10.00	9.00	9.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Chief Business Operations Officer	No
0.00	0.00	0.00	0.00	Business Practice Leader 1	No
0.00	0.00	0.00	0.00	Business Practice Leader 2	No
0.00	0.00	0.00	0.00	Business Practice Leader 3	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
0.00	0.00	0.00	0.00	Financial Analyst	No
0.00	0.00	0.00	0.00	Integrated Planning Program Manager	No
0.00	0.00	0.00	0.00	Business Opportunities Manager	No
0.00	0.00	0.00	0.00	Strategy Team Manager	No
0.00	0.00	0.00	0.00	Strategy Development & Enterprise Performance Manager	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Strategy Development & Enterprise Performance | 8500**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
964,767	963,978	1,546,100	Wages & Other Pay	51100	0	0	0
18,104	950	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
405,786	394,502	707,000	Other Personnel Expenses	51600	0	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	250	0	Other Employee Allowances	51900	0	0	0
620	0	6,000	Auto Allowance	51910	0	0	0
840	0	0	Mobile Computing Allowance	51915	0	0	0
1,390,117	1,359,680	2,259,100	PERSONNEL EXPENSE SUBTOTAL		0	0	0
105,007	54,643	100,000	Contracted Services	52205	0	0	0
28,767	339	0	Legal Services	52230	0	0	0
281,176	166,203	135,000	Professional Services	52240	0	0	0
18	198	500	Office Supplies	52305	0	0	0
15,626	8,430	10,000	Dues & Memberships	52405	0	0	0
675	585	1,000	Books, Subscriptions & Publications	52410	0	0	0
66,255	0	0	Software Licenses & Support	52425	0	0	0
1,347	900	1,000	Printing	52435	0	0	0
8,708	13,436	7,600	Training & Education	52480	0	0	0
19,172	15,015	11,300	Travel Expense	52485	0	0	0
498	465	1,000	Private Mileage	52487	0	0	0
3,031	941	1,200	Other Materials & Services	52495	0	0	0
0	0	300	Food Expenditures	52496	0	0	0
530,281	261,155	268,900	MATERIALS & SERVICES SUBTOTAL		0	0	0
1,920,398	1,620,834	2,528,000	TOTAL EXPENDITURE		0	0	0

**BUSINESS OPERATIONS POSITION AND SALARY EXPENSE: Business Opportunities & Operations | 8503**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Procurement Coordinator	No
6.00	0.00	0.00	0.00	Program Support Specialist	No
1.00	1.00	0.00	0.00	Procurement Supervisor	No
0.00	6.00	0.00	0.00	Procurement Specialist	No
8.00	8.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Procurement Coordinator	No
6.00	0.00	0.00	0.00	Program Support Specialist	No
1.00	1.00	0.00	0.00	Procurement Supervisor	No
0.00	6.00	0.00	0.00	Procurement Specialist	No
8.00	8.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Procurement Coordinator	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
0.00	0.00	0.00	0.00	Procurement Supervisor	No
0.00	0.00	0.00	0.00	Procurement Specialist	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**BUSINESS OPERATIONS EXPENDITURE SUMMARY: Business Opportunities & Operations | 8503**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
713,302	764,325		0 Wages & Other Pay	51100	0	0	0
10,564	0		0 Temporary	51130	0	0	0
148	24		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
333,613	365,237		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
0	0		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
840	840		0 Mobile Computing Allowance	51915	0	0	0
1,058,467	1,130,425		PERSONNEL EXPENSE SUBTOTAL		0	0	0
10,283	73,326		0 Contracted Services	52205	0	0	0
4,180	0		0 Professional Services	52240	0	0	0
64	7		0 Office Supplies	52305	0	0	0
0	151		0 Operating Supplies	52310	0	0	0
838	0		0 Repair & Maintenance Supplies	52330	0	0	0
6,560	6,470		0 Dues & Memberships	52405	0	0	0
406	0		0 Books, Subscriptions & Publications	52410	0	0	0
2,942	915		0 Training & Education	52480	0	0	0
950	620		0 Travel Expense	52485	0	0	0
359	119		0 Private Mileage	52487	0	0	0
138	0		0 Other Materials & Services	52495	0	0	0
26,721	81,607		MATERIALS & SERVICES SUBTOTAL		0	0	0
1,085,188	1,212,032		TOTAL EXPENDITURE		0	0	0

CleanWater  Services



## Digital Solutions

Digital Solutions provides the technical foundation and support to enable business operations, enhance productivity and collaboration, improve business efficiency, and promote data-driven decisions across CWS. Digital Solutions develops, manages, and integrates enterprise software, delivers network and systems infrastructure, organizes data governance and structure, provides and supports end-user devices, delivers central geographic information systems services (GIS), and offers general technical support for CWS. Digital Solutions includes Geographic Information Systems, IT Business Applications, IT Client Services, and IT Infrastructure.

The FY 2026-27 budget includes the addition of one FTE in DS compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring into the department:
  - One FTE to IT Infrastructure from the Strategy Development & Enterprise Performance program in Business Operations.
- One change involves transferring FTE between programs in DS and doesn't affect the department's overall FTE count.
  - One FTE to IT Business Applications from IT Client Services.

### Geographic Information Systems

The Geographic Information Systems (GIS) program is tasked with developing and executing a complete strategy to manage, coordinate, and analyze geospatial data and services for CWS. GIS team members support process improvement, modeling, teamwork, and collaboration throughout CWS, partner agencies, and the community. They maintain maps, layers, and related data; perform data collection, management, and transformation; manage GIS projects; and provide technical administration and support for geospatial systems. Program employees collaborate with and support all other departments that rely on GIS data and systems to perform their work.

## **IT Business Applications**

IT Business Applications program delivers application development and deployment, software system maintenance, workflow automation, business intelligence, system integrations, and data services that enable efficient, secure, and modern operations across CWS. The program prioritizes initiatives that align with CWS' strategic objectives. The IT Applications team of software engineers, database administrators, data warehouse engineers, and data analysts provide technical expertise and partners with departments to deliver reliable, scalable, and innovative digital solutions.

## **IT Client Services**

The IT Client Services program is the front-line support for the technological needs of all CWS employees. As the “face of Digital Solutions,” IT Client Services offers superb customer service through service desk operations and business systems analysis work. The Service Desk supports client devices and services, including printers, laptops and desktops, conference room audio/visual, Internet of Things devices (cameras, lab equipment, etc.), and general technical support. The business systems analysts serve as software super users and liaisons with application users. They instruct users on application functions, log changes, problems, and enhancement requests, and translate business processes, workflow, and data requirements into functional specifications.

## **IT Infrastructure**

The IT Infrastructure program is responsible for designing, deploying, and maintaining CWS' core technology environment, including networks, servers, storage, and cloud platforms. They ensure system reliability, performance, and availability through monitoring, patching, backup, and disaster recovery practices. The team also manages identity, access, and security controls to protect systems and data from threats and unauthorized use.

**DIGITAL SOLUTIONS: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	2,056,439	2,572,467	3,867,800	4,240,300	10%	372,500
Temporary	51130	46,508	0	0	0	0%	0
Overtime	51140	25,009	24,868	15,000	0	-100%	(15,000)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	882,426	1,132,499	2,002,400	2,167,600	8%	165,200
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	0	0	0	300	0%	300
Auto Allowance	51910	3,720	3,720	3,700	3,700	0%	0
Mobile Computing Allowance	51915	8,400	9,030	9,200	5,200	-43%	(4,000)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>3,022,502</b>	<b>3,742,584</b>	<b>5,898,100</b>	<b>6,417,100</b>	<b>9%</b>	<b>519,000</b>
Contracted Services	52205	519	95,781	55,000	0	-100%	(55,000)
Professional Services	52240	187,776	157,284	577,000	496,000	-14%	(81,000)
Other Government Services	52270	914	0	35,000	45,000	29%	10,000
Office Supplies	52305	251	364	1,800	1,800	0%	0
Construction & Building Supplies	52335	12,549	116	0	0	0%	0
Parts & Equipment	52340	0	9,521	10,000	35,000	250%	25,000
Small Tools	52350	0	7,239	12,500	10,000	-20%	(2,500)
Postage & Freight	52375	3,994	64	10,000	0	-100%	(10,000)
Software Expensed	52380	1,745	0	0	0	0%	0
Computer Equipment Expensed	52385	126,133	128,060	100,000	60,000	-40%	(40,000)
Dues & Memberships	52405	700	4,540	300	1,900	533%	1,600
Books, Subscriptions & Publications	52410	23,587	2,992	1,500	0	-100%	(1,500)
Software Licenses & Support	52425	2,433,653	2,870,189	3,623,000	3,906,500	8%	283,500
Printing	52435	5,397	3,934	30,000	60,000	100%	30,000
Telecom Internal	52440	134,824	99,653	190,000	175,000	-8%	(15,000)
Telephone Services	52445	337,195	301,522	252,500	252,500	0%	0
Fueling Contract	52475	0	367	800	400	-50%	(400)
Training & Education	52480	8,859	8,692	15,000	22,300	49%	7,300
Travel Expense	52485	10,333	5,587	10,000	13,200	32%	3,200
Fleet Charges	52486	0	2,556	1,000	500	-50%	(500)
Private Mileage	52487	1,606	838	600	1,800	200%	1,200
Other Materials & Services	52495	3,151	273	1,800	0	-100%	(1,800)
Food Expenditures	52496	0	0	800	900	13%	100
Permits, Licenses & Fees	52500	5	0	0	0	0%	0
Repair & Maintenance Services	52610	37,271	25,067	0	50,000	0%	50,000
Computer Repair & Maintenance	52630	72,043	103,377	228,500	219,000	-4%	(9,500)
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>3,402,505</b>	<b>3,828,013</b>	<b>5,157,100</b>	<b>5,351,800</b>	<b>4%</b>	<b>194,700</b>
<b>TOTAL EXPENDITURE</b>		<b>6,425,007</b>	<b>7,570,597</b>	<b>11,055,200</b>	<b>11,768,900</b>	<b>6%</b>	<b>713,700</b>

**DIGITAL SOLUTIONS POSITION AND SALARY EXPENSE:** Geographic Information Systems | 8118

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Geographic Information Systems Administrator	No
0.00	0.00	1.00	1.00	Geographic Information Systems Analyst	No
0.00	0.00	1.00	1.00	Geographic Information Systems Manager	No
0.00	0.00	2.00	2.00	Geographic Information Systems Specialist	No
0.00	0.00	1.00	1.00	Geographic Information Systems Technician	No
0.00	0.00	6.00	6.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Geographic Information Systems Administrator	No
0.00	0.00	1.00	1.00	Geographic Information Systems Analyst	No
0.00	0.00	1.00	1.00	Geographic Information Systems Manager	No
0.00	0.00	2.00	2.00	Geographic Information Systems Specialist	No
0.00	0.00	1.00	1.00	Geographic Information Systems Technician	No
0.00	0.00	6.00	6.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Geographic Information Systems Administrator	No
0.00	0.00	0.00	0.00	Geographic Information Systems Analyst	No
0.00	0.00	0.00	0.00	Geographic Information Systems Manager	No
0.00	0.00	0.00	0.00	Geographic Information Systems Specialist	No
0.00	0.00	0.00	0.00	Geographic Information Systems Technician	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**DIGITAL SOLUTIONS EXPENDITURE SUMMARY: Geographic Information Systems | 8118**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	687,200	Wages & Other Pay	51100	737,900	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	406,900	Other Personnel Expenses	51600	414,300	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	800	Mobile Computing Allowance	51915	800	0	0
0	0	1,094,900	PERSONNEL EXPENSE SUBTOTAL		1,153,000	0	0
0	0	150,000	Professional Services	52240	150,000	0	0
0	0	35,000	Other Government Services	52270	35,000	0	0
0	0	0	Dues & Memberships	52405	1,400	0	0
0	0	137,700	Software Licenses & Support	52425	141,000	0	0
0	0	3,000	Training & Education	52480	3,500	0	0
0	0	6,000	Travel Expense	52485	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	0	331,900	MATERIALS & SERVICES SUBTOTAL		331,100	0	0
0	0	1,426,800	TOTAL EXPENDITURE		1,484,100	0	0

**DIGITAL SOLUTIONS POSITION AND SALARY EXPENSE: IT Business Applications | 8306**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	2.00	2.00	Database Administrator	No
1.00	1.00	1.00	1.00	Information Technology Applications Manager	No
3.00	3.00	3.00	4.00	Software Engineer	No
1.00	1.00	0.00	0.00	GIS Administrator	No
0.50	0.00	0.00	0.00	Digital Solutions Director	No
1.00	1.00	1.00	1.00	Data Warehouse Engineer	No
1.00	1.00	0.00	0.00	Software Administrator	No
0.00	1.00	0.00	0.00	Business Systems Analyst 2	No
0.00	1.00	1.00	1.00	Data Analyst	No
9.50	11.00	8.00	9.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	2.00	2.00	Database Administrator	No
1.00	1.00	1.00	1.00	Information Technology Applications Manager	No
3.00	3.00	3.00	4.00	Software Engineer	No
1.00	1.00	0.00	0.00	GIS Administrator	No
0.50	0.00	0.00	0.00	Digital Solutions Director	No
1.00	1.00	1.00	1.00	Data Warehouse Engineer	No
1.00	1.00	0.00	0.00	Software Administrator	No
0.00	1.00	0.00	0.00	Business Systems Analyst 2	No
0.00	1.00	1.00	1.00	Data Analyst	No
9.50	11.00	8.00	9.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Database Administrator	No
0.00	0.00	0.00	0.00	Information Technology Applications Manager	No
0.00	0.00	0.00	0.00	Software Engineer	No
0.00	0.00	0.00	0.00	GIS Administrator	No
0.00	0.00	0.00	0.00	Digital Solutions Director	No
0.00	0.00	0.00	0.00	Data Warehouse Engineer	No
0.00	0.00	0.00	0.00	Software Administrator	No
0.00	0.00	0.00	0.00	Business Systems Analyst 2	No
0.00	0.00	0.00	0.00	Data Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**DIGITAL SOLUTIONS EXPENDITURE SUMMARY: IT Business Applications | 8306**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,133,136	1,246,209	1,229,200	Wages & Other Pay	51100	1,455,200	0	0
14,559	0	0	Temporary	51130	0	0	0
2,909	1,379	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
440,869	547,579	611,300	Other Personnel Expenses	51600	719,300	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	300	0	0
1,860	0	0	Auto Allowance	51910	0	0	0
4,200	5,530	4,800	Mobile Computing Allowance	51915	3,600	0	0
1,597,532	1,800,697	1,845,300	PERSONNEL EXPENSE SUBTOTAL		2,178,400	0	0
0	81,120	55,000	Contracted Services	52205	0	0	0
102,083	75,779	367,000	Professional Services	52240	250,000	0	0
914	0	0	Other Government Services	52270	0	0	0
0	0	0	Parts & Equipment	52340	25,000	0	0
0	0	5,000	Small Tools	52350	0	0	0
3,862	64	10,000	Postage & Freight	52375	0	0	0
1,330	0	0	Software Expensed	52380	0	0	0
1,895	92	0	Computer Equipment Expensed	52385	0	0	0
1,090	98	1,500	Books, Subscriptions & Publications	52410	0	0	0
1,221,143	1,910,736	2,140,500	Software Licenses & Support	52425	2,415,900	0	0
37,454	38,244	7,300	Telephone Services	52445	7,300	0	0
1,595	605	0	Training & Education	52480	6,000	0	0
1,804	2,330	4,000	Travel Expense	52485	5,400	0	0
77	0	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	300	0	0
0	0	25,000	Computer Repair & Maintenance	52630	0	0	0
1,373,246	2,109,067	2,615,500	MATERIALS & SERVICES SUBTOTAL		2,709,900	0	0
2,970,778	3,909,764	4,460,800	TOTAL EXPENDITURE		4,888,300	0	0

**DIGITAL SOLUTIONS POSITION AND SALARY EXPENSE: IT Client Services | 8122**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	2.00	2.00	Business Systems Analyst 2	No
0.00	0.00	2.00	2.00	Information Technology Technician	No
0.00	0.00	1.00	1.00	Information Technology Client Services Manager	No
0.00	0.00	1.00	1.00	Sr Information Technology Technician	No
0.00	0.00	1.00	0.00	Software Engineer	No
0.00	0.00	7.00	6.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	2.00	2.00	Business Systems Analyst 2	No
0.00	0.00	2.00	2.00	Information Technology Technician	No
0.00	0.00	1.00	1.00	Information Technology Client Services Manager	No
0.00	0.00	1.00	1.00	Sr Information Technology Technician	No
0.00	0.00	1.00	0.00	Software Engineer	No
0.00	0.00	7.00	6.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Business Systems Analyst 2	No
0.00	0.00	0.00	0.00	Information Technology Technician	No
0.00	0.00	0.00	0.00	Information Technology Client Services Manager	No
0.00	0.00	0.00	0.00	Sr Information Technology Technician	No
0.00	0.00	0.00	0.00	Software Engineer	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**DIGITAL SOLUTIONS EXPENDITURE SUMMARY: IT Client Services | 8122**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	863,800	Wages & Other Pay	51100	741,800	0	0
0	0	0	Temporary	51130	0	0	0
0	0	7,500	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	417,200	Other Personnel Expenses	51600	358,400	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	1,200	Mobile Computing Allowance	51915	800	0	0
0	0	1,289,700	PERSONNEL EXPENSE SUBTOTAL		1,101,000	0	0
0	0	0	Professional Services	52240	26,000	0	0
0	0	1,500	Office Supplies	52305	1,500	0	0
0	0	10,000	Parts & Equipment	52340	10,000	0	0
0	0	5,000	Small Tools	52350	0	0	0
0	0	100,000	Computer Equipment Expensed	52385	60,000	0	0
0	0	220,400	Software Licenses & Support	52425	167,600	0	0
0	0	30,000	Printing	52435	60,000	0	0
0	0	200,000	Telephone Services	52445	200,000	0	0
0	0	6,000	Training & Education	52480	5,600	0	0
0	0	0	Private Mileage	52487	900	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	0	573,100	MATERIALS & SERVICES SUBTOTAL		531,800	0	0
0	0	1,862,800	TOTAL EXPENDITURE		1,632,800	0	0

**DIGITAL SOLUTIONS POSITION AND SALARY EXPENSE: IT Infrastructure | 8305**

					<b>Total</b>	
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
1.00	1.00	1.00	1.00	Information Technology Enterprise Architect	No	
1.00	1.00	1.00	1.00	Information Technology Systems Manager	No	
3.00	2.00	0.00	0.00	Information Technology Technician	No	
3.00	3.00	3.00	0.00	Information Technology Analyst	No	
0.00	1.00	0.00	0.00	Cybersecurity Analyst	No	
0.50	1.00	1.00	1.00	Digital Solutions Director	No	
1.00	1.00	0.00	0.00	Cybersecurity Manager	No	
1.00	1.00	1.00	1.00	Network Administrator	No	
0.00	1.00	0.00	0.00	Sr Information Technology Technician	No	
0.00	0.00	0.00	3.00	Systems Administrator	No	
0.00	0.00	0.00	1.00	Integrated Planning Program Manager	No	
10.50	12.00	7.00	8.00	TOTAL PERSONNEL		
<b>Operating</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
1.00	1.00	1.00	1.00	Information Technology Enterprise Architect	No	
1.00	1.00	1.00	1.00	Information Technology Systems Manager	No	
3.00	2.00	0.00	0.00	Information Technology Technician	No	
3.00	3.00	3.00	0.00	Information Technology Analyst	No	
0.00	1.00	0.00	0.00	Cybersecurity Analyst	No	
0.50	1.00	1.00	1.00	Digital Solutions Director	No	
1.00	1.00	0.00	0.00	Cybersecurity Manager	No	
1.00	1.00	1.00	1.00	Network Administrator	No	
0.00	1.00	0.00	0.00	Sr Information Technology Technician	No	
0.00	0.00	0.00	3.00	Systems Administrator	No	
0.00	0.00	0.00	1.00	Integrated Planning Program Manager	No	
10.50	12.00	7.00	8.00	TOTAL PERSONNEL		
<b>Capital</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
0.00	0.00	0.00	0.00	Information Technology Enterprise Architect	No	
0.00	0.00	0.00	0.00	Information Technology Systems Manager	No	
0.00	0.00	0.00	0.00	Information Technology Analyst	No	
0.00	0.00	0.00	0.00	Cybersecurity Analyst	No	
0.00	0.00	0.00	0.00	Digital Solutions Director	No	
0.00	0.00	0.00	0.00	Cybersecurity Manager	No	
0.00	0.00	0.00	0.00	Network Administrator	No	
0.00	0.00	0.00	0.00	Sr Information Technology Technician	No	
0.00	0.00	0.00	0.00	Systems Administrator	No	
0.00	0.00	0.00	0.00	Integrated Planning Program Manager	No	
0.00	0.00	0.00	0.00	TOTAL PERSONNEL		

**DIGITAL SOLUTIONS EXPENDITURE SUMMARY: IT Infrastructure | 8305**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
923,303	1,326,258	1,087,600	Wages & Other Pay	51100	1,305,400	0	0
31,949	0	0	Temporary	51130	0	0	0
22,100	23,488	7,500	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
441,558	584,921	567,000	Other Personnel Expenses	51600	675,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
1,860	3,720	3,700	Auto Allowance	51910	3,700	0	0
4,200	3,500	2,400	Mobile Computing Allowance	51915	0	0	0
1,424,970	1,941,887	1,668,200	PERSONNEL EXPENSE SUBTOTAL		1,984,700	0	0
519	14,661	0	Contracted Services	52205	0	0	0
85,694	81,505	60,000	Professional Services	52240	70,000	0	0
0	0	0	Other Government Services	52270	10,000	0	0
251	364	300	Office Supplies	52305	300	0	0
12,549	116	0	Construction & Building Supplies	52335	0	0	0
0	9,521	0	Parts & Equipment	52340	0	0	0
0	7,239	2,500	Small Tools	52350	10,000	0	0
133	0	0	Postage & Freight	52375	0	0	0
415	0	0	Software Expensed	52380	0	0	0
124,238	127,968	0	Computer Equipment Expensed	52385	0	0	0
700	4,540	300	Dues & Memberships	52405	500	0	0
22,498	2,894	0	Books, Subscriptions & Publications	52410	0	0	0
1,212,510	959,453	1,124,400	Software Licenses & Support	52425	1,182,000	0	0
5,397	3,934	0	Printing	52435	0	0	0
134,824	99,653	190,000	Telecom Internal	52440	175,000	0	0
299,741	263,278	45,200	Telephone Services	52445	45,200	0	0
0	367	800	Fueling Contract	52475	400	0	0
7,264	8,087	6,000	Training & Education	52480	7,200	0	0
8,528	3,257	0	Travel Expense	52485	7,800	0	0
0	2,556	1,000	Fleet Charges	52486	500	0	0
1,606	838	600	Private Mileage	52487	900	0	0
3,074	273	1,800	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
5	0	0	Permits, Licenses & Fees	52500	0	0	0
37,271	25,067	0	Repair & Maintenance Services	52610	50,000	0	0
72,043	103,377	203,500	Computer Repair & Maintenance	52630	219,000	0	0
2,029,259	1,718,946	1,636,600	MATERIALS & SERVICES SUBTOTAL		1,779,000	0	0
3,454,229	3,660,833	3,304,800	TOTAL EXPENDITURE		3,763,700	0	0





## Finance & Accounting

Finance & Accounting provides essential financial services such as strategic financial planning, financial accounting and reporting, and developing and administering the budget. The department ensures compliance with CWS policy and federal regulations by accurately and promptly processing financial transactions and by developing and maintaining CWS financial policies and procedures. The department's services include CWS payroll, accounts receivable, accounts payable, the annual budget and capital improvement program, financial reporting, treasury, financial systems management, debt management, and utility billing. In addition, the department manages bond issuance and debt management, cost of services analysis, setting rates and fees, and financial forecasting.

The FY 2026-27 budget includes the addition of two FTE in Finance & Accounting compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring into the department:
  - One FTE to Finance & Accounting from Strategy Development & Enterprise Performance in Business Operations.
  - One FTE to Finance & Accounting from Administrative Services in Business Operations.

**FINANCE & ACCOUNTING: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	1,285,408	1,737,199	2,261,200	2,585,900	14%	324,700
Temporary	51130	90,024	25,122	0	0	0%	0
Overtime	51140	4,335	4,311	6,000	0	-100%	(6,000)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	612,642	814,220	1,127,800	1,277,300	13%	149,500
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	0	0	0	0	0%	0
Auto Allowance	51910	0	0	6,000	6,000	0%	0
Mobile Computing Allowance	51915	1,680	1,845	2,400	2,800	17%	400
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,994,090</b>	<b>2,582,696</b>	<b>3,403,400</b>	<b>3,872,000</b>	<b>14%</b>	<b>468,600</b>
Contracted Services	52205	261,467	74,466	0	0	0%	0
Audit & Accounting Services	52220	71,400	0	95,000	82,500	-13%	(12,500)
Professional Services	52240	29,474	86,693	50,000	193,500	287%	143,500
Recording Fees	52250	0	1,873	0	0	0%	0
Other Government Services	52270	1,506,792	1,963,840	1,955,000	2,082,000	6%	127,000
Office Supplies	52305	2,791	3,166	2,200	3,000	36%	800
Operating Supplies	52310	12	0	0	0	0%	0
Postage & Freight	52375	311	315	500	500	0%	0
Dues & Memberships	52405	2,902	3,596	5,000	5,400	8%	400
Books, Subscriptions & Publications	52410	454	150	500	600	20%	100
Software Licenses & Support	52425	0	13	0	0	0%	0
Publication Notices	52430	3,030	2,739	4,500	4,500	0%	0
Printing	52435	5,936	4,183	10,000	11,300	13%	1,300
Training & Education	52480	4,952	13,530	20,400	15,700	-23%	(4,700)
Travel Expense	52485	4,861	10,308	18,600	10,700	-42%	(7,900)
Private Mileage	52487	70	469	800	800	0%	0
Other Materials & Services	52495	5,009	3,430	1,500	500	-67%	(1,000)
Food Expenditures	52496	0	0	2,000	1,000	-50%	(1,000)
Permits, Licenses & Fees	52500	460	960	0	4,400	0%	4,400
Bank Service Charge	52515	104,344	115,695	151,000	150,000	-1%	(1,000)
Bond Trustee Fees	52550	2,388	2,675	2,500	2,700	8%	200
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>2,006,653</b>	<b>2,288,100</b>	<b>2,319,500</b>	<b>2,569,100</b>	<b>11%</b>	<b>249,600</b>
<b>TOTAL EXPENDITURE</b>		<b>4,000,743</b>	<b>4,870,795</b>	<b>5,722,900</b>	<b>6,441,100</b>	<b>13%</b>	<b>718,200</b>

**FINANCE & ACCOUNTING POSITION AND SALARY EXPENSE: 8504**

					<b>Total</b>	
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
1.00	1.00	0.00	0.00	Accounting Manager	No	
1.00	1.00	1.00	0.00	Accounting Specialist	No	
2.00	2.00	0.00	0.00	Accounting Technician	Yes	
1.00	1.00	1.00	1.00	Business Systems Analyst 2	No	
0.00	0.00	1.00	1.00	Chief Financial Officer	No	
0.00	0.00	1.00	1.00	Controller	No	
0.00	0.00	2.00	2.00	Financial Analyst	No	
1.00	1.00	1.00	1.00	Finance Manager	No	
2.00	2.00	2.00	2.00	Payroll Coordinator	No	
1.00	0.00	0.00	0.00	Program Support Specialist	No	
2.00	2.00	2.00	2.00	Sr Accountant	No	
0.00	0.00	0.00	1.00	Sr Accounting Specialist	No	
1.00	2.00	4.00	4.00	Sr Accounting Technician	Yes	
1.00	1.00	1.00	1.00	Sr Business Systems Analyst	No	
0.00	1.00	1.00	2.00	Sr Financial Analyst	No	
1.00	1.00	2.00	3.00	Sr Utility Billing Representative	Yes	
1.00	1.00	0.00	0.00	Utility Billing Representative	Yes	
15.00	16.00	19.00	21.00	TOTAL PERSONNEL		
<b>Operating</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
1.00	1.00	0.00	0.00	Accounting Manager	No	
1.00	1.00	1.00	0.00	Accounting Specialist	No	
2.00	2.00	0.00	0.00	Accounting Technician	Yes	
1.00	1.00	1.00	1.00	Business Systems Analyst 2	No	
0.00	0.00	1.00	1.00	Chief Financial Officer	No	
0.00	0.00	1.00	1.00	Controller	No	
0.00	2.00	2.00	2.00	Financial Analyst	No	
1.00	1.00	1.00	1.00	Finance Manager	No	
2.00	2.00	2.00	2.00	Payroll Coordinator	No	
1.00	0.00	0.00	0.00	Program Support Specialist	No	
2.00	2.00	2.00	2.00	Sr Accountant	No	
0.00	0.00	0.00	1.00	Sr Accounting Specialist	No	
1.00	2.00	4.00	4.00	Sr Accounting Technician	Yes	
1.00	1.00	1.00	1.00	Sr Business Systems Analyst	No	
1.00	1.00	1.00	2.00	Sr Financial Analyst	No	
1.00	1.00	2.00	3.00	Sr Utility Billing Representative	Yes	
1.00	1.00	0.00	0.00	Utility Billing Representative	Yes	
16.00	18.00	19.00	21.00	TOTAL PERSONNEL		
<b>Capital</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED	
0.00	0.00	0.00	0.00	Accounting Manager	No	
0.00	0.00	0.00	0.00	Accounting Specialist	No	
0.00	0.00	0.00	0.00	Accounting Technician	Yes	
0.00	0.00	0.00	0.00	Business Systems Analyst 2	No	
0.00	0.00	0.00	0.00	Chief Financial Officer	No	
0.00	0.00	0.00	0.00	Controller	No	
0.00	0.00	0.00	0.00	Financial Analyst	No	
0.00	0.00	0.00	0.00	Finance Manager	No	
0.00	0.00	0.00	0.00	Payroll Coordinator	No	
0.00	0.00	0.00	0.00	Program Support Specialist	No	
0.00	0.00	0.00	0.00	Sr Accountant	No	
0.00	0.00	0.00	0.00	Sr Accounting Specialist	No	
0.00	0.00	0.00	0.00	Sr Accounting Technician	Yes	
0.00	0.00	0.00	0.00	Sr Business Systems Analyst	No	
0.00	0.00	0.00	0.00	Sr Financial Analyst	No	
0.00	0.00	0.00	0.00	Sr Utility Billing Representative	Yes	
0.00	0.00	0.00	0.00	Utility Billing Representative	Yes	
0.00	0.00	0.00	0.00	TOTAL PERSONNEL		

**FINANCE & ACCOUNTING EXPENDITURE SUMMARY: 8504**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,285,408	1,737,199	2,261,200	Wages & Other Pay	51100	2,585,900	0	0
90,024	25,122	0	Temporary	51130	0	0	0
4,335	4,311	6,000	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
612,642	814,220	1,127,800	Other Personnel Expenses	51600	1,277,300	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	6,000	Auto Allowance	51910	6,000	0	0
1,680	1,845	2,400	Mobile Computing Allowance	51915	2,800	0	0
1,994,090	2,582,696	3,403,400	PERSONNEL EXPENSE SUBTOTAL		3,872,000	0	0
261,467	74,466	0	Contracted Services	52205	0	0	0
71,400	0	95,000	Audit & Accounting Services	52220	82,500	0	0
29,474	86,693	50,000	Professional Services	52240	193,500	0	0
0	1,873	0	Recording Fees	52250	0	0	0
1,506,792	1,963,840	1,955,000	Other Government Services	52270	2,082,000	0	0
2,791	3,166	2,200	Office Supplies	52305	3,000	0	0
12	0	0	Operating Supplies	52310	0	0	0
311	315	500	Postage & Freight	52375	500	0	0
2,902	3,596	5,000	Dues & Memberships	52405	5,400	0	0
454	150	500	Books, Subscriptions & Publications	52410	600	0	0
0	13	0	Software Licenses & Support	52425	0	0	0
3,030	2,739	4,500	Publication Notices	52430	4,500	0	0
5,936	4,183	10,000	Printing	52435	11,300	0	0
4,952	13,530	20,400	Training & Education	52480	15,700	0	0
4,861	10,308	18,600	Travel Expense	52485	10,700	0	0
70	469	800	Private Mileage	52487	800	0	0
5,009	3,430	1,500	Other Materials & Services	52495	500	0	0
0	0	2,000	Food Expenditures	52496	1,000	0	0
460	960	0	Permits, Licenses & Fees	52500	4,400	0	0
104,344	115,695	151,000	Bank Service Charge	52515	150,000	0	0
2,388	2,675	2,500	Bond Trustee Fees	52550	2,700	0	0
2,006,653	2,288,100	2,319,500	MATERIALS & SERVICES SUBTOTAL		2,569,100	0	0
4,000,743	4,870,795	5,722,900	TOTAL EXPENDITURE		6,441,100	0	0



## Human Resources

The Human Resources department's mission is to provide a connection between management and employees to enhance morale and productivity. Human Resources cultivates a welcoming environment for all staff to understand the services provided and seek trustworthy information to build professional and personal successes throughout their career with CWS.

The HR team collaborates with stakeholders to plan and develop streamlined business processes and employee-centered programs that allow Clean Water Services to remain inclusive, efficient, and innovative while promoting a team-based, collaborative organization that supports continual learning and employee well-being. HR ensures compliance with labor laws, maintains employee records, and handles confidential sensitive information.

The department's service areas include human resources compliance and analytics, total rewards, talent management, organizational development and learning, employee performance management, and labor relations

There are no changes to the number of FTE in Human Resources as compared to the FY 2025-26 Adopted Budget.

**HUMAN RESOURCES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	1,156,105	1,311,106	1,438,000	1,493,500	4%	55,500
Temporary	51130	34,961	68,906	77,000	77,000	0%	0
Overtime	51140	66	602	1,000	0	-100%	(1,000)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	448,240	560,561	684,600	708,900	4%	24,300
Tuition Reimbursement	51761	7,781	4,286	8,000	0	-100%	(8,000)
Other Employee Allowances	51900	1,125	1,500	0	0	0%	0
Auto Allowance	51910	7,440	7,440	11,100	7,400	-33%	(3,700)
Mobile Computing Allowance	51915	665	0	0	0	0%	0
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,656,382</b>	<b>1,954,401</b>	<b>2,219,700</b>	<b>2,286,800</b>	<b>3%</b>	<b>67,100</b>
Contracted Services	52205	62,637	11,112	25,000	25,000	0%	0
Professional Services	52240	435,879	159,517	575,000	575,000	0%	0
Office Supplies	52305	260	659	500	500	0%	0
Operating Supplies	52310	135	0	0	0	0%	0
Postage & Freight	52375	0	30	2,000	1,000	-50%	(1,000)
Dues & Memberships	52405	2,919	3,720	5,500	5,500	0%	0
Books, Subscriptions & Publications	52410	244	264	100	100	0%	0
Tri-Met Subsidy	52420	19,615	21,159	27,000	0	-100%	(27,000)
Publication Notices	52430	983	743	1,000	1,000	0%	0
Training & Education	52480	9,735	2,521	7,500	9,800	31%	2,300
Travel Expense	52485	5,910	2,351	5,000	8,000	60%	3,000
Private Mileage	52487	259	507	800	800	0%	0
Other Materials & Services	52495	13,679	21,092	11,800	18,200	54%	6,400
Food Expenditures	52496	0	0	600	1,700	183%	1,100
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>552,255</b>	<b>223,691</b>	<b>661,800</b>	<b>646,600</b>	<b>-2%</b>	<b>(15,200)</b>
<b>TOTAL EXPENDITURE</b>		<b>2,208,637</b>	<b>2,178,092</b>	<b>2,881,500</b>	<b>2,933,400</b>	<b>2%</b>	<b>51,900</b>

**HUMAN RESOURCES POSITION AND SALARY EXPENSE: 8501**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Compensation & Benefits Manager	No
1.00	0.00	0.00	0.00	Employee Relations Program Manager	No
1.00	1.00	1.00	1.00	Human Resources Director	No
1.00	1.00	1.00	1.00	Human Resources Specialist	No
5.00	5.00	2.00	2.00	Sr Human Resources Analyst	No
0.00	0.00	2.00	2.00	Human Resources Business Partner	No
1.00	1.00	1.00	1.00	Human Resources Analyst	No
0.00	1.00	1.00	1.00	Human Resources Operations Manager	No
0.00	0.00	1.00	1.00	Sr Human Resources Information Systems Analyst	No
10.00	10.00	10.00	10.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Compensation & Benefits Manager	No
1.00	0.00	0.00	0.00	Employee Relations Program Manager	No
1.00	1.00	1.00	1.00	Human Resources Director	No
1.00	1.00	1.00	1.00	Human Resources Specialist	No
5.00	5.00	2.00	2.00	Sr Human Resources Analyst	No
0.00	0.00	2.00	2.00	Human Resources Business Partner	No
1.00	1.00	1.00	1.00	Human Resources Analyst	No
0.00	1.00	1.00	1.00	Human Resources Operations Manager	No
0.00	0.00	1.00	1.00	Sr Human Resources Information Systems Analyst	No
10.00	10.00	10.00	10.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Compensation & Benefits Manager	No
0.00	0.00	0.00	0.00	Employee Relations Program Manager	No
0.00	0.00	0.00	0.00	Human Resources Director	No
0.00	0.00	0.00	0.00	Human Resources Specialist	No
0.00	0.00	0.00	0.00	Sr Human Resources Analyst	No
0.00	0.00	0.00	0.00	Human Resources Business Partner	No
0.00	0.00	0.00	0.00	Human Resources Analyst	No
0.00	0.00	0.00	0.00	Human Resources Operations Manager	No
0.00	0.00	0.00	0.00	Sr Human Resources Information Systems Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**HUMAN RESOURCES EXPENDITURE SUMMARY: 8501**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,156,105	1,311,106	1,438,000	Wages & Other Pay	51100	1,493,500	0	0
34,961	68,906	77,000	Temporary	51130	77,000	0	0
66	602	1,000	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
448,240	560,561	684,600	Other Personnel Expenses	51600	708,900	0	0
7,781	4,286	8,000	Tuition Reimbursement	51761	0	0	0
1,125	1,500	0	Other Employee Allowances	51900	0	0	0
7,440	7,440	11,100	Auto Allowance	51910	7,400	0	0
665	0	0	Mobile Computing Allowance	51915	0	0	0
1,656,382	1,954,401	2,219,700	PERSONNEL EXPENSE SUBTOTAL		2,286,800	0	0
62,637	11,112	25,000	Contracted Services	52205	25,000	0	0
435,879	159,517	575,000	Professional Services	52240	575,000	0	0
260	659	500	Office Supplies	52305	500	0	0
135	0	0	Operating Supplies	52310	0	0	0
0	30	2,000	Postage & Freight	52375	1,000	0	0
2,919	3,720	5,500	Dues & Memberships	52405	5,500	0	0
244	264	100	Books, Subscriptions & Publications	52410	100	0	0
19,615	21,159	27,000	Tri-Met Subsidy	52420	0	0	0
983	743	1,000	Publication Notices	52430	1,000	0	0
0	15	0	Printing	52435	0	0	0
9,735	2,521	7,500	Training & Education	52480	9,800	0	0
5,910	2,351	5,000	Travel Expense	52485	8,000	0	0
259	507	800	Private Mileage	52487	800	0	0
13,679	21,092	11,800	Other Materials & Services	52495	18,200	0	0
0	0	600	Food Expenditures	52496	1,700	0	0
552,255	223,691	661,800	MATERIALS & SERVICES SUBTOTAL		646,600	0	0
2,208,637	2,178,092	2,881,500	TOTAL EXPENDITURE		2,933,400	0	0



## **Legal & Compliance Services**

The in-house legal team protects CWS' legal interests by advising on regulatory and business matters related to all aspects of legal compliance. The legal team also serves as CWS' legal representative. Compliance safeguards CWS from legal, financial, human resources, safety, environmental, regulatory, government ethics, and reputational risk associated with noncompliance. The department oversees Regulatory Affairs, Risk Management, and Safety, including executive management.

Legal Services gives proactive and practical advice to CWS groups to assist their business needs while protecting the legal interests of the organization. Members of Legal Services draft a variety of documents, including employment documents, training materials, contracts, easements, ordinances, intergovernmental agreements, policies and procedures, legal memos, and correspondence; and answer questions about purchasing rules, contracts, real property, environmental and municipal law, construction disputes, permits, labor and employment, and other legal matters. The General Counsel & Chief Compliance Officer retains and manages outside legal counsel on complex issues of litigation when needed. Three programs are budgeted in the department: Legal Services, Internal Compliance & Cybersecurity, and Procurement.

The FY 2026-27 budget includes the addition of one FTE in Legal & Compliance Services compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring into the department:
  - One FTE to Internal Compliance & Cybersecurity from Strategy Development & Enterprise Performance in Business Operations.

### **Internal Compliance & Cybersecurity**

Internal Compliance & Cybersecurity investigates and determines whether CWS is complying with applicable laws, regulations, internal policies, and procedures. The team helps CWS achieve and maintain compliance and helps departments make compliance business processes more efficient and effective. The team also protects assets and identities, plans for future requirements, mitigates cyber risks, and ensures compliance with cybersecurity regulations in both Information Technology and Operational Technology environments.

## **Legal Services**

The in-house legal team provides legal advice on complex and dynamic legal, regulatory, and business matters related to wastewater treatment, stormwater management, watershed enhancement, and general water resource recovery issues. Legal Services gives proactive and practical advice to CWS groups to assist their business needs while protecting the legal interests of the organization. Members of the Legal Services team draft documents, including contracts, easements, ordinances, and intergovernmental agreements, and answer questions about purchasing rules, procurements, contracts, real property, environmental and municipal law, construction disputes, permits, and other legal matters. The General Counsel & Chief Compliance Officer retains and manages outside legal counsel on complex issues or litigation when needed.

## **Procurement**

Procurement manages CWS' procurement function, which includes purchasing and contracting for goods, services, and construction. Procurement responsibilities include helping CWS staff members conduct competitive purchasing and contracting processes and developing and ensuring compliance with CWS purchasing policies.

**LEGAL & COMPLIANCE SERVICES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	41,906	455,141	2,590,900	2,879,500	11%	288,600
Temporary	51130	21,698	0	0	0	0%	0
Overtime	51140	0	0	1,000	0	0%	(1,000)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	58,016	198,768	1,366,600	1,394,700	2%	28,100
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	0	0	0	0	0%	0
Auto Allowance	51910	0	0	6,000	6,000	0%	0
Mobile Computing Allowance	51915	0	0	800	800	0%	0
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>121,620</b>	<b>653,909</b>	<b>3,965,300</b>	<b>4,281,000</b>	<b>8%</b>	<b>315,700</b>
Contracted Services	52205	1,225	1,321	11,500	500	-96%	(11,000)
Legal Services	52230	0	36,911	80,000	400,000	400%	320,000
Professional Services	52240	56,182	275,760	455,000	115,000	-75%	(340,000)
Other Government Services	52270	0	0	500	500	0%	0
Office Supplies	52305	891	745	1,500	1,500	0%	0
Operating Supplies	52310	28	0	0	0	0%	0
Repair & Maintenance Supplies	52330	86,821	37,128	0	0	0%	0
Postage & Freight	52375	0	19	100	100	0%	0
Dues & Memberships	52405	1,813	2,876	16,200	14,500	-10%	(1,700)
Books, Subscriptions & Publications	52410	0	0	3,000	3,000	0%	0
Publication Notices	52430	0	0	100	100	0%	0
Printing	52435	0	0	400	600	50%	200
Training & Education	52480	199	445	18,300	18,100	-1%	(200)
Travel Expense	52485	0	997	8,900	8,600	-3%	(300)
Private Mileage	52487	0	230	1,000	900	-10%	(100)
Other Materials & Services	52495	964	239	1,000	200	-80%	(800)
Food Expenditures	52496	0	0	600	600	0%	0
Permits, Licenses & Fees	52500	890	0	200	200	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>149,014</b>	<b>356,671</b>	<b>598,300</b>	<b>564,400</b>	<b>-6%</b>	<b>(33,900)</b>
<b>TOTAL EXPENDITURE</b>		<b>270,633</b>	<b>1,010,580</b>	<b>4,563,600</b>	<b>4,845,400</b>	<b>6%</b>	<b>281,800</b>

**LEGAL & COMPLIANCE SERVICES POSITION AND SALARY EXPENSE: Internal Compliance & Cybersecurity | 8119**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Cybersecurity Analyst	No
0.00	0.00	1.00	1.00	Cybersecurity Manager	No
0.00	0.00	1.00	1.00	Regulatory Compliance & Audit Manager	No
0.00	0.00	0.00	1.00	Management Analyst	No
0.00	0.00	3.00	4.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Cybersecurity Analyst	No
0.00	0.00	1.00	1.00	Cybersecurity Manager	No
0.00	0.00	1.00	1.00	Regulatory Compliance & Audit Manager	No
0.00	0.00	0.00	1.00	Management Analyst	No
0.00	0.00	3.00	4.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Cybersecurity Analyst	No
0.00	0.00	0.00	0.00	Cybersecurity Manager	No
0.00	0.00	0.00	0.00	Regulatory Compliance & Audit Manager	No
0.00	0.00	0.00	0.00	Management Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**LEGAL & COMPLIANCE SERVICES EXPENDITURE SUMMARY: Internal Compliance & Cybersecurity | 8119**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	498,000	Wages & Other Pay	51100	652,700	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	267,800	Other Personnel Expenses	51600	283,700	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	0	Mobile Computing Allowance	51915	0	0	0
0	0	765,800	PERSONNEL EXPENSE SUBTOTAL		936,400	0	0
0	0	105,000	Professional Services	52240	105,000	0	0
0	0	3,500	Dues & Memberships	52405	5,800	0	0
0	0	1,000	Books, Subscriptions & Publications	52410	1,000	0	0
0	0	9,500	Training & Education	52480	8,300	0	0
0	0	2,300	Travel Expense	52485	1,800	0	0
0	0	100	Food Expenditures	52496	100	0	0
0	0	121,400	MATERIALS & SERVICES SUBTOTAL		122,000	0	0
0	0	887,200	TOTAL EXPENDITURE		1,058,400	0	0

**LEGAL & COMPLIANCE SERVICES POSITION AND SALARY EXPENSE:** Legal Services | 8102

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	General Counsel & Chief Compliance Officer	No
1.00	1.00	0.00	0.00	Records Specialist	No
1.00	2.00	3.00	2.00	Sr Assistant Legal Counsel	No
1.00	1.00	1.00	1.00	Legal Assistant	No
0.00	0.00	1.00	1.00	Paralegal	No
0.00	0.00	1.00	1.00	Technical Editor & Communications Specialist	No
0.00	0.00	0.00	1.00	Deputy General Counsel	No
3.00	4.00	7.00	7.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	General Counsel & Chief Compliance Officer	No
1.00	1.00	0.00	0.00	Records Specialist	No
1.00	2.00	3.00	2.00	Sr Assistant Legal Counsel	No
1.00	1.00	1.00	1.00	Legal Assistant	No
0.00	0.00	1.00	1.00	Paralegal	No
0.00	0.00	1.00	1.00	Technical Editor & Communications Specialist	No
0.00	0.00	0.00	1.00	Deputy General Counsel	No
3.00	4.00	7.00	7.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	General Counsel & Chief Compliance Officer	No
0.00	0.00	0.00	0.00	Records Specialist	No
0.00	0.00	0.00	0.00	Sr Assistant Legal Counsel	No
0.00	0.00	0.00	0.00	Legal Assistant	No
0.00	0.00	0.00	0.00	Paralegal	No
0.00	0.00	0.00	0.00	Technical Editor & Communications Specialist	No
0.00	0.00	0.00	0.00	Deputy General Counsel	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**LEGAL & COMPLIANCE SERVICES EXPENDITURE SUMMARY: Legal Services | 8102**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
41,906	455,141	1,163,800	Wages & Other Pay	51100	1,242,100	0	0
21,698	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
58,016	198,768	572,400	Other Personnel Expenses	51600	611,400	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	6,000	Auto Allowance	51910	6,000	0	0
0	0	0	Mobile Computing Allowance	51915	0	0	0
121,620	653,909	1,742,200	PERSONNEL EXPENSE SUBTOTAL		1,859,500	0	0
1,225	1,321	11,000	Contracted Services	52205	0	0	0
0	36,911	80,000	Legal Services	52230	400,000	0	0
56,182	275,760	350,000	Professional Services	52240	10,000	0	0
0	0	500	Other Government Services	52270	500	0	0
891	745	1,000	Office Supplies	52305	1,000	0	0
28	0	0	Operating Supplies	52310	0	0	0
86,821	37,128	0	Repair & Maintenance Supplies	52330	0	0	0
0	19	100	Postage & Freight	52375	100	0	0
1,813	2,876	5,700	Dues & Memberships	52405	4,300	0	0
0	0	1,500	Books, Subscriptions & Publications	52410	1,500	0	0
0	0	100	Publication Notices	52430	100	0	0
0	0	400	Printing	52435	400	0	0
199	445	7,100	Training & Education	52480	5,900	0	0
0	997	5,200	Travel Expense	52485	5,700	0	0
0	230	500	Private Mileage	52487	500	0	0
964	239	800	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
890	0	200	Permits, Licenses & Fees	52500	200	0	0
149,014	356,671	464,300	MATERIALS & SERVICES SUBTOTAL		430,400	0	0
270,633	1,010,580	2,206,500	TOTAL EXPENDITURE		2,289,900	0	0

**LEGAL & COMPLIANCE SERVICES POSITION AND SALARY EXPENSE:** Procurement | 8503

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Procurement Coordinator	No
0.00	0.00	1.00	1.00	Procurement Assistant	No
0.00	0.00	1.00	1.00	Procurement Supervisor	No
0.00	0.00	6.00	6.00	Procurement Specialist	No
0.00	0.00	9.00	9.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Procurement Coordinator	No
0.00	0.00	1.00	1.00	Procurement Assitant	No
0.00	0.00	1.00	1.00	Procurement Supervisor	No
0.00	0.00	6.00	6.00	Procurement Specialist	No
0.00	0.00	9.00	9.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Procurement Coordinator	No
0.00	0.00	0.00	0.00	Procurement Assitant	No
0.00	0.00	0.00	0.00	Procurement Supervisor	No
0.00	0.00	0.00	0.00	Procurement Specialist	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**LEGAL & COMPLIANCE SERVICES EXPENDITURE SUMMARY: Procurement | 8503**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	929,100	Wages & Other Pay	51100	984,700	0	0
0	0	0	Temporary	51130	0	0	0
0	0	1,000	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	526,400	Other Personnel Expenses	51600	499,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	800	Mobile Computing Allowance	51915	800	0	0
0	0	1,457,300	PERSONNEL EXPENSE SUBTOTAL		1,485,100	0	0
0	0	500	Contracted Services	52205	500	0	0
0	0	500	Office Supplies	52305	500	0	0
0	0	7,000	Dues & Memberships	52405	4,400	0	0
0	0	500	Books, Subscriptions & Publications	52410	500	0	0
0	0	0	Printing	52435	200	0	0
0	0	1,700	Training & Education	52480	3,900	0	0
0	0	1,400	Travel Expense	52485	1,100	0	0
0	0	500	Private Mileage	52487	400	0	0
0	0	200	Other Materials & Services	52495	200	0	0
0	0	300	Food Expenditures	52496	300	0	0
0	0	12,600	MATERIALS & SERVICES SUBTOTAL		12,000	0	0
0	0	1,469,900	TOTAL EXPENDITURE		1,497,100	0	0





## Regional Utility Services

Regional Utility Services (RUSD) leads CWS’ efforts to build awareness, empower action, and cultivate strong, collaborative relationships with customers and stakeholders for regional implementation of the National Pollutant Discharge Elimination System watershed-based permit. This effort supports understanding and protection of both natural and built environments while aligning with economic development, community values, and planning goals. RUSD promotes CWS’ role in long-term watershed health by managing the organization’s communications, public outreach, and strategic partnerships with local governments, community organizations, businesses, the development sector, preschool through high school learners, and the media.

RUSD includes Communications & Community Engagement, Planning and Development Services, and Administration.



The FY 2026-27 budget includes a reduction of one FTE in RUSD compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring out of the department:
  - One FTE from Communications & Community Engagement to Infrastructure Asset Management in Water Resource Recovery Operations & Services.

### **Communications & Community Engagement**

The Communications & Community Engagement (CCE) team leads the organization's strategic communications and marketing, stakeholder engagement, education and outreach, and creative services. Staff members tap into community values, needs, and expectations to create positive and impactful experiences, encourage watershed-friendly behaviors, and engage targeted audiences in major CWS initiatives, including climate action, thermal, and long-term regulatory compliance strategies.

### **Planning & Development Services**

Planning & Development Services is responsible for working with partners on economic and community planning, managing developer-donated infrastructure construction and acceptance, and utility intergovernmental relations.

The group provides local program services within urban unincorporated Washington County and the cities of Banks, Durham, Gaston, King City, and North Plains. Local services include development planning, plan review, permitting, and inspection of new development, sanitary and stormwater management infrastructure; erosion control; vegetated corridor protection and enhancements; and system connections.

Planning & Development Services also provides regional program services to the entire service area, including all partner cities. Regional services include utility and subbasin planning, environmental plan review, agent to the Department of Environmental Quality for the 1200-C erosion control program, coordination of local programs with the permit, and implementation of the Design and Construction Standards.

### **Administration**

Administration includes the senior management for the department. Staff members provide general and fiscal management of the department's programs and interact with external agencies on technical and policy issues. The staff is responsible for developing high-level policy and relationship strategies using an integrative approach.

**REGIONAL UTILITY SERVICES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	3,067,812	3,191,212	5,513,000	5,689,800	3%	176,800
Temporary	51130	139,959	11,222	0	66,500	0%	66,500
Overtime	51140	18,364	28,995	6,000	18,000	200%	12,000
Out of Class Straight Time	51170	0	0	5,000	0	-100%	(5,000)
Other Personnel Expenses	51600	1,484,216	1,557,515	2,872,700	2,964,700	3%	92,000
Tuition Reimbursement	51761	3,499	249	4,500	5,800	29%	1,300
Other Employee Allowances	51900	3,563	5,000	4,500	5,400	20%	900
Auto Allowance	51910	0	0	6,000	6,000	0%	0
Mobile Computing Allowance	51915	2,400	1,693	10,200	9,600	-6%	(600)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>4,719,813</b>	<b>4,795,885</b>	<b>8,421,900</b>	<b>8,765,800</b>	<b>4%</b>	<b>343,900</b>
Contracted Services	52205	367,607	137,172	623,000	825,600	33%	202,600
Legal Services	52230	1,400	0	0	0	0%	0
Professional Services	52240	237,085	225,488	743,500	648,000	-13%	(95,500)
Recording Fees	52250	5,629	7,619	10,000	10,000	0%	0
Other Government Services	52270	549,876	538,023	677,000	665,000	-2%	(12,000)
Office Supplies	52305	683	1,081	2,200	1,700	-23%	(500)
Operating Supplies	52310	312	0	37,000	37,000	0%	0
Gas, Oil, Lubrication	52315	0	0	100	100	0%	0
Small Tools	52350	0	1,037	1,000	1,000	0%	0
Safety Equipment	52360	0	0	500	500	0%	0
Postage & Freight	52375	0	0	2,000	2,000	0%	0
Dues & Memberships	52405	4,614	3,554	16,100	14,000	-13%	(2,100)
Books, Subscriptions & Publications	52410	233	629	2,300	2,300	0%	0
Publication Notices	52430	425	453	1,400	1,400	0%	0
Printing	52435	1,808	4,839	44,500	41,500	-7%	(3,000)
Fueling Contract	52475	17,420	13,779	21,600	21,500	0%	(100)
Training & Education	52480	9,416	12,091	29,800	24,400	-18%	(5,400)
Travel Expense	52485	6,132	6,672	13,300	13,200	-1%	(100)
Fleet Charges	52486	12,153	13,913	19,000	16,000	-16%	(3,000)
Private Mileage	52487	2,446	543	2,000	2,000	0%	0
Other Materials & Services	52495	2,954	2,489	68,400	66,100	-3%	(2,300)
Food Expenditures	52496	0	0	1,100	2,800	155%	1,700
Bank Service Charge	52515	29,170	7,769	0	0	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>1,249,361</b>	<b>977,149</b>	<b>2,315,800</b>	<b>2,396,100</b>	<b>3%</b>	<b>80,300</b>
<b>TOTAL EXPENDITURE</b>		<b>5,969,174</b>	<b>5,773,034</b>	<b>10,737,700</b>	<b>11,161,900</b>	<b>4%</b>	<b>424,200</b>

**RUSD POSITION AND SALARY EXPENSE: Communications & Community Engagement | 8120**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	2.00	0.00	Graphics Specialist	No
0.00	0.00	0.00	2.00	Sr Graphic Designer	No
0.00	0.00	1.00	1.00	Public Affairs Specialist	No
0.00	0.00	1.00	1.00	Public Involvement Coordinator	No
0.00	0.00	1.00	1.00	Public Involvement Specialist	No
0.00	0.00	1.00	1.00	Sr Public Affairs Specialist	No
0.00	0.00	1.00	0.00	Education & Volunteer Specialist	No
0.00	0.00	1.00	1.00	Community Engagement Manager	No
0.00	0.00	1.00	1.00	Communications Manager	No
0.00	0.00	1.00	1.00	Education & Outreach Manager	No
0.00	0.00	1.00	1.00	Education & Outreach Specialist	No
0.00	0.00	11.00	10.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	2.00	0.00	Graphics Specialist	No
0.00	0.00	0.00	2.00	Sr Graphic Designer	No
0.00	0.00	1.00	1.00	Public Affairs Specialist	No
0.00	0.00	1.00	1.00	Public Involvement Coordinator	No
0.00	0.00	1.00	1.00	Public Involvement Specialist	No
0.00	0.00	1.00	1.00	Sr Public Affairs Specialist	No
0.00	0.00	1.00	0.00	Education & Volunteer Specialist	No
0.00	0.00	1.00	1.00	Community Engagement Manager	No
0.00	0.00	1.00	1.00	Communications Manager	No
0.00	0.00	1.00	1.00	Education & Outreach Manager	No
0.00	0.00	1.00	1.00	Education & Outreach Specialist	No
0.00	0.00	11.00	10.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Graphics Specialist	No
0.00	0.00	0.00	0.00	Sr Graphic Designer	No
0.00	0.00	0.00	0.00	Public Affairs Specialist	No
0.00	0.00	0.00	0.00	Public Involvement Coordinator	No
0.00	0.00	0.00	0.00	Public Involvement Specialist	No
0.00	0.00	0.00	0.00	Sr Public Affairs Specialist	No
0.00	0.00	0.00	0.00	Education & Volunteer Specialist	No
0.00	0.00	0.00	0.00	Community Engagement Manager	No
0.00	0.00	0.00	0.00	Communications Manager	No
0.00	0.00	0.00	0.00	Education & Outreach Manager	No
0.00	0.00	0.00	0.00	Education & Outreach Specialist	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**RUSD EXPENDITURE SUMMARY: Communications & Community Engagement | 8120**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	1,207,200	Wages & Other Pay	51100	1,192,100	0	0
0	0	0	Temporary	51130	62,500	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	669,300	Other Personnel Expenses	51600	670,800	0	0
0	0	0	Tuition Reimbursement	51761	3,800	0	0
0	0	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	6,400	Mobile Computing Allowance	51915	7,600	0	0
0	0	1,882,900	PERSONNEL EXPENSE SUBTOTAL		1,936,800	0	0
0	0	473,000	Contracted Services	52205	672,600	0	0
0	0	253,500	Professional Services	52240	173,000	0	0
0	0	124,500	Other Government Services	52270	112,500	0	0
0	0	700	Office Supplies	52305	700	0	0
0	0	37,000	Operating Supplies	52310	37,000	0	0
0	0	100	Gas, Oil, Lubrication	52315	100	0	0
0	0	2,000	Postage & Freight	52375	2,000	0	0
0	0	6,000	Dues & Memberships	52405	6,000	0	0
0	0	2,000	Books, Subscriptions & Publications	52410	2,000	0	0
0	0	400	Publication Notices	52430	400	0	0
0	0	36,500	Printing	52435	36,500	0	0
0	0	600	Fueling Contract	52475	500	0	0
0	0	11,300	Training & Education	52480	11,300	0	0
0	0	3,300	Travel Expense	52485	3,300	0	0
0	0	3,000	Fleet Charges	52486	2,000	0	0
0	0	1,000	Private Mileage	52487	1,000	0	0
0	0	63,200	Other Materials & Services	52495	63,200	0	0
0	0	300	Food Expenditures	52496	500	0	0
0	0	1,018,400	MATERIALS & SERVICES SUBTOTAL		1,124,600	0	0
0	0	2,901,300	TOTAL EXPENDITURE		3,061,400	0	0

**RUSD POSITION AND SALARY EXPENSE: Planning & Development Services | 8225**

					<b>Total</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Business Systems Analyst 2	No
1.00	1.00	1.00	1.00	Construction Inspection Supervisor	No
5.00	5.00	5.00	4.00	Construction Inspector 2	Yes
1.00	1.00	1.00	2.00	Construction Inspector 3	Yes
0.00	0.00	1.00	1.00	Development & Permitting Manager	No
1.90	2.00	1.00	0.00	Development Services Program Manager	No
0.10	0.00	1.00	1.00	Engineer	No
1.00	1.00	0.00	0.00	GIS Analyst	No
1.00	1.00	0.00	0.00	GIS Specialist	No
0.00	1.00	0.00	0.00	GIS Technician	No
2.00	2.00	2.00	2.00	Permits Technician 2	Yes
1.00	1.00	1.00	1.00	Permitting Supervisor	No
3.00	3.00	3.00	3.00	Sr Plan Reviewer	No
1.00	1.00	1.00	1.00	Technical Services Specialist 2	Yes
1.00	1.00	1.00	1.00	Technical Services Specialist 3	Yes
1.00	1.00	1.00	1.00	Inspection Program Manager	No
1.00	1.00	1.00	1.00	Plan Review Supervisor	No
1.00	0.00	4.00	4.00	Plan Review Technician 3	Yes
4.00	4.00	1.00	2.00	Planning Analyst	No
0.00	0.00	1.00	1.00	Planning Manager	No
0.00	0.00	1.00	1.00	Principal Planner	No
0.00	0.00	1.00	1.00	Sr Engineer	No
0.00	0.00	1.00	1.00	Sr Principal Planner	No
27.00	27.00	30.00	30.00	TOTAL PERSONNEL	
					<b>Operating</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Business Systems Analyst 2	No
1.00	1.00	1.00	1.00	Construction Inspection Supervisor	No
5.00	5.00	5.00	4.00	Construction Inspector 2	Yes
1.00	1.00	1.00	2.00	Construction Inspector 3	Yes
0.00	0.00	1.00	1.00	Development & Permitting Manager	No
1.80	1.80	0.80	0.00	Development Services Program Manager	No
0.00	0.00	1.00	1.00	Engineer	No
1.00	1.00	0.00	0.00	GIS Analyst	No
1.00	1.00	0.00	0.00	GIS Specialist	No
0.00	1.00	0.00	0.00	GIS Technician	No
2.00	2.00	2.00	2.00	Permits Technician 2	Yes
1.00	1.00	1.00	1.00	Permitting Supervisor	No
3.00	3.00	3.00	3.00	Sr Plan Reviewer	No
1.00	1.00	1.00	1.00	Technical Services Specialist 2	Yes
1.00	1.00	1.00	1.00	Technical Services Specialist 3	Yes
1.00	1.00	1.00	1.00	Inspection Program Manager	No
1.00	1.00	1.00	1.00	Plan Review Supervisor	No
1.00	0.00	4.00	4.00	Plan Review Technician 3	Yes
4.00	4.00	1.00	2.00	Planning Analyst	No
0.00	0.00	1.00	1.00	Planning Manager	No
0.00	0.00	1.00	1.00	Principal Planner	No
0.00	0.00	1.00	1.00	Sr Engineer	No
0.00	0.00	1.00	1.00	Sr Principal Planner	No
26.80	26.80	29.80	30.00	TOTAL PERSONNEL	
					<b>Capital</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Business Systems Analyst 2	No
0.00	0.00	0.00	0.00	Construction Inspection Supervisor	No
0.00	0.00	0.00	0.00	Construction Inspector 2	Yes
0.00	0.00	0.00	0.00	Construction Inspector 3	Yes
0.00	0.00	0.00	0.00	Development & Permitting Manager	No
0.10	0.20	0.20	0.00	Development Services Program Manager	No
0.10	0.00	0.00	0.00	Engineer	No
0.00	0.00	0.00	0.00	GIS Analyst	No
0.00	0.00	0.00	0.00	GIS Specialist	No
0.00	0.00	0.00	0.00	GIS Technician	No
0.00	0.00	0.00	0.00	Permits Technician 2	Yes
0.00	0.00	0.00	0.00	Permitting Supervisor	No
0.00	0.00	0.00	0.00	Sr Plan Reviewer	No
0.00	0.00	0.00	0.00	Technical Services Specialist 2	Yes
0.00	0.00	0.00	0.00	Technical Services Specialist 3	Yes
0.00	0.00	0.00	0.00	Inspection Program Manager	No
0.00	0.00	0.00	0.00	Plan Review Supervisor	No
0.00	0.00	0.00	0.00	Plan Review Technician 3	Yes
0.00	0.00	0.00	0.00	Planning Analyst	No
0.00	0.00	0.00	0.00	Planning Manager	No
0.00	0.00	0.00	0.00	Principal Planner	No
0.00	0.00	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Sr Principal Planner	No
0.20	0.20	0.20	0.00	TOTAL PERSONNEL	

**RUSD EXPENDITURE SUMMARY: Planning & Development Services | 8225**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
2,156,352	2,457,788	3,652,300	Wages & Other Pay	51100	3,804,100	0	0
126,052	11,222	0	Temporary	51130	4,000	0	0
18,364	28,995	6,000	Overtime	51140	18,000	0	0
0	0	5,000	Out of Class Straight Time	51170	0	0	0
1,101,508	1,226,134	1,892,800	Other Personnel Expenses	51600	1,964,000	0	0
0	0	4,500	Tuition Reimbursement	51761	2,000	0	0
3,563	4,750	4,500	Other Employee Allowances	51900	5,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
360	653	2,200	Mobile Computing Allowance	51915	400	0	0
<b>3,406,199</b>	<b>3,729,542</b>	<b>5,567,300</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>5,797,900</b>	<b>0</b>	<b>0</b>
367,607	137,172	150,000	Contracted Services	52205	153,000	0	0
1,400	0	0	Legal Services	52230	0	0	0
235,585	226,975	490,000	Professional Services	52240	475,000	0	0
5,629	7,619	10,000	Recording Fees	52250	10,000	0	0
2,084	2,000	2,500	Other Government Services	52270	2,500	0	0
691	1,050	500	Office Supplies	52305	500	0	0
312	0	0	Operating Supplies	52310	0	0	0
0	1,037	1,000	Small Tools	52350	1,000	0	0
0	0	500	Safety Equipment	52360	500	0	0
1,223	1,138	7,100	Dues & Memberships	52405	5,000	0	0
0	300	0	Books, Subscriptions & Publications	52410	0	0	0
425	453	1,000	Publication Notices	52430	1,000	0	0
1,808	4,839	8,000	Printing	52435	5,000	0	0
16,536	13,376	21,000	Fueling Contract	52475	21,000	0	0
4,859	5,212	16,400	Training & Education	52480	10,400	0	0
3,260	4,615	7,300	Travel Expense	52485	6,500	0	0
12,153	13,913	16,000	Fleet Charges	52486	14,000	0	0
1,297	268	500	Private Mileage	52487	500	0	0
71	971	2,300	Other Materials & Services	52495	0	0	0
0	0	700	Food Expenditures	52496	700	0	0
29,170	7,769	0	Bank Service Charge	52515	0	0	0
<b>684,109</b>	<b>428,706</b>	<b>734,800</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>706,600</b>	<b>0</b>	<b>0</b>
<b>4,090,308</b>	<b>4,158,249</b>	<b>6,302,100</b>	<b>TOTAL EXPENDITURE</b>		<b>6,504,500</b>	<b>0</b>	<b>0</b>

**RUSD POSITION AND SALARY EXPENSE:** Administration | 8201

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Chief Utility Relations Officer	No
0.00	0.00	1.00	1.00	Communications & Community Engagement Division Manager	No
1.00	1.00	1.00	1.00	Planning & Development Services Division Manager	No
1.00	1.00	0.00	0.00	Systems Planning Division Manager	No
1.00	0.00	0.00	0.00	Regional Planning Services Division Manager	No
3.00	2.00	3.00	3.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Chief Utility Relations Officer	No
0.00	0.00	1.00	1.00	Communications & Community Engagement Division Manager	No
0.85	0.85	0.85	0.85	Planning & Development Services Division Manager	No
0.85	0.85	0.00	0.00	Systems Planning Division Manager	No
1.00	0.00	0.00	0.00	Regional Planning Services Division Manager	No
2.70	1.70	2.85	2.85	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Chief Utility Relations Officer	No
0.00	0.00	0.00	0.00	Communications & Community Engagement Division Manager	No
0.15	0.15	0.15	0.15	Planning & Development Services Division Manager	No
0.15	0.15	0.00	0.00	Systems Planning Division Manager	No
0.00	0.00	0.00	0.00	Regional Planning Services Division Manager	No
0.30	0.30	0.15	0.15	TOTAL PERSONNEL	

**RUSD EXPENDITURE SUMMARY: Administration | 8201**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
344,455	332,823	653,500	Wages & Other Pay	51100	693,600	0	0
3,987	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
149,447	136,589	310,600	Other Personnel Expenses	51600	329,900	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	250	0	Other Employee Allowances	51900	0	0	0
0	0	6,000	Auto Allowance	51910	6,000	0	0
1,680	980	1,600	Mobile Computing Allowance	51915	1,600	0	0
499,569	470,641	971,700	PERSONNEL EXPENSE SUBTOTAL		1,031,100	0	0
1,500	(1,488)	0	Professional Services	52240	0	0	0
547,792	536,023	550,000	Other Government Services	52270	550,000	0	0
(8)	0	1,000	Office Supplies	52305	500	0	0
1,644	1,795	3,000	Dues & Memberships	52405	3,000	0	0
50	329	300	Books, Subscriptions & Publications	52410	300	0	0
85	1,864	2,100	Training & Education	52480	2,700	0	0
384	1,065	2,700	Travel Expense	52485	3,400	0	0
345	0	500	Private Mileage	52487	500	0	0
2,883	1,446	2,900	Other Materials & Services	52495	2,900	0	0
0	0	100	Food Expenditures	52496	1,600	0	0
554,675	541,034	562,600	MATERIALS & SERVICES SUBTOTAL		564,900	0	0
1,054,244	1,011,675	1,534,300	TOTAL EXPENDITURE		1,596,000	0	0

**RUSD POSITION AND SALARY EXPENSE:** Systems Planning | 8226

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	0.00	0.00	Engineer	No
0.00	0.00	0.00	0.00	Inspection Program Manager	No
1.00	1.00	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Water Resources Program Manager	No
1.00	1.00	0.00	0.00	Principal Planner	No
5.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.80	0.80	0.00	0.00	Engineer	No
0.00	0.00	0.00	0.00	Inspection Program Manager	No
0.75	0.75	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Water Resources Program Manager	No
1.00	1.00	0.00	0.00	Principal Planner	No
3.55	3.55	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.20	1.20	0.00	0.00	Engineer	No
0.00	0.00	0.00	0.00	Inspection Program Manager	No
0.25	0.25	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Water Resources Program Manager	No
0.00	0.00	0.00	0.00	Principal Planner	No
1.45	1.45	0.00	0.00	TOTAL PERSONNEL	

**RUSD EXPENDITURE SUMMARY: Systems Planning | 8226**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
567,004	400,601		0 Wages & Other Pay	51100	0	0	0
9,920	0		0 Temporary	51130	0	0	0
0	0		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
233,261	194,792		0 Other Personnel Expenses	51600	0	0	0
3,499	249		0 Tuition Reimbursement	51761	0	0	0
0	0		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
360	60		0 Mobile Computing Allowance	51915	0	0	0
814,044	595,702	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	31		0 Office Supplies	52305	0	0	0
1,747	621		0 Dues & Memberships	52405	0	0	0
183	0		0 Books, Subscriptions & Publications	52410	0	0	0
883	403		0 Fueling Contract	52475	0	0	0
4,472	5,015		0 Training & Education	52480	0	0	0
2,488	992		0 Travel Expense	52485	0	0	0
804	275		0 Private Mileage	52487	0	0	0
0	72		0 Other Materials & Services	52495	0	0	0
10,578	7,409	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
824,622	603,110	0	TOTAL EXPENDITURE		0	0	0





## Regulatory Affairs

Regulatory Affairs (RAD) conducts research and analyzes water quality data to track changes to water resources management conditions within the watershed, diagnose and resolve treatment issues, and ensure current and future permit compliance. Data and analyses are also used to help update and implement the Tualatin Total Maximum Daily Loads (TMDL). RAD performs monitoring and reporting to ensure permit compliance and provides input on the development of state and federal regulations. RAD includes Compliance Services, Environmental Services, and Laboratory Services.

There are no changes to the number of FTE in Regulatory Affairs compared to the FY 2025-26 Adopted Budget. One FTE is transferring from Compliance Services to Laboratory Services in RAD, but the change doesn't affect the department's overall FTE count.



## **Compliance Services**

Compliance Services ensures compliance with state and federal regulations while preserving public health and enhancing ecological resources in the basin through efficient use of public resources. The program offers technical, scientific, regulatory, and policy support, including analyzing environmental data for public and watershed health protection, implementing Tualatin River total maximum daily loads, and complying with CWS' National Pollutant Discharge Elimination System permit, which includes the Municipal Separate Storm Sewer System, and Air Contaminant Discharge permits. The program tracks, evaluates, and influences the development of state and federal environmental regulations to create future compliance pathways. Compliance Services also provides research priorities to Research & Innovation on watershed and river studies that help identify ways to optimize water quality, regulatory compliance, and watershed health.

## **Environmental Services**

Environmental Services implements the industrial pretreatment program in compliance with the federal Clean Water Act, including permitting and inspecting significant industrial discharges and managing hauled waste; fats, oils, and grease; local source control; and pollution prevention programs. Environmental Services serves as the Department of Environmental Quality agent for the industrial stormwater permitting and compliance program. The group investigates and responds to customer concerns and complaints about pollution entering waterways or conveyance systems.

## **Laboratory Services**

Laboratory Services is dedicated to providing data of known quality that supports compliance with permit requirements. The team of experienced scientists uses state-of-the-art technology and adheres to established methodologies and protocols for quality assurance and quality control to ensure the reliability, accuracy, and integrity of data sets. Beyond compliance, the team also provides a range of sampling, analytical, and research support to inform decision-making by all programs at CWS. Critically, the Laboratory plays a crucial role in developing innovative research technologies to optimize water resource recovery facility operations and protect people, ecosystems, and the Tualatin River Watershed. The Lab's support for water resource recovery facilities through data provision enables these facilities to optimize their operations and make sound decisions to protect people, ecosystems, and the Tualatin River Watershed.

**REGULATORY AFFAIRS: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	3,385,380	3,840,627	5,025,200	5,222,700	4%	197,500
Temporary	51130	161,709	61,175	137,000	35,000	-74%	(102,000)
Overtime	51140	40,870	32,852	47,100	52,100	11%	5,000
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	1,676,967	1,902,620	2,712,900	2,776,700	2%	63,800
Tuition Reimbursement	51761	1,636	3,336	12,000	10,000	-17%	(2,000)
Other Employee Allowances	51900	9,500	9,253	8,400	15,700	87%	7,300
Auto Allowance	51910	3,720	1,550	3,700	3,700	0%	0
Mobile Computing Allowance	51915	2,250	2,912	4,200	3,400	-19%	(800)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>5,282,032</b>	<b>5,854,325</b>	<b>7,950,500</b>	<b>8,119,300</b>	<b>2%</b>	<b>168,800</b>
Contracted Services	52205	337,508	217,667	279,000	364,000	30%	85,000
Professional Services	52240	738,819	1,038,493	965,800	1,454,300	51%	488,500
Laundry	52260	11,351	12,242	14,400	19,400	35%	5,000
Office Supplies	52305	1,533	822	3,000	3,000	0%	0
Operating Supplies	52310	27,763	24,692	26,000	26,000	0%	0
Tech & Scientific Supplies	52325	464,539	483,216	546,500	571,500	5%	25,000
Repair & Maintenance Supplies	52330	722	3,193	3,000	25,000	733%	22,000
Parts & Equipment	52340	8	0	0	0	0%	0
Small Tools	52350	513	856	2,000	2,000	0%	0
Safety Equipment	52360	4,686	5,629	12,000	14,000	17%	2,000
Uniforms	52365	1,064	372	1,000	3,000	200%	2,000
Postage & Freight	52375	33,346	18,041	18,700	18,700	0%	0
Dues & Memberships	52405	2,803	3,557	5,500	5,900	7%	400
Books, Subscriptions & Publications	52410	29	0	0	0	0%	0
Publication Notices	52430	0	561	1,000	1,000	0%	0
Printing	52435	723	2,159	7,000	0	-100%	(7,000)
Fueling Contract	52475	11,455	10,309	15,000	15,000	0%	0
Training & Education	52480	19,032	19,507	28,000	20,100	-28%	(7,900)
Travel Expense	52485	21,609	16,099	29,200	13,800	-53%	(15,400)
Fleet Charges	52486	10,950	4,696	8,500	12,000	41%	3,500
Private Mileage	52487	2,148	1,490	3,100	3,100	0%	0
Other Materials & Services	52495	4,232	820	900	0	-100%	(900)
Food Expenditures	52496	0	0	1,100	1,100	0%	0
Permits, Licenses & Fees	52500	497,616	407,571	468,700	576,600	23%	107,900
Repair & Maintenance Services	52610	361	16,971	15,000	25,000	67%	10,000
Non-vehicle Equipment Repair & Maintenance	52620	13,453	14,160	52,000	69,900	34%	17,900
Other Chemicals	52890	34	0	0	0	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>2,206,295</b>	<b>2,303,124</b>	<b>2,506,400</b>	<b>3,244,400</b>	<b>29%</b>	<b>738,000</b>
<b>TOTAL EXPENDITURE</b>		<b>7,488,327</b>	<b>8,157,449</b>	<b>10,456,900</b>	<b>11,363,700</b>	<b>9%</b>	<b>906,800</b>

**RAD POSITION AND SALARY EXPENSE:** Compliance Services | 8210

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Compliance Operations Manager	No
1.00	1.00	1.00	0.00	Data Management Analyst	No
1.00	1.00	1.00	1.00	Regulatory Affairs Director	No
1.00	1.00	1.00	1.00	Regulatory Affairs Services Manager	No
1.00	0.00	0.00	0.00	Operations Analyst 1	No
1.00	1.00	0.00	0.00	Water Resources Program Manager 3	No
5.00	5.00	0.00	0.00	Water Resources Analyst - Regulatory	No
0.00	0.00	4.00	4.00	Water Resources Analyst	No
10.00	9.00	8.00	7.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	1.00	1.00	Compliance Operations Manager	No
1.00	1.00	1.00	0.00	Data Management Analyst	No
1.00	1.00	1.00	1.00	Regulatory Affairs Director	No
1.00	1.00	1.00	1.00	Regulatory Affairs Services Manager	No
1.00	0.00	0.00	0.00	Operations Analyst 1	No
1.00	1.00	0.00	0.00	Water Resources Program Manager 3	No
5.00	5.00	0.00	0.00	Water Resources Analyst - Regulatory	No
0.00	0.00	4.00	4.00	Water Resources Analyst	No
10.00	9.00	8.00	7.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Compliance Operations Manager	No
0.00	0.00	0.00	0.00	Data Management Analyst	No
0.00	0.00	0.00	0.00	Regulatory Affairs Director	No
0.00	0.00	0.00	0.00	Regulatory Affairs Services Manager	No
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.00	0.00	0.00	Water Resources Program Manager 3	No
0.00	0.00	0.00	0.00	Water Resources Analyst - Regulatory	No
0.00	0.00	0.00	0.00	Water Resources Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**RAD EXPENDITURE SUMMARY: Compliance Services | 8210**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
620,011	690,140	1,222,800	Wages & Other Pay	51100	1,107,500	0	0
33,079	6,038	0	Temporary	51130	0	0	0
0	0	5,000	Overtime	51140	5,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
249,429	315,050	664,300	Other Personnel Expenses	51600	559,600	0	0
1,636	3,336	8,000	Tuition Reimbursement	51761	10,000	0	0
0	0	0	Other Employee Allowances	51900	300	0	0
3,720	1,550	3,700	Auto Allowance	51910	3,700	0	0
1,200	882	1,700	Mobile Computing Allowance	51915	0	0	0
909,075	1,016,996	1,905,500	PERSONNEL EXPENSE SUBTOTAL		1,686,100	0	0
5,083	2,384	0	Contracted Services	52205	7,000	0	0
719,800	1,028,650	958,300	Professional Services	52240	1,149,800	0	0
0	92	200	Office Supplies	52305	200	0	0
147	0	200	Postage & Freight	52375	200	0	0
619	639	1,800	Dues & Memberships	52405	1,800	0	0
29	0	0	Books, Subscriptions & Publications	52410	0	0	0
8,976	4,327	9,400	Training & Education	52480	3,600	0	0
9,100	8,404	17,700	Travel Expense	52485	7,600	0	0
1,232	735	1,500	Private Mileage	52487	1,500	0	0
2,546	755	900	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
497,356	407,191	468,100	Permits, Licenses & Fees	52500	576,000	0	0
1,244,886	1,453,176	1,458,300	MATERIALS & SERVICES SUBTOTAL		1,747,900	0	0
2,153,962	2,470,172	3,363,800	TOTAL EXPENDITURE		3,434,000	0	0

**RAD POSITION AND SALARY EXPENSE:** Environmental Services | 8212

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
10.00	10.00	10.00	10.00	Environmental Services Specialist 2	Yes
1.00	0.00	1.00	1.00	Environmental Services Supervisor	No
1.00	1.00	0.00	0.00	Environmental Services Manager	No
12.00	11.00	11.00	11.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
10.00	10.00	10.00	10.00	Environmental Services Specialist 2	Yes
0.00	0.00	1.00	1.00	Environmental Services Supervisor	No
1.00	1.00	0.00	0.00	Environmental Services Manager	No
11.00	11.00	11.00	11.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Environmental Services Specialist 2	Yes
0.00	0.00	0.00	0.00	Environmental Services Supervisor	No
0.00	0.00	0.00	0.00	Environmental Services Manager	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**RAD EXPENDITURE SUMMARY: Environmental Services | 8212**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
820,197	942,030	1,213,200	Wages & Other Pay	51100	1,280,500	0	0
11,965	0	70,000	Temporary	51130	35,000	0	0
943	1,147	5,000	Overtime	51140	5,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
414,067	450,231	652,300	Other Personnel Expenses	51600	673,500	0	0
0	0	4,000	Tuition Reimbursement	51761	0	0	0
4,125	3,500	2,600	Other Employee Allowances	51900	3,000	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	0	Mobile Computing Allowance	51915	0	0	0
1,251,296	1,396,908	1,947,100	PERSONNEL EXPENSE SUBTOTAL		1,997,000	0	0
9,604	36,805	49,000	Contracted Services	52205	49,000	0	0
8,063	0	5,000	Professional Services	52240	2,000	0	0
0	122	0	Laundry	52260	5,000	0	0
335	37	300	Office Supplies	52305	300	0	0
468	31	1,000	Operating Supplies	52310	1,000	0	0
1,577	1,598	3,000	Tech & Scientific Supplies	52325	3,000	0	0
513	229	1,000	Small Tools	52350	1,000	0	0
0	0	2,000	Safety Equipment	52360	2,000	0	0
0	300	0	Uniforms	52365	2,000	0	0
128	0	500	Postage & Freight	52375	500	0	0
1,275	2,077	2,500	Dues & Memberships	52405	2,500	0	0
0	561	1,000	Publication Notices	52430	1,000	0	0
723	2,159	7,000	Printing	52435	0	0	0
2,771	2,491	3,000	Fueling Contract	52475	3,000	0	0
4,382	6,744	13,000	Training & Education	52480	7,900	0	0
3,708	4,434	8,400	Travel Expense	52485	4,300	0	0
4,181	923	2,500	Fleet Charges	52486	5,000	0	0
464	453	1,000	Private Mileage	52487	1,000	0	0
440	35	0	Other Materials & Services	52495	0	0	0
0	0	300	Food Expenditures	52496	300	0	0
38,631	58,999	100,500	MATERIALS & SERVICES SUBTOTAL		90,800	0	0
1,289,928	1,455,906	2,047,600	TOTAL EXPENDITURE		2,087,800	0	0

**RAD POSITION AND SALARY EXPENSE:** Laboratory Services | 8232

<b>Total</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	SALARY GRADE	REPRESENTED
1.00	1.00	1.00	1.00	Laboratory Manager	9	No
14.00	14.00	14.00	14.00	Laboratory Specialist 2	5	Yes
1.00	2.00	0.00	0.00	Lab Systems & QA/QC Coord	7	No
0.00	0.00	1.00	1.00	Lab Systems & QA/QC Analyst	8	No
0.00	0.00	1.00	1.00	Lab Systems & QA/QC Manager	9	No
6.00	6.00	6.00	6.00	Sr Laboratory Specialist	6	Yes
1.00	0.00	0.00	0.00	Laboratory Services Manager	8	No
0.00	1.00	1.00	2.00	Laboratory Supervisor	8	No
23.00	24.00	24.00	25.00	TOTAL PERSONNEL		
<b>Operating</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	SALARY GRADE	REPRESENTED
1.00	1.00	1.00	1.00	Laboratory Manager	9	No
14.00	14.00	14.00	14.00	Laboratory Specialist 2	5	Yes
1.00	2.00	0.00	0.00	Lab Systems & QA/QC Coord	7	No
0.00	0.00	1.00	1.00	Lab Systems & QA/QC Analyst	8	No
0.00	0.00	1.00	1.00	Lab Systems & QA/QC Manager	9	No
6.00	6.00	6.00	6.00	Sr Laboratory Specialist	6	Yes
1.00	0.00	0.00	0.00	Laboratory Services Manager	8	No
1.00	1.00	1.00	2.00	Laboratory Supervisor	8	No
24.00	24.00	24.00	25.00	TOTAL PERSONNEL		
<b>Capital</b>						
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	SALARY GRADE	REPRESENTED
0.00	0.00	0.00	0.00	Laboratory Manager	9	No
0.00	0.00	0.00	0.00	Laboratory Specialist 2	5	Yes
0.00	0.00	0.00	0.00	Lab Systems & QA/QC Coord	7	No
0.00	0.00	0.00	0.00	Lab Systems & QA/QC Analyst	8	No
0.00	0.00	0.00	0.00	Lab Systems & QA/QC Manager	9	No
0.00	0.00	0.00	0.00	Sr Laboratory Specialist	6	Yes
0.00	0.00	0.00	0.00	Laboratory Services Manager	8	No
0.00	0.00	0.00	0.00	Laboratory Supervisor	8	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL		

**RAD EXPENDITURE SUMMARY: Laboratory Services | 8232**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,945,172	2,208,457	2,589,200	Wages & Other Pay	51100	2,834,700	0	0
116,666	55,137	67,000	Temporary	51130	0	0	0
39,927	31,705	37,100	Overtime	51140	42,100	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
1,013,471	1,137,339	1,396,300	Other Personnel Expenses	51600	1,543,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
5,375	5,753	5,800	Other Employee Allowances	51900	12,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
1,050	2,030	2,500	Mobile Computing Allowance	51915	3,400	0	0
<b>3,121,661</b>	<b>3,440,421</b>	<b>4,097,900</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>4,436,200</b>	<b>0</b>	<b>0</b>
322,821	178,478	230,000	Contracted Services	52205	308,000	0	0
10,957	9,843	2,500	Professional Services	52240	302,500	0	0
11,351	12,120	14,400	Laundry	52260	14,400	0	0
1,198	693	2,500	Office Supplies	52305	2,500	0	0
27,295	24,660	25,000	Operating Supplies	52310	25,000	0	0
462,962	481,618	543,500	Tech & Scientific Supplies	52325	568,500	0	0
722	3,193	3,000	Repair & Maintenance Supplies	52330	25,000	0	0
8	0	0	Parts & Equipment	52340	0	0	0
0	627	1,000	Small Tools	52350	1,000	0	0
4,686	5,629	10,000	Safety Equipment	52360	12,000	0	0
1,064	72	1,000	Uniforms	52365	1,000	0	0
33,070	18,041	18,000	Postage & Freight	52375	18,000	0	0
909	841	1,200	Dues & Memberships	52405	1,600	0	0
8,684	7,819	12,000	Fueling Contract	52475	12,000	0	0
5,674	8,436	5,600	Training & Education	52480	8,600	0	0
8,801	3,262	3,100	Travel Expense	52485	1,900	0	0
6,769	3,774	6,000	Fleet Charges	52486	7,000	0	0
453	303	600	Private Mileage	52487	600	0	0
1,246	30	0	Other Materials & Services	52495	0	0	0
0	0	600	Food Expenditures	52496	600	0	0
260	380	600	Permits, Licenses & Fees	52500	600	0	0
361	16,971	15,000	Repair & Maintenance Services	52610	25,000	0	0
13,453	14,160	52,000	Non-vehicle Equipment Repair & Maintenance	52620	69,900	0	0
<b>922,777</b>	<b>790,949</b>	<b>947,600</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>1,405,700</b>	<b>0</b>	<b>0</b>
<b>4,044,438</b>	<b>4,231,370</b>	<b>5,045,500</b>	<b>TOTAL EXPENDITURE</b>		<b>5,841,900</b>	<b>0</b>	<b>0</b>





## **Engineering Services Functional Area**

Clean Water Services has one department in the Engineering Services functional area — Water Engineering & Technology. The group is responsible for capital project planning, capital project delivery, research and innovation, and reuse.

**ENGINEERING SERVICES: Functional Area and WET Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	0	2,433,388	7,599,500	7,216,100	-5%	(383,400)
Temporary	51130	0	423,954	351,000	370,400	6%	19,400
Overtime	51140	0	45,815	62,000	58,500	-6%	(3,500)
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	0	335,006	3,392,000	3,085,700	-9%	(306,300)
Tuition Reimbursement	51761	0	0	6,600	6,600	0%	0
Other Employee Allowances	51900	0	7,250	11,400	14,100	24%	2,700
Auto Allowance	51910	0	5,580	3,700	11,500	211%	7,800
Mobile Computing Allowance	51915	0	23,168	37,000	27,800	-25%	(9,200)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		0	3,274,160	11,463,200	10,790,700	-6%	(672,500)
Electricity	52110	0	22,666	16,400	16,400	0%	0
Natural Gas	52130	0	126	3,000	3,000	0%	0
Contracted Services	52205	0	99,174	1,679,500	1,434,000	-15%	(245,500)
Engineering Services	52210	0	85,652	255,000	225,000	-12%	(30,000)
Landscape Services	52215	0	0	50,000	595,000	1090%	545,000
Professional Services	52240	0	20,223	400,000	345,000	-14%	(55,000)
Laundry	52260	0	1,281	7,100	3,000	-58%	(4,100)
Other Government Services	52270	0	1,055	1,200	0	-100%	(1,200)
Office Supplies	52305	0	239	5,000	4,500	-10%	(500)
Operating Supplies	52310	0	24,876	334,000	364,500	9%	30,500
Tech & Scientific Supplies	52325	0	88,655	242,000	254,000	5%	12,000
Repair & Maintenance Supplies	52330	0	85	9,300	4,800	-48%	(4,500)
Construction & Building Supplies	52335	0	45	10,000	10,000	0%	0
Small Tools	52350	0	3,174	17,700	19,200	8%	1,500
Safety Equipment	52360	0	57	2,500	2,500	0%	0
Uniforms	52365	0	0	300	0	-100%	(300)
Postage & Freight	52375	0	1,416	14,800	4,300	-71%	(10,500)
Computer Equipment Expensed	52385	0	0	500	0	-100%	(500)
Dues & Memberships	52405	0	11,988	22,000	19,500	-11%	(2,500)
Books, Subscriptions & Publications	52410	0	1,732	8,900	6,000	-33%	(2,900)
Software Licenses & Support	52425	0	3,500	2,000	20,000	900%	18,000
Publication Notices	52430	0	9,367	0	0	0%	0
Printing	52435	0	148	700	700	0%	0
Fueling Contract	52475	0	6,575	409,300	409,700	0%	400
Training & Education	52480	0	53,105	75,800	48,100	-37%	(27,700)
Travel Expense	52485	0	85,963	57,000	100,600	76%	43,600
Fleet Charges	52486	0	3,471	13,000	19,000	46%	6,000
Private Mileage	52487	0	23,628	37,500	36,500	-3%	(1,000)
Other Materials & Services	52495	0	26,300	3,800	3,800	0%	0
Food Expenditures	52496	0	0	2,200	1,900	-14%	(300)
Permits, Licenses & Fees	52500	0	240	2,300	1,000	-57%	(1,300)
Equipment Rental	52605	0	0	15,000	10,000	-33%	(5,000)
Repair & Maintenance Services	52610	0	875	0	0	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		0	575,614	3,697,800	3,962,000	7%	264,200
<b>TOTAL EXPENDITURE</b>		0	3,849,774	15,161,000	14,752,700	-3%	(408,300)



## Water Engineering & Technology

Water Engineering & Technology (WET) is responsible for integrating capital project planning, capital project delivery, research and innovation, and reuse. The department includes Construction & Engineering Technical Services, Conveyance Engineering, Research & Innovation, Reuse, Treatment Plant Services Engineering, and Administration.

As part of organizational structural changes, the Capital Planning program is being dissolved, with the work being moved to the new Infrastructure Asset Management program in Water Resource Recovery Operations & Services (WRRD) and to the Conveyance Engineering and Treatment Plant Services Engineering programs in WET.

The FY 2026-27 budget includes a reduction of eight FTE in WET compared to the FY 2025-26 Adopted Budget.



- Existing FTE transferring out of WET:
  - One FTE from Research & Innovation to Durham Operations in WRRD.
  - One FTE from Administration to the new Infrastructure Asset Management program in WRRD.
  - Three FTE from Capital Planning to Infrastructure Asset Management in WRRD.
  - Three FTE from Treatment Plant Services Engineering to Infrastructure Asset Management in WRRD.
- Several changes involve transferring FTE between programs in WET and don't affect the department's overall FTE count.
  - Two FTE from Research & Innovation to Administration.
  - Two FTE Treatment Plant Services Engineering to Administration.
  - One FTE from Reuse to Administration.
  - Four FTE from Capital Planning to Conveyance Engineering.
  - One FTE from Capital Planning to Treatment Plant Services Engineering.

### **Construction & Engineering Technical Services**

Construction & Engineering Technical Services directly manages construction work to ensure CWS capital improvement projects are built safely and promptly, follow applicable codes and permits, are consistent with technical plans and specifications, and are delivered within industry-accepted budget metrics. The team accomplishes these objectives by minimizing adverse impacts or outcomes to residents, businesses, and the public. The team's work delivers sustainable public infrastructure that protects public health, safety, water quality, and natural resources, and directly promotes core values of responsible natural stewardship and financial accountability.

### **Conveyance Engineering Services**

Conveyance Engineering delivers capital projects that address the needs of the sanitary, reuse, and stormwater conveyance systems. This ensures urbanized Washington County has sufficient capacity to grow and thrive, and that CWS is meeting its thermal compliance strategy with recycled water. Projects are delivered in coordination with stakeholders, including other CWS departments, partner cities, and government agencies.

### **Research & Innovation**

Research & Innovation serves CWS, the Tualatin River Watershed, and the community by developing advanced methods, practical technologies, and data-driven solutions to meet regulatory challenges, optimize operations, and improve the quality of CWS services. R&I provides leadership in the water industry through transformative partnerships, creative and cost-effective solutions, and impactful science communications.

## **Reuse**

Reuse provides resource recovery of outputs from the water resource recovery facilities. Solids removed from the water resource recovery facilities are stabilized and converted to Class B biosolids, which are land-applied as a beneficial agricultural soil amendment. During the summer, approximately 83 million gallons of effluent are utilized for urban Class A reuse water irrigation. The Fernhill Natural Treatment System cools the effluent from the Forest Grove Water Resource Recovery Facility while enhancing valuable wetland habitat before discharge to the Tualatin River. The group is developing a composting program to divert organic waste from landfill disposal, produce a beneficial soil amendment, and reduce greenhouse gas emissions. The group is also developing thermal management strategies for NPDES permit compliance, such as aquifer storage and recovery.

## **Treatment Plant Services Engineering**

Treatment Plant Services provides engineering services for the capital delivery of water resource recovery facilities, occupied building projects, and asset management projects. The program is responsible for the standardization, planning, design, construction, and operational handoff for upgrades needed to address near and long-term wastewater treatment capacity, regulatory compliance, and occupied buildings.

## **Administration**

Administration includes the senior management for the department who provide general and fiscal management of the department's programs.

**WATER ENGINEERING & TECH POSITION AND SALARY EXPENSE:** Construction & Engineering Technical Services | 8404

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	3.00	3.00	3.00	Construction Coordinator	No
0.00	2.00	2.00	2.00	Construction Inspector 3	No
0.00	1.00	0.00	0.00	Engineering Project Coordinator	No
0.00	1.00	0.00	0.00	Engineering Technician 3	No
0.00	1.00	0.00	0.00	Field Engineer	Yes
0.00	2.00	2.00	2.00	Principal Engineer	No
0.00	10.00	7.00	7.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.50	0.50	0.50	Construction Coordinator	No
0.00	0.50	0.50	0.50	Construction Inspector 3	Yes
0.00	0.40	0.00	0.00	Engineering Project Coordinator	No
0.00	0.60	0.00	0.00	Engineering Technician 3	Yes
0.00	0.40	0.00	0.00	Field Engineer	No
0.00	0.50	0.50	0.50	Principal Engineer	No
0.00	2.90	1.50	1.50	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	2.50	2.50	2.50	Construction Coordinator	No
0.00	1.50	1.50	1.50	Construction Inspector 3	No
0.00	0.60	0.00	0.00	Engineering Project Coordinator	No
0.00	0.40	0.00	0.00	Engineering Technician 3	No
0.00	0.60	0.00	0.00	Field Engineer	No
0.00	1.50	1.50	1.50	Principal Engineer	No
0.00	7.10	5.50	5.50	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Construction & Engineering Technical Services | 8404**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	447,436	549,100	Wages & Other Pay	51100	525,600	0	0
0	0	0	Temporary	51130	0	0	0
0	43,633	50,000	Overtime	51140	50,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	29,910	246,000	Other Personnel Expenses	51600	218,400	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	2,250	1,500	Other Employee Allowances	51900	1,800	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	4,898	3,200	Mobile Computing Allowance	51915	3,200	0	0
0	528,127	849,800	PERSONNEL EXPENSE SUBTOTAL		799,000	0	0
0	0	5,000	Professional Services	52240	3,000	0	0
0	0	1,000	Office Supplies	52305	500	0	0
0	775	1,000	Operating Supplies	52310	1,000	0	0
0	0	1,000	Small Tools	52350	1,000	0	0
0	0	500	Safety Equipment	52360	500	0	0
0	0	500	Postage & Freight	52375	500	0	0
0	605	2,000	Dues & Memberships	52405	2,000	0	0
0	0	500	Books, Subscriptions & Publications	52410	500	0	0
0	0	500	Printing	52435	500	0	0
0	1,269	5,700	Training & Education	52480	3,600	0	0
0	2,627	200	Travel Expense	52485	1,800	0	0
0	3,758	7,000	Private Mileage	52487	7,000	0	0
0	0	800	Other Materials & Services	52495	800	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	9,034	25,900	MATERIALS & SERVICES SUBTOTAL		22,900	0	0
0	537,160	875,700	TOTAL EXPENDITURE		821,900	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE:** Conveyance Engineering | 8405

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.00	1.00	1.00	Associate Engineer	No
0.00	1.00	0.00	0.00	Engineer	No
0.00	2.00	2.00	2.00	Principal Engineer	No
0.00	0.00	0.00	1.00	Program Manager 3	No
0.00	0.00	0.00	1.00	Project Manager 2	No
0.00	0.00	0.00	1.00	Project Manager 3	No
0.00	0.00	0.00	1.00	Sr Easement Acquisition Specialist	No
0.00	3.00	3.00	2.00	Sr Engineer	No
0.00	7.00	6.00	9.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.40	0.40	0.40	Associate Engineer	No
0.00	0.50	0.00	0.00	Engineer	No
0.00	0.95	0.95	0.95	Principal Engineer	No
0.00	0.00	0.00	1.00	Program Manager 3	No
0.00	0.00	0.00	0.50	Project Manager 2	No
0.00	0.00	0.00	0.50	Project Manager 3	No
0.00	0.00	0.00	1.00	Sr Easement Acquisition Specialist	No
0.00	1.10	1.10	1.00	Sr Engineer	No
0.00	2.95	2.45	5.35	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.60	0.60	0.60	Associate Engineer	No
0.00	0.50	0.00	0.00	Engineer	No
0.00	1.05	1.05	1.05	Principal Engineer	No
0.00	0.00	0.00	0.00	Program Manager 3	No
0.00	0.00	0.00	0.50	Project Manager 2	No
0.00	0.00	0.00	0.50	Project Manager 3	No
0.00	0.00	0.00	0.00	Sr Easement Acquisition Specialist	No
0.00	1.90	1.90	1.00	Sr Engineer	No
0.00	4.05	3.55	3.65	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Conveyance Engineering | 8405**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	221,368	437,200	Wages & Other Pay	51100	591,800	0	0
0	(14,459)	0	Temporary	51130	0	0	0
0	891	5,000	Overtime	51140	1,500	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	16,028	158,500	Other Personnel Expenses	51600	99,500	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	1,250	900	Other Employee Allowances	51900	1,800	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	2,790	2,800	Mobile Computing Allowance	51915	3,600	0	0
0	227,868	604,400	PERSONNEL EXPENSE SUBTOTAL		698,200	0	0
0	358	400	Electricity	52110	400	0	0
0	3,000	5,000	Contracted Services	52205	0	0	0
0	0	2,500	Professional Services	52240	0	0	0
0	1,055	1,200	Other Government Services	52270	0	0	0
0	0	200	Office Supplies	52305	200	0	0
0	0	0	Operating Supplies	52310	1,500	0	0
0	0	800	Repair & Maintenance Supplies	52330	800	0	0
0	19	0	Construction & Building Supplies	52335	0	0	0
0	1,430	2,500	Small Tools	52350	500	0	0
0	0	500	Postage & Freight	52375	500	0	0
0	0	500	Computer Equipment Expensed	52385	0	0	0
0	2,810	3,500	Dues & Memberships	52405	3,500	0	0
0	0	500	Books, Subscriptions & Publications	52410	500	0	0
0	1,678	0	Publication Notices	52430	0	0	0
0	0	200	Printing	52435	200	0	0
0	5,260	6,000	Fueling Contract	52475	6,000	0	0
0	5,624	7,300	Training & Education	52480	8,600	0	0
0	5,377	1,400	Travel Expense	52485	8,700	0	0
0	751	1,000	Fleet Charges	52486	3,000	0	0
0	2,468	2,500	Private Mileage	52487	2,500	0	0
0	1,067	1,000	Other Materials & Services	52495	1,000	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	0	0	Permits, Licenses & Fees	52500	1,000	0	0
0	30,897	37,200	MATERIALS & SERVICES SUBTOTAL		39,100	0	0
0	258,764	641,600	TOTAL EXPENDITURE		737,300	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE: Research & Innovation | 8401**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Associate Engineer	
0.00	2.00	2.00	3.00	Operations Analyst 1	No
0.00	2.00	2.00	1.00	Operations Analyst 2	No
0.00	4.00	4.00	3.00	Operations Specialist	No
0.00	2.00	1.00	1.00	Sr Engineer	No
0.00	1.00	1.00	1.00	Principal Engineer	No
0.00	2.00	1.00	1.00	Principal Engineer-Process	No
0.00	2.00	2.00	2.00	Sr Operations Analyst	No
0.00	1.00	1.00	1.00	Sr Research Program Manager	No
0.00	1.00	1.00	1.00	Water Resources Analyst	No
0.00	0.00	2.00	0.00	Research & Innovation Division Manager	No
0.00	0.00	1.00	0.00	Engineering Project Coordinator	No
0.00	17.00	18.00	15.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Associate Engineer	
0.00	0.80	0.80	1.20	Operations Analyst 1	No
0.00	1.00	1.00	0.50	Operations Analyst 2	No
0.00	1.95	1.95	1.00	Operations Specialist	No
0.00	0.60	0.30	0.30	Sr Engineer	No
0.00	0.80	0.80	0.80	Principal Engineer	No
0.00	0.70	0.35	0.35	Principal Engineer-Process	No
0.00	0.80	0.80	0.80	Sr Operations Analyst	No
0.00	0.90	0.90	0.90	Sr Research Program Manager	No
0.00	1.00	1.00	1.00	Water Resources Analyst	No
0.00	0.00	2.00	0.00	Research & Innovation Division Manager	No
0.00	0.00	1.00	0.00	Engineering Project Coordinator	No
0.00	8.55	10.90	7.85	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Associate Engineer	
0.00	1.20	1.20	1.80	Operations Analyst 1	No
0.00	1.00	1.00	0.50	Operations Analyst 2	No
0.00	2.05	2.05	2.00	Operations Specialist	No
0.00	1.40	0.70	0.70	Sr Engineer	No
0.00	0.20	0.20	0.20	Principal Engineer	No
0.00	1.30	0.65	0.65	Principal Engineer-Process	No
0.00	1.20	1.20	1.20	Sr Operations Analyst	No
0.00	0.10	0.10	0.10	Sr Research Program Manager	No
0.00	0.00	0.00	0.00	Water Resources Analyst	No
0.00	0.00	0.00	0.00	Research & Innovation Division Manager	No
0.00	0.00	0.00	0.00	Engineering Project Coordinator	No
0.00	8.45	7.10	7.15	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Research & Innovation | 8401**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	912,237	1,381,700	Wages & Other Pay	51100	966,400	0	0
0	335,844	316,000	Temporary	51130	278,400	0	0
0	1,290	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	250,015	566,000	Other Personnel Expenses	51600	382,000	0	0
0	0	6,600	Tuition Reimbursement	51761	6,600	0	0
0	1,500	900	Other Employee Allowances	51900	2,100	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	8,900	7,600	Mobile Computing Allowance	51915	3,200	0	0
0	1,509,786	2,278,800	PERSONNEL EXPENSE SUBTOTAL		1,638,700	0	0
0	96,174	182,000	Contracted Services	52205	34,000	0	0
0	0	0	Engineering Services	52210	225,000	0	0
0	20,223	220,000	Professional Services	52240	232,000	0	0
0	1,281	2,100	Laundry	52260	3,000	0	0
0	124	300	Office Supplies	52305	300	0	0
0	20,013	17,500	Operating Supplies	52310	17,500	0	0
0	88,655	242,000	Tech & Scientific Supplies	52325	254,000	0	0
0	85	0	Repair & Maintenance Supplies	52330	0	0	0
0	1,744	1,500	Small Tools	52350	5,000	0	0
0	57	0	Safety Equipment	52360	0	0	0
0	1,343	12,500	Postage & Freight	52375	2,500	0	0
0	3,878	4,500	Dues & Memberships	52405	4,500	0	0
0	192	5,000	Books, Subscriptions & Publications	52410	5,000	0	0
0	3,500	2,000	Software Licenses & Support	52425	20,000	0	0
0	148	0	Printing	52435	0	0	0
0	891	800	Fueling Contract	52475	1,200	0	0
0	28,522	22,700	Training & Education	52480	16,000	0	0
0	63,724	26,300	Travel Expense	52485	38,400	0	0
0	1,623	2,000	Fleet Charges	52486	2,000	0	0
0	11,514	15,000	Private Mileage	52487	15,000	0	0
0	24,068	1,000	Other Materials & Services	52495	1,000	0	0
0	0	500	Food Expenditures	52496	400	0	0
0	875	0	Repair & Maintenance Services	52610	0	0	0
0	368,632	757,700	MATERIALS & SERVICES SUBTOTAL		876,800	0	0
0	1,878,418	3,036,500	TOTAL EXPENDITURE		2,515,500	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE:** Reuse | 8407

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Biosolids Program Manager	No
0.00	0.00	2.00	2.00	Landscape Specialist 2	Yes
0.00	0.00	1.00	0.00	Operations Analyst 2	No
0.00	0.00	1.00	0.00	Reuse Manager	No
0.00	0.00	1.00	1.00	Sr Landscape Specialist	Yes
0.00	0.00	1.00	0.00	Water Resources Analyst	No
0.00	0.00	0.00	1.00	Water Resources Program Manager	No
0.00	0.00	6.00	5.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Biosolids Program Manager	No
0.00	0.00	1.40	1.40	Landscape Specialist 2	Yes
0.00	0.00	0.60	0.00	Operations Analyst 2	No
0.00	0.00	1.00	0.00	Reuse Manager	No
0.00	0.00	0.75	0.75	Sr Landscape Specialist	Yes
0.00	0.00	0.60	0.00	Water Resources Analyst	No
0.00	0.00	0.00	0.50	Water Resources Program Manager	No
0.00	0.00	4.35	3.65	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Biosolids Program Manager	No
0.00	0.00	0.60	0.60	Landscape Specialist 2	Yes
0.00	0.00	0.40	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Reuse Manager	No
0.00	0.00	0.25	0.25	Sr Landscape Specialist	Yes
0.00	0.00	0.40	0.00	Water Resources Analyst	No
0.00	0.00	0.00	0.50	Water Resources Program Manager	No
0.00	0.00	1.65	1.35	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Reuse | 8407**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	648,700	Wages & Other Pay	51100	474,000	0	0
0	0	0	Temporary	51130	92,000	0	0
0	0	2,000	Overtime	51140	2,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	0	329,600	Other Personnel Expenses	51600	221,100	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	0	900	Other Employee Allowances	51900	1,200	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	0	3,200	Mobile Computing Allowance	51915	2,000	0	0
0	0	984,400	PERSONNEL EXPENSE SUBTOTAL		792,300	0	0
0	0	1,400,000	Contracted Services	52205	1,400,000	0	0
0	0	50,000	Landscape Services	52215	595,000	0	0
0	0	25,000	Professional Services	52240	0	0	0
0	0	1,000	Office Supplies	52305	1,000	0	0
0	0	20,000	Operating Supplies	52310	344,500	0	0
0	0	4,000	Repair & Maintenance Supplies	52330	4,000	0	0
0	0	10,000	Construction & Building Supplies	52335	10,000	0	0
0	0	12,000	Small Tools	52350	12,000	0	0
0	0	1,500	Safety Equipment	52360	1,500	0	0
0	0	3,000	Dues & Memberships	52405	3,000	0	0
0	0	400,000	Fueling Contract	52475	400,000	0	0
0	0	4,100	Training & Education	52480	2,100	0	0
0	0	6,000	Travel Expense	52485	5,800	0	0
0	0	8,000	Fleet Charges	52486	10,000	0	0
0	0	5,000	Private Mileage	52487	5,000	0	0
0	0	500	Other Materials & Services	52495	500	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	0	15,000	Equipment Rental	52605	10,000	0	0
0	0	1,965,300	MATERIALS & SERVICES SUBTOTAL		2,804,600	0	0
0	0	2,949,700	TOTAL EXPENDITURE		3,596,900	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE: Treatment Plant Services Engineering | 8406**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	2.00	1.00	1.00	Engineer	No
0.00	4.00	5.00	6.00	Principal Engineer	No
0.00	0.00	1.00	1.00	Associate Engineer	No
0.00	0.00	1.00	1.00	Control Systems Automation Manager	No
0.00	0.00	2.00	0.00	Engineering Division Manager	No
0.00	0.00	1.00	1.00	Engineering Project Coordinator	No
0.00	0.00	2.00	0.00	Engineering Technician	Yes
0.00	0.00	0.00	2.00	Engineering Technican 3	Yes
0.00	0.00	1.00	1.00	Field Engineer	No
0.00	0.00	3.00	3.00	Field Engineer - Automation and Controls	No
0.00	0.00	1.00	1.00	Field Engineer - Inspection	No
0.00	0.00	4.00	5.00	Sr Engineer	No
0.00	0.00	3.00	3.00	Sr Field Engineer	No
0.00	0.00	2.00	0.00	Storekeeper 2	Yes
0.00	0.00	1.00	0.00	Program Manager 3	No
0.00	6.00	28.00	25.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.90	0.35	0.35	Engineer	No
0.00	0.90	1.40	2.00	Principal Engineer	No
0.00	0.00	1.00	1.00	Associate Engineer	No
0.00	0.00	1.00	1.00	Control Systems Automation Manager	No
0.00	0.00	0.50	0.00	Engineering Division Manager	No
0.00	0.00	0.30	0.30	Engineering Project Coordinator	No
0.00	0.00	1.15	0.00	Engineering Technician	Yes
0.00	0.00	0.00	1.15	Engineering Technican 3	Yes
0.00	0.00	1.00	1.00	Field Engineer	No
0.00	0.00	3.00	3.00	Field Engineer - Automation and Controls	No
0.00	0.00	0.80	0.80	Field Engineer - Inspection	No
0.00	0.00	2.55	3.00	Sr Engineer	No
0.00	0.00	0.90	0.90	Sr Field Engineer	No
0.00	0.00	2.00	0.00	Storekeeper 2	Yes
0.00	0.00	0.20	0.00	Program Manager 3	No
0.00	1.80	16.15	14.50	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.10	0.65	0.65	Engineer	No
0.00	3.10	3.60	4.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Associate Engineer	No
0.00	0.00	0.00	0.00	Control Systems Automation Manager	No
0.00	0.00	1.50	0.00	Engineering Division Manager	No
0.00	0.00	0.70	0.70	Engineering Project Coordinator	No
0.00	0.00	0.85	0.00	Engineering Technician	Yes
0.00	0.00	0.00	0.85	Engineering Technican 3	Yes
0.00	0.00	0.00	0.00	Field Engineer	No
0.00	0.00	0.00	0.00	Field Engineer - Automation and Controls	No
0.00	0.00	0.20	0.20	Field Engineer - Inspection	No
0.00	0.00	1.45	2.00	Sr Engineer	No
0.00	0.00	2.10	2.10	Sr Field Engineer	No
0.00	0.00	0.00	0.00	Storekeeper 2	Yes
0.00	0.00	0.80	0.00	Program Manager 3	No
0.00	4.20	11.85	10.50	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Treatment Plant Services Engineering | 8406**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	84,857	3,145,100	Wages & Other Pay	51100	2,834,800	0	0
0	39,294	35,000	Temporary	51130	0	0	0
0	0	5,000	Overtime	51140	5,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	(64,735)	1,560,200	Other Personnel Expenses	51600	1,401,800	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	1,500	6,600	Other Employee Allowances	51900	4,800	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	1,505	10,400	Mobile Computing Allowance	51915	8,800	0	0
0	62,421	4,762,300	PERSONNEL EXPENSE SUBTOTAL		4,255,200	0	0
0	22,308	16,000	Electricity	52110	16,000	0	0
0	126	3,000	Natural Gas	52130	3,000	0	0
0	0	92,500	Contracted Services	52205	0	0	0
0	0	42,500	Professional Services	52240	110,000	0	0
0	0	5,000	Laundry	52260	0	0	0
0	67	2,500	Office Supplies	52305	2,500	0	0
0	3,728	295,000	Operating Supplies	52310	0	0	0
0	0	4,500	Repair & Maintenance Supplies	52330	0	0	0
0	26	0	Construction & Building Supplies	52335	0	0	0
0	0	700	Small Tools	52350	700	0	0
0	0	500	Safety Equipment	52360	500	0	0
0	0	300	Uniforms	52365	0	0	0
0	0	300	Postage & Freight	52375	300	0	0
0	2,360	3,500	Dues & Memberships	52405	3,500	0	0
0	1,540	2,400	Books, Subscriptions & Publications	52410	0	0	0
0	3,033	0	Publication Notices	52430	0	0	0
0	425	2,500	Fueling Contract	52475	2,500	0	0
0	8,864	15,000	Training & Education	52480	2,400	0	0
0	5,525	6,000	Travel Expense	52485	7,600	0	0
0	1,097	2,000	Fleet Charges	52486	4,000	0	0
0	3,585	5,000	Private Mileage	52487	5,000	0	0
0	1,074	500	Other Materials & Services	52495	500	0	0
0	0	700	Food Expenditures	52496	600	0	0
0	0	2,300	Permits, Licenses & Fees	52500	0	0	0
0	53,757	502,700	MATERIALS & SERVICES SUBTOTAL		159,100	0	0
0	116,178	5,265,000	TOTAL EXPENDITURE		4,414,300	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE: Administration | 8400**

					<b>Total</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.00	0.00	0.00	Construction Division Manager	No
0.00	1.00	1.00	1.00	Conveyance Engineering Division Manager	No
0.00	1.00	0.00	0.00	Regional Planning Services Division Manager	No
0.00	0.00	0.00	2.00	Research & Innovation Division Manager	No
0.00	1.00	1.00	1.00	Research & Innovation Services Manager	No
0.00	0.00	0.00	1.00	Resource Recovery Division Manager	No
0.00	1.00	0.00	2.00	TPS Engineering Division Manager	No
0.00	1.00	1.00	1.00	Water Engineering & Technology Director	No
0.00	0.00	1.00	1.00	Construction Engineering Division Manager	No
0.00	0.00	1.00	0.00	Capital Planning Division Manager	No
0.00	0.00	1.00	1.00	Treatment Plant Services Manager	No
0.00	0.00	1.00	1.00	Chief Engineer & Water Technology Officer	No
0.00	6.00	7.00	11.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.10	0.00	0.00	Construction Division Manager	No
0.00	0.40	0.40	0.40	Conveyance Engineering Division Manager	No
0.00	1.00	0.00	0.00	Regional Planning Services Division Manager	No
0.00	0.00	0.00	1.00	Research & Innovation Division Manager	No
0.00	0.20	0.20	0.20	Research & Innovation Services Manager	No
0.00	0.00	0.00	1.00	Resource Recovery Division Manager	No
0.00	0.20	0.00	1.00	TPS Engineering Division Manager	No
0.00	0.55	0.55	0.55	Water Engineering & Technology Director	No
0.00	0.00	0.10	0.10	Construction Engineering Division Manager	No
0.00	0.00	0.70	0.00	Capital Planning Division Manager	No
0.00	0.00	0.20	0.20	Treatment Plant Services Manager	No
0.00	0.00	1.00	1.00	Chief Engineer and Water Technology Officer	No
0.00	2.45	3.15	5.45	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.90	0.00	0.00	Construction Division Manager	No
0.00	0.60	0.60	0.60	Conveyance Engineering Division Manager	No
0.00	0.00	0.00	0.00	Regional Planning Services Division Manager	No
0.00	0.00	0.00	1.00	Research & Innovation Division Manager	No
0.00	0.80	0.80	0.80	Research & Innovation Services Manager	No
0.00	0.00	0.00	0.00	Resource Recovery Division Manager	No
0.00	0.80	0.00	1.00	TPS Engineering Division Manager	No
0.00	0.45	0.45	0.45	Water Engineering & Technology Director	No
0.00	0.00	0.90	0.90	Construction Engineering Division Manager	No
0.00	0.00	0.30	0.00	Capital Planning Division Manager	No
0.00	0.00	0.80	0.80	Treatment Plant Services Manager	No
0.00	0.00	0.00	0.00	Chief Engineer and Water Technology Officer	No
0.00	3.55	3.85	5.55	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Administration | 8400**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	401,544	672,100	Wages & Other Pay	51100	1,823,500	0	0
0	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	34,705	172,800	Other Personnel Expenses	51600	762,900	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	250	300	Other Employee Allowances	51900	2,400	0	0
0	5,580	3,700	Auto Allowance	51910	11,500	0	0
0	3,395	7,400	Mobile Computing Allowance	51915	7,000	0	0
0	445,475	856,300	PERSONNEL EXPENSE SUBTOTAL		2,607,300	0	0
0	0	105,000	Professional Services	52240	0	0	0
0	49	0	Office Supplies	52305	0	0	0
0	0	500	Postage & Freight	52375	500	0	0
0	1,845	3,000	Dues & Memberships	52405	3,000	0	0
0	4,656	0	Publication Notices	52430	0	0	0
0	4,092	12,500	Training & Education	52480	15,400	0	0
0	6,663	13,100	Travel Expense	52485	38,300	0	0
0	1,469	2,000	Private Mileage	52487	2,000	0	0
0	50	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	300	0	0
0	18,825	136,300	MATERIALS & SERVICES SUBTOTAL		59,500	0	0
0	464,299	992,600	TOTAL EXPENDITURE		2,666,800	0	0

**WATER ENGINEERING & TECHNOLOGY POSITION AND SALARY EXPENSE: Capital Planning | 8403**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	1.00	0.00	0.00	Engineering Project Coordinator	No
0.00	1.00	1.00	0.00	Program Manager 3	No
0.00	2.00	2.00	0.00	Principal Engineer	No
0.00	1.00	1.00	0.00	Sr. Easement Acquisition Specialist	No
0.00	1.00	1.00	0.00	Project Manager 3	No
0.00	0.00	1.00	0.00	Operations Analyst 1	No
0.00	1.00	1.00	0.00	Project Manager 2	No
0.00	1.00	1.00	0.00	Sr Engineer	No
0.00	8.00	8.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.60	0.00	0.00	Engineering Project Coordinator	No
0.00	0.20	0.20	0.00	Program Manager 3	No
0.00	0.40	0.40	0.00	Principal Engineer	No
0.00	0.30	0.30	0.00	Sr. Easement Acquisition Specialist	No
0.00	0.10	0.10	0.00	Project Manager 3	No
0.00	0.00	1.00	0.00	Operations Analyst 1	No
0.00	0.70	0.70	0.00	Project Manager 2	No
0.00	1.00	1.00	0.00	Sr Engineer	No
0.00	3.30	3.70	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.40	0.00	0.00	Engineering Project Coordinator	No
0.00	0.80	0.80	0.00	Program Manager 3	No
0.00	1.60	1.60	0.00	Principal Engineer	No
0.00	0.70	0.70	0.00	Sr. Easement Acquisition Specialist	No
0.00	0.90	0.90	0.00	Project Manager 3	No
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.30	0.30	0.00	Project Manager 2	No
0.00	0.00	0.00	0.00	Sr Engineer	No
0.00	4.70	4.30	0.00	TOTAL PERSONNEL	

**WATER ENGINEERING & TECHNOLOGY EXPENDITURE SUMMARY: Capital Planning | 8403**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	365,946	765,600	Wages & Other Pay	51100	0	0	0
0	63,275	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
0	69,083	358,900	Other Personnel Expenses	51600	0	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	500	300	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
0	1,680	2,400	Mobile Computing Allowance	51915	0	0	0
0	500,484	1,127,200	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	85,652	255,000	Engineering Services	52210	0	0	0
0	360	500	Operating Supplies	52310	0	0	0
0	73	500	Postage & Freight	52375	0	0	0
0	490	2,500	Dues & Memberships	52405	0	0	0
0	0	500	Books, Subscriptions & Publications	52410	0	0	0
0	4,733	8,500	Training & Education	52480	0	0	0
0	2,047	4,000	Travel Expense	52485	0	0	0
0	835	1,000	Private Mileage	52487	0	0	0
0	40	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	0	0	0
0	240	0	Permits, Licenses & Fees	52500	0	0	0
0	94,469	272,700	MATERIALS & SERVICES SUBTOTAL		0	0	0
0	594,953	1,399,900	TOTAL EXPENDITURE		0	0	0





## **Utility Operations Functional Area**

Clean Water Services has three departments organized under the Utility Operations functional area — Natural Systems Enhancement & Stewardship, Utility Operations & Services, and Water Resource Recovery Operations & Services.

**UTILITY OPERATIONS: Functional Area Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	22,063,442	22,816,912	23,077,400	25,795,700	12%	2,718,300
Temporary	51130	756,042	456,747	483,000	461,000	-5%	(22,000)
Overtime	51140	738,269	743,230	518,000	518,800	0%	800
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	10,132,926	11,113,583	12,012,400	13,146,600	9%	1,134,200
Tuition Reimbursement	51761	3,184	5,224	3,000	3,000	0%	0
Other Employee Allowances	51900	55,550	50,525	50,500	54,700	8%	4,200
Auto Allowance	51910	7,440	3,720	3,700	16,100	335%	12,400
Mobile Computing Allowance	51915	71,105	58,788	36,300	33,900	-7%	(2,400)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>33,827,957</b>	<b>35,248,729</b>	<b>36,184,300</b>	<b>40,029,800</b>	<b>11%</b>	<b>3,845,500</b>
Electricity	52110	4,799,597	5,481,806	4,812,900	5,047,200	5%	234,300
Water	52120	284,569	402,417	231,000	236,000	2%	5,000
Natural Gas	52130	327,843	488,070	241,000	282,800	17%	41,800
Garbage	52140	611,926	612,598	642,500	589,500	-8%	(53,000)
Surface Water Management Charge	52150	77,209	91,385	28,700	28,700	0%	-
Other Utility Services	52160	7,465	6,460	3,200	3,200	0%	-
Sewer Charges	52170	57,440	65,726	18,000	18,000	0%	-
Contracted Services	52205	4,588,661	4,760,011	1,453,500	1,635,000	12%	181,500
Reveg and Mgmt Stewardship Svcs	52206	0	749,880	803,000	959,000	19%	156,000
Reveg Stewardship Services	52207	0	497,299	513,000	614,500	20%	101,500
Engineering Services	52210	9,314	0	0	0	0%	-
Landscape Services	52215	810,892	1,015,194	0	0	0%	-
Legal Services	52230	107	124	0	0	0%	-
Professional Services	52240	599,684	605,154	870,000	881,800	1%	11,800
Laundry	52260	103,917	111,467	113,100	121,600	8%	8,500
Other Government Services	52270	1,422,176	1,511,615	2,094,400	2,056,300	-2%	(38,100)
Office Supplies	52305	8,217	4,495	6,100	5,600	-8%	(500)
Operating Supplies	52310	635,374	660,210	322,900	621,400	92%	298,500
Gas, Oil, Lubrication	52315	107,986	86,603	141,800	107,800	-24%	(34,000)
Janitorial Supplies	52320	18,228	33,996	0	0	0%	-
Tech & Scientific Supplies	52325	501	1,435	0	0	0%	-
Repair & Maintenance Supplies	52330	2,378,811	2,363,019	2,211,500	2,554,500	16%	343,000
HVAC Maintenance Supplies	52331	11,548	51,174	0	0	0%	-
Construction & Building Supplies	52335	302,774	394,187	135,000	130,000	-4%	(5,000)
Small Tools	52350	129,323	95,890	133,500	107,600	-19%	(25,900)
Safety Equipment	52360	187,575	167,682	79,600	79,100	-1%	(500)
Uniforms	52365	21,304	11,051	12,700	17,600	39%	4,900
Postage & Freight	52375	3,937	5,111	6,600	6,300	-5%	(300)
Software Expensed	52380	0	204	0	0	0%	-
Computer Equipment Expensed	52385	1,394	645	2,000	1,000	-50%	(1,000)
Inventory Adjustments	52395	70,235	33,840	0	0	0%	-
Dues & Memberships	52405	31,273	31,071	27,500	28,500	4%	1,000
Books, Subscriptions & Publications	52410	8,600	7,097	6,100	11,000	80%	4,900
Software Licenses & Support	52425	34,202	25,105	0	0	0%	-
Publication Notices	52430	6,884	0	200	200	0%	-
Printing	52435	704	51	2,200	1,200	-45%	(1,000)
Telecom Internal	52440	42	0	0	0	0%	-
Land & Building Rent	52470	39,478	184,596	55,000	57,000	4%	2,000
Fueling Contract	52475	731,131	720,029	338,500	376,600	11%	38,100
Training & Education	52480	148,362	132,812	93,500	110,200	18%	16,700
Travel Expense	52485	94,006	58,871	68,200	102,700	51%	34,500
Fleet Charges	52486	578,505	629,772	582,700	604,800	4%	22,100
Private Mileage	52487	31,524	19,790	14,800	14,400	-3%	(400)
Other Materials & Services	52495	332,087	420,452	631,100	644,200	2%	13,100
Food Expenditures	52496	0	0	5,800	9,800	69%	4,000
Permits, Licenses & Fees	52500	14,569	25,132	24,600	27,600	12%	3,000
Taxes, Assessments & Liens	52510	14,783	14,942	7,300	7,300	0%	-
Bank Service Charge	52515	2,819	327	2,000	2,000	0%	-
Equipment Rental	52605	176,673	190,326	105,800	75,800	-28%	(30,000)
Repair & Maintenance Services	52610	568,020	670,180	130,600	104,100	-20%	(26,500)
Non-vehicle Equipment Repair & Maintenance	52620	0	5,197	3,000	6,000	100%	3,000
HVAC Service & Repair	52661	78,731	214,738	0	0	0%	-
Polymers - Dewatering	52810	1,495,068	1,286,911	1,182,600	1,215,000	3%	32,400
Polymers - Tertiary	52815	105	(2,834)	40,000	40,000	0%	-
Ferric Chloride	52820	286,624	346,165	363,000	352,000	-3%	(11,000)
Alum	52825	740,661	908,618	1,025,000	925,000	-10%	(100,000)
Sodium Hydroxide	52835	293,400	317,215	314,000	358,000	14%	44,000
Sodium Hypochlorite	52840	1,293,092	1,298,433	1,224,000	1,091,000	-11%	(133,000)
Lime	52845	755,110	868,748	795,000	990,000	25%	195,000
Sodium Bisulfite	52850	443,788	417,171	416,000	387,000	-7%	(29,000)
Liquid Ammonium Sulfate	52855	88,400	90,847	106,000	115,000	8%	9,000
Sulfuric Acid	52860	70,017	47,113	65,000	85,000	31%	20,000
Magnesium Chloride	52865	204,026	231,094	245,000	300,000	22%	55,000
Carbon Dioxide	52870	0	0	15,000	15,000	0%	-
Other Chemicals	52890	157,704	258,197	281,500	281,500	0%	-
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>26,298,392</b>	<b>29,726,915</b>	<b>23,047,000</b>	<b>24,442,400</b>	<b>6%</b>	<b>1,395,400</b>
<b>TOTAL EXPENDITURE</b>		<b>60,126,349</b>	<b>64,975,644</b>	<b>59,231,300</b>	<b>64,472,200</b>	<b>9%</b>	<b>5,240,900</b>

**ENTERPRISE ASSET & TECHNICAL SERVICES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	2,940,906	3,019,864	0	0	0%	0
Temporary	51130	52,988	0	0	0	0%	0
Overtime	51140	7,061	4,924	0	0	0%	0
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	1,325,789	1,414,523	0	0	0%	0
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	4,750	5,400	0	0	0%	0
Auto Allowance	51910	2,480	0	0	0	0%	0
Mobile Computing Allowance	51915	19,138	18,420	0	0	0%	0
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>4,353,111</b>	<b>4,463,130</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>
Electricity	52110	297,537	482,565	0	0	0%	0
Water	52120	57,601	79,861	0	0	0%	0
Natural Gas	52130	75,269	74,665	0	0	0%	0
Garbage	52140	14,020	15,870	0	0	0%	0
Surface Water Management Charge	52150	43,573	56,010	0	0	0%	0
Other Utility Services	52160	3,093	3,301	0	0	0%	0
Sewer Charges	52170	37,871	47,460	0	0	0%	0
Contracted Services	52205	914,562	1,146,028	0	0	0%	0
Landscape Services	52215	126,040	90,425	0	0	0%	0
Professional Services	52240	37,455	53,082	0	0	0%	0
Laundry	52260	59,442	2,278	0	0	0%	0
Office Supplies	52305	1,214	285	0	0	0%	0
Operating Supplies	52310	278,380	328,959	0	0	0%	0
Gas, Oil, Lubrication	52315	173	0	0	0	0%	0
Janitorial Supplies	52320	18,228	33,996	0	0	0%	0
Tech & Scientific Supplies	52325	0	34	0	0	0%	0
Repair & Maintenance Supplies	52330	28,567	10,057	0	0	0%	0
HVAC Maintenance Supplies	52331	11,548	51,174	0	0	0%	0
Construction & Building Supplies	52335	166,562	252,551	0	0	0%	0
Small Tools	52350	2,602	701	0	0	0%	0
Safety Equipment	52360	98,170	86,784	0	0	0%	0
Uniforms	52365	1,195	829	0	0	0%	0
Postage & Freight	52375	20	121	0	0	0%	0
Computer Equipment Expensed	52385	199	0	0	0	0%	0
Dues & Memberships	52405	1,280	2,726	0	0	0%	0
Books, Subscriptions & Publications	52410	1,770	204	0	0	0%	0
Software Licenses & Support	52425	8,948	176	0	0	0%	0
Land & Building Rent	52470	0	120,540	0	0	0%	0
Fueling Contract	52475	11,170	10,678	0	0	0%	0
Training & Education	52480	17,333	16,997	0	0	0%	0
Travel Expense	52485	10,352	3,528	0	0	0%	0
Fleet Charges	52486	14,575	22,879	0	0	0%	0
Private Mileage	52487	10,326	8,708	0	0	0%	0
Other Materials & Services	52495	6,264	10,556	0	0	0%	0
Permits, Licenses & Fees	52500	168	3,785	0	0	0%	0
Equipment Rental	52605	2,200	5,540	0	0	0%	0
Repair & Maintenance Services	52610	500,115	583,761	0	0	0%	0
HVAC Service & Repair	52661	78,731	214,738	0	0	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>2,936,554</b>	<b>3,821,852</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>
<b>TOTAL EXPENDITURE</b>		<b>7,289,665</b>	<b>8,284,982</b>	<b>0</b>	<b>0</b>	<b>0%</b>	<b>0</b>

**EATS POSITION AND SALARY EXPENSE:** Asset Management | 8362

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Operations Analyst 1	No
1.00	1.00	0.00	0.00	Sr Operations Analyst	No
1.00	1.00	0.00	0.00	Software Engineer	No
2.00	2.00	0.00	0.00	Storekeeper 2	Yes
2.00	2.00	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Program Support Specialist	No
1.00	1.00	0.00	0.00	Principal Engineer	No
1.00	1.00	0.00	0.00	Courier	No
1.00	1.00	0.00	0.00	Program Manager 3	No
11.00	11.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Operations Analyst 1	No
1.00	1.00	0.00	0.00	Sr Operations Analyst	No
1.00	1.00	0.00	0.00	Software Engineer	No
2.00	2.00	0.00	0.00	Storekeeper 2	Yes
2.00	2.00	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Program Support Specialist	No
1.00	1.00	0.00	0.00	Principal Engineer	No
1.00	1.00	0.00	0.00	Courier	No
1.00	1.00	0.00	0.00	Program Manager 3	No
11.00	11.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.00	0.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	0.00	Software Engineer	No
0.00	0.00	0.00	0.00	Storekeeper 2	Yes
0.00	0.00	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
0.00	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Courier	No
0.00	0.00	0.00	0.00	Program Manager 3	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Asset Management | 8362**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
799,261	936,336		0 Wages & Other Pay	51100	0	0	0
14,227	0		0 Temporary	51130	0	0	0
150	297		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
380,103	455,836		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
1,500	1,000		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
4,245	4,735		0 Mobile Computing Allowance	51915	0	0	0
1,199,487	1,398,203		0 PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	124		0 Natural Gas	52130	0	0	0
1,239	0		0 Contracted Services	52205	0	0	0
59,442	2,278		0 Laundry	52260	0	0	0
245,064	327,474		0 Operating Supplies	52310	0	0	0
502	341		0 Repair & Maintenance Supplies	52330	0	0	0
(222)	0		0 Safety Equipment	52360	0	0	0
1,065	0		0 Uniforms	52365	0	0	0
20	0		0 Postage & Freight	52375	0	0	0
210	426		0 Dues & Memberships	52405	0	0	0
5,361	2,901		0 Fueling Contract	52475	0	0	0
1,679	3,574		0 Training & Education	52480	0	0	0
3,206	281		0 Travel Expense	52485	0	0	0
4,769	5,178		0 Fleet Charges	52486	0	0	0
4,736	1,797		0 Private Mileage	52487	0	0	0
2,142	504		0 Other Materials & Services	52495	0	0	0
0	1,028		0 Repair & Maintenance Services	52610	0	0	0
329,213	345,906		0 MATERIALS & SERVICES SUBTOTAL		0	0	0
1,528,700	1,744,109		0 TOTAL EXPENDITURE		0	0	0

**EATS POSITION AND SALARY EXPENSE:** Control & Automation | 8353

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	0.00	0.00	Field Engineer - Automation & Controls	No
1.00	1.00	0.00	0.00	Sr Field Engineer - Automation & Controls	No
4.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	0.00	0.00	Field Engineer - Automation & Controls	No
1.00	1.00	0.00	0.00	Sr Field Engineer - Automation & Controls	No
4.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Engineer - Automation & Controls	No
0.00	0.00	0.00	0.00	Sr Field Engineer - Automation & Controls	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Control & Automation | 8353**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
474,687	520,954		0 Wages & Other Pay	51100	0	0	0
6,574	0		0 Temporary	51130	0	0	0
1,647	848		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
219,217	253,792		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
500	750		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
3,360	3,360		0 Mobile Computing Allowance	51915	0	0	0
705,985	779,704		PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	8		0 Office Supplies	52305	0	0	0
726	0		0 Training & Education	52480	0	0	0
2,500	0		0 Travel Expense	52485	0	0	0
37	28		0 Private Mileage	52487	0	0	0
3,263	37		MATERIALS & SERVICES SUBTOTAL		0	0	0
709,248	779,740		TOTAL EXPENDITURE		0	0	0

**EATS POSITION AND SALARY EXPENSE:** Facilities Maintenance | 8513

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	0.00	0.00	Facilities Maintenance Technician 2	Yes
1.00	1.00	0.00	0.00	Facilities Maintenance & Services Supervisor	No
1.00	1.00	0.00	0.00	Operations Coordinator	No
0.00	1.00	0.00	0.00	Security Specialist	No
5.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	0.00	0.00	Facilities Maintenance Technician 2	Yes
1.00	1.00	0.00	0.00	Facilities Maintenance & Services Supervisor	No
1.00	1.00	0.00	0.00	Operations Coordinator	No
0.00	1.00	0.00	0.00	Security Specialist	No
5.00	6.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Facilities Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Facilities Maintenance & Services Supervisor	No
0.00	0.00	0.00	0.00	Operations Coordinator	No
0.00	0.00	0.00	0.00	Security Specialist	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Facilities Maintenance | 8513**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
404,515	539,122		0 Wages & Other Pay	51100	0	0	0
8,030	0		0 Temporary	51130	0	0	0
1,494	3,380		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
199,198	293,701		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
750	750		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
3,238	4,200		0 Mobile Computing Allowance	51915	0	0	0
617,225	841,152		0 PERSONNEL EXPENSE SUBTOTAL		0	0	0
7,982	26,486		0 Contracted Services	52205	0	0	0
23,199	12,014		0 Professional Services	52240	0	0	0
506	0		0 Office Supplies	52305	0	0	0
1,069	587		0 Operating Supplies	52310	0	0	0
0	20		0 Tech & Scientific Supplies	52325	0	0	0
320	1,400		0 Repair & Maintenance Supplies	52330	0	0	0
0	102		0 HVAC Maintenance Supplies	52331	0	0	0
(1,637)	5,332		0 Construction & Building Supplies	52335	0	0	0
430	701		0 Small Tools	52350	0	0	0
130	829		0 Uniforms	52365	0	0	0
0	39		0 Books, Subscriptions & Publications	52410	0	0	0
0	3,007		0 Fueling Contract	52475	0	0	0
217	10,032		0 Fleet Charges	52486	0	0	0
1,985	2,349		0 Private Mileage	52487	0	0	0
376	854		0 Other Materials & Services	52495	0	0	0
(150)	0		0 Repair & Maintenance Services	52610	0	0	0
34,428	63,751		0 MATERIALS & SERVICES SUBTOTAL		0	0	0
651,652	904,902		0 TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - ABC | 8507**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
200,429	381,350	0	0 Electricity	52110	0	0	0
25,210	45,753	0	0 Water	52120	0	0	0
56,103	58,840	0	0 Natural Gas	52130	0	0	0
5,791	8,669	0	0 Garbage	52140	0	0	0
10,446	20,470	0	0 Surface Water Management Charge	52150	0	0	0
2,394	2,561	0	0 Other Utility Services	52160	0	0	0
17,411	24,924	0	0 Sewer Charges	52170	0	0	0
296,986	452,685	0	0 Contracted Services	52205	0	0	0
62,391	90,258	0	0 Landscape Services	52215	0	0	0
6,449	41,018	0	0 Professional Services	52240	0	0	0
646	0	0	0 Office Supplies	52305	0	0	0
9,352	557	0	0 Operating Supplies	52310	0	0	0
4,263	10,672	0	0 Janitorial Supplies	52320	0	0	0
128	1,700	0	0 Repair & Maintenance Supplies	52330	0	0	0
1,032	5,386	0	0 HVAC Maintenance Supplies	52331	0	0	0
62,061	128,927	0	0 Construction & Building Supplies	52335	0	0	0
267	0	0	0 Small Tools	52350	0	0	0
362	1,742	0	0 Safety Equipment	52360	0	0	0
0	10	0	0 Postage & Freight	52375	0	0	0
99	0	0	0 Computer Equipment Expensed	52385	0	0	0
0	414	0	0 Dues & Memberships	52405	0	0	0
0	164	0	0 Books, Subscriptions & Publications	52410	0	0	0
0	176	0	0 Software Licenses & Support	52425	0	0	0
752	292	0	0 Fueling Contract	52475	0	0	0
1,650	889	0	0 Training & Education	52480	0	0	0
1,533	1,272	0	0 Fleet Charges	52486	0	0	0
412	1,543	0	0 Other Materials & Services	52495	0	0	0
0	394	0	0 Permits, Licenses & Fees	52500	0	0	0
2,200	1,770	0	0 Equipment Rental	52605	0	0	0
208,476	258,607	0	0 Repair & Maintenance Services	52610	0	0	0
19,511	58,774	0	0 HVAC Service & Repair	52661	0	0	0
996,352	1,599,818	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
996,352	1,599,818	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Durham | 8515**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	2,328	0	0 Natural Gas	52130	0	0	0
234,628	252,274	0	0 Contracted Services	52205	0	0	0
0	43	0	0 Landscape Services	52215	0	0	0
0	106	0	0 Office Supplies	52305	0	0	0
8,017	0	0	0 Operating Supplies	52310	0	0	0
4,856	7,040	0	0 Janitorial Supplies	52320	0	0	0
14,407	4,526	0	0 Repair & Maintenance Supplies	52330	0	0	0
4,937	15,612	0	0 HVAC Maintenance Supplies	52331	0	0	0
46,359	58,295	0	0 Construction & Building Supplies	52335	0	0	0
1,350	0	0	0 Other Materials & Services	52495	0	0	0
168	1,476	0	0 Permits, Licenses & Fees	52500	0	0	0
119,630	130,094	0	0 Repair & Maintenance Services	52610	0	0	0
7,590	7,638	0	0 HVAC Service & Repair	52661	0	0	0
441,942	479,431	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
441,942	479,431	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Field Operations | 8508**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
38,292	42,984	0	0 Electricity	52110	0	0	0
14,685	17,914	0	0 Water	52120	0	0	0
16,808	11,545	0	0 Natural Gas	52130	0	0	0
2,749	1,459	0	0 Garbage	52140	0	0	0
5,833	5,318	0	0 Surface Water Management Charge	52150	0	0	0
13,144	14,490	0	0 Sewer Charges	52170	0	0	0
98,698	99,460	0	0 Contracted Services	52205	0	0	0
18,229	0	0	0 Landscape Services	52215	0	0	0
1,886	0	0	0 Operating Supplies	52310	0	0	0
2,310	3,872	0	0 Janitorial Supplies	52320	0	0	0
7,077	154	0	0 Repair & Maintenance Supplies	52330	0	0	0
313	601	0	0 HVAC Maintenance Supplies	52331	0	0	0
3,594	15,621	0	0 Construction & Building Supplies	52335	0	0	0
0	620	0	0 Permits, Licenses & Fees	52500	0	0	0
37,717	45,316	0	0 Repair & Maintenance Services	52610	0	0	0
2,415	7,699	0	0 HVAC Service & Repair	52661	0	0	0
263,749	267,051	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
263,749	267,051	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Forest Grove | 8516**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
62,240	68,924	0	0 Contracted Services	52205	0	0	0
466	0	0	0 Operating Supplies	52310	0	0	0
782	2,879	0	0 Janitorial Supplies	52320	0	0	0
4,552	703	0	0 Repair & Maintenance Supplies	52330	0	0	0
3,924	7,698	0	0 Construction & Building Supplies	52335	0	0	0
0	89	0	0 Equipment Rental	52605	0	0	0
27,033	9,567	0	0 Repair & Maintenance Services	52610	0	0	0
16,448	5,267	0	0 HVAC Service & Repair	52661	0	0	0
115,445	95,126	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
115,445	95,126	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Hillsboro | 8517**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
14,743	15,183	0	0 Contracted Services	52205	0	0	0
490	0	0	0 Janitorial Supplies	52320	0	0	0
198	0	0	0 HVAC Maintenance Supplies	52331	0	0	0
2,578	3,721	0	0 Construction & Building Supplies	52335	0	0	0
50	0	0	0 Computer Equipment Expensed	52385	0	0	0
11,668	11,483	0	0 Repair & Maintenance Services	52610	0	0	0
0	8,918	0	0 HVAC Service & Repair	52661	0	0	0
29,726	39,305	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
29,726	39,305	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Materials Handling Yard | 8509**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
22,869	32,821	0	0 Electricity	52110	0	0	0
12,751	15,154	0	0 Water	52120	0	0	0
3,049	3,541	0	0 Garbage	52140	0	0	0
21,837	24,551	0	0 Surface Water Management Charge	52150	0	0	0
592	631	0	0 Other Utility Services	52160	0	0	0
1,320	1,917	0	0 Sewer Charges	52170	0	0	0
16,702	56,665	0	0 Contracted Services	52205	0	0	0
20,565	0	0	0 Landscape Services	52215	0	0	0
131	2,620	0	0 Janitorial Supplies	52320	0	0	0
2,631	2,959	0	0 Construction & Building Supplies	52335	0	0	0
0	472	0	0 Safety Equipment	52360	0	0	0
0	120,540	0	0 Land & Building Rent	52470	0	0	0
0	1,836	0	0 Other Materials & Services	52495	0	0	0
0	23	0	0 Permits, Licenses & Fees	52500	0	0	0
0	546	0	0 Equipment Rental	52605	0	0	0
10,398	13,419	0	0 Repair & Maintenance Services	52610	0	0	0
112,845	277,696	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
112,845	277,696	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Pump Stations | 8518**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
650	0	0	0 Repair & Maintenance Supplies	52330	0	0	0
0	913	0	0 HVAC Maintenance Supplies	52331	0	0	0
10,866	8,365	0	0 Repair & Maintenance Services	52610	0	0	0
11,516	9,278	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
11,516	9,278	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - CWS Lab | 8511**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
33,149	22,575	0	0 Electricity	52110	0	0	0
4,955	1,041	0	0 Water	52120	0	0	0
2,358	1,829	0	0 Natural Gas	52130	0	0	0
438	0	0	0 Garbage	52140	0	0	0
5,457	5,672	0	0 Surface Water Management Charge	52150	0	0	0
108	108	0	0 Other Utility Services	52160	0	0	0
5,996	6,129	0	0 Sewer Charges	52170	0	0	0
35,900	0	0	0 Contracted Services	52205	0	0	0
24,856	0	0	0 Landscape Services	52215	0	0	0
1,264	0	0	0 Janitorial Supplies	52320	0	0	0
28	688	0	0 Repair & Maintenance Supplies	52330	0	0	0
0	792	0	0 HVAC Maintenance Supplies	52331	0	0	0
0	300	0	0 Construction & Building Supplies	52335	0	0	0
87	0	0	0 Other Materials & Services	52495	0	0	0
4,942	268	0	0 Repair & Maintenance Services	52610	0	0	0
119,538	39,400	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
119,538	39,400	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Rock Creek | 8514**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
140,746	158,676	0	0 Contracted Services	52205	0	0	0
0	125	0	0 Landscape Services	52215	0	0	0
9,336	36	0	0 Operating Supplies	52310	0	0	0
173	0	0	0 Gas, Oil, Lubrication	52315	0	0	0
3,852	6,911	0	0 Janitorial Supplies	52320	0	0	0
890	378	0	0 Repair & Maintenance Supplies	52330	0	0	0
5,053	27,756	0	0 HVAC Maintenance Supplies	52331	0	0	0
44,613	28,448	0	0 Construction & Building Supplies	52335	0	0	0
124	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
5,057	3,805	0	0 Fueling Contract	52475	0	0	0
2,785	0	0	0 Training & Education	52480	0	0	0
7,529	6,187	0	0 Fleet Charges	52486	0	0	0
279	169	0	0 Other Materials & Services	52495	0	0	0
0	1,272	0	0 Permits, Licenses & Fees	52500	0	0	0
0	3,021	0	0 Equipment Rental	52605	0	0	0
60,516	88,634	0	0 Repair & Maintenance Services	52610	0	0	0
32,767	126,443	0	0 HVAC Service & Repair	52661	0	0	0
313,755	451,871	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
313,755	451,871	0	TOTAL EXPENDITURE		0	0	0

**EATS EXPENDITURE SUMMARY: Building Maintenance - Tualatin River Farm | 8510**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	0	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	0	0	0
0	0	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
2,798	2,836	0	0 Electricity	52110	0	0	0
1,994	2,201	0	0 Garbage	52140	0	0	0
2,954	8,025	0	0 Contracted Services	52205	0	0	0
280	0	0	0 Janitorial Supplies	52320	0	0	0
16	13	0	0 HVAC Maintenance Supplies	52331	0	0	0
2,440	1,252	0	0 Construction & Building Supplies	52335	0	0	0
587	943	0	0 Other Materials & Services	52495	0	0	0
0	114	0	0 Equipment Rental	52605	0	0	0
9,022	16,981	0	0 Repair & Maintenance Services	52610	0	0	0
20,089	32,365	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
20,089	32,365	0	TOTAL EXPENDITURE		0	0	0

**EATS POSITION AND SALARY EXPENSE:** Safety | 8365

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Safety Program Manager	No
2.00	3.00	0.00	0.00	Safety Analyst	No
3.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Safety Program Manager	No
2.00	3.00	0.00	0.00	Safety Analyst	No
3.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Safety Program Manager	No
0.00	0.00	0.00	0.00	Safety Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Safety | 8365**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
195,817	327,595		0 Wages & Other Pay	51100	0	0	0
3,399	0		0 Temporary	51130	0	0	0
0	0		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
78,143	150,431		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
500	750		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
1,680	1,680		0 Mobile Computing Allowance	51915	0	0	0
279,539	480,456	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
1,746	1,300		0 Contracted Services	52205	0	0	0
4,425	50		0 Professional Services	52240	0	0	0
0	14		0 Office Supplies	52305	0	0	0
116	0		0 Operating Supplies	52310	0	0	0
0	142		0 Repair & Maintenance Supplies	52330	0	0	0
637	0		0 Small Tools	52350	0	0	0
98,030	84,409		0 Safety Equipment	52360	0	0	0
0	111		0 Postage & Freight	52375	0	0	0
0	754		0 Dues & Memberships	52405	0	0	0
1,116	0		0 Books, Subscriptions & Publications	52410	0	0	0
8,948	0		0 Software Licenses & Support	52425	0	0	0
5,818	9,514		0 Training & Education	52480	0	0	0
183	3,247		0 Travel Expense	52485	0	0	0
1,968	3,083		0 Private Mileage	52487	0	0	0
460	3,590		0 Other Materials & Services	52495	0	0	0
123,447	106,214	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
402,986	586,670	0	TOTAL EXPENDITURE		0	0	0

**EATS POSITION AND SALARY EXPENSE:** Technical Support | 8363

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Associate Engineer	No
1.00	1.00	0.00	0.00	Engineering Technician 3	Yes
1.00	0.00	0.00	0.00	Field Engineer - Commissioning & Startup	No
1.00	1.00	0.00	0.00	Field Engineer - Inspection	No
1.00	1.00	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Sr Field Engineer	No
6.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Associate Engineer	No
1.00	1.00	0.00	0.00	Engineering Technician 3	Yes
1.00	0.00	0.00	0.00	Field Engineer - Commissioning & Startup	No
1.00	1.00	0.00	0.00	Field Engineer - Inspection	No
1.00	1.00	0.00	0.00	Sr Engineer	No
1.00	1.00	0.00	0.00	Sr Field Engineer	No
6.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Associate Engineer	No
0.00	0.00	0.00	0.00	Engineering Technician 3	Yes
0.00	0.00	0.00	0.00	Field Engineer - Commissioning & Startup	No
0.00	0.00	0.00	0.00	Field Engineer - Inspection	No
0.00	0.00	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Sr Field Engineer	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Technical Support | 8363**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
439,040	423,253		0 Wages & Other Pay	51100	0	0	0
10,974	0		0 Temporary	51130	0	0	0
2,686	400		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
175,388	177,272		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
1,000	1,250		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
2,695	2,520		0 Mobile Computing Allowance	51915	0	0	0
631,782	604,695	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	6,350	0	0 Contracted Services	52205	0	0	0
3,383	0	0	0 Professional Services	52240	0	0	0
25	41	0	0 Office Supplies	52305	0	0	0
3,073	305	0	0 Operating Supplies	52310	0	0	0
0	14	0	0 Tech & Scientific Supplies	52325	0	0	0
13	25	0	0 Repair & Maintenance Supplies	52330	0	0	0
1,268	0	0	0 Small Tools	52350	0	0	0
0	160	0	0 Safety Equipment	52360	0	0	0
0	476	0	0 Dues & Memberships	52405	0	0	0
530	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
0	674	0	0 Fueling Contract	52475	0	0	0
1,995	3,020	0	0 Training & Education	52480	0	0	0
526	211	0	0 Fleet Charges	52486	0	0	0
459	415	0	0 Private Mileage	52487	0	0	0
173	0	0	0 Other Materials & Services	52495	0	0	0
11,445	11,691	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
643,226	616,386	0	TOTAL EXPENDITURE		0	0	0

**EATS POSITION AND SALARY EXPENSE:** Administration | 8364

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Building & Facilities Services Manager	No
1.00	1.00	0.00	0.00	Enterprise Asset Technical Services Director	No
2.00	2.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Security Specialist	No
4.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	0.00	0.00	Building & Facilities Services Manager	No
1.00	1.00	0.00	0.00	Enterprise Asset Technical Services Director	No
2.00	2.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Security Specialist	No
5.00	4.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Building & Facilities Services Manager	No
0.00	0.00	0.00	0.00	Enterprise Asset Technical Services Director	No
0.00	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Security Specialist	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**EATS EXPENDITURE SUMMARY: Administration | 8364**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
627,586	272,604		0 Wages & Other Pay	51100	0	0	0
9,784	0		0 Temporary	51130	0	0	0
1,084	0		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
273,740	83,491		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
500	900		0 Other Employee Allowances	51900	0	0	0
2,480	0		0 Auto Allowance	51910	0	0	0
3,920	1,925		0 Mobile Computing Allowance	51915	0	0	0
919,094	358,921	0	PERSONNEL EXPENSE SUBTOTAL		0	0	0
0	104		0 Office Supplies	52305	0	0	0
50	0		0 Computer Equipment Expensed	52385	0	0	0
1,070	656		0 Dues & Memberships	52405	0	0	0
2,680	0		0 Training & Education	52480	0	0	0
4,462	0		0 Travel Expense	52485	0	0	0
1,142	1,036		0 Private Mileage	52487	0	0	0
398	1,117		0 Other Materials & Services	52495	0	0	0
9,802	2,914	0	MATERIALS & SERVICES SUBTOTAL		0	0	0
928,896	361,834	0	TOTAL EXPENDITURE		0	0	0

CleanWater  Services



## **Natural Systems Enhancement & Stewardship**

Natural Systems Enhancement & Stewardship plans, designs, and builds public improvement projects and programs that improve water quality and fish and wildlife habitat. NSES also provides long-term monitoring, maintenance, and care of a vast network of streams, wetlands, and forests in the Tualatin River watershed. The projects and stewardship meet several regulatory requirements by keeping rivers and streams cool, managing rain runoff, and protecting vegetation along waterways to provide multiple benefits to the community. The work of NSES, in compliance with CWS' authority under Chapter 451 of the Oregon Revised Statutes, enables CWS to achieve watershed-scale ecological improvements by implementing collaborative strategies with conservation partners. The partners are integral to the delivery of NSES services, contributing funds that increase the scale and scope of outcomes, providing land access to more than 7,000 acres of high-value natural areas, and catalyzing a broader capacity to engage diverse communities in the stewardship of the public's natural and water resources.

NSES staff work on hundreds of sites, varying in size from under an acre to more than a thousand acres, and distributed throughout Washington County. Work activities at these widespread locations include managing native vegetation enhancement with dozens of service contractors, conducting ecological engineering design, obtaining and complying with environmental permits, overseeing the construction of capital public improvement projects, and monitoring vegetation restoration and establishment for many years after construction. Stewardship activities protect and grow the value of CWS investments in streams, wetlands, riparian forests, and other natural areas by monitoring and managing emerging threats to long-term forest health, including invasive species, wildfire, urbanization, and climate change. The department includes Landscape Strategies, Project Delivery, Stewardship, and Administration.

There are no changes to the number of FTE in NSES compared to the FY 2025-26 Adopted Budget.

## **Landscape Strategies**

Landscape Strategies works to ensure a healthy and resilient watershed through integrated conservation approaches. The group brings together essential resources and forges strong partnerships that support economic and environmental vitality of the region. Key elements of this work include planning ecological enhancement; stormwater and nature-based solutions; integrating natural system approaches with surface water regulations; building partnerships that increase the scale and impact of CWS investments; developing tailored subbasin enhancement strategies addressing unique challenges and maximizing benefits to communities; providing multiscale ecological integrity assessment of program effectiveness for regulatory reporting purposes; and leveraging innovative technology, including uncrewed aerial systems, remote sensing, and geographic information systems to improve decision-making, evaluate results, and enhance effectiveness.

## **Project Delivery**

Project Delivery supports multidisciplinary partnerships to design and implement urban and rural projects that support a healthy and resilient watershed. Key elements of this work include developing, designing, and constructing multiobjective projects in support of sanitary and storm system infrastructure, ecological enhancement of streams, wetlands and floodplains, integrated water resources management, and integration of partner needs, including transportation, trails, and other infrastructure.

## **Stewardship**

The Stewardship team cost-effectively propagates, procures, and provides plant materials and manages the Tualatin River Farm for CWS vegetation projects. Staff steward and maintain established enhancement areas to ensure function for regulatory compliance with the temperature management plan. Working with regional conservation partners and land managers is critical for access to land and adds value by supporting CWS community partnerships that engage the public and by developing programs to respond to emerging needs of the community within natural systems (e.g., emerald ash borer; climate adaptation; broad community access and participation; illegal camping and houselessness; beaver). Investments in community-based programs return many times the value in matching funds and in-kind services and support continued public support, co-stewardship land access.

## **Administration**

Administration includes senior management and business analysis services for the department's operating programs. Staff provide general and fiscal management and support organizational development for the department.

**NATURAL SYSTEMS ENHANCEMENT & STEWARDSHIP: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	2,319,346	2,722,212	3,387,500	3,661,700	8%	274,200
Temporary	51130	200,393	150,509	173,000	96,000	-45%	(77,000)
Overtime	51140	6,401	9,482	5,000	5,000	0%	0
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	1,033,310	1,251,904	1,693,200	1,779,500	5%	86,300
Tuition Reimbursement	51761	1,050	0	0	0	0%	0
Other Employee Allowances	51900	2,375	2,250	1,200	3,000	150%	1,800
Auto Allowance	51910	1,550	3,720	3,700	3,700	0%	0
Mobile Computing Allowance	51915	6,095	5,520	5,600	2,800	-50%	(2,800)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>3,570,520</b>	<b>4,145,596</b>	<b>5,269,200</b>	<b>5,551,700</b>	<b>5%</b>	<b>282,500</b>
Electricity	52110	3,279	3,191	2,600	2,600	0%	0
Contracted Services	52205	461,400	267,041	276,000	386,500	40%	110,500
Reveg and Mgmt Stewardship Svcs	52206	0	749,880	803,000	959,000	19%	156,000
Reveg Stewardship Services	52207	0	497,299	513,000	614,500	20%	101,500
Professional Services	52240	361,602	472,840	740,000	660,300	-11%	(79,700)
Laundry	52260	2,123	2,641	3,000	3,000	0%	0
Other Government Services	52270	1,422,176	1,511,615	2,094,400	2,056,300	-2%	(38,100)
Office Supplies	52305	172	133	600	600	0%	0
Operating Supplies	52310	494	205	700	700	0%	0
Gas, Oil, Lubrication	52315	938	231	500	500	0%	0
Repair & Maintenance Supplies	52330	1,639	608	1,500	3,000	100%	1,500
Small Tools	52350	6,375	5,321	12,500	7,500	-40%	(5,000)
Safety Equipment	52360	104	519	1,100	1,100	0%	0
Uniforms	52365	136	0	1,700	1,700	0%	0
Postage & Freight	52375	43	190	0	0	0%	0
Dues & Memberships	52405	6,256	6,580	8,500	7,000	-18%	(1,500)
Books, Subscriptions & Publications	52410	0	620	0	0	0%	0
Publication Notices	52430	50	0	200	200	0%	0
Printing	52435	260	0	200	200	0%	0
Land & Building Rent	52470	39,478	64,056	55,000	57,000	4%	2,000
Fueling Contract	52475	7,154	5,563	10,500	9,200	-12%	(1,300)
Training & Education	52480	33,093	25,708	27,700	29,600	7%	1,900
Travel Expense	52485	12,289	20,997	23,800	24,300	2%	500
Fleet Charges	52486	7,517	15,421	19,000	17,000	-11%	(2,000)
Private Mileage	52487	(5,526)	2,135	3,700	3,700	0%	0
Other Materials & Services	52495	280,602	382,863	623,000	636,000	2%	13,000
Food Expenditures	52496	0	0	900	800	-11%	(100)
Permits, Licenses & Fees	52500	359	465	600	600	0%	0
Taxes, Assessments & Liens	52510	11,060	11,451	3,000	3,000	0%	0
Repair & Maintenance Services	52610	1,527	0	3,000	1,500	-50%	(1,500)
Non-vehicle Equipment Repair & Maintenance	52620	0	5,197	3,000	6,000	100%	3,000
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>2,654,597</b>	<b>4,052,772</b>	<b>5,232,700</b>	<b>5,493,400</b>	<b>5%</b>	<b>260,700</b>
<b>TOTAL EXPENDITURE</b>		<b>6,225,117</b>	<b>8,198,368</b>	<b>10,501,900</b>	<b>11,045,100</b>	<b>5%</b>	<b>543,200</b>

**NSES POSITION AND SALARY EXPENSE:** Landscape Strategies | 8236

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Business Systems Analyst 2	No
1.00	1.00	1.00	0.00	GIS Analyst	No
1.00	0.00	0.00	0.00	Project Manager 1	No
1.00	0.00	0.00	0.00	Sr Water Resources Program Manager	No
0.00	0.00	0.00	2.00	Watershed Analyst	No
2.00	2.00	1.00	0.00	GIS Specialist	No
2.00	3.00	2.00	1.00	Program Manager 3	No
2.00	0.00	0.00	1.00	Project Manager 3	No
10.00	7.00	5.00	5.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.50	0.50	0.50	Business Systems Analyst 2	No
1.00	1.00	1.00	0.00	GIS Analyst	No
0.25	0.00	0.00	0.00	Project Manager 1	No
0.25	0.00	0.00	0.00	Sr Water Resources Program Manager	No
0.00	0.00	0.00	1.00	Watershed Analyst	No
1.00	1.00	0.50	0.00	GIS Specialist	No
2.00	3.00	1.50	0.50	Program Manager 3	No
2.00	0.00	0.00	0.50	Project Manager 3	No
7.00	5.50	3.50	2.50	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.50	0.50	0.50	Business Systems Analyst 2	No
0.00	0.00	0.00	0.00	GIS Analyst	No
0.75	0.00	0.00	0.00	Project Manager 1	No
0.75	0.00	0.00	0.00	Sr Water Resources Program Manager	No
0.00	0.00	0.00	1.00	Watershed Analyst	No
1.00	1.00	0.50	0.00	GIS Specialist	No
0.00	0.00	0.50	0.50	Program Manager 3	No
0.00	0.00	0.00	0.50	Project Manager 3	No
3.00	1.50	1.50	2.50	TOTAL PERSONNEL	

**NSES EXPENDITURE SUMMARY: Landscape Strategies | 8236**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
644,216	370,706	656,800	Wages & Other Pay	51100	686,200	0	0
11,471	0	46,500	Temporary	51130	48,000	0	0
1,579	972	1,000	Overtime	51140	1,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
277,355	174,513	364,100	Other Personnel Expenses	51600	350,900	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
875	250	0	Other Employee Allowances	51900	0	0	0
0	0	0	Auto Allowance	51910	0	0	0
860	0	0	Mobile Computing Allowance	51915	0	0	0
936,357	546,441	1,068,400	PERSONNEL EXPENSE SUBTOTAL		1,086,100	0	0
0	0	25,000	Contracted Services	52205	0	0	0
287,450	305,513	400,000	Professional Services	52240	480,300	0	0
138	0	0	Office Supplies	52305	0	0	0
155	64	0	Gas, Oil, Lubrication	52315	0	0	0
4,433	4,683	10,000	Small Tools	52350	5,000	0	0
0	75	1,000	Dues & Memberships	52405	1,000	0	0
0	165	0	Books, Subscriptions & Publications	52410	0	0	0
153	269	2,000	Fueling Contract	52475	2,000	0	0
330	2,230	6,300	Training & Education	52480	5,600	0	0
3,294	4,359	3,700	Travel Expense	52485	5,800	0	0
2,765	575	2,500	Fleet Charges	52486	2,500	0	0
0	108	1,000	Private Mileage	52487	1,000	0	0
248	0	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	0	0	0
298,968	318,040	451,700	MATERIALS & SERVICES SUBTOTAL		503,200	0	0
1,235,324	864,481	1,520,100	TOTAL EXPENDITURE		1,589,300	0	0

**NSES POSITION AND SALARY EXPENSE: Project Delivery | 8237**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	2.00	2.00	1.00	Engineer	No
1.00	0.00	0.00	0.00	Engineering Project Coordinator	No
1.00	1.00	1.00	1.00	Engineering Technician 3	Yes
1.00	1.00	1.00	1.00	Operations Coordinator	No
0.00	0.00	1.00	1.00	Principal Engineer	No
1.00	1.00	0.00	1.00	Sr Engineer	No
1.00	0.00	0.00	0.00	Water Resources Specialist	No
0.00	1.00	1.00	0.00	Project Manager 1	No
0.00	1.00	1.00	2.00	Project Manager 2	Yes
1.00	0.00	0.00	0.00	Program Manager 3	No
2.50	3.00	3.00	3.00	Project Manager 3	No
1.00	1.00	1.00	1.00	Sr Project Manager	No
10.50	11.00	11.00	11.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	1.00	1.00	0.50	Engineer	No
0.50	0.00	0.00	0.00	Engineering Project Coordinator	No
0.60	0.60	0.60	0.60	Engineering Technician 3	Yes
1.00	1.00	1.00	1.00	Operations Coordinator	No
0.00	0.00	1.00	1.00	Principal Engineer	No
1.00	1.00	0.00	1.00	Sr Engineer	No
1.00	0.00	0.00	0.00	Water Resources Specialist	Yes
0.00	1.00	1.00	0.00	Project Manager 1	No
0.00	0.55	0.55	1.00	Project Manager 2	No
1.00	0.00	0.00	0.00	Program Manager 3	No
0.90	1.60	1.60	1.60	Project Manager 3	No
1.00	1.00	1.00	1.00	Sr Project Manager	No
7.50	7.75	7.75	7.70	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	1.00	1.00	0.50	Engineer	No
0.50	0.00	0.00	0.00	Engineering Project Coordinator	No
0.40	0.40	0.40	0.40	Engineering Technician 3	Yes
0.00	0.00	0.00	0.00	Operations Coordinator	No
0.00	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Sr Engineer	No
0.00	0.00	0.00	0.00	Water Resources Specialist	Yes
0.00	0.00	0.00	0.00	Project Manager 1	No
0.00	0.45	0.45	1.00	Project Manager 2	No
0.00	0.00	0.00	0.00	Program Manager 3	No
1.60	1.40	1.40	1.40	Project Manager 3	No
0.00	0.00	0.00	0.00	Sr Project Manager	No
3.00	3.25	3.25	3.30	TOTAL PERSONNEL	

**NSES EXPENDITURE SUMMARY: Project Delivery | 8237**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
670,395	1,004,099	1,150,300	Wages & Other Pay	51100	1,203,500	0	0
53,713	26,234	40,000	Temporary	51130	0	0	0
175	4,631	1,000	Overtime	51140	1,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
302,480	429,398	574,300	Other Personnel Expenses	51600	581,600	0	0
1,050	0	0	Tuition Reimbursement	51761	0	0	0
750	1,000	600	Other Employee Allowances	51900	1,200	0	0
0	0	0	Auto Allowance	51910	0	0	0
2,348	2,280	2,400	Mobile Computing Allowance	51915	1,200	0	0
1,030,910	1,467,642	1,768,600	PERSONNEL EXPENSE SUBTOTAL		1,788,500	0	0
0	0	60,000	Contracted Services	52205	35,000	0	0
0	4,213	60,000	Professional Services	52240	0	0	0
143,979	181,029	187,000	Other Government Services	52270	197,000	0	0
25	133	100	Office Supplies	52305	100	0	0
378	125	700	Operating Supplies	52310	700	0	0
129	109	0	Gas, Oil, Lubrication	52315	0	0	0
64	0	0	Repair & Maintenance Supplies	52330	0	0	0
279	337	1,000	Small Tools	52350	1,000	0	0
2,165	1,742	3,500	Dues & Memberships	52405	2,000	0	0
0	414	0	Books, Subscriptions & Publications	52410	0	0	0
1,763	1,825	2,500	Fueling Contract	52475	2,600	0	0
8,631	12,743	8,600	Training & Education	52480	9,400	0	0
6,463	4,000	9,400	Travel Expense	52485	9,100	0	0
2,174	5,506	4,500	Fleet Charges	52486	4,500	0	0
(5,645)	784	1,500	Private Mileage	52487	1,500	0	0
1,370	1,241	0	Other Materials & Services	52495	0	0	0
0	0	300	Food Expenditures	52496	0	0	0
201	187	0	Permits, Licenses & Fees	52500	0	0	0
161,975	214,387	339,100	MATERIALS & SERVICES SUBTOTAL		262,900	0	0
1,192,885	1,682,028	2,107,700	TOTAL EXPENDITURE		2,051,400	0	0

**NSES POSITION AND SALARY EXPENSE:** Stewardship | 8238

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Water Resources Project Manager	No
1.00	2.00	0.00	0.00	Water Resources Specialist 2	No
0.50	1.00	0.00	0.00	Natural Systems Project Manager 3	No
0.00	1.00	1.00	1.00	Program Manager 2	No
1.00	1.00	1.00	1.00	Sr Program Manager	No
1.00	0.00	0.00	0.00	Natural Systems Project Manager 2	No
0.00	0.00	0.00	1.00	Water Resources Specialist 2	Yes
0.00	0.00	2.00	2.00	Water Resources Specialist 3	Yes
0.00	0.00	1.00	1.00	Project Manager 3	No
4.50	5.00	5.00	6.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.00	0.00	0.00	Water Resources Project Manager	No
0.75	1.00	0.00	0.00	Water Resources Specialist 2	No
0.50	0.50	0.00	0.00	Natural Systems Project Manager 3	No
0.00	0.50	0.50	0.50	Program Manager 2	No
1.00	1.00	1.00	1.00	Sr Program Manager	No
1.00	0.00	0.00	0.00	Natural Systems Project Manager 2	No
0.00	0.00	0.00	1.00	Water Resources Specialist 2	Yes
0.00	0.00	1.00	1.00	Water Resources Specialist 3	Yes
0.00	0.00	0.50	0.50	Project Manager 3	No
3.75	3.00	3.00	4.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.00	0.00	0.00	Water Resources Project Manager	No
0.25	1.00	0.00	0.00	Water Resources Specialist 2	No
0.00	0.50	0.00	0.00	Natural Systems Project Manager 3	No
0.00	0.50	0.50	0.50	Program Manager 2	No
0.00	0.00	0.00	0.00	Sr Program Manager	No
0.00	0.00	0.00	0.00	Natural Systems Project Manager 2	No
0.00	0.00	0.00	0.00	Water Resources Specialist 2	Yes
0.00	0.00	1.00	1.00	Water Resources Specialist 3	Yes
0.00	0.00	0.50	0.50	Project Manager 3	No
0.75	2.00	2.00	2.00	TOTAL PERSONNEL	

**NSES EXPENDITURE SUMMARY: Stewardship | 8238**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
307,442	487,876	641,300	Wages & Other Pay	51100	766,100	0	0
96,554	111,178	86,500	Temporary	51130	48,000	0	0
4,366	3,587	3,000	Overtime	51140	3,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
156,168	284,866	333,700	Other Personnel Expenses	51600	399,100	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
750	750	600	Other Employee Allowances	51900	1,500	0	0
0	0	0	Auto Allowance	51910	0	0	0
368	720	800	Mobile Computing Allowance	51915	0	0	0
<b>565,647</b>	<b>888,976</b>	<b>1,065,900</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,217,700</b>	<b>0</b>	<b>0</b>
3,100	3,128	2,600	Electricity	52110	2,600	0	0
461,273	266,637	191,000	Contracted Services	52205	351,500	0	0
0	749,880	803,000	Reveg and Mgmt Stewardship Svcs	52206	959,000	0	0
0	497,299	513,000	Reveg Stewardship Services	52207	614,500	0	0
74,152	155,214	275,000	Professional Services	52240	175,000	0	0
0	2,641	3,000	Laundry	52260	3,000	0	0
1,278,197	1,330,586	1,907,400	Other Government Services	52270	1,859,300	0	0
39	80	0	Operating Supplies	52310	0	0	0
552	58	500	Gas, Oil, Lubrication	52315	500	0	0
1,575	608	1,500	Repair & Maintenance Supplies	52330	3,000	0	0
1,473	301	1,500	Small Tools	52350	1,500	0	0
0	339	600	Safety Equipment	52360	600	0	0
0	0	1,700	Uniforms	52365	1,700	0	0
43	190	0	Postage & Freight	52375	0	0	0
554	783	1,500	Dues & Memberships	52405	1,500	0	0
0	42	0	Books, Subscriptions & Publications	52410	0	0	0
50	0	200	Publication Notices	52430	200	0	0
39,478	64,056	55,000	Land & Building Rent	52470	57,000	0	0
4,851	3,376	5,500	Fueling Contract	52475	4,000	0	0
11,274	8,330	6,100	Training & Education	52480	8,300	0	0
1,991	9,164	4,900	Travel Expense	52485	3,400	0	0
2,577	9,341	12,000	Fleet Charges	52486	10,000	0	0
119	1,244	1,000	Private Mileage	52487	1,000	0	0
268,973	379,505	621,200	Other Materials & Services	52495	634,500	0	0
0	0	200	Food Expenditures	52496	0	0	0
158	278	600	Permits, Licenses & Fees	52500	600	0	0
2,580	2,580	3,000	Taxes, Assessments & Liens	52510	3,000	0	0
1,527	0	3,000	Repair & Maintenance Services	52610	1,500	0	0
0	5,197	3,000	Non-vehicle Equipment Repair & Maintenance	52620	6,000	0	0
<b>2,154,535</b>	<b>3,490,857</b>	<b>4,418,000</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>4,703,200</b>	<b>0</b>	<b>0</b>
<b>2,720,182</b>	<b>4,379,833</b>	<b>5,483,900</b>	<b>TOTAL EXPENDITURE</b>		<b>5,920,900</b>	<b>0</b>	<b>0</b>

**NSES POSITION AND SALARY EXPENSE:** Administration | 8233

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	NSES Director	No
1.00	1.00	0.00	0.00	Operations Coordinator	No
1.00	1.00	1.00	1.00	Landscape Strategies Division Manager	No
1.00	1.00	1.00	1.00	Project Delivery Division Manager	No
1.00	1.00	1.00	1.00	Stewardship Services Division Manager	No
0.00	0.00	1.00	1.00	Sr Management Analyst	No
5.00	5.00	5.00	5.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	NSES Director	No
0.50	0.50	0.00	0.00	Operations Coordinator	No
0.50	0.50	0.50	0.50	Landscape Division Manager	No
0.50	0.50	0.50	0.50	Project Delivery Division Manager	No
0.75	0.75	0.75	0.75	Stewardship Services Division Manager	No
0.00	0.00	0.50	0.50	Sr Management Analyst	No
3.25	3.25	3.25	3.25	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	NSES Director	No
0.50	0.50	0.00	0.00	Operations Coordinator	No
0.50	0.50	0.50	0.50	Landscape Division Manager	No
0.50	0.50	0.50	0.50	Project Delivery Division Manager	No
0.25	0.25	0.25	0.25	Stewardship Services Division Manager	No
0.00	0.00	0.50	0.50	Sr Management Analyst	No
1.75	1.75	1.75	1.75	TOTAL PERSONNEL	

**NSES EXPENDITURE SUMMARY: Administration | 8233**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
697,292	859,532	939,100	Wages & Other Pay	51100	1,005,900	0	0
38,655	13,098	0	Temporary	51130	0	0	0
282	292	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
297,307	363,126	421,100	Other Personnel Expenses	51600	447,900	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
0	250	0	Other Employee Allowances	51900	300	0	0
1,550	3,720	3,700	Auto Allowance	51910	3,700	0	0
2,520	2,520	2,400	Mobile Computing Allowance	51915	1,600	0	0
1,037,606	1,242,537	1,366,300	PERSONNEL EXPENSE SUBTOTAL		1,459,400	0	0
178	63	0	Electricity	52110	0	0	0
127	404	0	Contracted Services	52205	0	0	0
0	7,900	5,000	Professional Services	52240	5,000	0	0
2,123	0	0	Laundry	52260	0	0	0
9	0	500	Office Supplies	52305	500	0	0
77	0	0	Operating Supplies	52310	0	0	0
102	0	0	Gas, Oil, Lubrication	52315	0	0	0
190	0	0	Small Tools	52350	0	0	0
104	180	500	Safety Equipment	52360	500	0	0
136	0	0	Uniforms	52365	0	0	0
3,537	3,980	2,500	Dues & Memberships	52405	2,500	0	0
260	0	200	Printing	52435	200	0	0
387	93	500	Fueling Contract	52475	600	0	0
12,858	2,405	6,700	Training & Education	52480	6,300	0	0
541	3,475	5,800	Travel Expense	52485	6,000	0	0
0	0	200	Private Mileage	52487	200	0	0
10,011	2,117	1,800	Other Materials & Services	52495	1,500	0	0
0	0	200	Food Expenditures	52496	800	0	0
8,480	8,871	0	Taxes, Assessments & Liens	52510	0	0	0
39,119	29,488	23,900	MATERIALS & SERVICES SUBTOTAL		24,100	0	0
1,076,726	1,272,026	1,390,200	TOTAL EXPENDITURE		1,483,500	0	0

CleanWater  Services



## Utility Operations & Services

Utility Operations & Services (UOPS) is responsible for the operations and maintenance of CWS' storm sewer and sanitary sewer conveyance systems and its Fleet program. The department includes Administration and programs organized under Field Operations Construction and Field Operations Maintenance. The Construction and Maintenance programs perform both Local and Regional functions. The Local program serves the areas of unincorporated Washington County; small areas of Multnomah, Clackamas, and Yamhill counties; and the cities of Banks, Durham, Gaston, King City, and North Plains. The Regional program includes the entire service area and all cities.

There are no changes to the number of FTE in UOPS compared to the FY 2025-26 Adopted Budget.



## **Field Operations Construction**

Field Operations Construction includes System Repair and Local Repair & Construction.

Local services include emergency response, repairing damaged or deteriorated infrastructure, constructing short line replacements, installing catch basins, and rehabilitating infrastructure.

Regional services support repairing and replacing infrastructure at pump stations and water resource recovery facilities and rehabilitating manholes to reduce inflow and infiltration.

## **Field Operations Maintenance**

Field Operations Maintenance includes System Maintenance, TV/Flow Monitoring, and SWM Surface Facility Maintenance.

Local services include emergency response, cleaning and performing TV inspection of storm and sanitary sewer pipes, cleaning catch basins and water quality manholes, sweeping streets, and maintaining water quality facilities.

Regional services include managing and maintaining the systemwide flow monitoring and rain gauge network, chemical root control, and maintaining the large diameter (24-inch and larger) sanitary sewer system.

## **Administration**

Administration includes senior management, technical support staff, and CWS fleet staff. Staff members provide general and fiscal management for the department and interact with external agencies on technical and policy issues.

**UTILITY OPERATIONS & SERVICES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	7,223,672	6,919,252	7,970,900	8,480,300	6%	509,400
Temporary	51130	264,048	13,490	85,000	90,000	6%	5,000
Overtime	51140	386,652	386,698	202,000	202,800	0%	800
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	3,520,242	3,487,110	4,221,300	4,313,900	2%	92,600
Tuition Reimbursement	51761	0	0	0	0	0%	0
Other Employee Allowances	51900	22,875	20,750	22,900	22,300	-3%	(600)
Auto Allowance	51910	1,550	0	0	3,700	0%	3,700
Mobile Computing Allowance	51915	14,568	8,400	9,100	8,300	-9%	(800)
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>11,433,607</b>	<b>10,835,699</b>	<b>12,511,200</b>	<b>13,121,300</b>	<b>5%</b>	<b>610,100</b>
Electricity	52110	13,890	14,937	13,500	13,500	0%	0
Water	52120	19,535	31,826	16,000	26,000	63%	10,000
Garbage	52140	162,267	142,386	159,500	154,500	-3%	(5,000)
Contracted Services	52205	750,612	560,194	520,000	620,000	19%	100,000
Professional Services	52240	142,482	54,227	100,000	0	-100%	(100,000)
Laundry	52260	42,352	45,347	45,100	44,100	-2%	(1,000)
Office Supplies	52305	1,269	602	1,800	1,800	0%	0
Operating Supplies	52310	84,213	86,298	92,700	92,700	0%	0
Gas, Oil, Lubrication	52315	26,586	37,783	33,000	33,000	0%	0
Repair & Maintenance Supplies	52330	392,520	409,771	400,500	427,500	7%	27,000
Construction & Building Supplies	52335	130,461	135,867	135,000	130,000	-4%	(5,000)
Small Tools	52350	42,580	36,271	42,100	42,100	0%	0
Safety Equipment	52360	68,773	59,366	44,500	51,500	16%	7,000
Uniforms	52365	8,411	4,159	3,000	3,000	0%	0
Postage & Freight	52375	1,449	561	1,300	1,300	0%	0
Computer Equipment Expensed	52385	1,195	501	1,000	1,000	0%	0
Dues & Memberships	52405	7,934	9,201	4,700	5,700	21%	1,000
Books, Subscriptions & Publications	52410	634	1,104	800	800	0%	0
Software Licenses & Support	52425	0	662	0	0	0%	0
Publication Notices	52430	6,834	0	0	0	0%	0
Printing	52435	444	0	2,000	1,000	-50%	(1,000)
Fueling Contract	52475	280,810	269,245	300,000	340,000	13%	40,000
Training & Education	52480	40,920	40,384	23,400	18,600	-21%	(4,800)
Travel Expense	52485	22,052	8,051	20,900	22,400	7%	1,500
Fleet Charges	52486	521,015	524,403	532,500	547,500	3%	15,000
Private Mileage	52487	6,228	2,307	1,500	1,600	7%	100
Other Materials & Services	52495	14,174	(743)	4,500	3,500	-22%	(1,000)
Food Expenditures	52496	0	0	2,100	2,100	0%	0
Permits, Licenses & Fees	52500	6,168	2,328	5,800	5,800	0%	0
Taxes, Assessments & Liens	52510	297	0	200	200	0%	0
Equipment Rental	52605	134,049	121,565	53,000	24,000	-55%	(29,000)
Repair & Maintenance Services	52610	64,176	46,334	72,600	72,600	0%	0
Other Chemicals	52890	25,532	122,559	125,000	125,000	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>3,025,813</b>	<b>2,767,496</b>	<b>2,758,000</b>	<b>2,812,800</b>	<b>2%</b>	<b>54,800</b>
<b>TOTAL EXPENDITURE</b>		<b>14,459,420</b>	<b>13,603,195</b>	<b>15,269,200</b>	<b>15,934,100</b>	<b>4%</b>	<b>664,900</b>

**UOPS POSITION AND SALARY EXPENSE:** Local Repair & Construction | 8380

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
7.00	6.00	6.00	8.00	Field Construction/Maintenance Tech 2	Yes
2.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 3	Yes
2.00	2.00	2.00	0.00	Field Construction/Maintenance Tech Trainee	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
1.00	0.00	0.00	0.00	Sr Field Construction Technician	Yes
13.00	13.00	13.00	13.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
7.00	6.00	6.00	8.00	Field Construction/Maintenance Tech 2	Yes
2.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 3	Yes
2.00	2.00	2.00	0.00	Field Construction/Maintenance Tech Trainee	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
1.00	0.00	0.00	0.00	Sr Field Construction Technician	Yes
13.00	13.00	13.00	13.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 2	Yes
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 3	Yes
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech Trainee	Yes
0.00	0.00	0.00	0.00	Field Construction/Maint Supervisor	No
0.00	0.00	0.00	0.00	Sr Field Construction Technician	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: Local Repair & Construction | 8380**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,014,082	1,156,900	1,220,300	Wages & Other Pay	51100	1,247,800	0	0
51,158	0	0	Temporary	51130	0	0	0
87,803	70,146	30,000	Overtime	51140	30,000	0	0
528,259	577,412	645,300	Other Personnel Expenses	51600	622,400	0	0
3,000	2,750	3,900	Other Employee Allowances	51900	3,900	0	0
840	840	800	Mobile Computing Allowance	51915	800	0	0
<b>1,685,143</b>	<b>1,808,049</b>	<b>1,900,300</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,904,900</b>	<b>0</b>	<b>0</b>
15,609	11,608	20,000	Garbage	52140	20,000	0	0
96,098	66,081	50,000	Contracted Services	52205	100,000	0	0
35	0	0	Legal Services	52230	0	0	0
6,290	6,155	5,300	Laundry	52260	5,300	0	0
355	125	200	Office Supplies	52305	200	0	0
829	0	1,000	Operating Supplies	52310	1,000	0	0
3,856	5,062	4,500	Gas, Oil, Lubrication	52315	4,500	0	0
225,042	245,444	225,000	Repair & Maintenance Supplies	52330	245,000	0	0
9,261	11,406	9,200	Small Tools	52350	9,200	0	0
14,348	1,239	8,000	Safety Equipment	52360	8,000	0	0
197	852	0	Uniforms	52365	0	0	0
607	1,080	400	Dues & Memberships	52405	900	0	0
38,727	42,478	40,000	Fueling Contract	52475	55,000	0	0
3,853	13,916	3,000	Training & Education	52480	1,000	0	0
1,835	2,752	3,400	Travel Expense	52485	1,700	0	0
51,655	51,262	62,500	Fleet Charges	52486	62,500	0	0
628	839	0	Private Mileage	52487	0	0	0
518	0	700	Other Materials & Services	52495	700	0	0
0	0	300	Food Expenditures	52496	300	0	0
1,220	690	2,000	Permits, Licenses & Fees	52500	2,000	0	0
6,774	10,315	10,000	Equipment Rental	52605	10,000	0	0
340	0	0	Repair & Maintenance Services	52610	0	0	0
<b>478,077</b>	<b>471,305</b>	<b>445,500</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>527,300</b>	<b>0</b>	<b>0</b>
<b>2,163,220</b>	<b>2,279,353</b>	<b>2,345,800</b>	<b>TOTAL EXPENDITURE</b>		<b>2,432,200</b>	<b>0</b>	<b>0</b>

**UOPS POSITION AND SALARY EXPENSE:** Stormwater / Surface Facility Maintenance | 8383

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
12.00	12.00	12.00	12.00	Field Construction/Maintenance Tech 2	Yes
2.00	3.00	3.00	3.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
1.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
16.00	16.00	16.00	16.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
12.00	12.00	12.00	12.00	Field Construction/Maintenance Tech 2	Yes
2.00	3.00	3.00	3.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
1.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
16.00	16.00	16.00	16.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 2	Yes
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 3	Yes
0.00	0.00	0.00	0.00	Field Construction/Maint Supervisor	No
0.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: Stormwater / Surface Facility Maintenance | 8383**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,448,632	1,548,640	1,683,600	Wages & Other Pay	51100	1,776,800	0	0
24,057	0	0	Temporary	51130	0	0	0
125,104	118,501	60,000	Overtime	51140	60,000	0	0
781,050	805,304	912,900	Other Personnel Expenses	51600	947,700	0	0
4,000	4,000	4,800	Other Employee Allowances	51900	4,800	0	0
840	840	800	Mobile Computing Allowance	51915	800	0	0
<b>2,383,682</b>	<b>2,477,284</b>	<b>2,662,100</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>2,790,100</b>	<b>0</b>	<b>0</b>
35,803	18,741	37,500	Garbage	52140	32,500	0	0
30,210	54,171	55,000	Contracted Services	52205	65,000	0	0
8,124	8,548	9,000	Laundry	52260	9,000	0	0
15,940	24,249	20,000	Operating Supplies	52310	20,000	0	0
5,064	4,725	6,500	Gas, Oil, Lubrication	52315	6,500	0	0
5,641	4,337	5,000	Repair & Maintenance Supplies	52330	5,000	0	0
31,234	24,498	35,000	Construction & Building Supplies	52335	30,000	0	0
6,327	3,432	10,000	Small Tools	52350	10,000	0	0
284	586	1,000	Safety Equipment	52360	3,000	0	0
8	39	0	Postage & Freight	52375	0	0	0
475	576	300	Dues & Memberships	52405	300	0	0
207	0	0	Printing	52435	0	0	0
82,758	73,435	90,000	Fueling Contract	52475	90,000	0	0
396	2,852	1,000	Training & Education	52480	1,400	0	0
0	0	0	Travel Expense	52485	2,500	0	0
156,947	152,989	150,000	Fleet Charges	52486	160,000	0	0
287	0	600	Other Materials & Services	52495	600	0	0
0	0	400	Food Expenditures	52496	400	0	0
0	433	300	Permits, Licenses & Fees	52500	300	0	0
0	0	1,500	Repair & Maintenance Services	52610	1,500	0	0
<b>379,705</b>	<b>373,613</b>	<b>423,100</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>438,000</b>	<b>0</b>	<b>0</b>
<b>2,763,387</b>	<b>2,850,897</b>	<b>3,085,200</b>	<b>TOTAL EXPENDITURE</b>		<b>3,228,100</b>	<b>0</b>	<b>0</b>

**UOPS POSITION AND SALARY EXPENSE:** System Maintenance | 8373

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
11.00	11.00	11.00	11.00	Field Construction/Maintenance Tech 2	Yes
3.00	3.00	3.00	3.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Constr/Maint Supervisor	No
15.00	15.00	15.00	15.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
11.00	11.00	11.00	11.00	Field Construction/Maintenance Tech 2	Yes
3.00	3.00	3.00	3.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Constr/Maint Supervisor	No
15.00	15.00	15.00	15.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 2	Yes
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 3	Yes
0.00	0.00	0.00	0.00	Field Constr/Maint Supervisor	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: System Maintenance | 8373**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,171,613	1,362,361	1,571,700	Wages & Other Pay	51100	1,659,000	0	0
72,179	13,490	85,000	Temporary	51130	90,000	0	0
100,174	105,955	50,000	Overtime	51140	50,000	0	0
680,480	724,521	838,100	Other Personnel Expenses	51600	866,800	0	0
5,375	5,250	4,500	Other Employee Allowances	51900	4,500	0	0
840	840	800	Mobile Computing Allowance	51915	0	0	0
2,030,660	2,212,417	2,550,100	PERSONNEL EXPENSE SUBTOTAL		2,670,300	0	0
19,535	31,826	16,000	Water	52120	26,000	0	0
110,855	99,939	100,000	Garbage	52140	100,000	0	0
1,289	0	0	Other Utility Services	52160	0	0	0
397,556	219,433	175,000	Contracted Services	52205	200,000	0	0
72	0	0	Legal Services	52230	0	0	0
9,111	9,971	9,500	Laundry	52260	9,500	0	0
200	253	0	Office Supplies	52305	0	0	0
91	234	700	Operating Supplies	52310	700	0	0
1,568	1,694	1,500	Gas, Oil, Lubrication	52315	1,500	0	0
86,439	78,987	90,000	Repair & Maintenance Supplies	52330	90,000	0	0
4,627	2,802	3,500	Small Tools	52350	3,500	0	0
22,153	30,283	10,000	Safety Equipment	52360	10,000	0	0
0	217	0	Uniforms	52365	0	0	0
875	472	0	Computer Equipment Expensed	52385	0	0	0
947	2,273	1,000	Dues & Memberships	52405	1,000	0	0
0	665	0	Books, Subscriptions & Publications	52410	0	0	0
0	662	0	Software Licenses & Support	52425	0	0	0
86,625	82,671	80,000	Fueling Contract	52475	85,000	0	0
2,913	8,166	6,500	Training & Education	52480	3,000	0	0
2,885	2,982	5,800	Travel Expense	52485	3,300	0	0
163,638	164,163	175,000	Fleet Charges	52486	175,000	0	0
278	1,014	0	Private Mileage	52487	0	0	0
3,138	107	600	Other Materials & Services	52495	600	0	0
0	0	400	Food Expenditures	52496	400	0	0
100	0	2,500	Permits, Licenses & Fees	52500	2,500	0	0
121,194	107,728	10,000	Equipment Rental	52605	5,000	0	0
493	563	1,100	Repair & Maintenance Services	52610	1,100	0	0
25,532	122,559	125,000	Other Chemicals	52890	125,000	0	0
1,062,112	969,662	814,100	MATERIALS & SERVICES SUBTOTAL		843,100	0	0
3,092,772	3,182,079	3,364,200	TOTAL EXPENDITURE		3,513,400	0	0

**UOPS POSITION AND SALARY EXPENSE:** System Repair | 8371

					<b>Total</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
9.00	9.00	9.00	9.00	Field Construction/Maintenance Tech 2	Yes
3.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Constr/Maint Supervisor	No
1.00	0.00	0.00	0.00	Sr Field Construction Tech	Yes
14.00	14.00	14.00	14.00	TOTAL PERSONNEL	
					<b>Operating</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
5.00	5.00	5.00	5.00	Field Construction/Maintenance Tech 2	Yes
2.00	2.00	2.00	2.00	Field Construction/Maintenance Tech 3	Yes
0.80	0.80	0.80	0.80	Field Constr/Maint Supervisor	No
0.50	0.00	0.00	0.00	Sr Field Construction Tech	Yes
8.30	7.80	7.80	7.80	TOTAL PERSONNEL	
					<b>Capital</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
4.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 2	Yes
1.00	2.00	2.00	2.00	Field Construction/Maintenance Tech 3	Yes
0.20	0.20	0.20	0.20	Field Constr/Maint Supervisor	No
0.50	0.00	0.00	0.00	Sr Field Construction Tech	Yes
5.70	6.20	6.20	6.20	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: System Repair | 8371**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
785,749	718,383	909,200	Wages & Other Pay	51100	1,046,800	0	0
31,059	0	0	Temporary	51130	0	0	0
26,077	41,064	40,000	Overtime	51140	40,000	0	0
329,365	270,465	420,800	Other Personnel Expenses	51600	486,700	0	0
4,250	4,500	4,200	Other Employee Allowances	51900	3,900	0	0
840	840	800	Mobile Computing Allowance	51915	800	0	0
<b>1,177,340</b>	<b>1,035,252</b>	<b>1,375,000</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,578,200</b>	<b>0</b>	<b>0</b>
0	12,098	2,000	Garbage	52140	2,000	0	0
10,850	9,211	10,000	Contracted Services	52205	10,000	0	0
9,677	11,115	10,700	Laundry	52260	10,700	0	0
96	0	400	Office Supplies	52305	400	0	0
1,636	544	500	Operating Supplies	52310	500	0	0
10,772	10,751	15,000	Gas, Oil, Lubrication	52315	15,000	0	0
46,810	48,886	50,000	Repair & Maintenance Supplies	52330	50,000	0	0
99,227	107,781	100,000	Construction & Building Supplies	52335	100,000	0	0
12,129	10,078	9,200	Small Tools	52350	9,200	0	0
6,942	2,218	2,000	Safety Equipment	52360	2,000	0	0
0	103	0	Uniforms	52365	0	0	0
137	0	0	Postage & Freight	52375	0	0	0
160	447	300	Dues & Memberships	52405	800	0	0
47,438	42,605	65,000	Fueling Contract	52475	85,000	0	0
7,614	5,080	2,200	Training & Education	52480	2,400	0	0
667	717	1,500	Travel Expense	52485	2,700	0	0
113,150	133,529	120,000	Fleet Charges	52486	125,000	0	0
244	0	500	Private Mileage	52487	600	0	0
3,057	0	600	Other Materials & Services	52495	600	0	0
0	0	400	Food Expenditures	52496	400	0	0
265	128	500	Permits, Licenses & Fees	52500	500	0	0
6,081	3,523	5,000	Equipment Rental	52605	5,000	0	0
<b>376,953</b>	<b>398,812</b>	<b>395,800</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>422,800</b>	<b>0</b>	<b>0</b>
<b>1,554,293</b>	<b>1,434,065</b>	<b>1,770,800</b>	<b>TOTAL EXPENDITURE</b>		<b>2,001,000</b>	<b>0</b>	<b>0</b>

**UOPS POSITION AND SALARY EXPENSE: TV/Flow Monitoring | 8375**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
9.00	8.00	9.00	9.00	Field Construction/Maintenance Tech 2	Yes
1.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
2.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
13.00	13.00	14.00	14.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
9.00	8.00	9.00	9.00	Field Construction/Maintenance Tech 2	Yes
1.00	4.00	4.00	4.00	Field Construction/Maintenance Tech 3	Yes
1.00	1.00	1.00	1.00	Field Construction/Maint Supervisor	No
2.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
13.00	13.00	14.00	14.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 2	Yes
0.00	0.00	0.00	0.00	Field Construction/Maintenance Tech 3	Yes
0.00	0.00	0.00	0.00	Field Construction/Maint Supervisor	No
0.00	0.00	0.00	0.00	Sr Field Maintenance Technician	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: TV/Flow Monitoring | 8375**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,097,633	1,253,655	1,457,800	Wages & Other Pay	51100	1,553,200	0	0
18,566	0	0	Temporary	51130	0	0	0
39,450	47,686	20,000	Overtime	51140	20,000	0	0
568,813	649,349	791,000	Other Personnel Expenses	51600	828,800	0	0
3,000	3,250	4,200	Other Employee Allowances	51900	4,200	0	0
665	840	800	Mobile Computing Allowance	51915	800	0	0
1,728,127	1,954,780	2,273,800	PERSONNEL EXPENSE SUBTOTAL		2,407,000	0	0
12,561	13,795	12,500	Electricity	52110	12,500	0	0
21,653	19,660	30,000	Contracted Services	52205	30,000	0	0
5,025	5,408	5,300	Laundry	52260	5,300	0	0
36	0	200	Office Supplies	52305	200	0	0
57	0	500	Operating Supplies	52310	500	0	0
22,285	18,002	22,500	Repair & Maintenance Supplies	52330	22,500	0	0
5,205	4,371	5,200	Small Tools	52350	5,200	0	0
1,152	379	1,500	Safety Equipment	52360	1,500	0	0
1,274	521	1,300	Postage & Freight	52375	1,300	0	0
320	30	1,000	Computer Equipment Expensed	52385	1,000	0	0
312	725	900	Dues & Memberships	52405	900	0	0
17,181	17,233	23,000	Fueling Contract	52475	23,000	0	0
3,770	9,565	5,300	Training & Education	52480	6,100	0	0
0	20	6,000	Travel Expense	52485	5,400	0	0
24,269	15,238	20,000	Fleet Charges	52486	20,000	0	0
0	18	0	Private Mileage	52487	0	0	0
(124)	0	600	Other Materials & Services	52495	600	0	0
0	0	400	Food Expenditures	52496	400	0	0
63,342	44,769	70,000	Repair & Maintenance Services	52610	70,000	0	0
178,318	149,734	206,200	MATERIALS & SERVICES SUBTOTAL		206,400	0	0
1,906,445	2,104,514	2,480,000	TOTAL EXPENDITURE		2,613,400	0	0

**UOPS POSITION AND SALARY EXPENSE: Administration | 8370**

					<b>Total</b>
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Field Operations Division Manager	No
1.00	0.00	0.00	0.00	Fleet Maintenance Technician 2	Yes
0.00	1.00	1.00	1.00	Fleet Maintenance Technician 3	Yes
1.00	1.00	1.00	1.00	Operations Analyst 1	No
1.00	1.00	1.00	1.00	Sr Management Analyst	No
1.00	0.00	0.00	0.00	Utility Operations & Services Manager	No
1.00	0.00	0.00	0.00	Engineering Division Manager	No
1.00	1.00	1.00	1.00	Fleet Supervisor	No
1.00	1.00	1.00	1.00	Sr Operations Coordinator	No
2.00	2.00	2.00	2.00	Field Construction/Maintenance Superintendent	No
0.00	1.00	1.00	1.00	Field Operations Services Manager	No
10.00	8.00	8.00	8.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Field Operations Division Manager	No
1.00	0.00	0.00	0.00	Fleet Maintenance Technician 2	Yes
0.00	1.00	1.00	1.00	Fleet Maintenance Technician 3	Yes
1.00	1.00	1.00	1.00	Operations Analyst 1	No
1.00	1.00	1.00	1.00	Sr Management Analyst	No
1.00	0.00	0.00	0.00	Utility Operations & Services Manager	No
1.00	0.00	0.00	0.00	Engineering Division Manager	No
1.00	1.00	1.00	1.00	Fleet Supervisor	No
1.00	1.00	1.00	1.00	Sr Operations Coordinator	No
2.00	2.00	2.00	2.00	Field Construction/Maintenance Superintendent	No
0.00	1.00	1.00	1.00	Field Operations Services Manager	No
10.00	8.00	8.00	8.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Field Operations Division Manager	No
0.00	0.00	0.00	0.00	Fleet Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Fleet Maintenance Technician 3	Yes
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.00	0.00	0.00	Sr Management Analyst	No
0.00	0.00	0.00	0.00	Utility Operations & Services Manager	No
0.00	0.00	0.00	0.00	Engineering Division Manager	No
0.00	0.00	0.00	0.00	Fleet Supervisor	No
0.00	0.00	0.00	0.00	Sr Operations Coordinator	No
0.00	0.00	0.00	0.00	Field Construction/Maintenance Superintendent	No
0.00	0.00	0.00	0.00	Field Operations Services Manager	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: Administration | 8370**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,001,217	879,313	1,128,300	Wages & Other Pay	51100	1,196,700	0	0
12,636	0	0	Temporary	51130	0	0	0
1,505	3,346	2,000	Overtime	51140	2,800	0	0
451,111	460,059	613,200	Other Personnel Expenses	51600	561,500	0	0
1,000	1,000	1,300	Other Employee Allowances	51900	1,000	0	0
1,550	0	0	Auto Allowance	51910	3,700	0	0
5,145	4,200	5,100	Mobile Computing Allowance	51915	5,100	0	0
<b>1,474,164</b>	<b>1,347,918</b>	<b>1,749,900</b>	<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>1,770,800</b>	<b>0</b>	<b>0</b>
1,005	1,142	1,000	Electricity	52110	1,000	0	0
194,245	191,639	200,000	Contracted Services	52205	215,000	0	0
141,037	54,227	100,000	Professional Services	52240	0	0	0
4,126	4,149	5,300	Laundry	52260	4,300	0	0
247	224	1,000	Office Supplies	52305	1,000	0	0
65,477	61,271	70,000	Operating Supplies	52310	70,000	0	0
5,326	15,552	5,500	Gas, Oil, Lubrication	52315	5,500	0	0
6,244	14,115	8,000	Repair & Maintenance Supplies	52330	15,000	0	0
0	3,588	0	Construction & Building Supplies	52335	0	0	0
3,225	4,182	5,000	Small Tools	52350	5,000	0	0
23,894	24,661	22,000	Safety Equipment	52360	27,000	0	0
8,214	2,988	3,000	Uniforms	52365	3,000	0	0
1,558	4,101	1,800	Dues & Memberships	52405	1,800	0	0
147	439	800	Books, Subscriptions & Publications	52410	800	0	0
236	0	2,000	Printing	52435	1,000	0	0
1,680	10,824	2,000	Fueling Contract	52475	2,000	0	0
2,729	805	5,400	Training & Education	52480	4,700	0	0
1,245	1,579	4,200	Travel Expense	52485	6,800	0	0
9,779	7,222	5,000	Fleet Charges	52486	5,000	0	0
1,159	435	1,000	Private Mileage	52487	1,000	0	0
5,633	(850)	1,400	Other Materials & Services	52495	400	0	0
0	0	200	Food Expenditures	52496	200	0	0
487	1,076	500	Permits, Licenses & Fees	52500	500	0	0
297	0	200	Taxes, Assessments & Liens	52510	200	0	0
0	0	28,000	Equipment Rental	52605	4,000	0	0
0	1,001	0	Repair & Maintenance Services	52610	0	0	0
<b>477,990</b>	<b>404,370</b>	<b>473,300</b>	<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>375,200</b>	<b>0</b>	<b>0</b>
<b>1,952,155</b>	<b>1,752,287</b>	<b>2,223,200</b>	<b>TOTAL EXPENDITURE</b>		<b>2,146,000</b>	<b>0</b>	<b>0</b>

**UOPS POSITION AND SALARY EXPENSE:** Conveyance Engineering Services | 8224

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	0.00	0.00	0.00	Construction Inspector 3	Yes
1.00	0.00	0.00	0.00	Construction Coordinator	No
1.00	0.00	0.00	0.00	Easement Acquisition Manager	No
1.00	0.00	0.00	0.00	Engineer	No
1.00	0.00	0.00	0.00	Engineering Project Coordinator	No
1.00	0.00	0.00	0.00	Engineering Technician 3	Yes
3.00	0.00	0.00	0.00	Principal Engineer	No
3.00	0.00	0.00	0.00	Sr Engineer	No
1.00	0.00	0.00	0.00	Water Resources Program Manager	No
14.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Construction Inspector 3	Yes
0.50	0.00	0.00	0.00	Construction Coordinator	No
0.50	0.00	0.00	0.00	Easement Acquisition Manager	No
0.60	0.00	0.00	0.00	Engineer	No
0.50	0.00	0.00	0.00	Engineering Project Coordinator	No
0.60	0.00	0.00	0.00	Engineering Technician 3	Yes
0.75	0.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Sr Engineer	No
0.25	0.00	0.00	0.00	Water Resources Program Manager	No
5.70	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Construction Inspector 3	Yes
0.50	0.00	0.00	0.00	Construction Coordinator	No
0.50	0.00	0.00	0.00	Easement Acquisition Manager	No
0.40	0.00	0.00	0.00	Engineer	No
0.50	0.00	0.00	0.00	Engineering Project Coordinator	No
0.40	0.00	0.00	0.00	Engineering Technician 3	Yes
2.25	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
2.00	0.00	0.00	0.00	Sr Engineer	No
0.75	0.00	0.00	0.00	Water Resources Program Manager	No
8.30	0.00	0.00	0.00	TOTAL PERSONNEL	

**UOPS EXPENDITURE SUMMARY: Conveyance Engineering Services | 8224**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
704,746	0	0	0 Wages & Other Pay	51100	0	0	0
54,395	0	0	0 Temporary	51130	0	0	0
6,538	0	0	0 Overtime	51140	0	0	0
181,164	0	0	0 Other Personnel Expenses	51600	0	0	0
2,250	0	0	0 Other Employee Allowances	51900	0	0	0
5,398	0	0	0 Mobile Computing Allowance	51915	0	0	0
954,491	0	0	0 PERSONNEL EXPENSE SUBTOTAL		0	0	0
324	0	0	0 Electricity	52110	0	0	0
4,555	0	0	0 Engineering Services	52210	0	0	0
1,445	0	0	0 Professional Services	52240	0	0	0
336	0	0	0 Office Supplies	52305	0	0	0
184	0	0	0 Operating Supplies	52310	0	0	0
60	0	0	0 Repair & Maintenance Supplies	52330	0	0	0
1,806	0	0	0 Small Tools	52350	0	0	0
30	0	0	0 Postage & Freight	52375	0	0	0
3,875	0	0	0 Dues & Memberships	52405	0	0	0
487	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
6,834	0	0	0 Publication Notices	52430	0	0	0
6,400	0	0	0 Fueling Contract	52475	0	0	0
19,645	0	0	0 Training & Education	52480	0	0	0
15,420	0	0	0 Travel Expense	52485	0	0	0
1,577	0	0	0 Fleet Charges	52486	0	0	0
3,919	0	0	0 Private Mileage	52487	0	0	0
1,664	0	0	0 Other Materials & Services	52495	0	0	0
4,096	0	0	0 Permits, Licenses & Fees	52500	0	0	0
72,657	0	0	0 MATERIALS & SERVICES SUBTOTAL		0	0	0
1,027,148	0	0	0 TOTAL EXPENDITURE		0	0	0





## Water Resource Recovery Operations & Services

Water Resource Recovery Operations & Services (WRRD) is committed to protecting public health and the environment by conveying and treating wastewater efficiently and cost-effectively given the resources available. The WRRD team of professionals provides operations, maintenance, and engineering services for four water resource recovery facilities and 44 pump stations, enabling CWS to treat over 68 million gallons of water per day. This water is either returned to the Tualatin River or used for irrigation on golf courses, parks, and sports fields. The solids removed during treatment are processed and used as soil amendments on farmland, while the recovered nutrients are sold as a premium fertilizer. The digester gas produced when solids are processed is used as fuel for cogeneration systems that offset approximately 20% of the electrical energy and 70% of the natural gas energy used by our facilities.

The department is organized into four operating groups that deliver on the core functions of conveying and treating wastewater: Durham, Rock Creek, Hillsboro/Forest Grove, and Pump Stations. The Administration program supports the operating groups. One new program is being added in Fiscal Year 2026-27 — Infrastructure Asset Management.

The FY 2026-27 budget includes an addition of eight FTE in WRRD compared to the FY 2025-26 Adopted Budget.

- Existing FTE transferring into WRRD:
  - One FTE to Durham Operations from Research & Innovation in Water Engineering & Technology (WET).
  - One FTE to Infrastructure Asset Management from Communications & Community Engagement in Regional Utility Services.
  - Three FTE to Infrastructure Asset Management from Capital Planning in WET.
  - Three FTE to Infrastructure Asset Management from Treatment Plant Services Engineering in WET.
  - One FTE to Infrastructure Asset Management from WET Administration.

- Existing FTE transferring out of WRRD:
  - One FTE from Administration to Facilities Maintenance in Business Operations.

## **Durham**

Durham is a tertiary wastewater treatment plant that treats an average annual flow of 24.5 MGD (million gallons per day). This program is responsible for the day-to-day operation of the Durham Water Resource Recovery Facility, including process control, and mechanical, electrical, and instrumentation maintenance.

## **Rock Creek**

Rock Creek is a tertiary wastewater treatment plant that treats an average annual flow of 37.1 MGD. This program is responsible for the day-to-day operation of the Rock Creek Water Resource Recovery Facility, including process control, and mechanical, electrical, and instrumentation maintenance.

## **Hillsboro and Forest Grove**

Hillsboro and Forest Grove are secondary treatment plants that treat an average of 3.1 MGD and 3.3 MGD, respectively. These programs are responsible for the day-to-day operation of the Hillsboro and Forest Grove water resource recovery facilities, including process control, and mechanical, electrical, and instrumentation maintenance.

## **Pump Stations**

Most of the flow to the water resource recovery facilities is conveyed by gravity pipelines. However, due to topography or distance, pump stations are needed to lift the flow to gravity lines that can transport flow to the water resource recovery facilities or directly feed gravity lines via force mains. This program is responsible for the day-to-day operation of the pump stations, including mechanical, electrical, and instrumentation maintenance.

## **Infrastructure Asset Management**

The key management objectives of the new program are to extend the useful life of assets and repair or replace them before they fail, maximizing the value of investments and performance reliability. The team tracks and manages nearly 17,000 assets using a computerized maintenance management system to inform decision-making and ensure that regulatory compliance and risk management efforts are documented. Condition assessments and life cycle analyses provide critical information for planning and funding the capital renewal and replacement program, including the five-year Capital Improvement Plan. The team also manages two warehouses where critical spare parts and materials are stored, which helps staff efficiently and cost-effectively maintain or repair assets to meet regulatory requirements.

## **Administration**

This program includes senior management who provide policy and strategic planning for growth and regulatory compliance, and technical and fiscal management of the department's operating programs.

**WATER RESOURCE RECOVERY OPERATIONS & SERVICES: Department Expenditure Summary**

OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 PROPOSED	Change from FY26 Budget	Change from FY26 Budget
Wages & Other Pay	51100	9,579,518	10,155,584	11,719,000	13,653,700	17%	1,934,700
Temporary	51130	238,612	292,748	225,000	275,000	22%	50,000
Overtime	51140	338,155	342,127	311,000	311,000	0%	0
Out of Class Straight Time	51170	0	0	0	0	0%	0
Other Personnel Expenses	51600	4,253,584	4,960,047	6,097,900	7,053,200	16%	955,300
Tuition Reimbursement	51761	2,134	5,224	3,000	3,000	0%	0
Other Employee Allowances	51900	25,550	22,125	26,400	29,400	11%	3,000
Auto Allowance	51910	1,860	0	0	8,700	0%	8,700
Mobile Computing Allowance	51915	31,305	26,448	21,600	22,800	6%	1,200
<b>PERSONNEL EXPENSE SUBTOTAL</b>		<b>14,470,719</b>	<b>15,804,303</b>	<b>18,403,900</b>	<b>21,356,800</b>	<b>16%</b>	<b>2,952,900</b>
Electricity	52110	4,484,892	4,981,113	4,796,800	5,031,100	5%	234,300
Water	52120	207,433	290,729	215,000	210,000	-2%	(5,000)
Natural Gas	52130	252,574	413,405	241,000	282,800	17%	41,800
Garbage	52140	435,639	454,342	483,000	435,000	-10%	(48,000)
Surface Water Management Charge	52150	33,636	35,375	28,700	28,700	0%	0
Other Utility Services	52160	3,082	3,159	3,200	3,200	0%	0
Sewer Charges	52170	19,569	18,267	18,000	18,000	0%	0
Contracted Services	52205	2,462,086	2,786,748	657,500	628,500	-4%	(29,000)
Engineering Services	52210	4,758	0	0	0	0%	0
Landscape Services	52215	684,852	924,768	0	0	0%	0
Legal Services	52230	0	124	0	0	0%	0
Professional Services	52240	58,144	25,005	30,000	221,500	638%	191,500
Laundry	52260	0	61,201	65,000	74,500	15%	9,500
Office Supplies	52305	5,562	3,475	3,700	3,200	-14%	(500)
Operating Supplies	52310	272,287	244,748	229,500	528,000	130%	298,500
Gas, Oil, Lubrication	52315	80,289	48,589	108,300	74,300	-31%	(34,000)
Tech & Scientific Supplies	52325	501	1,401	0	0	0%	0
Repair & Maintenance Supplies	52330	1,956,085	1,942,583	1,809,500	2,124,000	17%	314,500
Construction & Building Supplies	52335	5,751	5,769	0	0	0%	0
Small Tools	52350	77,766	53,597	78,900	58,000	-26%	(20,900)
Safety Equipment	52360	20,529	21,013	34,000	26,500	-22%	(7,500)
Uniforms	52365	11,562	6,062	8,000	12,900	61%	4,900
Postage & Freight	52375	2,425	4,240	5,300	5,000	-6%	(300)
Software Expensed	52380	0	204	0	0	0%	0
Computer Equipment Expensed	52385	0	144	1,000	0	-100%	(1,000)
Inventory Adjustments	52395	70,235	33,840	0	0	0%	0
Dues & Memberships	52405	15,804	12,564	14,300	15,800	10%	1,500
Books, Subscriptions & Publications	52410	6,196	5,169	5,300	10,200	92%	4,900
Software Licenses & Support	52425	25,254	24,266	0	0	0%	0
Printing	52435	0	51	0	0	0%	0
Telecom Internal	52440	42	0	0	0	0%	0
Fueling Contract	52475	431,997	434,543	28,000	27,400	-2%	(600)
Training & Education	52480	57,015	49,724	42,400	62,000	46%	19,600
Travel Expense	52485	49,313	26,296	23,500	56,000	138%	32,500
Fleet Charges	52486	35,399	67,069	31,200	40,300	29%	9,100
Private Mileage	52487	20,496	6,639	9,600	9,100	-5%	(500)
Other Materials & Services	52495	31,048	27,777	3,600	4,700	31%	1,100
Food Expenditures	52496	0	0	2,800	6,900	146%	4,100
Permits, Licenses & Fees	52500	7,874	18,554	18,200	21,200	16%	3,000
Taxes, Assessments & Liens	52510	3,427	3,490	4,100	4,100	0%	0
Bank Service Charge	52515	2,819	327	2,000	2,000	0%	0
Equipment Rental	52605	40,424	63,220	52,800	51,800	-2%	(1,000)
Repair & Maintenance Services	52610	2,202	40,085	55,000	30,000	-45%	(25,000)
Polymers - Dewatering	52810	1,495,068	1,286,911	1,182,600	1,215,000	3%	32,400
Polymers - Tertiary	52815	105	(2,834)	40,000	40,000	0%	0
Ferric Chloride	52820	286,624	346,165	363,000	352,000	-3%	(11,000)
Alum	52825	740,661	908,618	1,025,000	925,000	-10%	(100,000)
Sodium Hydroxide	52835	293,400	317,219	314,000	358,000	14%	44,000
Sodium Hypochlorite	52840	1,293,092	1,298,433	1,224,000	1,091,000	-11%	(133,000)
Lime	52845	755,110	868,748	795,000	990,000	25%	195,000
Sodium Bisulfite	52850	443,788	417,171	416,000	387,000	-7%	(29,000)
Liquid Ammonium Sulfate	52855	88,400	90,847	106,000	115,000	8%	9,000
Sulfuric Acid	52860	70,017	47,113	65,000	85,000	31%	20,000
Magnesium Chloride	52865	204,026	231,094	245,000	300,000	22%	55,000
Carbon Dioxide	52870	0	0	15,000	15,000	0%	0
Other Chemicals	52890	132,172	135,638	156,500	156,500	0%	0
<b>MATERIALS &amp; SERVICES SUBTOTAL</b>		<b>17,681,428</b>	<b>19,084,795</b>	<b>15,056,300</b>	<b>16,136,200</b>	<b>7%</b>	<b>1,079,900</b>
<b>TOTAL EXPENDITURE</b>		<b>32,152,147</b>	<b>34,889,098</b>	<b>33,460,200</b>	<b>37,493,000</b>	<b>12%</b>	<b>4,032,800</b>

**WRRD POSITION AND SALARY EXPENSE: Durham Operations | 8311**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Operations Supervisor	No
1.00	1.00	1.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	2.00	Sr Process Analyst	No
1.00	1.00	1.00	1.00	Sr Wastewater Plant Operator	Yes
13.00	13.00	7.00	6.00	Wastewater Plant Operator 2	Yes
1.00	1.00	1.00	1.00	Utility Worker	Yes
0.00	0.00	6.00	7.00	Wastewater Plant Operator 3	Yes
18.00	18.00	18.00	19.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Operations Supervisor	No
1.00	1.00	1.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	2.00	Sr Process Analyst	No
1.00	1.00	1.00	1.00	Sr Wastewater Plant Operator	Yes
13.00	13.00	7.00	6.00	Wastewater Plant Operator 2	Yes
1.00	1.00	1.00	1.00	Utility Worker	Yes
0.00	0.00	6.00	7.00	Wastewater Plant Operator 3	Yes
18.00	18.00	18.00	19.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Operations Supervisor	No
0.00	0.00	0.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	0.00	Sr Process Analyst	No
0.00	0.00	0.00	0.00	Sr Wastewater Plant Operator	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 2	Yes
0.00	0.00	0.00	0.00	Utility Worker	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 3	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Durham Operations | 8311**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,674,933	1,792,963	1,946,300	Wages & Other Pay	51100	2,204,800	0	0
48,881	87,504	75,000	Temporary	51130	75,000	0	0
40,073	61,958	50,000	Overtime	51140	50,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
841,340	903,966	1,033,000	Other Personnel Expenses	51600	1,166,800	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
4,050	4,500	5,100	Other Employee Allowances	51900	5,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
3,115	3,360	3,200	Mobile Computing Allowance	51915	3,200	0	0
2,612,392	2,854,250	3,112,600	PERSONNEL EXPENSE SUBTOTAL		3,505,200	0	0
1,285,420	1,532,595	1,250,000	Electricity	52110	1,300,000	0	0
33,351	32,357	40,000	Water	52120	30,000	0	0
85,971	181,976	90,000	Natural Gas	52130	90,000	0	0
170,222	148,607	165,000	Garbage	52140	150,000	0	0
21,802	22,370	18,000	Surface Water Management Charge	52150	18,000	0	0
1,681	1,728	1,500	Other Utility Services	52160	1,500	0	0
17,141	15,711	15,000	Sewer Charges	52170	15,000	0	0
130,094	71,875	150,000	Contracted Services	52205	50,000	0	0
0	2,684	20,000	Professional Services	52240	20,000	0	0
2,111	217	500	Office Supplies	52305	500	0	0
78,506	82,820	70,000	Operating Supplies	52310	60,000	0	0
337	230	300	Gas, Oil, Lubrication	52315	300	0	0
0	513	0	Tech & Scientific Supplies	52325	0	0	0
0	15,087	0	Repair & Maintenance Supplies	52330	0	0	0
32	0	0	Construction & Building Supplies	52335	0	0	0
746	1,012	1,500	Small Tools	52350	1,500	0	0
4,623	4,549	4,000	Safety Equipment	52360	4,000	0	0
665	424	0	Uniforms	52365	900	0	0
0	1,035	0	Postage & Freight	52375	2,000	0	0
0	104	0	Computer Equipment Expensed	52385	0	0	0
290	(3,783)	0	Inventory Adjustments	52395	0	0	0
1,653	1,110	2,000	Dues & Memberships	52405	2,000	0	0
1,494	431	0	Books, Subscriptions & Publications	52410	0	0	0
519	129	500	Fueling Contract	52475	0	0	0
10,636	7,145	1,800	Training & Education	52480	2,400	0	0
12,997	2,423	3,600	Travel Expense	52485	1,800	0	0
863	0	500	Fleet Charges	52486	0	0	0
1,807	66	2,000	Private Mileage	52487	1,000	0	0
4,525	594	2,000	Other Materials & Services	52495	2,500	0	0
0	0	500	Food Expenditures	52496	2,500	0	0
0	1,574	2,500	Permits, Licenses & Fees	52500	2,500	0	0
1,753	190	0	Bank Service Charge	52515	0	0	0
3,000	3,290	3,000	Equipment Rental	52605	4,000	0	0
622,922	537,808	505,000	Polymers - Dewatering	52810	515,000	0	0
0	8,495	0	Polymers - Tertiary	52815	0	0	0
122,131	134,335	157,000	Ferric Chloride	52820	147,000	0	0
367,313	540,350	503,000	Alum	52825	425,000	0	0
91,308	79,854	92,000	Sodium Hydroxide	52835	91,000	0	0
616,802	625,591	539,000	Sodium Hypochlorite	52840	516,000	0	0
296,582	405,918	360,000	Lime	52845	450,000	0	0
107,528	106,520	114,000	Sodium Bisulfite	52850	112,000	0	0
33,986	37,305	47,000	Liquid Ammonium Sulfate	52855	50,000	0	0
12,467	8,101	0	Sulfuric Acid	52860	0	0	0
98,766	67,852	84,000	Magnesium Chloride	52865	100,000	0	0
0	0	15,000	Carbon Dioxide	52870	15,000	0	0
7,496	32,483	15,000	Other Chemicals	52890	15,000	0	0
4,249,541	4,713,676	4,275,200	MATERIALS & SERVICES SUBTOTAL		4,198,400	0	0
6,861,933	7,567,926	7,387,800	TOTAL EXPENDITURE		7,703,600	0	0

**WRRD POSITION AND SALARY EXPENSE: Durham E&I Maintenance | 8351**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	2.00	3.00	Electrician 2	Yes
2.00	2.00	2.00	3.00	Instrument Technician 2	Yes
1.00	1.00	1.00	1.00	Electrical & Instrumentation Supervisor	No
1.00	1.00	1.00	0.00	Instrumentation Technician Apprentice	Yes
1.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
8.00	8.00	7.00	8.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	2.00	3.00	Electrician 2	Yes
2.00	2.00	2.00	3.00	Instrument Technician 2	Yes
1.00	1.00	1.00	1.00	Electrical & Instrumentation Supervisor	No
1.00	1.00	1.00	0.00	Instrumentation Technician Apprentice	Yes
1.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
8.00	8.00	7.00	8.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2026 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Electrician 2	Yes
0.00	0.00	0.00	0.00	Instrument Technician 2	Yes
0.00	0.00	0.00	0.00	Electrical & Instrumentation Supervisor	No
0.00	0.00	0.00	0.00	Instrumentation Technician Apprentice	Yes
0.00	0.00	0.00	0.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Durham E&I Maintenance | 8351**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
627,490	759,215	875,800	Wages & Other Pay	51100	1,058,500	0	0
12,274	0	0	Temporary	51130	0	0	0
31,023	38,478	45,000	Overtime	51140	45,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
280,311	352,349	440,900	Other Personnel Expenses	51600	527,600	0	0
1,082	2,520	0	Tuition Reimbursement	51761	0	0	0
1,750	1,500	2,100	Other Employee Allowances	51900	2,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
560	840	800	Mobile Computing Allowance	51915	800	0	0
954,491	1,154,901	1,364,600	PERSONNEL EXPENSE SUBTOTAL		1,634,300	0	0
37,790	41,222	34,500	Contracted Services	52205	34,500	0	0
349	445	500	Office Supplies	52305	200	0	0
5,411	1,317	5,000	Operating Supplies	52310	6,000	0	0
98	0	0	Gas, Oil, Lubrication	52315	0	0	0
257,890	259,960	205,000	Repair & Maintenance Supplies	52330	300,000	0	0
15	0	0	Construction & Building Supplies	52335	0	0	0
8,483	8,731	25,500	Small Tools	52350	10,000	0	0
695	484	13,500	Safety Equipment	52360	5,000	0	0
49	0	0	Postage & Freight	52375	0	0	0
485	0	500	Dues & Memberships	52405	500	0	0
527	694	500	Books, Subscriptions & Publications	52410	2,500	0	0
316	86	500	Fueling Contract	52475	500	0	0
875	1,935	7,000	Training & Education	52480	8,300	0	0
2,521	0	7,000	Travel Expense	52485	0	0	0
0	0	500	Fleet Charges	52486	500	0	0
707	194	500	Private Mileage	52487	500	0	0
124	1,047	300	Other Materials & Services	52495	300	0	0
0	0	200	Food Expenditures	52496	200	0	0
3,935	471	2,500	Equipment Rental	52605	2,500	0	0
0	33,600	50,000	Repair & Maintenance Services	52610	0	0	0
320,268	350,186	353,500	MATERIALS & SERVICES SUBTOTAL		371,500	0	0
1,274,760	1,505,087	1,718,100	TOTAL EXPENDITURE		2,005,800	0	0

**WRRD POSITION AND SALARY EXPENSE:** Durham Mechanical Maintenance | 8361

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
8.00	8.00	3.00	2.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	0.00	Plant Maintenance Technician Trainee	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	4.00	6.00	Plant Maintenance Technician 3	Yes
11.00	11.00	10.00	10.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
8.00	8.00	3.00	2.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	0.00	Plant Maintenance Technician Trainee	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	4.00	6.00	Plant Maintenance Technician 3	Yes
11.00	11.00	10.00	10.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Mechanical Maint Supervisor	No
0.00	0.00	0.00	0.00	Plant Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Plant Maintenance Technician Trainee	Yes
0.00	0.00	0.00	0.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	0.00	Plant Maintenance Technician 3	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Durham Mechanical Maintenance | 8361**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
865,012	1,093,746	1,140,900	Wages & Other Pay	51100	1,252,100	0	0
16,363	22,469	0	Temporary	51130	0	0	0
54,818	59,653	35,000	Overtime	51140	35,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
402,878	524,981	592,600	Other Personnel Expenses	51600	631,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
3,000	2,750	2,700	Other Employee Allowances	51900	3,000	0	0
0	0	0	Auto Allowance	51910	0	0	0
2,660	3,360	3,200	Mobile Computing Allowance	51915	2,400	0	0
1,344,731	1,706,958	1,774,400	PERSONNEL EXPENSE SUBTOTAL		1,924,100	0	0
74,216	77,242	90,000	Contracted Services	52205	90,000	0	0
0	182	0	Office Supplies	52305	0	0	0
44	3	1,000	Operating Supplies	52310	500	0	0
51,089	27,128	54,000	Gas, Oil, Lubrication	52315	40,000	0	0
720,272	561,108	525,000	Repair & Maintenance Supplies	52330	525,000	0	0
15,887	15,305	20,000	Small Tools	52350	15,000	0	0
2,960	2,370	3,000	Safety Equipment	52360	3,000	0	0
260	0	0	Uniforms	52365	0	0	0
1,327	879	2,000	Postage & Freight	52375	500	0	0
0	0	1,000	Computer Equipment Expensed	52385	0	0	0
0	390	200	Dues & Memberships	52405	700	0	0
83	329	500	Fueling Contract	52475	500	0	0
5,009	4,995	8,000	Training & Education	52480	10,000	0	0
0	0	1,200	Travel Expense	52485	0	0	0
696	2,581	500	Fleet Charges	52486	800	0	0
83	75	500	Private Mileage	52487	500	0	0
465	0	0	Other Materials & Services	52495	0	0	0
0	0	300	Food Expenditures	52496	300	0	0
0	7,005	5,500	Equipment Rental	52605	8,500	0	0
872,390	699,592	712,700	MATERIALS & SERVICES SUBTOTAL		695,300	0	0
2,217,121	2,406,550	2,487,100	TOTAL EXPENDITURE		2,619,400	0	0

**WRRD POSITION AND SALARY EXPENSE: Forest Grove Operations & Maintenance | 8315**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Plant Maintenance Technician 3	Yes
0.50	0.50	0.50	0.00	Operations Analyst 2	No
0.00	0.00	1.00	1.00	Operations Coordinator	No
2.00	2.00	1.00	0.00	Plant Maintenance Technician 2	Yes
0.50	0.50	0.50	0.50	Sr Wastewater Plant Operator	Yes
2.50	2.50	1.50	1.50	Wastewater Plant Operator 2	Yes
1.00	1.00	0.00	0.00	Planner/Scheduler	No
1.50	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	1.00	1.00	Wastewater Plant Operator 3	Yes
0.00	0.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	1.00	Operations Supervisor	No
0.00	0.00	0.00	0.50	Sr Process Analyst	No
8.00	7.50	7.50	8.50	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Plant Maintenance Technician 3	Yes
0.50	0.50	0.50	0.00	Operations Analyst 2	No
0.00	0.00	1.00	1.00	Operations Coordinator	No
2.00	2.00	1.00	0.00	Plant Maintenance Technician 2	Yes
0.50	0.50	0.50	0.50	Sr Wastewater Plant Operator	Yes
2.50	2.50	1.50	1.50	Wastewater Plant Operator 2	Yes
1.00	1.00	0.00	0.00	Planner/Scheduler	No
1.50	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	1.00	1.00	Wastewater Plant Operator 3	Yes
0.00	0.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	1.00	Operations Supervisor	No
0.00	0.00	0.00	0.50	Sr Process Analyst	No
8.00	7.50	7.50	8.50	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Plant Maintenance Technician 3	Yes
0.00	0.00	0.00	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Operations Coordinator	No
0.00	0.00	0.00	0.00	Plant Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Sr Wastewater Plant Operator	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 2	Yes
0.00	0.00	0.00	0.00	Planner/Scheduler	No
0.00	0.00	0.00	0.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 3	Yes
0.00	0.00	0.00	0.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	0.00	Operations Supervisor	No
0.00	0.00	0.00	0.00	Sr Process Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Forest Grove Operations & Maintenance | 8315**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
748,093	663,221	848,600	Wages & Other Pay	51100	1,027,800	0	0
15,954	53,918	50,000	Temporary	51130	50,000	0	0
20,886	17,863	20,000	Overtime	51140	20,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
361,383	327,140	460,200	Other Personnel Expenses	51600	531,100	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
1,875	1,500	1,700	Other Employee Allowances	51900	2,500	0	0
0	0	0	Auto Allowance	51910	0	0	0
1,645	1,070	1,600	Mobile Computing Allowance	51915	2,800	0	0
1,149,835	1,064,712	1,382,100	PERSONNEL EXPENSE SUBTOTAL		1,634,200	0	0
303,648	326,703	352,500	Electricity	52110	340,000	0	0
20,852	72,200	50,000	Water	52120	40,000	0	0
16,335	29,656	20,000	Natural Gas	52130	20,000	0	0
18,325	22,841	20,000	Garbage	52140	30,000	0	0
2,245	2,334	2,200	Surface Water Management Charge	52150	2,200	0	0
414	414	400	Other Utility Services	52160	400	0	0
2,429	2,555	3,000	Sewer Charges	52170	3,000	0	0
39,606	55,741	40,000	Contracted Services	52205	60,000	0	0
0	124	0	Legal Services	52230	0	0	0
196	663	500	Office Supplies	52305	500	0	0
32,391	21,139	35,000	Operating Supplies	52310	30,000	0	0
2,717	5,739	5,500	Gas, Oil, Lubrication	52315	5,500	0	0
0	888	0	Tech & Scientific Supplies	52325	0	0	0
84,532	195,715	175,000	Repair & Maintenance Supplies	52330	175,000	0	0
11	96	0	Construction & Building Supplies	52335	0	0	0
4,939	1,121	2,500	Small Tools	52350	2,500	0	0
2,228	420	2,500	Safety Equipment	52360	2,500	0	0
98	0	0	Uniforms	52365	0	0	0
113	326	500	Postage & Freight	52375	500	0	0
1,130	1,030	1,000	Dues & Memberships	52405	1,000	0	0
574	135	0	Books, Subscriptions & Publications	52410	1,300	0	0
2,057	2,406	1,800	Fueling Contract	52475	1,700	0	0
1,018	3,134	3,400	Training & Education	52480	2,900	0	0
3,524	1,782	2,000	Travel Expense	52485	4,600	0	0
3,753	3,112	1,700	Fleet Charges	52486	6,000	0	0
660	116	1,000	Private Mileage	52487	1,000	0	0
928	492	500	Other Materials & Services	52495	500	0	0
0	0	200	Food Expenditures	52496	200	0	0
45	2,843	3,000	Permits, Licenses & Fees	52500	3,000	0	0
324	5,455	5,000	Equipment Rental	52605	5,000	0	0
191	0	5,000	Repair & Maintenance Services	52610	5,000	0	0
0	0	0	Alum	52825	50,000	0	0
41,515	39,925	40,000	Sodium Hydroxide	52835	40,000	0	0
1,017	647	5,000	Sodium Hypochlorite	52840	0	0	0
0	0	0	Lime	52845	45,000	0	0
0	0	5,000	Other Chemicals	52890	0	0	0
587,814	799,753	784,200	MATERIALS & SERVICES SUBTOTAL		879,300	0	0

**WRRD POSITION AND SALARY EXPENSE: Hillsboro Operations & Maintenance | 8314**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.50	0.50	0.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Plant Maintenance Technician 2	Yes
0.00	0.50	0.00	0.00	Sr Operator	Yes
2.50	2.00	2.50	2.50	Wastewater Plant Operator 2	Yes
0.50	0.50	0.50	0.50	Sr Wastewater Plant Operator	Yes
0.50	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.50	Sr Process Analyst	No
5.00	5.50	5.50	5.50	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.50	0.50	0.50	0.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Plant Maintenance Technician 2	Yes
0.00	0.50	0.00	0.00	Sr Operator	Yes
2.50	2.00	2.50	2.50	Wastewater Plant Operator 2	Yes
0.50	0.50	0.50	0.50	Sr Wastewater Plant Operator	Yes
0.50	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.50	Sr Process Analyst	No
5.00	5.50	5.50	5.50	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Plant Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Sr Operator	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 2	Yes
0.00	0.00	0.00	0.00	Sr Wastewater Plant Operator	Yes
0.00	0.00	0.00	0.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.00	Sr Process Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Hillsboro Operations & Maintenance | 8314**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
487,015	554,763	633,800	Wages & Other Pay	51100	662,500	0	0
3,696	0	0	Temporary	51130	0	0	0
19,136	8,849	20,000	Overtime	51140	20,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
233,489	282,829	334,900	Other Personnel Expenses	51600	345,500	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
1,375	1,250	1,300	Other Employee Allowances	51900	1,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
840	840	800	Mobile Computing Allowance	51915	800	0	0
745,551	848,532	990,800	PERSONNEL EXPENSE SUBTOTAL		1,030,200	0	0
228,686	221,467	261,000	Electricity	52110	277,700	0	0
69,211	124,306	70,000	Water	52120	80,000	0	0
11,574	12,857	6,000	Natural Gas	52130	12,000	0	0
25,214	34,525	30,000	Garbage	52140	30,000	0	0
7,105	7,976	7,000	Surface Water Management Charge	52150	7,000	0	0
235	248	300	Other Utility Services	52160	300	0	0
17,203	30,781	42,000	Contracted Services	52205	50,000	0	0
100	136	0	Office Supplies	52305	0	0	0
12,924	19,113	30,000	Operating Supplies	52310	20,000	0	0
992	0	1,500	Gas, Oil, Lubrication	52315	1,500	0	0
72,967	80,945	84,000	Repair & Maintenance Supplies	52330	84,000	0	0
1,597	258	2,000	Small Tools	52350	9,000	0	0
1,707	0	2,500	Safety Equipment	52360	2,500	0	0
40	66	0	Postage & Freight	52375	0	0	0
329	80	500	Dues & Memberships	52405	500	0	0
2,476	1,829	1,800	Fueling Contract	52475	1,800	0	0
729	3,649	1,000	Training & Education	52480	2,500	0	0
0	2,814	1,000	Travel Expense	52485	0	0	0
1,736	2,833	1,500	Fleet Charges	52486	1,000	0	0
88	50	500	Private Mileage	52487	500	0	0
21	0	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	2,664	0	Permits, Licenses & Fees	52500	0	0	0
0	0	5,000	Equipment Rental	52605	0	0	0
17,290	27,437	27,000	Sodium Hydroxide	52835	27,000	0	0
0	0	2,000	Sodium Hypochlorite	52840	0	0	0
472,225	574,032	576,800	MATERIALS & SERVICES SUBTOTAL		607,500	0	0
1,217,776	1,422,564	1,567,600	TOTAL EXPENDITURE		1,637,700	0	0

**WRRD POSITION AND SALARY EXPENSE: Rock Creek Operations | 8312**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	0.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Operations Supervisor	No
1.00	1.00	0.00	0.00	Sr Operator	Yes
0.00	0.00	1.00	1.00	Sr Wastewater Plant Operator	Yes
14.00	14.00	12.00	8.00	Wastewater Plant Operator 2	Yes
0.00	0.00	2.00	6.00	Wastewater Plant Operator 3	Yes
0.00	0.00	0.00	1.00	Sr Process Analyst	
17.00	17.00	17.00	17.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	0.00	Operations Analyst 2	No
1.00	1.00	1.00	1.00	Operations Supervisor	No
1.00	1.00	0.00	0.00	Sr Operator	Yes
0.00	0.00	1.00	1.00	Sr Wastewater Plant Operator	Yes
14.00	14.00	12.00	8.00	Wastewater Plant Operator 2	Yes
0.00	0.00	2.00	6.00	Wastewater Plant Operator 3	Yes
0.00	0.00	0.00	1.00	Sr Process Analyst	
17.00	17.00	17.00	17.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Operations Supervisor	No
0.00	0.00	0.00	0.00	Sr Operator	Yes
0.00	0.00	0.00	0.00	Sr Wastewater Plant Operator	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 2	Yes
0.00	0.00	0.00	0.00	Wastewater Plant Operator 3	Yes
0.00	0.00	0.00	0.00	Sr Process Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Rock Creek Operations | 8312**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
1,419,725	1,644,138	1,790,700	Wages & Other Pay	51100	1,927,700	0	0
46,400	69,657	100,000	Temporary	51130	100,000	0	0
103,764	74,274	70,000	Overtime	51140	70,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
749,876	846,193	968,300	Other Personnel Expenses	51600	1,016,000	0	0
384	0	0	Tuition Reimbursement	51761	0	0	0
3,500	3,250	4,800	Other Employee Allowances	51900	5,100	0	0
0	0	0	Auto Allowance	51910	0	0	0
1,470	1,680	1,600	Mobile Computing Allowance	51915	1,600	0	0
2,325,118	2,639,192	2,935,400	PERSONNEL EXPENSE SUBTOTAL		3,120,400	0	0
2,193,671	2,391,305	2,423,300	Electricity	52110	2,578,400	0	0
49,590	23,510	20,000	Water	52120	20,000	0	0
136,415	188,916	125,000	Natural Gas	52130	160,800	0	0
221,878	248,368	268,000	Garbage	52140	225,000	0	0
36,243	29,508	66,000	Contracted Services	52205	50,000	0	0
302	168	0	Office Supplies	52305	0	0	0
103,367	77,953	77,000	Operating Supplies	52310	77,000	0	0
3,148	12,079	5,000	Repair & Maintenance Supplies	52330	5,000	0	0
0	126	0	Small Tools	52350	0	0	0
1,551	760	2,000	Safety Equipment	52360	2,000	0	0
0	98	0	Uniforms	52365	0	0	0
0	360	0	Postage & Freight	52375	0	0	0
69,945	37,623	0	Inventory Adjustments	52395	0	0	0
1,340	2,852	1,600	Dues & Memberships	52405	1,600	0	0
0	2,619	3,500	Books, Subscriptions & Publications	52410	3,500	0	0
42	0	0	Telecom Internal	52440	0	0	0
12,618	5,927	2,500	Training & Education	52480	4,200	0	0
8,793	3,684	400	Travel Expense	52485	2,000	0	0
551	217	500	Fleet Charges	52486	2,000	0	0
935	457	600	Private Mileage	52487	600	0	0
2,982	1,516	100	Other Materials & Services	52495	100	0	0
0	0	400	Food Expenditures	52496	2,400	0	0
839	2,025	6,100	Permits, Licenses & Fees	52500	6,100	0	0
1,066	137	2,000	Bank Service Charge	52515	2,000	0	0
1,880	4,619	1,800	Equipment Rental	52605	1,800	0	0
0	25	0	Repair & Maintenance Services	52610	0	0	0
872,146	749,103	677,600	Polymers - Dewatering	52810	700,000	0	0
105	(11,329)	40,000	Polymers - Tertiary	52815	40,000	0	0
164,493	211,830	206,000	Ferric Chloride	52820	205,000	0	0
373,348	368,268	522,000	Alum	52825	450,000	0	0
143,287	170,003	155,000	Sodium Hydroxide	52835	200,000	0	0
675,274	672,195	678,000	Sodium Hypochlorite	52840	575,000	0	0
458,528	462,830	435,000	Lime	52845	495,000	0	0
336,260	310,651	302,000	Sodium Bisulfite	52850	275,000	0	0
54,414	53,542	59,000	Liquid Ammonium Sulfate	52855	65,000	0	0
57,550	39,012	65,000	Sulfuric Acid	52860	85,000	0	0
105,260	163,242	161,000	Magnesium Chloride	52865	200,000	0	0
2,587	6,892	11,500	Other Chemicals	52890	16,500	0	0
6,090,406	6,231,091	6,317,900	MATERIALS & SERVICES SUBTOTAL		6,451,000	0	0
8,415,523	8,870,283	9,253,300	TOTAL EXPENDITURE		9,571,400	0	0

**WRRD POSITION AND SALARY EXPENSE:** Rock Creek E&I Maintenance | 8352

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	3.00	2.00	Electrician 2	Yes
2.00	2.00	3.00	4.00	Instrument Technician 2	Yes
1.00	1.00	1.00	1.00	Electrical & Instrumentation Supervisor	No
1.00	1.00	1.00	0.00	Instrument Technician Apprentice	Yes
1.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
8.00	8.00	9.00	8.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
3.00	3.00	3.00	2.00	Electrician 2	Yes
2.00	2.00	3.00	4.00	Instrument Technician 2	Yes
1.00	1.00	1.00	1.00	Electrical & Instrumentation Supervisor	No
1.00	1.00	1.00	0.00	Instrument Technician Apprentice	Yes
1.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
8.00	8.00	9.00	8.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Electrician 2	Yes
0.00	0.00	0.00	0.00	Instrument Technician 2	Yes
0.00	0.00	0.00	0.00	Electrical & Instrumentation Supervisor	No
0.00	0.00	0.00	0.00	Instrument Technician Apprentice	Yes
0.00	0.00	0.00	0.00	Sr Electrician & Instrumentation Tech	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Rock Creek E&I Maintenance | 8352**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
589,316	664,021	1,095,400	Wages & Other Pay	51100	1,055,000	0	0
9,137	0	0	Temporary	51130	0	0	0
23,294	15,259	16,000	Overtime	51140	16,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
268,882	290,430	533,800	Other Personnel Expenses	51600	505,300	0	0
668	2,705	3,000	Tuition Reimbursement	51761	3,000	0	0
1,500	1,500	2,700	Other Employee Allowances	51900	2,400	0	0
0	0	0	Auto Allowance	51910	0	0	0
3,780	4,550	4,000	Mobile Computing Allowance	51915	4,800	0	0
896,577	978,465	1,654,900	PERSONNEL EXPENSE SUBTOTAL		1,586,500	0	0
16,610	14,935	35,000	Contracted Services	52205	19,000	0	0
211	4	0	Office Supplies	52305	0	0	0
5,282	3,352	3,500	Operating Supplies	52310	3,500	0	0
129	0	0	Gas, Oil, Lubrication	52315	0	0	0
206,613	187,285	200,000	Repair & Maintenance Supplies	52330	230,000	0	0
12,631	5,159	5,000	Small Tools	52350	5,000	0	0
1,075	0	3,000	Safety Equipment	52360	3,000	0	0
155	79	0	Postage & Freight	52375	0	0	0
250	322	500	Dues & Memberships	52405	500	0	0
850	158	300	Books, Subscriptions & Publications	52410	1,900	0	0
537	613	900	Fueling Contract	52475	900	0	0
1,732	1,856	500	Training & Education	52480	8,500	0	0
1,180	0	0	Travel Expense	52485	0	0	0
0	1,802	500	Fleet Charges	52486	500	0	0
211	117	500	Private Mileage	52487	500	0	0
154	1,194	200	Other Materials & Services	52495	500	0	0
0	0	300	Food Expenditures	52496	200	0	0
3,846	2,664	5,000	Equipment Rental	52605	5,000	0	0
1,900	0	0	Repair & Maintenance Services	52610	25,000	0	0
253,365	219,539	255,200	MATERIALS & SERVICES SUBTOTAL		304,000	0	0
1,149,942	1,198,003	1,910,100	TOTAL EXPENDITURE		1,890,500	0	0

**WRRD POSITION AND SALARY EXPENSE:** Rock Creek Mechanical Maintenance | 8344

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
6.00	6.00	4.00	2.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	0.00	Plant Maintenance Technician Trainee	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	3.00	6.00	Plant Maintenance Technician 3	Yes
9.00	9.00	10.00	10.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
6.00	6.00	4.00	2.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	0.00	Plant Maintenance Technician Trainee	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	3.00	6.00	Plant Maintenance Technician 3	Yes
9.00	9.00	10.00	10.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Mechanical Maint Supervisor	No
0.00	0.00	0.00	0.00	Plant Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Plant Maintenance Technician Trainee	Yes
0.00	0.00	0.00	0.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	0.00	Plant Maintenance Technician 3	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Rock Creek Mechanical Maintenance | 8344**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
745,492	757,172	1,120,100	Wages & Other Pay	51100	1,236,500	0	0
10,213	24,914	0	Temporary	51130	50,000	0	0
16,077	13,096	15,000	Overtime	51140	15,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
370,070	363,121	578,800	Other Personnel Expenses	51600	636,800	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
2,000	2,250	2,700	Other Employee Allowances	51900	3,000	0	0
0	0	0	Auto Allowance	51910	0	0	0
1,505	1,680	1,600	Mobile Computing Allowance	51915	800	0	0
1,145,358	1,162,234	1,718,200	PERSONNEL EXPENSE SUBTOTAL		1,942,100	0	0
117,349	82,534	80,000	Contracted Services	52205	80,000	0	0
0	80	0	Landscape Services	52215	0	0	0
0	74	0	Office Supplies	52305	0	0	0
1,481	198	0	Operating Supplies	52310	0	0	0
14,659	9,090	30,000	Gas, Oil, Lubrication	52315	15,000	0	0
469,000	477,876	450,000	Repair & Maintenance Supplies	52330	650,000	0	0
0	19	0	Construction & Building Supplies	52335	0	0	0
23,305	664	15,400	Small Tools	52350	10,000	0	0
528	0	2,000	Safety Equipment	52360	2,000	0	0
242	0	0	Uniforms	52365	0	0	0
691	1,153	2,000	Postage & Freight	52375	2,000	0	0
195	1,050	4,000	Dues & Memberships	52405	4,000	0	0
475	1,597	2,000	Fueling Contract	52475	2,000	0	0
4,830	7,123	6,000	Training & Education	52480	5,500	0	0
123	7,524	500	Fleet Charges	52486	500	0	0
16	12	500	Private Mileage	52487	500	0	0
0	625	200	Other Materials & Services	52495	500	0	0
0	0	300	Food Expenditures	52496	300	0	0
85	85	800	Permits, Licenses & Fees	52500	800	0	0
1,259	8,999	10,000	Equipment Rental	52605	10,000	0	0
634,237	598,703	603,700	MATERIALS & SERVICES SUBTOTAL		783,100	0	0
1,779,596	1,760,936	2,321,900	TOTAL EXPENDITURE		2,725,200	0	0

**WRRD POSITION AND SALARY EXPENSE:** Pump Stations | 8343

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Electrical & Instrumentation Tech	Yes
0.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
1.00	1.00	0.00	0.00	Landscape Program Supervisor	No
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
4.00	4.00	2.00	0.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	2.00	4.00	Plant Maintenance Technician 3	Yes
8.00	8.00	7.00	7.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Electrical & Instrumentation Tech	Yes
0.00	1.00	1.00	1.00	Sr Electrician & Instrumentation Tech	Yes
0.50	0.50	0.00	0.00	Landscape Program Supervisor	No
1.00	1.00	1.00	1.00	Mechanical Maint Supervisor	No
4.00	4.00	2.00	0.00	Plant Maintenance Technician 2	Yes
1.00	1.00	1.00	1.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	2.00	4.00	Plant Maintenance Technician 3	Yes
7.50	7.50	7.00	7.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Electrical & Instrumentation Tech	Yes
0.00	0.00	0.00	0.00	Sr Electrician & Instrumentation Tech	Yes
0.50	0.50	0.00	0.00	Landscape Program Supervisor	No
0.00	0.00	0.00	0.00	Mechanical Maint Supervisor	No
0.00	0.00	0.00	0.00	Plant Maintenance Technician 2	Yes
0.00	0.00	0.00	0.00	Sr Plant Maintenance Technician	Yes
0.00	0.00	0.00	0.00	Plant Maintenance Technician 3	Yes
0.50	0.50	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Pump Stations | 8343**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
735,870	885,409	858,800	Wages & Other Pay	51100	916,600	0	0
25,664	0	0	Temporary	51130	0	0	0
28,117	52,698	40,000	Overtime	51140	40,000	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
374,058	430,283	438,700	Other Personnel Expenses	51600	454,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
2,000	1,750	2,100	Other Employee Allowances	51900	1,800	0	0
0	0	0	Auto Allowance	51910	0	0	0
2,205	1,680	800	Mobile Computing Allowance	51915	800	0	0
1,167,914	1,371,820	1,340,400	PERSONNEL EXPENSE SUBTOTAL		1,413,800	0	0
453,462	509,043	510,000	Electricity	52110	535,000	0	0
34,429	38,357	35,000	Water	52120	40,000	0	0
2,483	2,695	1,500	Surface Water Management Charge	52150	1,500	0	0
752	769	1,000	Other Utility Services	52160	1,000	0	0
141,382	163,905	120,000	Contracted Services	52205	150,000	0	0
4,758	0	0	Engineering Services	52210	0	0	0
666,188	867,517	0	Landscape Services	52215	0	0	0
0	0	200	Office Supplies	52305	0	0	0
457	1,953	1,000	Operating Supplies	52310	1,000	0	0
10,220	6,401	17,000	Gas, Oil, Lubrication	52315	12,000	0	0
133,838	148,747	165,000	Repair & Maintenance Supplies	52330	150,000	0	0
0	(19)	0	Construction & Building Supplies	52335	0	0	0
4,486	8,284	7,000	Small Tools	52350	5,000	0	0
677	614	1,500	Safety Equipment	52360	1,500	0	0
197	116	0	Uniforms	52365	0	0	0
41	342	500	Postage & Freight	52375	0	0	0
0	204	0	Software Expensed	52380	0	0	0
150	550	800	Dues & Memberships	52405	800	0	0
436	0	0	Books, Subscriptions & Publications	52410	0	0	0
24,854	23,866	0	Software Licenses & Support	52425	0	0	0
17,367	17,234	20,000	Fueling Contract	52475	20,000	0	0
4,800	3,988	1,600	Training & Education	52480	1,200	0	0
0	360	300	Travel Expense	52485	1,800	0	0
12,553	32,151	25,000	Fleet Charges	52486	28,000	0	0
0	251	500	Private Mileage	52487	500	0	0
98	115	300	Other Materials & Services	52495	300	0	0
0	0	200	Food Expenditures	52496	200	0	0
5,717	5,630	5,800	Permits, Licenses & Fees	52500	8,800	0	0
108	112	100	Taxes, Assessments & Liens	52510	100	0	0
17,180	15,579	15,000	Equipment Rental	52605	15,000	0	0
111	2,212	0	Repair & Maintenance Services	52610	0	0	0
122,089	96,263	125,000	Other Chemicals	52890	125,000	0	0
1,658,833	1,947,240	1,054,300	MATERIALS & SERVICES SUBTOTAL		1,098,700	0	0
2,826,748	3,319,059	2,394,700	TOTAL EXPENDITURE		2,512,500	0	0

**WRRD POSITION AND SALARY EXPENSE:** Infrastructure Asset Management | 8302

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Capital Planning Division Manager	No
0.00	0.00	0.00	1.00	Operations Analyst 1	No
0.00	0.00	0.00	2.00	Principal Engineer	No
0.00	0.00	0.00	1.00	Program Manager 3	No
0.00	0.00	0.00	3.00	Storekeeper 2	Yes
0.00	0.00	0.00	8.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	1.00	Capital Planning Division Manager	No
0.00	0.00	0.00	1.00	Operations Analyst 1	No
0.00	0.00	0.00	2.00	Principal Engineer	No
0.00	0.00	0.00	1.00	Program Manager 3	No
0.00	0.00	0.00	3.00	Storekeeper 2	Yes
0.00	0.00	0.00	8.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Capital Planning Division Manager	No
0.00	0.00	0.00	0.00	Operations Analyst 1	No
0.00	0.00	0.00	0.00	Principal Engineer	No
0.00	0.00	0.00	0.00	Program Manager 3	No
0.00	0.00	0.00	0.00	Storekeeper 2	Yes
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Infrastructure Asset Management | 8302**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
0	0	0	0 Wages & Other Pay	51100	1,135,800	0	0
0	0	0	0 Temporary	51130	0	0	0
0	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
0	0	0	0 Other Personnel Expenses	51600	639,300	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
0	0	0	0 Other Employee Allowances	51900	1,500	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
0	0	0	0 Mobile Computing Allowance	51915	1,600	0	0
0	0	0	0 PERSONNEL EXPENSE SUBTOTAL		1,778,200	0	0
0	0	0	0 Contracted Services	52205	45,000	0	0
0	0	0	0 Professional Services	52240	126,500	0	0
0	0	0	0 Laundry	52260	7,500	0	0
0	0	0	0 Operating Supplies	52310	320,000	0	0
0	0	0	0 Repair & Maintenance Supplies	52330	4,500	0	0
0	0	0	0 Uniforms	52365	500	0	0
0	0	0	0 Dues & Memberships	52405	1,000	0	0
0	0	0	0 Training & Education	52480	3,400	0	0
0	0	0	0 Travel Expense	52485	6,000	0	0
0	0	0	0 Fleet Charges	52486	1,000	0	0
0	0	0	0 Private Mileage	52487	1,500	0	0
0	0	0	0 Food Expenditures	52496	200	0	0
0	0	0	0 MATERIALS & SERVICES SUBTOTAL		517,100	0	0
0	0	0	0 TOTAL EXPENDITURE		2,295,300	0	0

**WRRD POSITION AND SALARY EXPENSE: Administration | 8301**

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Plant Superintendent 2	No
3.00	0.00	0.00	0.00	Plant Superintendent 3	No
0.00	4.00	4.00	3.00	Sr Plant Superintendent	No
0.20	0.00	0.00	0.00	Treatment Plant Services Manager	No
1.00	1.00	1.00	1.00	Water Resource Recovery Services Manager	No
1.00	1.00	0.00	0.00	Reuse Manager	No
1.00	0.00	0.00	0.00	Construction Division Manager	No
0.00	0.00	1.00	0.00	Program Support Specialist	No
0.00	0.00	1.00	1.00	Sr Operations Analyst	No
0.00	0.00	1.00	1.00	Utility Operations Director	No
7.20	6.00	8.00	6.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
1.00	0.00	0.00	0.00	Plant Superintendent 2	No
3.00	0.00	0.00	0.00	Plant Superintendent 3	No
0.00	4.00	4.00	3.00	Sr Plant Superintendent	No
0.20	0.00	0.00	0.00	Treatment Plant Services Manager	No
1.00	1.00	1.00	1.00	Water Resource Recovery Services Manager	No
1.00	1.00	0.00	0.00	Reuse Manager	No
1.00	0.00	0.00	0.00	Construction Division Manager	No
0.00	0.00	1.00	0.00	Program Support Specialist	No
0.00	0.00	1.00	1.00	Sr Operations Analyst	No
0.00	0.00	1.00	1.00	Utility Operations Director	No
7.20	6.00	8.00	6.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Plant Superintendent 2	No
0.00	0.00	0.00	0.00	Plant Superintendent 3	No
0.00	0.00	0.00	0.00	Sr Plant Superintendent	No
0.80	0.00	0.00	0.00	Treatment Plant Services Manager	No
0.00	0.00	0.00	0.00	Water Resource Recovery Services Manager	No
0.00	0.00	0.00	0.00	Reuse Manager	No
0.00	0.00	0.00	0.00	Construction Division Manager	No
0.00	0.00	0.00	0.00	Program Support Specialist	No
0.00	0.00	0.00	0.00	Sr Operations Analyst	No
0.00	0.00	0.00	0.00	Utility Operations Director	No
0.80	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Administration | 8301**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
872,452	979,854	1,408,600	Wages & Other Pay	51100	1,176,400	0	0
19,336	0	0	Temporary	51130	0	0	0
0	0	0	Overtime	51140	0	0	0
0	0	0	Out of Class Straight Time	51170	0	0	0
372,768	478,740	716,700	Other Personnel Expenses	51600	598,600	0	0
0	0	0	Tuition Reimbursement	51761	0	0	0
250	1,000	1,200	Other Employee Allowances	51900	900	0	0
1,860	0	0	Auto Allowance	51910	8,700	0	0
4,865	4,988	4,000	Mobile Computing Allowance	51915	3,200	0	0
1,271,531	1,464,581	2,130,500	PERSONNEL EXPENSE SUBTOTAL		1,787,800	0	0
1,550	0	0	Contracted Services	52205	0	0	0
0	438	0	Landscape Services	52215	0	0	0
9,831	3,200	10,000	Professional Services	52240	75,000	0	0
0	61,201	65,000	Laundry	52260	67,000	0	0
1,518	453	2,000	Office Supplies	52305	2,000	0	0
13,798	3,258	7,000	Operating Supplies	52310	10,000	0	0
109	0	500	Repair & Maintenance Supplies	52330	500	0	0
173	973	0	Small Tools	52350	0	0	0
564	11,443	0	Safety Equipment	52360	1,000	0	0
9,665	4,187	8,000	Uniforms	52365	11,500	0	0
10	0	300	Postage & Freight	52375	0	0	0
3,181	1,377	3,200	Dues & Memberships	52405	3,200	0	0
1,601	1,117	1,000	Books, Subscriptions & Publications	52410	1,000	0	0
0	51	0	Printing	52435	0	0	0
3,641	6,635	10,600	Training & Education	52480	13,100	0	0
54	3,538	8,000	Travel Expense	52485	39,800	0	0
1,211	1,240	3,000	Private Mileage	52487	2,000	0	0
13,782	594	0	Other Materials & Services	52495	0	0	0
0	0	200	Food Expenditures	52496	200	0	0
0	1,018	0	Permits, Licenses & Fees	52500	0	0	0
3,318	3,378	4,000	Taxes, Assessments & Liens	52510	4,000	0	0
64,007	104,102	122,800	MATERIALS & SERVICES SUBTOTAL		230,300	0	0
1,335,538	1,568,683	2,253,300	TOTAL EXPENDITURE		2,018,100	0	0

**WRRD POSITION AND SALARY EXPENSE:** Biosolids, Reuse & Fernhill | 8331

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	0.00	0.00	Landscape Specialist 2	Yes
1.00	1.00	0.00	0.00	Operations Analyst 2	No
1.00	1.00	0.00	0.00	Sr Landscape Specialist	Yes
1.00	1.00	0.00	0.00	Water Resource Analyst	No
5.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	2.00	0.00	0.00	Landscape Specialist 2	Yes
1.00	1.00	0.00	0.00	Operations Analyst 2	No
1.00	1.00	0.00	0.00	Sr Landscape Specialist	Yes
1.00	1.00	0.00	0.00	Water Resource Analyst	No
5.00	5.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Landscape Specialist 2	Yes
0.00	0.00	0.00	0.00	Operations Analyst 2	No
0.00	0.00	0.00	0.00	Sr Landscape Specialist	Yes
0.00	0.00	0.00	0.00	Water Resource Analyst	No
0.00	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Biosolids, Reuse & Fernhill | 8331**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
374,935	361,083		0 Wages & Other Pay	51100	0	0	0
6,385	34,286		0 Temporary	51130	0	0	0
698	0		0 Overtime	51140	0	0	0
0	0		0 Out of Class Straight Time	51170	0	0	0
143,912	160,014		0 Other Personnel Expenses	51600	0	0	0
0	0		0 Tuition Reimbursement	51761	0	0	0
1,000	875		0 Other Employee Allowances	51900	0	0	0
0	0		0 Auto Allowance	51910	0	0	0
2,385	2,400		0 Mobile Computing Allowance	51915	0	0	0
529,315	558,659		0 PERSONNEL EXPENSE SUBTOTAL		0	0	0
1,850,043	2,219,005		0 Contracted Services	52205	0	0	0
18,664	56,733		0 Landscape Services	52215	0	0	0
48,313	19,121		0 Professional Services	52240	0	0	0
774	1,133		0 Office Supplies	52305	0	0	0
17,052	33,642		0 Operating Supplies	52310	0	0	0
48	0		0 Gas, Oil, Lubrication	52315	0	0	0
501	0		0 Tech & Scientific Supplies	52325	0	0	0
7,716	3,782		0 Repair & Maintenance Supplies	52330	0	0	0
5,635	5,673		0 Construction & Building Supplies	52335	0	0	0
5,518	11,965		0 Small Tools	52350	0	0	0
3,921	372		0 Safety Equipment	52360	0	0	0
435	1,236		0 Uniforms	52365	0	0	0
0	40		0 Computer Equipment Expensed	52385	0	0	0
3,961	3,804		0 Dues & Memberships	52405	0	0	0
135	15		0 Books, Subscriptions & Publications	52410	0	0	0
400	400		0 Software Licenses & Support	52425	0	0	0
407,878	410,320		0 Fueling Contract	52475	0	0	0
5,273	3,336		0 Training & Education	52480	0	0	0
11,549	11,695		0 Travel Expense	52485	0	0	0
12,764	16,849		0 Fleet Charges	52486	0	0	0
5,411	4,063		0 Private Mileage	52487	0	0	0
6,461	21,600		0 Other Materials & Services	52495	0	0	0
1,188	2,714		0 Permits, Licenses & Fees	52500	0	0	0
9,001	15,137		0 Equipment Rental	52605	0	0	0
0	4,248		0 Repair & Maintenance Services	52610	0	0	0
2,422,640	2,846,882		0 MATERIALS & SERVICES SUBTOTAL		0	0	0
2,951,955	3,405,541		0 TOTAL EXPENDITURE		0	0	0

**WRRD POSITION AND SALARY EXPENSE:** Treatment Plant Services Engineering | 8211

<b>Total</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	0.00	0.00	0.00	Construction Coordinator	No
3.00	0.00	0.00	0.00	Engineer	No
1.00	0.00	0.00	0.00	Engineering Technician 3	Yes
1.00	0.00	0.00	0.00	Engineering Project Coordinator	No
6.00	0.00	0.00	0.00	Principal Engineer	No
1.00	0.00	0.00	0.00	Sr Engineer	No
14.00	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Operating</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
2.00	0.00	0.00	0.00	Construction Coordinator	No
2.00	0.00	0.00	0.00	Engineer	No
0.50	0.00	0.00	0.00	Engineering Technician 3	Yes
0.20	0.00	0.00	0.00	Engineering Project Coordinator	No
1.00	0.00	0.00	0.00	Principal Engineer	No
0.20	0.00	0.00	0.00	Sr Engineer	No
5.90	0.00	0.00	0.00	TOTAL PERSONNEL	
<b>Capital</b>					
FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	FY 2027 BUDGET	CLASSIFICATION TITLE	REPRESENTED
0.00	0.00	0.00	0.00	Construction Coordinator	No
1.00	0.00	0.00	0.00	Engineer	No
0.50	0.00	0.00	0.00	Engineering Technician 3	Yes
0.80	0.00	0.00	0.00	Engineering Project Coordinator	No
5.00	0.00	0.00	0.00	Principal Engineer	No
0.80	0.00	0.00	0.00	Sr Engineer	No
8.10	0.00	0.00	0.00	TOTAL PERSONNEL	

**WRRD EXPENDITURE SUMMARY: Treatment Plant Services Engineering | 8211**

FY 2024 ACTUAL	FY 2025 ACTUAL	FY 2026 ADOPTED	OBJECT CODE DESCRIPTION	OBJECT CODE	FY 2027 PROPOSED	FY 2027 APPROVED	FY 2027 ADOPTED
439,184	0	0	0 Wages & Other Pay	51100	0	0	0
24,309	0	0	0 Temporary	51130	0	0	0
268	0	0	0 Overtime	51140	0	0	0
0	0	0	0 Out of Class Straight Time	51170	0	0	0
(145,382)	0	0	0 Other Personnel Expenses	51600	0	0	0
0	0	0	0 Tuition Reimbursement	51761	0	0	0
3,250	0	0	0 Other Employee Allowances	51900	0	0	0
0	0	0	0 Auto Allowance	51910	0	0	0
6,275	0	0	0 Mobile Computing Allowance	51915	0	0	0
327,904	0	0	0 PERSONNEL EXPENSE SUBTOTAL		0	0	0
20,005	0	0	0 Electricity	52110	0	0	0
2,279	0	0	0 Natural Gas	52130	0	0	0
1,574	0	0	0 Operating Supplies	52310	0	0	0
58	0	0	0 Construction & Building Supplies	52335	0	0	0
3,130	0	0	0 Dues & Memberships	52405	0	0	0
580	0	0	0 Books, Subscriptions & Publications	52410	0	0	0
291	0	0	0 Fueling Contract	52475	0	0	0
5,854	0	0	0 Training & Education	52480	0	0	0
8,696	0	0	0 Travel Expense	52485	0	0	0
2,359	0	0	0 Fleet Charges	52486	0	0	0
9,367	0	0	0 Private Mileage	52487	0	0	0
1,509	0	0	0 Other Materials & Services	52495	0	0	0
55,702	0	0	0 MATERIALS & SERVICES SUBTOTAL		0	0	0
383,606	0	0	0 TOTAL EXPENDITURE		0	0	0





# Capital Improvement Projects

# SANITARY SEWER CAPITAL PROJECT LIST

FUND 101												
Project Name	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total		
<b>Fleet/Vehicles Projects</b>												
SANITARY LIGHT & MEDIUM DUTY VEHICLE ADDITIONS	6221	101	75,000	64,200	40,000	-	-	-	-	-	-	40,000
<b>Fleet/Vehicle Projects Total</b>			<b>75,000</b>	<b>64,200</b>	<b>40,000</b>	-	-	-	-	-	-	<b>40,000</b>
<b>Technology Projects</b>												
CONFERENCE ROOM AV EQUIPMENT - UMBRELLA	7121	101	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	150,000
<b>Technology Projects Total</b>			<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>150,000</b>
<b>Finance Projects</b>												
CAPITAL OUTLAY FY 2026-27	101		-	153,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	393,000
CAPITAL PLANNING SOFTWARE	101		-	30,000	-	-	-	-	-	-	-	30,000
<b>Finance Projects Total</b>			-	<b>183,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>423,000</b>
<b>Regulatory Affairs Projects</b>												
NEW LAB ANALYTICAL EQUIPMENT	7107	101	-	137,000	90,000	-	-	-	-	-	-	90,000
<b>Regulatory Affairs Projects Total</b>			-	<b>137,000</b>	<b>90,000</b>	-	-	-	-	-	-	<b>90,000</b>
<b>Fund 101 Sanitary Projects Total</b>			<b>105,000</b>	<b>231,200</b>	<b>343,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>703,000</b>
Fund 106												
<b>Conveyance Field Operations Projects</b>												
FLOW MONITORING EQUIPMENT RENEWAL - UMBRELLA	7402	106	142,000	142,000	150,000	157,500	165,000	173,300	182,000	182,000	182,000	827,800
SANITARY SEWER MANHOLE REHABILITATION - UMBRELLA	7385	106	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	750,000
SANITARY SEWER R&R - UMBRELLA	7370	106	200,000	400,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	1,000,000
FIELD OPERATIONS EQUIPMENT REPLACEMENTS	7113	106	110,000	110,000	85,000	90,000	95,000	100,000	105,000	105,000	105,000	475,000
<b>Conveyance Field Operations Projects Total</b>			<b>602,000</b>	<b>802,000</b>	<b>585,000</b>	<b>597,500</b>	<b>610,000</b>	<b>623,300</b>	<b>637,000</b>	<b>637,000</b>	<b>637,000</b>	<b>3,052,800</b>
<b>Conveyance Rehabilitation Projects</b>												
EXPOSED SANI SEWER MULTI-SITE REPAIRS - CEDAR MILL CREEK AND GOLF CREEK	7355	106	32,000	32,000	132,600	215,600	507,100	1,144,000	16,500	16,500	16,500	2,015,800
HALL CREEK SW GRACE LANE TO CANYON DRIVE EXPOSED SANI SEWER STABILIZATION	7351	106	140,000	140,000	231,000	-	-	-	-	-	-	231,000
BOHMANN EXPOSED SEWER REHABILITATION	7305	106	2,000,000	25,000	535,000	1,510,000	-	-	-	-	-	2,045,000
BECKER DRIVE REHABILITATION	7304	106	20,000	100,000	1,550,000	-	-	-	-	-	-	1,550,000
EXPOSED MAINS & LATERALS PROGRAM - PLACHOLDER	106		-	-	-	-	110,000	115,500	715,000	940,500	-	1,771,000
TRIBUTARY TO SYLVAN CREEK EXPOSED SANI SEWER STABILIZATION	106		-	-	27,500	33,000	55,000	55,000	16,500	16,500	-	187,000
SPRINGVILLE CREEK TRIB AT 6029 NW ALFALFA DR EXPOSED SEWER STABILIZATION	7288	106	399,000	121,600	518,100	-	-	-	-	-	-	518,100
8215 SW FAIRWAY DRIVE EXPOSED SEWER REMEDIATION	7287	106	103,000	103,000	3,100	-	-	-	-	-	-	3,100
<b>Conveyance Rehabilitation Projects Total</b>			<b>2,694,000</b>	<b>521,600</b>	<b>2,997,300</b>	<b>1,758,600</b>	<b>672,100</b>	<b>1,314,500</b>	<b>748,000</b>	<b>748,000</b>	<b>748,000</b>	<b>7,490,500</b>
<b>Building Facilities Projects</b>												
CENTRAL FACILITY R&R - UMBRELLA	7303	106	200,000	220,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	250,000
FIELD OPERATIONS MERLO FACILITY R&R - UMBRELLA	7214	106	50,000	30,100	125,000	50,000	50,000	50,000	50,000	50,000	50,000	325,000
RIPL FACILITY R&R - UMBRELLA	7213	106	-	-	10,000	2,000	20,000	20,000	20,000	20,000	20,000	72,000
TRF FACILITY R&R - UMBRELLA	7210	106	25,000	-	75,000	20,000	20,000	20,000	20,000	20,000	20,000	155,000
PUMP STATION FACILITY R&R - UMBRELLA	7165	106	30,000	-	30,000	20,000	20,000	20,000	20,000	20,000	20,000	110,000
FORREST GROVE FACILITY R&R - UMBRELLA	7164	106	30,000	-	40,000	20,000	20,000	20,000	20,000	20,000	20,000	120,000
HILLSBORO FACILITY R&R - UMBRELLA	7163	106	25,000	-	125,000	25,000	25,000	25,000	25,000	25,000	25,000	225,000
DURHAM FACILITY R&R - UMBRELLA	7162	106	140,000	283,000	220,000	60,000	60,000	60,000	60,000	60,000	60,000	460,000
ROCK CREEK FACILITY R&R - UMBRELLA	7161	106	25,000	30,500	-	25,000	25,000	25,000	25,000	25,000	25,000	100,000
<b>Building Facilities Projects Total</b>			<b>525,000</b>	<b>563,600</b>	<b>675,000</b>	<b>272,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>290,000</b>	<b>1,817,000</b>
<b>Finance Projects</b>												
CAPITAL OUTLAY FY 2026-27 REPLACEMENTS	106		-	-	130,000	60,000	60,000	60,000	60,000	60,000	60,000	370,000
<b>Finance Projects Total</b>			-	-	<b>130,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>60,000</b>	<b>370,000</b>
<b>Fleet/Vehicles Projects</b>												
SANITARY HEAVY DUTY VEHICLE REPLACEMENT	6841	106	1,860,000	1,290,400	625,000	600,000	780,000	700,000	665,000	665,000	665,000	3,370,000
SANITARY LIGHT & MEDIUM DUTY VEHICLE REPLACEMENT	6840	106	357,000	291,000	165,000	665,000	545,500	608,800	370,000	370,000	370,000	2,354,300
<b>Fleet/Vehicles Projects Total</b>			<b>2,217,000</b>	<b>1,581,400</b>	<b>790,000</b>	<b>1,265,000</b>	<b>1,325,500</b>	<b>1,308,800</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>1,035,000</b>	<b>5,724,300</b>

Fund	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
<b>Natural Systems Projects</b>										
	7339	106	361,000	331,100	110,000	93,500	82,500	82,500	66,000	434,500
	7306	106	-	-	-	50,000	-	-	-	50,000
			<b>361,000</b>	<b>331,100</b>	<b>110,000</b>	<b>143,500</b>	<b>82,500</b>	<b>82,500</b>	<b>66,000</b>	<b>484,500</b>
<b>Technology Projects</b>										
	7030	106	150,000	150,000	150,000	150,000	150,000	150,000	500,000	1,100,000
	7029	106	330,000	330,000	420,000	140,000	140,000	140,000	140,000	980,000
	7028	106	170,000	170,000	130,000	60,000	60,000	60,000	60,000	370,000
	7027	106	990,000	990,000	361,000	60,000	60,000	60,000	60,000	601,000
	7188	106	300,000	225,000	80,000	50,000	50,000	50,000	50,000	280,000
			<b>1,940,000</b>	<b>1,865,000</b>	<b>1,141,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>810,000</b>	<b>3,331,000</b>
<b>Water Resource Recovery Facility Durham Projects</b>										
	7399	106	150,000	100,000	525,000	925,000	550,000	-	-	2,000,000
	7167	106	1,600,000	1,290,000	2,410,000	575,000	-	-	-	2,985,000
	7144	106	395,000	600,000	415,000	400,000	400,000	400,000	400,000	2,015,000
	7346	106	121,000	70,000	230,000	-	-	-	-	230,000
	7293	106	240,000	250,000	1,235,000	-	-	-	-	1,235,000
	7281	106	150,000	100,000	230,000	-	-	-	-	230,000
	7218	106	400,000	300,000	400,000	400,000	400,000	400,000	-	1,600,000
		106	-	-	20,000	440,000	-	-	-	460,000
		106	-	-	350,000	100,000	-	-	-	450,000
		106	-	-	-	300,000	-	-	-	300,000
		106	-	-	75,000	190,000	-	-	-	265,000
		106	-	-	480,000	-	-	-	-	480,000
		106	-	-	175,000	200,000	-	-	-	375,000
		106	-	-	-	200,000	125,000	-	-	125,000
		106	-	-	-	200,000	100,000	-	-	300,000
		106	-	-	-	80,000	-	-	-	80,000
		106	-	-	-	200,000	700,000	300,000	-	1,200,000
		106	-	-	75,000	175,000	-	-	-	250,000
			<b>3,056,000</b>	<b>2,710,000</b>	<b>6,620,000</b>	<b>4,185,000</b>	<b>2,275,000</b>	<b>1,100,000</b>	<b>400,000</b>	<b>14,580,000</b>
<b>Water Resource Recovery Facility Forest Grove Projects</b>										
	7145	106	270,000	240,000	225,000	200,000	200,000	200,000	200,000	1,025,000
		106	-	-	-	210,000	-	-	-	210,000
		106	-	30,000	140,000	-	-	-	-	140,000
		106	-	-	-	175,000	-	-	-	175,000
			<b>270,000</b>	<b>270,000</b>	<b>365,000</b>	<b>585,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,550,000</b>
<b>Water Resource Recovery Facility Hillsboro Projects</b>										
	7146	106	165,000	175,000	25,000	150,000	150,000	150,000	150,000	625,000
		106	50,000	50,000	300,000	1,675,000	1,625,000	-	-	3,600,000
		106	-	-	50,000	260,000	-	-	-	310,000
			<b>215,000</b>	<b>225,000</b>	<b>375,000</b>	<b>2,085,000</b>	<b>1,775,000</b>	<b>150,000</b>	<b>150,000</b>	<b>4,535,000</b>
<b>Water Resource Recovery Facility Pump Stations Projects</b>										
	7319	106	275,000	266,000	330,000	275,000	-	-	-	605,000
	7318	106	250,000	180,000	525,000	380,000	-	-	-	905,000
	7147	106	350,000	355,000	305,000	300,000	300,000	300,000	300,000	1,505,000
			<b>875,000</b>	<b>801,000</b>	<b>1,160,000</b>	<b>955,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>3,015,000</b>
<b>Water Resource Recovery Facility Rock Creek Projects</b>										
	7374	106	400,000	420,000	55,000	-	-	-	-	55,000
	7330	106	1,200,000	700,000	925,000	-	-	-	-	925,000
	7297	106	170,000	95,000	115,000	-	-	-	-	115,000

Fund 106		Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
ROCK CREEK PLC UPGRADE TO ALLEN-BRADLEY - UMBRELLA	7217	106		450,000	375,000	400,000	400,000	400,000	400,000	-	1,600,000
ROCK CREEK DEWATERING CONVEYORS REBUILD	7194	106		70,000	35,000	35,000	-	-	-	-	35,000
ROCK CREEK DIGESTER #3 & #4 COVER REHAB	7191	106		2,100,000	1,100,000	2,600,000	1,050,000	-	-	-	3,650,000
ROCK CREEK REPLACEMENT & RENEWAL M/E//O - UMBRELLA	7136	106		485,000	500,000	1,100,000	600,000	600,000	600,000	600,000	3,500,000
ROCK CREEK HOT WATER SYSTEM IMPROVEMENTS	7024	106		1,100,000	70,000	1,150,000	1,650,000	-	-	-	2,800,000
ROCK CREEK CHEMICAL BUILDING MAU REPLACEMENT		106		-	-	-	300,000	-	-	-	300,000
ROCK CREEK CLARICONE REHAB		106		-	-	100,000	1,020,000	-	-	-	1,120,000
ROCK CREEK DEWATERING BUILDING MIDDLE ROOF REPLACEMENT		106		-	-	430,000	-	-	-	-	430,000
ROCK CREEK DEWATERING SWITCHBOARD & BREAKER REHAB		106		-	-	-	-	-	85,000	585,000	670,000
ROCK CREEK EAST RAS/WAS & ABS MUA REPLACEMENTS		106		50,000	-	-	375,000	-	-	-	375,000
ROCK CREEK PRIMARY CLARIFIERS MECHANISM COATING		106		-	150,000	100,000	100,000	100,000	-	-	350,000
ROCK CREEK SWITCHBOARD 7 REPLACEMENT		106		-	15,000	490,000	805,000	-	-	-	1,295,000
ROCK CREEK UPPER TERTIARY MUA REPLACEMENTS		106		-	-	-	210,000	150,000	-	-	360,000
ROCK CREEK UPPER TERTIARY SWITCHGEAR S REPLACEMENT		106		32,500	-	-	30,000	352,500	-	-	382,500
<b>Water Resource Recovery Facility Rock Creek Projects Total</b>				<b>6,717,500</b>	<b>3,613,000</b>	<b>8,305,000</b>	<b>6,510,000</b>	<b>1,280,000</b>	<b>1,437,500</b>	<b>1,185,000</b>	<b>18,717,500</b>
<b>Fund 106 Total</b>				<b>19,472,500</b>	<b>13,283,700</b>	<b>23,253,300</b>	<b>18,876,500</b>	<b>9,330,100</b>	<b>7,326,600</b>	<b>5,881,000</b>	<b>64,667,600</b>

Fund 108		Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
SW BRENNE LN REIMBURSEMENT DISTRICT	7277	108		370,000	10,000	360,000	-	-	-	-	360,000
NW 94TH & 95TH AVE @ CORNELL ROAD RD	7276	108		530,000	140,000	500,000	-	-	-	-	500,000
<b>Conveyance LID Projects Total</b>				<b>900,000</b>	<b>150,000</b>	<b>860,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>860,000</b>
<b>Fund 108 Sanitary Projects Total</b>				<b>900,000</b>	<b>150,000</b>	<b>860,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>860,000</b>

Fund 112		Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
SW 108th SANITARY SEWER UPSIZING (PH.1)	7174	112		100,000	450,000	2,175,000	1,125,000	-	-	-	3,300,000
MARTINAZZI SEWER TRUNK UPSIZING (PRIORITIES 3 & 4): SOUTH TRUNK - DAKOTA GREENWAY TO BLAKE ST & MAKAH CT TO CHELAN ST	7172	112		137,000	1,274,900	1,311,000	-	-	-	-	1,311,000
ROCK CREEK SANITARY TRUNKLINE UPGRADE - PHASE 2	7171	112		915,000	300,000	2,800,000	2,700,000	-	-	-	5,500,000
SW 131ST, BARLOW TO HANSON, SANITARY SEWER INFLOW AND INFILTRATION REDUCTION PROJECT, CIP 6105	7169	112		400,000	37,000	2,625,000	-	-	-	-	2,625,000
SANITARY SEWER I&I ABATEMENT FOR 1911/1936	7168	112		2,650,000	1,430,000	610,000	-	-	-	-	610,000
NE HAREWOOD STREET SANITARY SEWER REPLACEMENT	7372	112		-	200,000	150,000	2,150,000	-	-	-	2,300,000
HALL BLVD LATERAL (R-110)	6922	112		35,000	2,000	2,000	-	-	-	-	2,000
BONITA TRUNK		112		-	-	-	-	-	336,000	1,470,000	1,806,000
CIPOLE-BLUFF SEWER TRUNK UPSIZING		112		-	-	-	-	160,000	1,596,000	2,034,000	3,790,000
DALE AVE, 19TH TO BARLOW, SANITARY SEWER I&I REDUCTION PROJECT		112		-	-	-	-	-	63,200	1,575,000	1,638,200
DALE AVE, ALLEN TO 19TH, SANITARY SEWER I&I REDUCTION PROJECT		112		-	-	-	-	-	-	63,200	63,200
DUZIC-34 CEDAR HILL INTERCEPTOR		112		-	-	-	-	-	1,085,200	805,200	1,890,400
FRANCIS PROPERTY SEWER IMPROVEMENT - EXPIRING EASEMENT 1/1/2030		112		-	-	-	1,708,900	1,267,900	-	-	2,976,800
HALL BLVD, ALLEN TO HART, SANITARY SEWER I&I REDUCTION PROJECT		112		-	-	-	63,200	-	1,575,000	-	1,638,200
HYLAND WAY, 22ND TO HART, SANITARY SEWER I&I REDUCTION PROJECT		112		-	-	-	63,200	1,575,000	-	-	1,638,200
JUNIPER TERRACE, 22ND TO DEER OAK, SANITARY SEWER I&I REDUCTION PROJECT		112		-	-	63,200	2,100,000	-	-	-	2,163,200
LOMBARD TO FRANKLIN TRUNK IMPROVEMENTS (MP 1)		112		-	-	-	-	61,400	46,000	-	107,400
MARTINAZZI SEWER TRUNK UPSIZING (PRIORITY 5) NORTH TRUNK - SAGERT TO WARM SPRINGS		112		-	386,100	491,400	-	-	-	-	491,400

Fund 112		Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
NORTH TEKTRONIX PUMP STATION LATERAL - CIP 6136, MP 3, CWS EBMP DU21C-23)			112	-	35,000	320,700	238,000	-	-	-	558,700
Sanitary Sewer I&I Abatement Project No. 7 (HB25C-1)			112	-	-	25,000	625,000	1,765,000	1,765,000	-	4,180,000
Sanitary Sewer I&I Abatement Project No. 8 (RC25C-20)			112	-	-	-	-	-	25,000	625,000	650,000
SUNRISE SEWER UPSIZING (HB25C-2)			112	-	-	-	-	-	-	255,000	255,000
TETON SEWER TRUNK UPSIZING			112	-	-	29,200	290,100	369,400	-	-	688,700
TUALATIN RESERVOIR SEWER TRUNK UPSIZING			112	-	-	240,000	2,412,000	3,078,000	-	-	5,730,000
TUALATIN-SHERWOOD RD (TSR) SEWER TRUNK UPSIZING			112	-	-	-	78,000	775,400	987,500	-	1,840,900
<b>Conveyance City-Managed Projects Total</b>				<b>4,237,000</b>	<b>4,115,000</b>	<b>10,842,500</b>	<b>13,490,200</b>	<b>9,115,300</b>	<b>7,478,900</b>	<b>6,827,400</b>	<b>47,754,300</b>
<b>Conveyance Regional Utility Services -Managed Projects</b>											
WALKER ROAD PHASE 3 - 173RD AVE TO 185TH AVE		7394	112	-	10,000	400,000	-	-	-	-	400,000
SW 205TH AVENUE (W BASELINE TO NE QUATAMA ST)		7326	112	1,000,000	400,000	950,000	-	-	-	-	950,000
UTILITY RELOCATION		6283	112	-	100,000	300,000	300,000	300,000	300,000	300,000	1,500,000
<b>Conveyance Regional Utility Services -Managed Projects Total</b>				<b>1,000,000</b>	<b>510,000</b>	<b>1,650,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>2,850,000</b>
<b>Conveyance Field Operations Projects</b>											
FLOW MONITORING EQUIPMENT ADDITIONS		7397	112	50,000	50,000	50,000	50,000	50,000	50,000	-	250,000
RADIO COMMUNICATION UPGRADES AND MODERNIZATION UMBRELLA		7386	112	100,000	75,000	75,000	75,000	-	-	-	225,000
COOK PARK SIPHON EASEMENT ACQUISITION			112	70,000	70,000	60,000	-	-	-	-	60,000
MATERIAL HANDLING YARD FUEL TANK			112	-	-	100,000	-	-	-	-	100,000
<b>Conveyance Field Operations Projects Total</b>				<b>220,000</b>	<b>195,000</b>	<b>285,000</b>	<b>125,000</b>	<b>125,000</b>	<b>50,000</b>	<b>50,000</b>	<b>635,000</b>
<b>Conveyance Pump Station Projects</b>											
CHICKEN CREEK PUMP STATION PHASE 2		7398	112	-	294,000	400,000	700,000	600,000	-	-	1,700,000
BANKS PUMP STATION UPGRADE		7384	112	-	50,000	150,000	500,000	-	-	-	650,000
NORTH PLAINS PUMP STATION SWITCH GEAR UPGRADE		7344	112	160,000	100,000	950,000	-	-	-	-	950,000
CEDAR ST PUMP STATION IMPROVEMENTS		7341	112	500,000	290,000	250,000	-	-	-	-	250,000
BUTTERNUT CREEK PUMP STATION PHASE 2		7328	112	800,000	2,200,000	500,000	5,600,000	5,600,000	-	-	17,300,000
NORTH PLAINS PUMP STATION UPGRADE		7325	112	200,000	482,000	105,000	-	-	-	-	105,000
PUMP STATION COMBINATION AIR RELEASE VALVE UPGRADES - UMBRELLA		7312	112	100,000	-	116,000	-	-	-	-	116,000
SCHOLLS COUNTRY PS INFLUENT GRAVITY SEWER DIVERSION		7308	112	-	100,000	320,000	-	-	-	-	320,000
TONQUIN PUMP STATION AND FORCEMAIN		7292	112	500,000	350,000	1,650,000	3,300,000	-	-	-	4,950,000
DIRKSEN PUMP STATION AND FORCEMAIN		7278	112	250,000	175,000	700,000	400,000	500,000	15,100,000	20,100,000	36,800,000
ALOHA PUMP STATION UPGRADE AND I/I PROJECT		7255	112	250,000	100,000	100,000	4,800,000	4,300,000	-	-	9,200,000
KING CITY RECYCLED PUMP STATION		7204	112	-	-	-	-	175,000	1,000,000	1,900,000	3,075,000
COOPER MOUNTAIN/TILE FLAT PUMP STATION & FORCEMAIN		7201	112	1,500,000	350,000	300,000	4,350,000	1,050,000	-	-	5,700,000
QUAIL VALLEY PUMP STATION & FORCE MAIN		7133	112	2,100,000	4,240,000	2,050,000	-	-	-	-	2,050,000
ROSEDALE CONVEYANCE SYSTEM PROJECT		7026	112	550,000	200,000	1,300,000	1,000,000	8,000,000	8,000,000	-	18,300,000
JACOBSON PUMP STATION & FORCEMAIN		6923	112	100,000	150,000	400,000	500,000	1,250,000	2,600,000	-	4,750,000
PUMP STATION MISCELLANEOUS UPGRADES - UMBRELLA		6380	112	-	-	50,000	-	-	-	-	50,000
BORLAND PUMP STATION SITE IMPROVEMENTS			112	-	-	-	100,000	550,000	-	-	650,000
BULL MOUNTAIN PUMP STATION INFLUENT GRAVITY SEWER DIVERSION			112	-	-	-	150,000	750,000	-	-	900,000
CORNELIUS PUMP STATION IMPROVEMENTS PHASE 2			112	-	-	-	100,000	500,000	-	-	600,000
COUNCIL (DAIRY) CREEK PUMP STATION & FORCEMAIN			112	100,000	-	500,000	800,000	-	1,050,000	7,100,000	9,450,000
DAWSON PUMP STATION UPGRADE			112	-	-	-	-	50,000	550,000	-	600,000
GASTON PUMP STATION UPGRADE AND FORCEMAIN REPLACEMENT			112	-	-	-	-	400,000	4,200,000	4,050,000	8,650,000
MOBILE ODOR CONTROL TRAILER			112	-	-	100,000	-	-	-	-	100,000
NORTH HILLSBORO PUMP STATION PHASE 2			112	-	-	-	-	-	-	100,000	100,000
RIVER RD PUMP STATION UPGRADE			112	-	-	-	200,000	500,000	-	-	700,000
RIVER TERRACE NORTH UPGRADES AND FORCEMAIN EXTENSION			112	-	-	-	100,000	300,000	5,020,000	-	5,420,000
RIVER TERRACE SOUTH DEVELOPER SITE IMPROVEMENTS			112	25,000	-	330,000	-	-	-	-	330,000
RIVER TERRACE WEST PUMP STATION AND FORCEMAIN			112	-	-	-	-	-	-	100,000	100,000
SW TUALATIN PUMP STATION & FORCEMAIN			112	-	-	-	100,000	100,000	200,000	600,000	1,000,000
<b>Conveyance Pump Station Projects Total</b>				<b>7,135,000</b>	<b>9,081,000</b>	<b>10,271,000</b>	<b>22,600,000</b>	<b>24,425,000</b>	<b>38,600,000</b>	<b>38,970,000</b>	<b>134,866,000</b>

Fund 112	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
<b>Conveyance Rehabilitation Projects</b>										
	7178	112	500,000	200,000	-	-	3,000,000	3,000,000	3,000,000	9,000,000
	7153	112	1,550,000	1,050,000	1,020,000	-	-	-	-	1,020,000
	6981	112	230,000	100,000	250,000	500,000	1,300,000	-	-	2,050,000
	6977	112	300,000	300,000	400,000	850,000	820,000	300,000	-	2,370,000
	6918	112	-	1,000	-	-	-	1,700,000	-	3,400,000
	6767	112	1,680,000	340,000	1,450,000	-	-	-	-	1,450,000
	112	112	-	-	200,000	1,800,000	-	-	-	2,000,000
	112	112	-	-	350,000	-	-	-	-	350,000
	112	112	-	-	-	-	-	50,000	200,000	250,000
	112	112	-	-	450,000	3,100,000	-	-	-	3,550,000
	112	112	-	-	-	-	-	700,000	950,000	1,650,000
	112	112	-	-	-	-	2,000,000	250,000	2,000,000	4,250,000
	112	112	-	-	-	-	-	1,000,000	1,000,000	2,000,000
			<b>4,260,000</b>	<b>1,991,000</b>	<b>4,120,000</b>	<b>6,250,000</b>	<b>7,120,000</b>	<b>7,000,000</b>	<b>8,850,000</b>	<b>33,340,000</b>
<b>Conveyance Sanitary Collections Projects</b>										
	7393	112	333,000	200,000	100,000	500,000	200,000	1,550,000	4,050,000	6,400,000
	7382	112	10,000	100,000	400,000	1,000,000	4,750,000	7,600,000	3,350,000	17,100,000
	7367	112	500,000	200,000	500,000	1,500,000	3,750,000	7,600,000	7,600,000	20,950,000
	7207	112	750,000	130,000	910,000	-	-	-	-	910,000
	7138	112	1,900,000	500,000	2,500,000	7,500,000	5,100,000	-	-	15,100,000
	6966	112	7,600,000	6,250,000	2,030,000	-	-	-	-	2,030,000
	6826	112	290,000	40,000	930,000	30,000	-	-	-	960,000
	112	112	-	-	500,000	1,300,000	1,700,000	3,750,000	7,500,000	14,750,000
	112	112	-	-	-	-	-	-	200,000	200,000
	112	112	-	-	-	-	-	20,000	600,000	620,000
			<b>11,383,000</b>	<b>7,420,000</b>	<b>7,870,000</b>	<b>11,830,000</b>	<b>15,500,000</b>	<b>20,520,000</b>	<b>23,300,000</b>	<b>79,020,000</b>
<b>Building Facilities Projects</b>										
	7316	112	2,500,000	2,580,000	5,190,000	-	-	-	-	5,190,000
	7185	112	25,000	-	75,000	-	-	-	-	75,000
	7182	112	50,000	-	125,000	-	-	-	-	125,000
	7176	112	25,000	-	50,000	-	-	-	-	50,000
	7036	112	340,000	270,000	565,000	450,000	300,000	200,000	200,000	1,715,000
	7018	112	31,000,000	13,000,000	13,000,000	-	-	-	-	13,000,000
	6965	112	900,000	760,000	1,100,000	12,000,000	7,700,000	-	-	20,800,000
	6931	112	70,000	-	80,000	-	-	-	-	80,000
	112	112	-	-	200,000	-	-	-	-	200,000
	7284	112	480,000	100,000	100,000	600,000	1,500,000	2,000,000	1,300,000	5,500,000
	112	112	-	-	40,000	40,000	350,000	770,000	-	1,160,000
	112	112	-	-	500,000	450,000	-	-	-	950,000
			<b>35,390,000</b>	<b>34,710,000</b>	<b>20,985,000</b>	<b>13,540,000</b>	<b>9,850,000</b>	<b>2,970,000</b>	<b>1,500,000</b>	<b>48,845,000</b>
<b>Legal Projects</b>										
	7336	112	100,000	100,000	50,000	-	-	-	-	50,000
			<b>100,000</b>	<b>100,000</b>	<b>50,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,000</b>
<b>Natural Systems Projects</b>										
	7378	112	-	110,000	49,500	-	-	-	-	49,500
	7365	112	12,000	11,000	11,000	18,000	24,000	30,000	-	83,000
	7362	112	-	454,600	1,48,500	536,800	535,200	86,900	33,000	1,340,400
	7354	112	78,000	500	-	71,500	71,500	149,600	121,000	413,600
	7352	112	90,000	38,500	55,000	110,000	110,000	242,000	88,000	605,000
	7335	112	180,000	156,200	140,800	160,600	336,600	213,400	215,600	1,067,000
	7334	112	98,000	35,200	324,500	324,500	711,000	584,100	463,100	2,407,200
	7333	112	-	16,500	25,300	44,000	33,000	22,000	-	124,300

Fund 112		Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
<b>Natural Systems Projects Total</b>											
				4,188,300	3,999,500	5,035,600	4,339,700	6,086,300	3,428,500	2,408,400	21,298,500
<b>Reuse Projects</b>											
				650,000	475,000	1,230,000	1,930,000	4,770,000	2,220,000	-	10,150,000
<b>Water Resource Recovery Facility Durham Projects</b>											
				200,000	350,000	400,000	400,000	-	-	-	800,000
				50,000	180,000	180,000	180,000	-	-	-	360,000
				100,000	100,000	180,000	180,000	-	-	-	360,000
				100,000	-	100,000	900,000	800,000	-	-	1,800,000
				-	-	-	400,000	3,300,000	2,100,000	-	5,800,000
				75,000	75,000	120,000	120,000	120,000	120,000	-	480,000
				50,000	50,000	200,000	100,000	100,000	-	-	400,000
				650,000	475,000	1,230,000	1,930,000	4,770,000	2,220,000	-	10,150,000
<b>Water Resource Recovery Facility Durham Projects</b>											
				200,000	350,000	400,000	400,000	-	-	-	800,000
				-	24,500	155,000	-	-	-	-	155,000
				1,500,000	790,000	750,000	1,200,000	2,375,000	2,375,000	1,300,000	8,000,000
				220,000	150,000	150,000	-	-	-	-	150,000
				4,300,000	4,950,000	11,000,000	3,350,000	-	-	-	14,350,000
				1,500,000	142,000	3,700,000	1,250,000	-	-	-	4,950,000
				150,000	90,000	185,000	250,000	250,000	-	-	685,000
				-	-	175,000	1,560,000	1,040,000	-	-	2,775,000
				-	-	150,000	-	-	-	-	150,000
				-	-	75,000	250,000	-	-	-	325,000
				-	-	250,000	795,000	1,232,000	300,000	-	2,577,000
				-	-	340,000	1,200,000	-	-	-	1,540,000
				160,000	108,000	10,000	-	-	-	-	10,000
				220,000	150,000	265,000	-	-	-	-	265,000
				-	-	300,000	650,000	2,250,000	2,250,000	-	5,450,000
				40,000	-	200,000	350,000	-	-	-	550,000
				-	-	375,000	-	-	-	-	375,000
				-	-	150,000	300,000	275,000	-	-	725,000
				-	-	-	-	650,000	750,000	100,000	1,500,000
				8,290,000	6,754,500	18,630,000	11,555,000	8,072,000	5,675,000	1,400,000	45,332,000
<b>Water Resource Recovery Facility Forest Grove Projects</b>											
				250,000	250,000	250,000	250,000	-	-	-	500,000
				75,000	75,000	325,000	2,540,000	7,500,000	-	-	10,365,000
				-	-	50,000	300,000	500,000	-	-	850,000
				29,600,000	29,500,000	250,000	-	-	-	-	250,000
				300,000	300,000	300,000	-	-	-	-	300,000
				95,000	95,000	55,000	100,000	100,000	100,000	-	355,000
				-	-	-	-	150,000	400,000	-	550,000
				-	-	100,000	-	-	-	-	100,000

Fund 112										
Project Name	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY 2027-31 Total
FOREST GROVE HHPS ODOR CONTROL		112	185,000	-	185,000	200,000	-	-	-	385,000
FOREST GROVE INFLUENT SCREENINGS IMPROVEMENT		112	-	-	150,000	1,150,000	1,000,000	-	-	2,300,000
<b>Water Resource Recovery Facility Forest Grove Projects Total</b>			<b>30,505,000</b>	<b>30,220,000</b>	<b>1,665,000</b>	<b>4,540,000</b>	<b>9,100,000</b>	<b>250,000</b>	<b>400,000</b>	<b>15,955,000</b>
<b>Water Resource Recovery Facility Hillsboro Projects</b>										
HILLSBORO PLC UPGRADE TO ALLEN-BRADLEY - UMBRELLA	7392	112	230,000	180,000	200,000	200,000	-	-	-	400,000
HILLSBORO MISCELLANEOUS UPGRADES - UMBRELLA	6373	112	100,000	100,000	215,000	100,000	100,000	100,000	-	515,000
HILLSBORO FIBER OPTICS NETWORK UPGRADE		112	-	-	80,000	-	-	-	-	80,000
HILLSBORO HEADWORKS REPLACEMENT		112	-	-	-	-	-	1,400,000	3,100,000	4,500,000
HILLSBORO MCC2 REPLACEMENT		112	-	-	30,000	85,000	-	-	-	115,000
HILLSBORO OUTFALL MAINTENANCE		112	-	-	-	30,000	60,000	-	-	90,000
<b>Water Resource Recovery Facility Hillsboro Projects Total</b>			<b>330,000</b>	<b>280,000</b>	<b>525,000</b>	<b>415,000</b>	<b>160,000</b>	<b>1,500,000</b>	<b>3,100,000</b>	<b>5,700,000</b>
<b>Water Resource Recovery Facility Rock Creek Projects</b>										
ROCK CREEK BIOGAS UTILIZATION	7307	112	6,000,000	1,200,000	8,000,000	10,300,000	-	-	-	18,300,000
ROCK CREEK RECYCLED WATER IMPROVEMENTS	7112	112	150,000	250,000	450,000	-	-	-	500,000	950,000
ROCK CREEK WASTE ACTIVATED SLUDGE (WAS) PUMPING SYSTEM IMPROVEMENTS	7108	112	-	10,000	150,000	-	-	-	-	150,000
ROCK CREEK & WEST BASIN MASTER PLAN	7054	112	200,000	1,190,000	500,000	-	-	-	-	500,000
ROCK CREEK PRIMARY CLARIFIER #4	7012	112	400,000	973,200	1,300,000	-	-	-	-	1,300,000
ROCK CREEK MISCELLANEOUS UPGRADES - UMBRELLA	6372	112	275,000	485,000	830,000	450,000	325,000	-	-	1,605,000
ROCK CREEK AERATION BASIN #8		112	-	-	-	-	-	-	3,000,000	3,000,000
ROCK CREEK DEWATERING BUILDING ELEVATOR MODERNIZATION		112	-	-	-	600,000	-	-	-	600,000
ROCK CREEK EAST RAS CAPACITY IMPROVEMENTS		112	-	50,000	300,000	350,000	2,900,000	-	-	650,000
ROCK CREEK GRIT IMPROVEMENTS		112	-	-	300,000	800,000	1,500,000	-	-	4,000,000
ROCK CREEK HEAT RECOVERY HEAT PUMP		112	-	-	-	50,000	100,000	750,000	-	1,550,000
ROCK CREEK INFLUENT PUMP STATION FLOW TRANSFER UPGRADE		112	-	-	-	-	950,000	-	-	850,000
ROCK CREEK INFLUENT PUMP STATION PUMP CONE VALVE REPLACEMENT		112	-	-	-	100,000	50,000	-	-	1,050,000
ROCK CREEK IPS ODOR CONTROL IMPROVEMENTS		112	-	-	-	-	50,000	-	-	50,000
ROCK CREEK LIME SYSTEM IMPROVEMENTS		112	1,000,000	-	75,000	925,000	-	-	-	1,000,000
ROCK CREEK PRIMARY POWER SUPPLY 2 UPGRADE		112	-	-	250,000	2,050,000	1,000,000	-	-	3,300,000
ROCK CREEK SWITCHBOARD 9 REPLACEMENT		112	-	-	-	85,000	1,010,000	705,000	-	1,800,000
ROCK CREEK TERTIARY BUILDING ELEVATOR MODERNIZATION		112	-	-	30,000	570,000	-	-	-	570,000
ROCK CREEK TERTIARY EXPANSION		112	-	-	500,000	1,300,000	4,900,000	13,600,000	28,100,000	48,400,000
<b>Water Resource Recovery Facility Rock Creek Projects Total</b>			<b>8,025,000</b>	<b>4,188,200</b>	<b>13,225,000</b>	<b>16,410,000</b>	<b>13,335,000</b>	<b>15,055,000</b>	<b>31,600,000</b>	<b>89,625,000</b>
<b>Fund 112 Total</b>		112	<b>115,713,300</b>	<b>104,039,200</b>	<b>96,384,100</b>	<b>107,374,900</b>	<b>107,958,600</b>	<b>105,047,400</b>	<b>118,705,800</b>	<b>535,420,800</b>
<b>CLOSED Sanitary Projects</b>										
			<b>8,401,600</b>	<b>13,258,700</b>	-	-	-	-	-	-
<b>TOTAL Sanitary Projects</b>			<b>144,592,400</b>	<b>130,962,800</b>	<b>120,840,400</b>	<b>126,291,500</b>	<b>117,378,700</b>	<b>112,464,000</b>	<b>124,676,800</b>	<b>601,651,400</b>

Building Facilities	21,660,000	13,812,000	10,140,000	3,260,000	1,790,000	50,662,000
Conveyance	39,480,800	56,951,300	57,867,400	75,886,700	79,682,400	309,868,600
Fleet/Vehicle	830,000	1,265,000	1,325,500	1,308,800	1,035,000	5,764,300
Support	453,000	120,000	120,000	120,000	120,000	933,000
Natural Systems	5,145,600	4,483,200	6,168,800	3,511,000	2,474,400	21,783,000
Reuse	1,230,000	1,930,000	4,770,000	2,220,000	-	10,150,000
Technology	1,171,000	490,000	490,000	490,000	840,000	3,481,000
WRRF	50,870,000	47,240,000	36,497,000	25,667,500	38,735,000	199,009,500
<b>Totals</b>	<b>\$ 120,840,400</b>	<b>\$ 126,291,500</b>	<b>\$ 117,378,700</b>	<b>\$ 112,464,000</b>	<b>\$ 124,676,800</b>	<b>\$ 601,651,400</b>

# SURFACE WATER CAPITAL PROJECT LIST

FUND 206												
Project Name	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY2027-31 Total		
<b>Field Operations Projects</b>												
STORM SEWER R&R - UMBRELLA	7377	206	350,000	150,000	350,000	350,000	350,000	350,000	350,000	1,750,000		
<b>Field Operations Projects Total</b>			<b>350,000</b>	<b>150,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>1,750,000</b>		
<b>Fleet/Vehicles Projects</b>												
SWM HEAVY VEHICLE REPLACEMENT	6839	206	210,000	170,400	315,000	410,000	285,000	900,000	1,160,000	3,070,000		
SWM LIGHT & MEDIUM DUTY VEHICLE REPLACEMENT	6838	206	-	-	-	140,000	90,000	120,000	-	350,000		
<b>Fleet/Vehicles Projects Total</b>			<b>210,000</b>	<b>170,400</b>	<b>315,000</b>	<b>550,000</b>	<b>375,000</b>	<b>1,020,000</b>	<b>1,160,000</b>	<b>3,420,000</b>		
<b>206 Surface Water Management Total</b>			<b>560,000</b>	<b>320,400</b>	<b>665,000</b>	<b>900,000</b>	<b>725,000</b>	<b>1,370,000</b>	<b>1,510,000</b>	<b>5,170,000</b>		
<b>FUND 212</b>												
<b>Field Operations Projects</b>												
ARBOR LAKES DECANT VAULT SITE IMPROVEMENT	6975	212	25,000	25,000	110,000	-	-	-	-	110,000		
SW BOWMONT STORM REHAB		212	25,000	-	200,000	200,000	-	-	-	400,000		
<b>Field Operations Projects Total</b>			<b>50,000</b>	<b>25,000</b>	<b>310,000</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>510,000</b>		
<b>Conveyance Engineering Projects</b>												
209TH AND INDUSTRIAL DR STORM IMPROVEMENTS	7078	212	-	-	-	-	-	150,000	100,000	250,000		
185TH NEAR EWEN DR STORM IMPROVEMENT	7079	212	-	50,000	200,000	200,000	-	-	-	250,000		
177TH & RICHARD CT STORM IMPROVEMENT		212	-	-	100,000	150,000	-	-	-	250,000		
81ST PLACE & MILLER RD STORM IMPROVEMENT		212	-	25,000	150,000	-	-	-	-	175,000		
ARRANMORE WAY NEAR MONTCLAIR ELEMENTARY STORM IMPROVEMENT		212	-	-	10,000	100,000	100,000	-	-	210,000		
CEDAR HILLS BLVD STORM IMPROVEMENT		212	-	-	-	25,000	650,000	-	-	675,000		
KING CHARLES AND QUEEN MARY STORM IMPROVEMENT		212	-	50,000	375,000	25,000	-	-	-	450,000		
MADRELINE & 186TH PL STORM IMPROVEMENT		212	-	-	-	50,000	25,000	-	-	75,000		
PETTYGROVE ST NEAR TERRA LINDA ELEMENTARY STORM IMPROVEMENT		212	-	-	250,000	10,000	-	-	-	260,000		
ROSA RD AND FARMINGTON RD STORM IMPROVEMENT		212	-	-	-	-	-	-	600,000	600,000		
SOUTHWOOD DR STORM IMPROVEMENT		212	-	-	-	-	50,000	400,000	-	450,000		
<b>Conveyance Engineering Projects Total</b>			<b>-</b>	<b>75,000</b>	<b>760,000</b>	<b>760,000</b>	<b>1,350,000</b>	<b>700,000</b>	<b>700,000</b>	<b>3,645,000</b>		
<b>Digital Solutions Projects</b>												
LOT SENSOR DEPLOYMENT	7022	212	50,000	-	25,000	25,000	25,000	25,000	75,000	175,000		
<b>Digital Solutions Projects Total</b>			<b>50,000</b>	<b>-</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>75,000</b>	<b>175,000</b>		
<b>Natural Systems Projects</b>												
WETLAND MITIGATION MONITORING (SWM) - UMBRELLA	4944	212	160,000	187,000	199,100	26,400	18,700	9,900	-	254,100		
SWM LIGHT & MEDIUM DUTY VEHICLE ADDITIONS	6222	212	-	-	45,000	-	-	-	-	45,000		
PAYMENT TO PROVIDE PROJECTS - UMBRELLA	6522	212	25,000	-	-	25,000	25,000	25,000	-	75,000		
WEST BETHANY CREEK ENHANCEMENT	6706	212	89,000	89,100	77,600	82,500	70,400	68,200	60,500	359,200		
ABBAY CREEK WEST- REACH C - RTC PROJECT	6911	212	225,000	-	-	247,500	-	-	-	247,500		
VEGETATED CORRIDOR ENHANCEMENT - UMBRELLA	6927	212	362,000	267,200	378,800	302,700	334,600	147,400	115,500	1,279,000		
177TH & VINCENT STORM IMPROVEMENT	7001	212	-	-	110,000	220,000	550,000	-	-	880,000		
MCKERNAN CREEK STORMWATER IMPLEMENTATION PLAN	7327	212	180,000	198,000	66,000	-	-	-	-	66,000		
SOUTH BULL MOUNTAIN STORMWATER IMPLEMENTATION PLAN	7350	212	180,000	11,000	198,000	-	-	-	-	198,000		
CWS CENTRAL STREAM ENHANCEMENT	7356	212	20,000	-	22,000	22,000	22,000	22,000	22,000	110,000		
HEALTHY STREAMS PLAN - SWM	7383	212	-	22,000	82,500	82,500	-	-	-	165,000		
84TH CT AND COPELAND ST OUTFALL RETROFIT		212	-	-	-	-	55,000	440,000	-	550,000		
BEEF BEND RD & 146TH AVE STORMWATER IMPROVEMENT		212	-	27,500	110,000	110,000	-	-	-	137,500		
KINGSTON TERRACE STORMWATER MANAGEMENT APPROACHES		212	-	110,000	99,000	154,000	-	-	-	363,000		
STORMWATER STRATEGIES - REAL TIME CONTROL IMPLEMENTATION PLACEHOLDER		212	-	-	-	275,000	275,000	275,000	275,000	825,000		
SUBBASIN & SURFACE WATER PLANNING - PLACEHOLDER		212	-	-	-	220,000	220,000	220,000	220,000	660,000		
MCKERNAN CREEK STORMWATER MANAGEMENT APPROACHES		212	-	-	110,000	220,000	220,000	220,000	220,000	550,000		
STORMWATER FEE-IN-LIEU - UMBRELLA	7400	212	-	-	25,000	-	100,000	100,000	100,000	325,000		
<b>Natural Systems Projects Total</b>			<b>1,241,000</b>	<b>774,300</b>	<b>1,341,500</b>	<b>1,327,600</b>	<b>2,044,700</b>	<b>1,142,500</b>	<b>1,233,000</b>	<b>7,089,300</b>		

FUND 212											
Project Name	Project #	Fund	FY26 Adopted	FY26 Revised	FY27 Budget	FY28 Budget	FY29 Budget	FY30 Budget	FY31 Budget	FY2027-31 Total	
Regional Utility Service Projects											
SUBBASIN PLANNING PRIORITIZATION METHODOLOGY - UMBRELLA	212		150,000	50,000	100,000	-	-	-	-	-	100,000
Regional Utility Service Projects Total			150,000	50,000	100,000	-	-	-	-	-	100,000
Fund 212 Surface Water Management Total			\$ 1,491,000	\$ 849,300	\$ 1,851,500	\$ 2,312,600	\$ 2,829,700	\$ 2,517,500	\$ 2,008,000	\$	\$ 11,519,300
CLOSED Surface Water Management Projects			\$ 452,500	\$ 1,400	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Surface Water Management Projects			\$ 2,503,500	\$ 1,171,100	\$ 2,516,500	\$ 3,212,600	\$ 3,554,700	\$ 3,887,500	\$ 3,518,000	\$	\$ 16,689,300

Field Operations	660,000	550,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	2,260,000
Fleet/Vehicle	315,000	550,000	375,000	375,000	1,020,000	1,160,000	1,160,000	1,160,000	1,160,000	3,420,000
Conveyance	75,000	760,000	760,000	760,000	1,350,000	700,000	700,000	700,000	700,000	3,645,000
Digital Solutions	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	175,000
Natural Systems	1,341,500	1,327,600	2,044,700	1,142,500	1,142,500	1,233,000	1,233,000	1,233,000	1,233,000	7,089,300
Regional Utility Svcs	100,000	-	-	-	-	-	-	-	-	100,000
Totals	\$ 2,516,500	\$ 3,212,600	\$ 3,554,700	\$ 3,887,500	\$ 3,887,500	\$ 3,518,000	\$ 3,518,000	\$ 3,518,000	\$ 3,518,000	\$ 16,689,300



## Glossary & Abbreviations

### GLOSSARY

**Accrual basis of accounting:** Method of accounting recognizing transactions when they occur without regard to cash flow timing.

**Adopted Budget:** See “budget steps” on page 323.

**appropriation:** The legal authorization to spend and collect funds. The Board of Directors adopts a Resolution and Order setting budget appropriations for the ensuing year. Expenditures cannot legally exceed appropriations, and appropriations lapse at the end of the fiscal year.

**Approved Budget:** See “budget steps” on page 323.

**assessed value (AV):** The value of a property, as determined by the Department of Assessment and Taxation. AV was used to compute the rate per \$1,000 needed to pay



CWS' general obligation debt until Fiscal Year 1997-98 when CWS chose to come off the tax rolls and retire remaining debt with fund balances and interest earnings.

**assessment bond:** A funding method that allowed local property owners to finance long-term debt using the credit rating of CWS, most often used for Local Improvement Districts. Formerly called Bancroft Bonds.

**audit:** The annual review and report of the financial status and procedures of CWS, performed by an outside auditor. The report addresses the financial condition of each fund and compares actual expenditure and revenues to budgeted amounts. The audit also reviews procedures for compliance with statutes.

**average daily flow:** The average flow in a system during 24 hours, expressed in million gallons per day (mgd) or cubic feet per second (cfs), and determined for a period of multiple days (i.e., month, quarter, year).

**balanced budget:** A budget in which the resources equal the requirements in every fund.

**base charge:** The portion of the sanitary sewer service charge based on the fixed costs of service. For an individual account it is calculated by multiplying the number of Equivalent Dwelling Units times the base rate.

**basis of accounting and budgeting:** For financial reporting purposes the financial statements are presented on a full accrual basis of accounting, where revenues are recorded when they are earned, and expenses are recorded at the time liabilities are incurred regardless of the timing of related cash inflows and outflows.

CWS' budget is prepared on a modified accrual basis of accounting where revenues are recognized as soon as they are both measurable and available. For financial reporting and operating purposes, CWS' activities are considered composed of two enterprise operations, and, as such, those activities are reported in two enterprise funds. However, for legal requirements set forth in Oregon Local Budget Law, CWS is required to prepare and adopt a budget with individual funds.

**benchmarking:** A systematic process of searching for best practices, innovative ideas, and highly effective operating procedures that leads to superior performance — and then adapting those practices, ideas, and procedures to improve the performance of the organization.

**biosolids:** The general term for all solid byproducts of CWS' treatment processes. The material can be used in composting, as a soil amendment, or applied to farm acreage.

**Board of Directors (Board):** The five-member policy board for CWS, which is also the elected Board of Commissioners for Washington County.

**bond rating:** A rating based on the issuer's perceived ability to repay a bond debt. CWS continues to maintain favorable bond ratings with Standard and Poor's Corporation and Moody's Investors Service, which rated CWS' most recently issued long-term insured revenue bond debt at AAA and Aa1, respectively.

**bonded debt:** Debt in the form of general obligation or revenue bonds. Repayment is made

by revenues from tax collections, operating revenues, and capital contributions.

**Budget Committee:** The Board of Directors and five community members appointed by the Board to review the Proposed Budget. Their action on the Proposed Budget results in the Approved Budget.

**budget steps:** Local budget law and CWS procedures require that the Adopted Budget for each fiscal year be the result of a three-step process that requires input by the Board of Directors, Clean Water Services Advisory Commission, CWS management, and community members before final appropriations are authorized. These steps are:

**Proposed Budget:** The document developed by CWS management is based on requests for programs and appropriations from staff and reviewed by the Budget Committee in a public hearing.

**Approved Budget:** The Proposed Budget is reviewed, modified, and developed into the Approved Budget, which is submitted to the Board of Directors for adoption following additional public hearings.

**Adopted Budget:** The acceptance of the Approved Budget authorizes actual appropriations. Rates and charges, staffing levels, and other specific actions are adopted by the Board, in addition to the budget resolution.

**budget resolution:** The Resolution and Order adopted by the Board of Directors that sets appropriations for the ensuing fiscal year. Expenditures cannot legally exceed appropriations, and appropriations lapse at the end of the fiscal year.

**Build America Bond (BAB):** Taxable municipal bonds that carry special tax credits and federal subsidies for either the bond issuer or bondholder. The program expired in 2010.

**Capital Improvement Program (CIP):** A detailed description of projects and capital expenditures that is used to plan for financial requirements and construction needs over a five-year period. CWS' CIP includes projects needed for expanded treatment facilities, collection systems, capital replacement, and for surface water management facilities. The complete five-year CIP is published in a separate document, but the first year is the basis for all construction and capital outlay expenditures included in the budget in funds 106, 108, 206, 208, 112, and 212. Sometimes referred to as Capital Improvement Plan.

**capital outlay:** Expenditures for equipment that costs between \$10,000 and \$50,000.

**chart of expenditures:** A coding structure that defines all financial transactions of CWS. The chart is sufficiently detailed to track individual revenues and expenditures during the fiscal year for any given project, program, division, department, or fund. (See chart on page 90.)

**city rate:** See rates on page 328.

**Clean Water Act:** The common name of the Federal Water Pollution Control Act passed in 1972. The major objective of this Act is to restore and maintain the chemical, physical, and biological integrity of the nation's waters. The Environmental Protection Agency administers this Act.

**Clean Water Insurance Company (CWIC or the Captive):** Clean Water Insurance Company is a registered limited liability company formed to advance long-term risk management program savings using a formalized self-insurance program that can access the reinsurance markets for additional seismic coverages, as well as provide a potential for funding of loss prevention and mitigation projects to further protect CWS assets or recover from a seismic event. CWS is the sole member of this captive insurance company. Insurance exposures covered by the Captive include general liability self-insured retention of \$50,000, automobile liability self-insured retention including uncrewed aircraft and crime of \$50,000, property and auto physical damage self-insured retention of \$5 million, cyber self-insured retention of \$50,000, and uninsured risk within these categories up to policy limits. The Captive has also implemented an equivalent plan under Paid Leave Oregon to support employees with paid time off in compliance with state law.

**Clean Water Services Advisory Commission (CWAC):** A 15-member commission appointed by the CWS Board. CWAC provides policy and program analysis and interpretation to CWS and acts as a point of appeal for CWS policy.

**Community Engagement Liaisons Services:** An organization that provides language, cultural contextualization, and interpretation services for government and private entities that help improve communication, understanding, and civic engagement. The program provides underserved communities with consistent training and active involvement with local agencies, associations, and partners. Services include engagement, facilitation, translation, and subject matter resources.

**competitiveness:** A CWS initiative intended to ensure CWS provides unparalleled value in the services it provides customers.

**connection fee:**

**sanitary connection fee:** A fee charged by CWS to recover expenditures for treatment and collection facilities. The funds are placed in the Sanitary Sewer Capital Reserve Fund (107) and transferred to the Sanitary Sewer Construction Fund (112) and other funds to support improvements to the system. Also referred to as a System Development Charge (SDC).

**storm and surface water connection fee:** Similar to the sanitary fee, the charge supports construction of systems designed to collect surface water runoff (e.g., culverts, detention ponds). Also referred to as fee in lieu of constructing onsite facilities. Also referred to as a System Development Charge (SDC).

**consumption-based rates (CBR):** The rate structure implemented by CWS on July 1, 1994, that incorporates a customer's preceding winter water consumption into the calculation of sanitary sewer bills on the ensuing fiscal year.

**contingency:** An estimated appropriation in each fund where operations may necessitate spending during the year on items not specifically identified and included in the current budget. Contingency funds must be transferred to another appropriation category via Board resolution or the supplemental budget process before expending.

**cubic feet (ccf):** 100 cubic feet equals 748 gallons, a measure of volume commonly used by the water industry.

**debt service:** The repayment of any loan, bond, or other borrowing.

**Department of Environmental Quality (DEQ):** A department in Oregon state government under the direction of the Environmental Quality Commission and charged with seeking enforcement of state air and water pollution laws.

**discretionary resources:** Funds that can be spent for virtually any purpose, unlike a grant that must be spent on a specific project. Discretionary resources may be appropriated for any purpose within the restrictions set by the Budget Committee, local budget law, and the Board.

**District:** Acceptable term for Clean Water Services, generally in legal documents.

**effluent:** The cleaned wastewater flowing out of water resource recovery facilities.

**Endangered Species Act (ESA):** Federal legislation passed in 1973 designed to protect any species in danger of extinction throughout all or a significant portion of its range. The U.S. Fish & Wildlife Service and the National Marine Fisheries Service share responsibility for administering the ESA.

**enterprise fund:** A fund established to account for operations that are financed and operated in a manner like private business enterprises. The fund is usually self-supporting. Examples of enterprise funds are those for swimming pools, airports, and parking garages.

**Environmental Protection Agency (EPA):** An independent agency in the executive branch of the federal government charged with protecting the environment. Primary functions are to abate and control pollution, conduct research, monitor, set standards and enforce pollution control, and support research and antipollution activities by other governmental, private, and public entities.

**Equivalent Dwelling Unit (EDU):** An average number of fixtures (e.g., sinks) in a residence, which is used to estimate the strength and flow from any type of customer. EDUs are the basis for the base portion of the sanitary sewer service charge.

**Equivalent Service Unit (ESU):** The average amount of impervious surface on a single-family residential property (currently equal to 2,640 square feet). Used to calculate the surface water management connection fee and service charge.

**expenditure:** The cost to CWS of goods or services utilized.

**facilities plan:** Comprehensive plan that reports technical solutions, public values, and programs for the long-term achievement of CWS' mission.

**Fiscal Year (FY):** The period from 12:01 a.m. July 1 to midnight the following June 30.

**flow:** The continuous movement of liquid from one place to another.

**flow meter:** A device to measure the amount of flow entering or leaving a particular process.

**force main:** A pipe that carries wastewater under pressure from a pump to a point of gravity flow downstream.

**franchise fee:** A fee paid by CWS to cities that receive only regional services (Beaverton, Cornelius, Forest Grove, Hillsboro, Sherwood, Tigard, and Tualatin) to operate within their corporate boundaries.

**full-time equivalent (FTE):** A unit of measurement equal to the number of hours typically worked by a single full-time employee.

**fund:** An independent budgetary, fiscal, and accounting entity used to track the expenditure and collection of appropriations for a specified purpose. CWS has 13 budgetary funds for operations, reserves, debt management, and construction. Eight of the funds make up the CWS' sanitary sewer service enterprise operation, while the remaining five funds constitute the surface water management enterprise operation. However, for financial statement reporting purposes, a single unitary disclosure is provided for all budgetary funds.

**fund balance:** In the case of funds subject to budgetary accounting (which is the case for all the CWS funds), fund balance represents the excess of the fund's assets and estimated revenues over its liabilities, reserves, and appropriations for the period.

**General Fund:** The main operating fund used to account for all financial resources, except those required to be accounted for in another fund.

**general obligation debt:** Long-term debt that is backed by credit and can be paid by assessment of property taxes.

**geographic information system (GIS):** An information management system based on the geography of an area.

**gravity flow:** Wastewater flowing by gravity from a higher to a lower elevation.

**impeller:** A rotating set of vanes in a pump that pumps or lifts water.

**infiltration:** The water entering a sewer system and service connections through defective pipes, pipe joints, connections, manhole walls, etc. Infiltration does not include inflow.

**inflow:** The water discharged into a sewer system and service connections from roof leaders, cellars, yards and area drains, foundation drains, drains from springs and swampy areas, manhole covers, cross connections, catch basins, stormwaters, surface runoff, etc. Inflow does not include infiltration.

**inflow and infiltration (I/I):** Inflow and infiltration, where infiltration is when groundwater enters sanitary sewers through defective pipe joints and broken pipes and inflow is when water enters sanitary sewers from inappropriate connections, causes dilution in sanitary sewers, decreases treatment efficiency, and may cause sewage volumes to exceed design capacity.

**influent:** Water, wastewater, or other liquid flowing into a reservoir, basin, or water resource recovery facility.

**local rate:** See rates on page 328.

**Low Impact Development Approaches (LIDA):** A stormwater management approach that

seeks to mitigate the impacts of increased runoff using a set of planning, design, and construction approaches and stormwater management practices that promote the use of natural systems for infiltration, evapotranspiration, and reuse of rainwater, and can occur at a wide range of landscape scales.

**manhole:** An opening in a sewer provided to allow operators or equipment to enter or leave the sewer.

**Master Plan Study:** The first Master Plan Study was prepared in 1969 to support CWS' formation. In general, the term refers to any capital program plans adopted and approved by the Board of Directors.

**Materials and Services:** Expenditure category including contractual services (such as attorney or accountant fees), materials (such as office supplies, fuel, or repair parts), and other operating expenses (such as utilities, lease payments).

**Metro:** An elected regional government that provides regionwide planning and coordination to manage growth, infrastructure, and development issues that cross jurisdictional boundaries.

**Minute Order (MO):** The Board's approval of Board items that only have a memo and no attached Resolution and Order. It's called a Minute Order because the action taken is entered into the minutes of the Board.

**modified accrual accounting:** An alternative bookkeeping method that combines accrual basis accounting with cash basis accounting. It recognizes revenues when they become available and measurable and, with a few exceptions, records expenditures when liabilities are incurred.

**municipal separate storm sewer system (MS4):** Includes ditches, curbs, gutters, storm sewers, pipes, tunnels, storm drains, and similar means of collecting or conveying runoff that does not connect with a wastewater collection system or water resource recovery facility, discharges into waters of the U.S., and is owned and maintained by a public, "municipal" agency.

**National Pollutant Discharge Elimination System (NPDES):** Section 402 of the Clean Water Act. The national program for issuing, modifying, revoking, and reissuing, terminating, monitoring, and enforcing permits for discharge of pollutants into waterways. An NPDES permit is issued to all point source dischargers. The NPDES permit program controls water pollution by regulating point sources that discharge pollutants into waters of the United States. Individual homes that are connected to a municipal system, use a septic system, or do not have a surface discharge do not need an NPDES permit; however, industrial, municipal, and other facilities must obtain permits if their discharges go directly to surface waters.

**nutrients:** A general term for the components of wastewater that contribute to the growth of plants, including algae and agricultural crops.

**object code:** The accounting category to which an expenditure or revenue should be charged (e.g., Operating Supplies).

**Oregon Association of Clean Water Agencies (ACWA):** A private, not-for-profit organization that serves Oregon wastewater treatment and stormwater management agencies and their consultants.

**Oregon Revised Statutes (ORS):** Codified laws of the state of Oregon published every two years. Each edition incorporates all laws, and changes to the laws, enacted by the legislative assembly.

**Other Personnel Expense (OPE):** Includes wage-related taxes and benefits and the cost of medical insurance for employees. The item is included in each program expenditure summary table.

**overflow:** Leak or spill of sewage out of the sewage collection system.

**pay plan:** Plan specifying the rate of pay for each job classification and employee.

**per- and polyfluoroalkyl substances (PFAS):** PFAS are manufactured chemicals that have been used in industry and consumer products since the 1940s. Because of their widespread use and their persistence in the environment, many PFAS are found in the blood of people and animals all over the world. There are thousands of different PFAS, some of which have been more widely used and studied than others.

**Personnel Services:** Expenses related to the compensation of salaried employees, such as health insurance and Social Security.

**potable water:** Water that is considered safe for domestic consumption.

**project:** A budget unit relating to a defined set of improvements or a study.

**project number:** An identification number assigned to a project.

**Proposed Budget:** See “budget steps” on page 323.

**pump station:** A pumping facility that lifts wastewater flow to an elevation high enough that it can flow by gravity.

**rates:**

**regional rate:** CWS sets regional rates, which are charged to all customers in the Tualatin River Watershed. The regional sanitary sewer rate supports the operation, maintenance, and investment in pipes, pumps, and water resource recovery facilities. The regional surface water management rate supports watershed restoration and constructing and maintaining regional stormwater facilities.

**local rate:** CWS sets local rates, which are charged to residents of unincorporated Washington County and the cities of Banks, Durham, Gaston, King City, and North Plains that receive both regional and local services. The local sanitary sewer rate supports the operation and maintenance of the local collection system and 24-hour emergency response. The local surface water management rate supports services such as sweeping streets and maintaining water quality facilities.

**city rate:** Seven cities — Beaverton, Cornelius, Forest Grove, Hillsboro, Sherwood,

Tigard, and Tualatin — set their own local rates and fees to deliver local services and meet local needs. These cities receive only regional services from CWS.

**reasonable rates:** CWS measures reasonable rates when comparing current rates for a household that uses a winter average of 800 cubic feet of water (ccf) to comparable utilities in the region and to the EPA Wastewater Affordability Index. EPA criteria for reasonable rates is based on a Median Household Income Index. A sanitary sewer rate less than 1% of median household income is considered to be a low burden to the ratepayer; less than 2% of median household income is considered to be a medium burden to the ratepayer.

**regional rate:** See rates on page 328.

**representative sample:** A sample that is nearly identical in content and consistency to the larger body of material being sampled.

**reserves:** Refers to the segregation of a portion of a fund balance for specific purposes.

**Resolution and Order (R&O):** The Board's approval of the Board item and attached R&O. The R&O sets forth statements of fact that explain the Board's reasoning supporting the action being taken.

**resource:** Estimated beginning funds on hand plus anticipated receipts.

**restricted fund balance:** Any portion of ending fund balance of which the use is subject to externally enforceable legal restrictions imposed by creditors, grantors, contributors, laws, or regulations of other governments.

**revenue bond:** Long-term debt paid by annual receipts. CWS' revenue bond is paid with service charge and connection fee revenues.

**sample point:** A specific point in a stream, creek, or river where consistently representative samples can be taken.

**service connections:** The physical connection of a customer to the sanitary or surface water management systems by a pipe, culvert, or drainage way.

**sewage:** The waste and wastewater produced by residential and commercial sources and discharged into sewers.

**sewer:** A pipe or conduit that carries wastewater or drainage water.

**sewerage:** The system of sewage collection and treatment works.

**sludge:** Solid matter that settles to the bottom of sedimentation tanks.

**Storm and Surface Water Management Plan (SWMP):** The plan was unanimously approved on July 27, 1989, by the Portland Metropolitan Area Local Government Boundary Commission designating CWS as the regional stormwater service provider within CWS boundaries. The plan addressed existing and future stormwater quality and quantity issues in CWS' service area. Elements of the plan are a comprehensive maintenance program, watershed planning, engineering, public information, financial management, and legal support.

**storm sewer:** A separate pipe, conduit, or open channel that carries runoff from storms, surface drainage, and street wash.

**Strategic Information System Plan (SISP):** A master plan for the development and implementation of CWS' information technology system to ensure that the proper systems and support are in place to meet current and future information technology needs. A SISP requires developing the business process models that will define the business information needs. The SISP also includes development of the information technology architecture model, hardware and software standards, and a capital budget and implementation schedule.

**Supplemental Budget:** A financial plan adopted during a budget period to meet unexpected needs or to appropriate revenues not anticipated when the regular budget was adopted. It cannot be used to authorize a tax.

**System Development Charge (SDC):** See "connection fee" on page 324.

**Title 3:** The Stream and Floodplain Protection Plan, a section of Metro's Urban Growth Management Functional Plan. The plan requires local jurisdictions to meet regional performance standards relating to water quality and floodplain management. Key elements of Title 3 compliance are contained in CWS' Design and Construction Standards.

**Total Maximum Daily Load (TMDL):** A quantitative expression of the amount of a pollutant that can be present in a water body without causing an impairment of the applicable water quality standard for any portion of that water. TMDL updates are based upon the river meeting water quality standards and the discharges from the water resource recovery facilities as the region grows. The Tualatin River TMDL established requirements for controlling total phosphorus at the Rock Creek, Durham, and Forest Grove facilities to prevent summer algal blooms that caused high pH levels in the lower Tualatin River. The TMDL was initially developed and issued by the Oregon Department of Environmental Quality in 1988. The phosphorus TMDL was updated in 2001 to account for background phosphorus levels in the basin and in 2012 to enable discharge from the Forest Grove water resource recovery facility and the Natural Treatment System. CWS uses a combination of biological treatment processes and chemical addition (alum) to meet the total phosphorus limits.

**Treatment:**

**primary:** The treatment process that removes a substantial portion of solids in wastewater in settling basins.

**secondary:** Treatment after the primary treatment that adds biological processes to reduce the pollution loading. This treatment mixes oxygen with wastewater. Three common types of secondary treatment facilities are trickling filters, activated sludge tanks, and waste stabilization ponds.

**tertiary:** Treatment after secondary treatment that uses physical, chemical, or biological processes to refine the effluent. The processes may include coagulation and sedimentation, filtration, and other chemical processes to further reduce nutrients in the wastewater.

**Tualatin River Farm:** Tualatin River Farm provides space for the core business needs of the Natural Systems Enhancement & Stewardship department — native plant handling and growing facilities, structures, irrigation, storage, propagation, and office spaces.

**umbrella:** A group of similar CIP projects, or small projects conducted by a department, that are considered “simple” in scope. Typically, these involve replacing or purchasing a new asset. These projects do not require detailed engineering or the purchase of land or easements to implement.

**unappropriated ending fund balance:** Unappropriated ending fund balances are requirements but are not appropriated expenditures. According to Oregon local budget law, ending fund balances and reserves for future expenditures must be included in the totals for each fund in the publication of the budget’s financial summary. This amount cannot be transferred by resolution or used through a supplemental budget, unless necessitated by a qualifying emergency. Estimating an unappropriated fund balance is to provide a cash or working capital balance to begin the following year.

**urban unincorporated area (UUA):** Areas of the county not governed by a city.

**use:** The portion of the sanitary sewer charge based on a customer’s water consumption.

**wastewater:** The used water and solids from homes and businesses that flow to a water resource recovery facility.

**water resource recovery facility:** A facility that recovers natural resources and cleans used water before returning it to the Tualatin River.

**wet well:** A compartment or tank where wastewater is collected. The suction pipe of a pump may be connected to the wet well or a submersible pump may be located in the wet well.

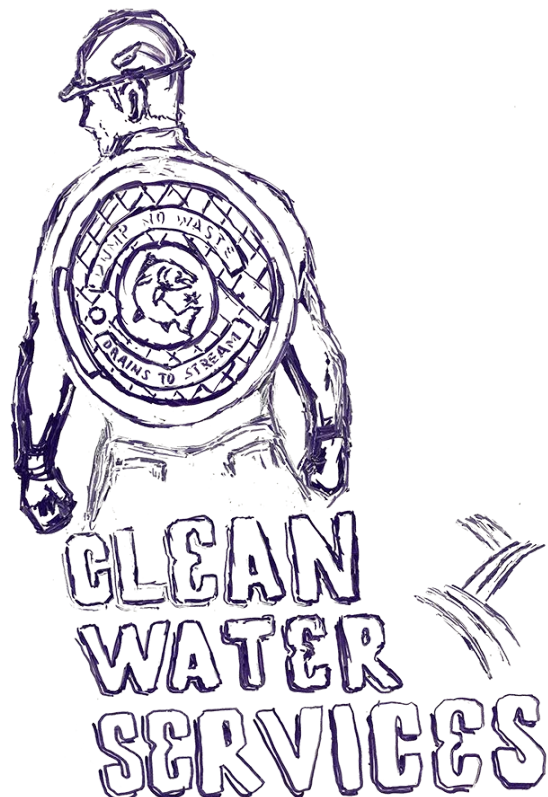
**winter period:** The period from October 23 through May 7 used to determine winter water use for the consumption-based rate structure. Water consumption during this period is used to calculate the sewer use portion for the following year.

**working capital:** Funds based on the difference between estimated revenues to be received and the amount expected to be spent.

## **ABBREVIATIONS**

<b>ABC:</b>	Administrative Building Complex
<b>ACFR:</b>	Annual Comprehensive Financial Report
<b>ACWA:</b>	Association of Clean Water Agencies
<b>APWA:</b>	American Public Works Association
<b>ASR:</b>	aquifer storage and recovery
<b>AV:</b>	assessed value
<b>AWWA:</b>	American Water Works Association
<b>BAB:</b>	Build America Bond
<b>BES:</b>	(City of Portland) Bureau of Environmental Services
<b>BIM:</b>	building information modeling
<b>BITC:</b>	Billing Information Technical Committee
<b>BMP:</b>	Best Management Practice
<b>BOD:</b>	biological oxygen demand or Board of Directors
<b>BOR:</b>	(United States) Bureau of Reclamation
<b>BP:</b>	best practice
<b>BPI:</b>	business process improvements
<b>BPR:</b>	business process reengineering, also, biological phosphorus removal
<b>BRJOC:</b>	Barney Reservoir Joint Ownership Commission
<b>CAD:</b>	computer-aided design
<b>CBOD:</b>	carbonaceous biological oxygen demand
<b>CBR:</b>	consumption-based rates
<b>CCE:</b>	Communications & Community Engagement
<b>ccf:</b>	100 cubic feet (unit of volume often used for water)
<b>CEO:</b>	Chief Executive Officer
<b>CFO:</b>	Chief Financial Officer
<b>CIP:</b>	Capital Improvement Program (or Plan)
<b>CIPP:</b>	cured in place pipe
<b>CIU:</b>	Categorical Industrial User
<b>CMMS:</b>	computer maintenance management system
<b>CMOM:</b>	capacity, management, operation, and maintenance
<b>COE:</b>	(U.S. Army) Corps of Engineers
<b>COS:</b>	Chief of Staff
<b>COSA:</b>	Cost of service analysis
<b>CPO:</b>	Community Participation Organization
<b>CURO:</b>	Chief Utility Relations Officer
<b>CWAC:</b>	Clean Water Services Advisory Commission

<b>CWIC:</b>	Clean Water Insurance Company (or the Captive)
<b>CWS:</b>	Clean Water Services
<b>DEQ:</b>	(Oregon) Department of Environmental Quality
<b>DM:</b>	Durham
<b>DMR:</b>	Discharge Monitoring Report
<b>DS:</b>	Digital Solutions
<b>DSL:</b>	(Oregon) Division of State Lands
<b>E &amp; IC:</b>	Electrical and Instrumentation Controls
<b>EATS:</b>	Enterprise Asset & Technical Services department
<b>EDU:</b>	Equivalent Dwelling Unit
<b>EIS:</b>	Environmental Impact Study
<b>ENR:</b>	Engineering News Record
<b>EOM:</b>	electronic operations manual
<b>EPA:</b>	(United States) Environmental Protection Agency
<b>EQC:</b>	(Oregon) Environmental Quality Commission
<b>ERP:</b>	Enterprise Resource Planning
<b>ES:</b>	Environmental Services
<b>ESA:</b>	Endangered Species Act
<b>ESU:</b>	Equivalent Service Unit
<b>ETO:</b>	Energy Trust of Oregon
<b>FG:</b>	Forest Grove
<b>FMIS:</b>	financial management information system
<b>FO:</b>	Field Operations
<b>FOG:</b>	fats, oils, and grease
<b>FOT:</b>	Friends of Trees
<b>FSE:</b>	food service establishment
<b>FTE:</b>	full-time equivalent
<b>FY:</b>	fiscal year
<b>GAAP:</b>	generally accepted accounting principles
<b>GASB:</b>	Governmental Accounting Standards Board
<b>GFOA:</b>	Government Finance Officers Association
<b>GHG:</b>	greenhouse gas
<b>GIS:</b>	geographic information system



<b>GPD/gpd:</b>	unit of flow measurement in gallons per day
<b>GPM/gpm:</b>	unit of flow measurement in gallons per minute
<b>GUI:</b>	graphical user interface
<b>HB:</b>	Hillsboro
<b>HR:</b>	Human Resources
<b>HRIS:</b>	human resources information systems
<b>HVAC:</b>	heating, ventilation, air conditioning
<b>I&amp;I or I/I:</b>	inflow and infiltration
<b>IDDE:</b>	illicit discharge detection and elimination
<b>IGA:</b>	intergovernmental agreement
<b>IoT:</b>	Internet of Things
<b>JACT:</b>	Joint Apprenticeship Training Council
<b>JWC:</b>	Joint Water Commission
<b>KOI:</b>	Key Outcome Indicator
<b>KPI:</b>	Key Performance Indicator
<b>KSO:</b>	Key Strategic Outcome
<b>kWh:</b>	kilowatt hour
<b>LA:</b>	load allocation
<b>LEBO:</b>	limited eligibility buyout
<b>LEED:</b>	Leadership in Energy and Environmental Design
<b>LID:</b>	Local Improvement District
<b>LIDA:</b>	Low Impact Development Approaches
<b>LIDAR:</b>	light detection and ranging
<b>LIMS:</b>	laboratory information management system
<b>LSI:</b>	local sewer improvement
<b>M/E/I/O:</b>	mechanical, electrical, instrumentation, and operations
<b>MGD/mgd:</b>	million gallons per day
<b>MO:</b>	Minute Order (Board item)
<b>MOU:</b>	memorandum of understanding
<b>MS4:</b>	municipal separate storm sewer system
<b>MSDS:</b>	material safety data sheet
<b>N/A:</b>	Not available or does not apply
<b>NACWA:</b>	National Association of Clean Water Agencies
<b>NEDC:</b>	Northwest Environmental Defense Center
<b>NPDES:</b>	National Pollutant Discharge Elimination System
<b>NSES:</b>	Natural Systems Enhancement & Stewardship department
<b>NTS:</b>	natural treatment system
<b>O&amp;M:</b>	operations and maintenance

<b>OAR:</b>	Oregon Administrative Rules
<b>OCEO:</b>	Office of the Chief Executive Officer
<b>ODFW:</b>	Oregon Department of Fish and Wildlife
<b>OGFOA:</b>	Oregon Government Finance Officers Association
<b>OPE:</b>	Other Personnel Expense
<b>ORS:</b>	Oregon Revised Statutes
<b>PEBB:</b>	Public Employees Benefits Board
<b>PERS:</b>	Public Employee Retirement System
<b>PFAS:</b>	per- and polyfluoroalkyl substances
<b>PGE:</b>	Portland General Electric
<b>PLC:</b>	programmable logic controller
<b>PM:</b>	project manager
<b>PNCWA:</b>	Pacific Northwest Clean Water Association
<b>PNPCA:</b>	Pacific Northwest Pollution Control Association
<b>PSI/psi:</b>	pounds per square inch
<b>PSU:</b>	Portland State University
<b>QA:</b>	quality assurance
<b>QC:</b>	quality control
<b>R&amp;I:</b>	Research & Innovation
<b>R&amp;R:</b>	repair and replace
<b>R&amp;O:</b>	Resolution and Order
<b>RAD:</b>	Regulatory Affairs department
<b>RC:</b>	Rock Creek
<b>RD:</b>	Reimbursement District
<b>RSMC:</b>	Regional Stormwater Management Charge
<b>RUSD:</b>	Regional Utility Services department
<b>SAGE:</b>	Strategic Advisory Group to the Executive
<b>SCADA:</b>	supervisory control and data acquisition systems
<b>SDC:</b>	System Development Charge
<b>SDS:</b>	safety data sheet
<b>SISP:</b>	strategic information systems plan
<b>SIU:</b>	Significant Industrial User
<b>SOD:</b>	soil oxygen demands
<b>SOP:</b>	standard operating procedure
<b>SRTC:</b>	stormwater real-time control
<b>SS:</b>	suspended solids
<b>SSES:</b>	sewer system evaluation survey
<b>SSO:</b>	sanitary sewer overflow

<b>SWM:</b>	Surface Water Management
<b>SWMP:</b>	Stormwater Management Plan
<b>TB-PAC:</b>	Tualatin Basin Public Awareness Committee
<b>TDS:</b>	total dissolved solids
<b>TFA:</b>	Tree for All
<b>TGAT:</b>	Tualatin Geomorphic Assessment Tool
<b>THPRD:</b>	Tualatin Hills Park & Recreation District
<b>TMDL:</b>	Total Maximum Daily Load
<b>TPS:</b>	Treatment Plant Services
<b>TRWC:</b>	Tualatin River Watershed Council
<b>TSS:</b>	total suspended solids
<b>TSWCD:</b>	Tualatin Soil and Water Conservation District
<b>TVID:</b>	Tualatin Valley Irrigation District
<b>TVWD:</b>	Tualatin Valley Water District
<b>TWC:</b>	The Wetlands Conservancy
<b>UAS:</b>	uncrewed aircraft systems, drone
<b>UGB:</b>	Urban Growth Boundary
<b>UOPS:</b>	Utility Operations & Services department
<b>URMD:</b>	Urban Road Maintenance District
<b>USA:</b>	Unified Sewerage Agency
<b>USGS:</b>	United States Geological Survey
<b>UUA:</b>	urban unincorporated area
<b>VFW:</b>	vertical flow wetlands
<b>WASSTRIP:</b>	Waste Activated Sludge Stripping to Remove Internal Phosphorus
<b>WEF:</b>	Water Environment Federation (formerly WPCF or Water Pollution Control Federation)
<b>WES:</b>	Water Environment Services (of Clackamas County)
<b>WET:</b>	Water Engineering & Technology
<b>WLA:</b>	waste load allocation
<b>WQ:</b>	water quality
<b>WQL:</b>	Water Quality Laboratory
<b>WRD:</b>	(Oregon) Water Resources Department
<b>WRI:</b>	Willamette Restoration Initiative
<b>WRRD:</b>	Water Resources Recovery Operations & Services department
<b>WRRF:</b>	water resource recovery facility